

## **Avant Garde Academy of Broward**

A Department of Avant Garde Academy, Inc.  
(A Component Unit of the School  
Board of Broward County, Florida)

Basic Financial Statements  
and Additional Information  
For the Year Ended June 30, 2019

# Avant Garde Academy of Broward

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## INDEPENDENT AUDITOR'S REPORT

To the Board of Directors  
Avant Garde Academy of Broward  
A Department of Avant Grade Academy, Inc.  
Broward County, Florida

### Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities and each major fund of Avant Garde Academy of Broward (the "School"), a Department of Avant Garde Academy, Inc. and a component unit of the School Board of Broward County, Florida, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the School's basic financial statements as listed in the table of contents.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the School, as of June 30, 2019, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## Emphasis of Matter

As discussed in Note 1, the financial statements of the School are intended to present the financial position and change in financial position of only that portion of the governmental activities and each major fund of Avant Garde Academy, Inc. that is attributable to the transactions of the School. They do not purport to, and do not, present fairly the financial position of Avant Garde Academy, Inc. as of June 30, 2019 and the changes in its financial position or budgetary comparisons, where applicable, for the year ended June 30, 2019 in conformity with accounting principles generally accepted in the United States of America. Our opinion is not modified with respect to this matter.

## Other Matters

### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and statements of revenues and expenditures – budget and actual – general fund and special revenue fund on pages 3 through 7 and 21 through 22 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

## Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated September 17, 2019, on our consideration of the School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School's internal control over financial reporting and compliance.



KEEFE McCULLOUGH

Fort Lauderdale, Florida  
September 17, 2019

# MANAGEMENT'S DISCUSSION AND ANALYSIS

As management of Avant Garde Academy of Broward (the "School"), a Department of Avant Garde Academy, Inc. and a component unit of the School Board of Broward County, Florida (the "School Board"), we offer readers of the School's basic financial statements this narrative overview and analysis of the financial activities of the School for the year ended June 30, 2019 and certain comparative information for 2018.

Management's discussion and analysis is included at the beginning of the School's basic financial statements to provide, in layman's terms, the current position of the School's financial condition. This summary should not be taken as a replacement for the audit, which consists of the basic financial statements.

### **Financial Highlights**

Our basic financial statements provide these insights into the results of this year's operations.

- As of June 30, 2019, the School's fund balances was \$ 100,817
- As of June 30, 2019, the School had overall net position of \$ 160,541.

### **Overview of the Financial Statements**

This discussion and analysis is intended to serve as an introduction to the School's basic financial statements. The School's basic financial statements are comprised of three components: 1) government-wide basic financial statements, 2) fund basic financial statements, and 3) notes to the basic financial statements.

**Government-Wide Financial Statements:** The government-wide financial statements are designed to provide readers with a broad overview of the School's finances, in a manner similar to a private sector business.

The statement of net position presents information on all of the School's assets, liabilities, and deferred inflows/outflows of resources, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the School is improving or deteriorating.

The statement of activities presents information showing how the School's net position changed during the year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this Statement for some items that will only result in cash flows in future fiscal periods (e.g. uncollected revenues and services rendered but unpaid).

The government-wide financial statements include all governmental activities that are principally supported by grants and entitlements from the state for full-time equivalent funding. The School does not have any business-type activities. The governmental activities of the School primarily include instruction and instructional support services.

The government-wide basic financial statements can be found on pages 8 and 9 of this report.

**Fund Financial Statements:** A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The School, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental Funds:** Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide basic financial statements, governmental fund basic financial statements focus on near-term inflows and outflows of spendable resources, as well as balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating the School's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the School's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The School maintains several individual governmental funds. Information is presented in the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances. The General Fund, Special Revenue Fund and Capital Project Fund are considered to be the School's major funds.

The School adopts an annual budget for its governmental funds. A budgetary comparison statement has been provided for the General Fund and Special Revenue Fund to demonstrate compliance with the budget.

The governmental fund financial statements can be found on pages 10 through 13 of this report.

**Notes to Basic Financial Statements:** The notes provide additional information that is essential for a full understanding of the data provided in the government-wide and fund financial statements. The notes to basic financial statements can be found on pages 14 through 20 of this report.

### **Government-Wide Financial Analysis**

As noted earlier, net position may serve over time as a useful indicator of financial position. The following table reflects the condensed government-wide statements of net position as of June 30, 2019 and 2018:

**Avant Garde Academy of Broward  
Management's Discussion and Analysis  
June 30, 2019**

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Our analysis in the table below focuses on the net position of the School's governmental activities:

Avant Garde Academy of Broward Net Position		
	June 30, 2019	June 30, 2018
	<u>                    </u>	<u>                    </u>
Assets:		
Current and other assets	\$ 114,258	\$ 146,347
Capital assets, net of depreciation	59,724	-
	<u>                    </u>	<u>                    </u>
Total assets	173,982	146,347
Liabilities:		
Current liabilities	13,441	183,941
	<u>                    </u>	<u>                    </u>
Total liabilities	13,441	183,941
Net Position:		
Net investment in capital assets	59,724	-
Unrestricted (deficit)	100,817	(37,594)
	<u>                    </u>	<u>                    </u>
Total net position	\$ <u>160,541</u>	\$ <u>(37,594)</u>

**Governmental Activities:** The results of this year's operations for the School as a whole are reported in the statement of activities on page 9. The table below provides a condensed presentation of the School's revenues and expenses for the years ended June 30, 2019 and 2018:

Avant Garde Academy K8 - Broward Change in Net Position		
	June 30, 2019	June 30, 2018
	<u>                    </u>	<u>                    </u>
Revenues:		
General revenues	\$ 3,888,276	\$ 919,787
Program revenues	413,613	23,787
	<u>                    </u>	<u>                    </u>
Total revenues	4,301,889	943,574
Functions/Program Expenses:		
Instruction	1,708,498	400,172
Instructional support services	1,264,036	172,691
Operation of noninstructional services	1,131,220	378,461
	<u>                    </u>	<u>                    </u>
Total expenses	4,103,754	951,324
Change in net position	\$ <u>198,135</u>	\$ <u>(7,750)</u>



**Avant Garde Academy of Broward  
Management's Discussion and Analysis  
June 30, 2019**

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General revenues mostly consist of the School's per pupil funding, as well as other income items. Program revenues consist of National School Lunch Program revenues of \$ 136,840 and Capital Outlay Funding of \$ 276,773. Total expenses for the year are \$ 4,103,754 mainly consisting of instructional, operation of plant and rent expense.

**Governmental Fund Expenditures**

In the table below, we have presented the cost of the largest functions/programs as a percentage of total governmental expenditures:

Functions/Programs	2019		2018	
	Expenditures	Percent	Expenditures	Percent
Governmental expenditures:				
Instructional expenditures	\$ 1,715,158	41%	\$ 405,052	43%
Fiscal services	461,695	11%	230,030	24%
Facilities acquisition and construction	732,150	18%	148,332	16%
Plant operations and maintenance	550,409	13%	51,771	5%
Administrative services	422,135	10%	56,478	6%
All other functions/programs	<u>281,931</u>	<u>7%</u>	<u>59,661</u>	<u>6%</u>
Total governmental expenditures	<u>\$ 4,163,478</u>	<u>100%</u>	<u>\$ 951,324</u>	<u>100%</u>

**Capital Assets and Debt Administration**

**Capital assets:** At June 30, 2019, the School had capital assets of \$ 59,724, net of accumulated depreciation, invested in furniture, fixtures and equipment, as compared to no capital assets at June 30, 2018.

**Debt:** At June 30, 2019 and 2018, the School had no outstanding debt.

**General Fund Budgetary Highlights**

The final School enrollment was at approximately 94% of capacity. The School had a general fund budget based on revenue of approximately \$ 4 million, and budget driven expenses of approximately \$ 3.5 million. Actual revenue was approximately one hundred thousand dollars lower, mostly due to state capital outlay per pupil revenues decreasing from expected amounts and lower than expected enrollment. However, the school's expenses were over \$ 340 thousand less than budget. Overall, the School ended the year with a change in fund balance that was approximately \$ 440,000 unfavorable to the budget.

**Economic Factors and Next Year's Budget**

For fiscal year 2019-2020, expected enrollment will substantially increase to 1,000 students in grades 6-12, a FEFP revenue increase of approximately \$ 3 million dollars over the prior year. This is representative of a strategic decision on the part of the school board to matriculate all middle and high school students to this program, and from the co-located charter school: Avant Garde Academy K-8 Broward which will serve only grades K-5 this year. This in turn will have a requisite expense increase of this program as well as a larger programmatic scope as this school assumes all operations for the 6-12 portion of the overall K-12 program. Between the two co-located schools, there will be a net increase in approximately 100 students over the prior school year.

Capital outlay revenue was assumed at \$ 500 per student which includes the additional funds associated with House Bill 7055. The budgets reflect the Florida Education Finance Program funding increase of approximately 1%. A 2% to 3% merit increase for all staff was budgeted as well as safety initiatives for security resource officers. Enrollment All other expenditures are budgeted in alignment with enrollment changes and the School's strategic objectives

**Requests for Information**

If you have questions about this report or need additional information, please contact the Director, Avant Garde Academy of Broward, 2025 McKinley Avenue, Hollywood, FL 33020.

# BASIC FINANCIAL STATEMENTS

**Avant Garde Academy of Broward**  
**Statement of Net Position**  
**June 30, 2019**

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	<b>Governmental Activities</b>
<b>Current Assets:</b>	
Cash and cash equivalents	\$ 73,950
Due from other governments	<u>40,308</u>
Total current assets	<u>114,258</u>
<b>Noncurrent Assets:</b>	
Capital assets (depreciable), net of accumulated depreciation	<u>59,724</u>
Total assets	<u>173,982</u>
<b>Current Liabilities:</b>	
Due to related party	<u>13,441</u>
Total current liabilities	<u>13,441</u>
Total liabilities	<u>13,441</u>
<b>Net Position:</b>	
Net investment in capital assets	59,724
Unrestricted	<u>100,817</u>
Total net position	\$ <u><u>160,541</u></u>

The accompanying notes to basic financial statements are an integral part of these statements.

**Avant Garde Academy of Broward  
Statement of Activities  
For the Year Ended June 30, 2019**

	Program Revenues			Governmental Activities Net Revenue (Expense) and Change in Net Position
	Expenses	Charges for Services	Operating Grants and Contributions	
<b>Functions/Programs:</b>				
Instruction	\$ 1,708,498	\$ -	\$ -	\$ -
Instructional support services	8,191	-	-	-
Board services	161	-	-	-
General administration - District administrative fee	82,589	-	-	-
Administrative services	341,077	-	-	-
Facilities acquisition and construction	669,364	-	-	276,773
Fiscal services	461,695	-	-	-
Food services	157,032	-	136,840	-
Central services	190	-	-	-
Student transportation	119,089	-	-	-
Operation of plant	531,623	-	-	-
Maintenance of plant	18,786	-	-	-
Community services	5,459	-	-	-
<b>Total governmental activities</b>	<b>\$ 4,103,754</b>	<b>\$ -</b>	<b>\$ 136,840</b>	<b>\$ 276,773</b>
General revenues:				
Grants and entitlements				3,785,228
Miscellaneous				103,048
<b>Total general revenues</b>				<b>3,888,276</b>
<b>Change in net position</b>				<b>198,135</b>
<b>Net position (deficit), July 1, 2018</b>				<b>(37,594)</b>
<b>Net position, June 30, 2019</b>				<b>\$ 160,541</b>

The accompanying notes to basic financial statements are an integral part of these statements.

**Avant Garde Academy of Broward  
Balance Sheet - Governmental Funds  
June 30, 2019**

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Capital Projects Fund</u>	<u>Total</u>
<b>Assets:</b>				
Cash and cash equivalents	\$ 73,950	\$ -	\$ -	\$ 73,950
Due from other governments	-	-	40,308	40,308
Due from other funds	40,308	-	-	40,308
	<u>114,258</u>	<u>-</u>	<u>40,308</u>	<u>154,566</u>
Total assets	\$ <u>114,258</u>	\$ <u>-</u>	\$ <u>40,308</u>	\$ <u>154,566</u>
<b>Liabilities:</b>				
Due to related party	\$ 13,441	\$ -	\$ -	\$ 13,441
Due to other funds	-	-	40,308	40,308
	<u>13,441</u>	<u>-</u>	<u>40,308</u>	<u>53,749</u>
Total liabilities	<u>13,441</u>	<u>-</u>	<u>40,308</u>	<u>53,749</u>
<b>Fund Balances:</b>				
Unassigned	<u>100,817</u>	<u>-</u>	<u>-</u>	<u>100,817</u>
Total fund balances	<u>100,817</u>	<u>-</u>	<u>-</u>	<u>100,817</u>
Total liabilities and fund balances	\$ <u>114,258</u>	\$ <u>-</u>	\$ <u>40,308</u>	\$ <u>154,566</u>

The accompanying notes to basic financial statements are an integral part of these statements.

**Avant Garde Academy of Broward  
 Reconciliation of the Balance Sheet of the Governmental Funds  
 to the Statement of Net Position  
 June 30, 2019**

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**Total Fund Balances - Governmental Funds** \$ 100,817

Amounts reported for governmental activities in the statement of net position are different because:

The cost of capital assets acquired is reported as an expenditure in the governmental funds. The statement of net position includes those capital assets, net of accumulated depreciation, among the assets of the School as a whole.

Cost of capital assets	\$	61,255	
Accumulated depreciation		<u>(1,531)</u>	59,724

**Net Position of Governmental Activities** \$ 160,541

The accompanying notes to basic financial statements are an integral part of these statements.

**Avant Garde Academy of Broward  
Statement of Revenues, Expenditures and  
Changes in Fund Balances - Governmental Funds  
For the Year Ended June 30, 2019**

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Capital Project Fund</u>	<u>Total</u>
<b>Revenues:</b>				
Federal through state	\$ -	\$ 136,840	\$ -	\$ 136,840
State sources	3,785,228	-	276,773	4,062,001
Local sources	<u>103,048</u>	<u>-</u>	<u>-</u>	<u>103,048</u>
Total revenues	<u>3,888,276</u>	<u>136,840</u>	<u>276,773</u>	<u>4,301,889</u>
<b>Expenditures:</b>				
Instruction	1,706,967	-	-	1,706,967
Instructional support services	8,191	-	-	8,191
Board services	161	-	-	161
General administration - District administrative fee	82,589	-	-	82,589
Administrative services	339,546	-	-	339,546
Facilities acquisition and construction	455,377	-	276,773	732,150
Fiscal services	461,695	-	-	461,695
Food services	20,192	136,840	-	157,032
Central services	190	-	-	190
Student transportation	119,089	-	-	119,089
Operation of plant	531,623	-	-	531,623
Maintenance of plant	18,786	-	-	18,786
Community services	<u>5,459</u>	<u>-</u>	<u>-</u>	<u>5,459</u>
Total expenditures	<u>3,749,865</u>	<u>136,840</u>	<u>276,773</u>	<u>4,163,478</u>
Net change in fund balances	138,411	-	-	138,411
<b>Fund Balances (Deficit), July 1, 2018</b>	<u>(37,594)</u>	<u>-</u>	<u>-</u>	<u>(37,594)</u>
<b>Fund Balances, June 30, 2019</b>	<u>\$ 100,817</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 100,817</u>

The accompanying notes to basic financial statements are an integral part of these statements.



**Avant Garde Academy of Broward  
 Reconciliation of the Statement of Revenues,  
 Expenditures, and Changes in Fund Balances of the  
 Governmental Funds to the Statement of Activities  
 For the Year Ended June 30, 2019**

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**Net Change in Fund Balances - Governmental Funds** \$ 138,411

Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds report capital outlays as expenditures; however, in the statement of activities, these costs are allocated over their estimated useful lives as a provision for depreciation.

Cost of capital assets	\$	61,255	
Provision for depreciation		<u>(1,531)</u>	<u>59,724</u>

**Change in Net Position of Governmental Activities** \$ 198,135

The accompanying notes to basic financial statements are an integral part of these statements.

### **Note 1 - Organization and Operations**

Avant Garde Academy of Broward (the "School"), a Department of Avant Garde Academy, Inc. (the "Academy") and a component unit of the School Board of Broward County, Florida, was established in 2014 as a public charter school to serve students from kindergarten to eighth grade in Broward County. Avant Garde Academy, Inc. is a Florida nonprofit corporation organized pursuant to Chapter 617, Florida Statutes and the Florida Not-For-Profit Corporation Act. The governing body of the School is the not-for-profit corporation Board of Directors, which is comprised of not less than three members. There were an average of 572 students enrolled for the 2018/2019 school year.

The basic financial statements of the School present only the balances, activity and disclosures related to the School. They do not purport to, and do not, present fairly the financial position of the Academy as of June 30, 2019, and its changes in financial position or budgetary comparisons, where applicable, for the year then ended in conformity with accounting principles generally accepted in the United States of America. Accordingly, these basic financial statements only include balances, activity and disclosures related to the School.

### **Note 2 - Summary of Significant Accounting Policies**

**Reporting entity:** The School operates under a charter granted by the sponsoring School Board of Broward County (the "School Board"). The current charter is effective until June 30, 2024 and may be renewed by mutual written agreement between the School and the School Board. At the end of the term of the charter, the School Board may choose not to renew the charter under grounds specified in the charter in which case the School Board is required to notify the School in writing at least ninety days prior to the charter's expiration. During the term of the charter, the School Board may also terminate the charter if good cause is shown. The School is considered a component unit of the School Board of Broward County.

The School may also be financially accountable if an organization is fiscally dependent on the School regardless of whether the organization has a separately elected governing board, a governing board appointed by another government, or a jointly approved board. In addition, component units can be other organizations for which the nature and significance of their relationship with the School are such that exclusion would cause the basic financial statements to be misleading or incomplete.

As a result of evaluating the above criteria, management has determined that no component units exist for which the School is financially accountable which would require inclusion in the School's basic financial statements.

**Basis of presentation:** Based on the guidance presented in the American Institute of Certified Public Accountants Audit and Accounting Guide - Not-for-Profit Organizations and provisions of Section 228.056, Florida Statutes, the School is presented as a governmental organization for financial statement reporting purposes.

**Government-wide financial statements:** Government-wide financial statements, including the statement of net position and the statement of activities, present information about the School as a whole.

Government-wide financial statements are prepared using the economic resources measurement focus. The statement of activities presents a comparison between direct expenses and program revenues for each function or program of the School's governmental activities. Direct expenses are those that are specifically associated with a service, program, or department and are thereby clearly identifiable to a particular function.

**Note 2 - Summary of Significant Accounting Policies (continued)**

Program revenues include charges paid by the recipient of the goods or services offered by the program and grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues are presented as general revenues. The comparison of direct expenses with program revenues identifies the extent to which each governmental function is self-financing or draws from the general revenues of the School.

**Fund financial statements:** Fund financial statements report detailed information about the School in the governmental funds. The focus of governmental fund financial statements is on major funds rather than reporting funds by type. Each major fund is reported in a separate column. Because the focus of governmental fund financial statements differs from the focus of government-wide financial statements, a reconciliation is presented with each of the governmental fund financial statements.

The School's major governmental funds are as follows:

**General Fund** - This fund is used to account for all operating activities of the School except for those required to be accounted for in another fund.

**Special Revenue Fund** - This fund is used to account for federal grants and certain state grants that are legally restricted to expenditures for particular purposes.

**Capital Project Fund** - This fund is used to account for the acquisition of capital assets and related expenditures with restricted capital outlay funds.

**Basis of accounting:** Basis of accounting refers to when revenues and expenditures, or expenses, are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

The government-wide financial statements are prepared using the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when a liability is incurred, regardless of the timing of the related cash flows.

Governmental fund financial statements are prepared using the modified accrual basis of accounting. Revenues are recognized when they become measurable and available. Measurable means the amount of the transaction can be determined and available means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The School considers revenues to be available if they are collected within sixty days of the end of the current period. Under the modified accrual basis of accounting, expenditures are generally recognized when the related fund liability is incurred, except for principal and interest on long-term debt, claims and judgments, and compensated absences, which are recognized when due. General capital asset acquisitions are reported as expenditures in governmental funds. Issuance of long-term debt and acquisitions under capital leases are reported as other financing sources.

**Cash and cash equivalents:** The School considers all demand accounts and short-term investments with a maturity of three months or less when purchased to be cash and cash equivalents. The School maintains its cash accounts at two financial institutions. The School's accounts at these institutions, at times, may exceed the federally insured limit. The School has not experienced any losses in such accounts and does not believe it is exposed to any significant credit risk (Note 3).

**Note 2 - Summary of Significant Accounting Policies (continued)**

**Prepaid items:** Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items.

**Due to and due from other funds:** Interfund receivables and payables arise from interfund transactions and are recorded by all funds affected in the period in which transactions are executed. The balances result from the time lag between the dates that interfund goods and services are provided or reimbursable expenditures occur, transactions are recorded in the accounting system, and payments between funds are made.

**Revenue recognition:** Student funding is provided by the State of Florida through the School Board. Such funding is recorded as entitlement revenue in the government-wide financial statements and state source revenue in the fund financial statements. This funding is received on a prorata basis over the ten-month period the School is in session and is adjusted for changes in full-time equivalent (FTE) student population.

**Capital assets:** Property and equipment purchased or acquired are capitalized at historical cost or estimated historical cost. Capital assets are defined by the School as assets with an initial cost of \$ 750 and useful life of over one year. Donated property and equipment are reported at acquisition value as of the date received. Additions, improvements and other capital outlays that significantly extend the useful life of an asset are capitalized and depreciated over the remaining useful lives of the related fixed assets. Other costs incurred for repairs and maintenance are expensed as incurred.

Depreciation on all assets is provided on the straight-line basis over the estimated useful lives as follows:

Furniture, fixtures and equipment	5 years
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**Deferred outflows/inflows of resources:** In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to a future period(s) and so will *not* be recognized as an outflow of resources (expense/expenditure) until then. The School does not have any items that qualify for reporting in this category.

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to a future period(s) and so will *not* be recognized as an inflow of resources (revenue) until that time. The School does not have any items that qualify for reporting in this category.

**Net position:** Net position is classified in three categories. The general meaning of each is as follows:

- Net investment in capital assets - represents the difference between the cost of capital assets, less accumulated depreciation reduced by the outstanding balances of borrowings used for the acquisition, construction or improvement of those assets.
- Restricted - consists of net position with constraints placed on their use either by 1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments, or 2) law through constitutional provisions or enabling legislation.

**Note 2 - Summary of Significant Accounting Policies (continued)**

- Unrestricted (deficit) - indicates that portion of net position that will need to be funded by future operations.

**Fund balance:** The governmental fund financial statements present fund balances based on the provisions of GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*. This Statement provides more clearly defined fund balance classifications and also sets a hierarchy which details how the School may spend funds based on certain constraints. The following are the fund balance classifications used in the governmental fund financial statements:

- Nonspendable - this classification includes amounts that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact. The School classifies inventories, prepaid items, long-term notes receivable and deposits as nonspendable since they are not expected to be converted to cash or are not expected to be converted to cash within the next year.
- Restricted - this classification includes amounts that are restricted for specific purposes by external parties such as grantors and creditors or are imposed by law through constitutional provisions or enabling legislation.
- Committed - this classification includes amounts that can be used for specific purposes voted on through formal action of the Board of Directors (the highest level of decision making authority). The committed amount cannot be used for any other purpose unless the Board of Directors removes or changes the commitment through formal action.
- Assigned - this classification includes amounts that the Board of Directors intends to use for a specific purpose but they are neither restricted nor committed. The School classifies existing fund balance to be used in the subsequent year's budget for elimination of a deficit as assigned.
- Unassigned - this classification includes amounts that have not been restricted, committed or assigned for a specific purpose within the General Fund.

The details of the fund balances are included in the Governmental Fund Balance Sheet on page 10.

When the School incurs expenditures for which restricted or unrestricted fund balance is available, the School would consider restricted funds to be spent first. When the School has expenditures for which committed, assigned or unassigned fund balance is available, the School would consider committed funds to be spent first, then assigned funds and lastly unassigned funds.

**Income taxes:** The School is a division of a nonprofit corporation. Revenue of the School is derived primarily from other governmental entities. The School is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code. Accordingly, no provision for income taxes has been made in these financial statements.

**Use of estimates:** The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

**Note 2 - Summary of Significant Accounting Policies (continued)**

**Budget:** An operating budget is adopted and maintained by the governing board for the School pursuant to the requirements of Florida Statutes. The budget is adopted using the same basis of accounting that is used in the preparation of the basic financial statements.

**Date of management review:** Subsequent events were evaluated by management through September 17, 2019, which is the date the financial statements were available to be issued.

**Note 3 - Cash and Cash Equivalents**

At June 30, 2019, the carrying amount of the deposits and cash on hand totaled \$ 73,950, with bank balances of \$ 73,950.

State statutes require, and it is the School’s policy, that all deposits be made into, and be held by, financial institutions designated by the Treasurer of the State of Florida as “qualified public depositories” as defined by Chapter 280 of the Florida Statutes. This Statute requires that every qualified public depository institution maintain eligible collateral to secure the public entity’s funds. The minimum collateral to be pledged by an institution, the collateral eligible for pledge, and the reporting requirements of the qualified public depositor to the Treasurer is defined by statute. Collateral is pooled in a multiple qualified public depository institution pool with the ability to assess members of the pool should the need arise. The School’s deposits are held in a qualified public depository and are covered by the collateral pool because the School has identified itself as a public entity.

**Note 4 - Due from Other Governments**

Due from government agencies at June 30, 2019 consists of amounts due from the District for capital outlay funds.

**Note 5 - Capital Assets**

Capital asset balances and activity for the year ended June 30, 2019 are as follows:

	Balance at July 1, 2018	Additions	Deletions	Balance at June 30, 2019
Capital assets, depreciable:				
Furniture, fixtures and equipment	\$ -	\$ 61,255	\$ -	\$ 61,255
Total capital assets, depreciable	<u>-</u>	<u>61,255</u>	<u>-</u>	<u>61,255</u>
Accumulated depreciation:				
Furniture, fixtures and equipment	-	1,531	-	1,531
Total accumulated depreciation	<u>-</u>	<u>1,531</u>	<u>-</u>	<u>1,531</u>
Net capital assets	<u>\$ -</u>	<u>\$ 59,724</u>	<u>\$ -</u>	<u>\$ 59,724</u>

**Note 5 - Capital Assets (continued)**

Provision for depreciation was charged to governmental activities as follows:

Instruction	\$ <u>1,531</u>
	\$ <u><u>1,531</u></u>

**Note 6 - Related Party**

The School shares the same physical location with Avant Garde Academy K-8 Broward ("K-8") (Note 9), as they share common board membership and are departments of the Academy. The schools share common expenditures, of which have been allocated between the Schools based on student enrollment. As a result, at June 30, 2019, the School had a balance due from K-8 of \$ 330,573. This amount was forgiven and is included within the operation of plant expenditures in the statement of activities and statement of revenues, expenditures and changes in fund balance - governmental funds. In addition, at June 30, 2019 the School has a balance due to K-8 in the amount of \$ 13,441 for reimbursement of operating expenditures.

**Note 7 - Operating Agreement**

The School previously entered into a contract for the period March 2015 to June 30, 2030 with LBS Services, Inc. ("LBS") and Alliance Education Services, Inc. ("Alliance"). The contract calls for LBS and Alliance to provide the School with general management of the day-to-day educational and operational aspects of the School. An annual fee of 11% (5.5% to each company) of the total revenues is to be paid in monthly installments. The total amount incurred during the year ended June 30, 2019, relating to this contract was \$ 386,340.

**Note 8 - Schedule of State Revenue Sources**

The following is a schedule of the School's state revenue for the year ended June 30, 2019:

Florida Education Finance Program	\$ 2,490,713
Class size reduction	533,686
Discretionary local effort	291,611
Capital outlay	276,773
Supplementary academic instruction	126,279
ESE guarantee	116,724
Transportation	75,254
Instructional materials	42,978
Safe schools	30,391
Reading allocation	23,448
Best and brightest scholarship program	18,007
Mental health	12,795
Teacher lead program	8,919
Digital classroom allocation	8,206
Declining enrollment	3,301
Discretionary lottery	1,884
Dual enrollment	659
Compression allocation	<u>373</u>
	\$ <u><u>4,062,001</u></u>



**Note 9 - Facility Lease**

The School previously entered into a lease agreement for its educational facility through July 31, 2040. The facility will be used for the operation of the School, as well as K-8. The Schools portion of rental expenditures under this lease agreement for the year ended June 30, 2019 was approximately \$ 671,000.

The total approximate future minimum payments for the years ended June 30, are as follows:

Year Ending June 30,	Facilities
2020	\$ 781,000
2021	819,400
2022	854,500
2023	908,200
2024	912,800
2025-2029	4,564,200
2030-2034	4,564,200
2035-2039	4,564,200
2040-2041	988,900
	<u>\$ 18,957,400</u>

**Note 10 - Pension Plan**

The School participates in a defined contribution tax sheltered annuity 403(b) plan for participating employees. Contributions made by the School totaled approximately \$ 14,100 for the year ended June 30, 2019, which were computed at 3% of employee compensation for each participating employee. Contributions are directed to individual employee's accounts, and the individual employees allocate contributions and account balances among various available investment choices, therefore, the School has no liability for the administration or payments of benefits of the plan, and accordingly, the present value of the related benefits is not reflected in these financial statements. The rate of contribution is set annually by the School's Board of Directors.

**Note 11 - Risk Management**

The School is exposed to various risks of loss related to torts, thefts of, damage to, and destruction of assets and natural disasters. The School has obtained property insurance from commercial companies including, but not limited to, general liability and errors and omissions insurance. There have been no claims in excess of insurance coverage limits during the past year and settlement amounts have not exceeded insurance coverage for the current year or three prior years.



**Avant Garde Academy of Broward  
 Budgetary Comparison Schedule - General Fund  
 For the Year Ended June 30, 2019**

	<u>Original and Final Budget</u>	<u>Actual</u>	<u>Favorable (Unfavorable) Variance</u>
<b>Revenues:</b>			
State sources	\$ 4,025,638	\$ 3,785,228	\$ (240,410)
Local sources	-	103,048	103,048
	<u>4,025,638</u>	<u>3,888,276</u>	<u>(137,362)</u>
Total revenues	<u>4,025,638</u>	<u>3,888,276</u>	<u>(137,362)</u>
<b>Expenditures:</b>			
Instruction	2,104,385	1,706,967	397,418
Instructional support services	84,806	8,191	76,615
Board services	11,500	161	11,339
General administration - District administrative fee	82,764	82,589	175
Administrative services	261,013	339,546	(78,533)
Facilities acquisition and construction	-	455,377	(455,377)
Fiscal services	237,426	461,695	(224,269)
Food services	105,513	20,192	85,321
Central services	400	190	210
Student transportation	45,000	119,089	(74,089)
Operation of plant	491,280	531,623	(40,343)
Maintenance of plant	23,500	18,786	4,714
Community services	-	5,459	(5,459)
	<u>3,447,587</u>	<u>3,749,865</u>	<u>(302,278)</u>
Total expenditures	<u>3,447,587</u>	<u>3,749,865</u>	<u>(302,278)</u>
Net change in fund balance	<u>\$ 578,051</u>	<u>\$ 138,411</u>	<u>\$ (439,640)</u>

**Avant Garde Academy of Broward  
 Budgetary Comparison Schedule- Special Revenue Fund  
 For the Year Ended June 30, 2019**

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	<u>Original and Final Budget</u>	<u>Actual</u>	<u>Favorable (Unfavorable) Variance</u>
<b>Revenues:</b>			
Federal through state and local	\$ -	\$ 136,840	\$ 136,840
Local and other revenue	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
Total revenues	<u>-</u>	<u>136,840</u>	<u>136,840</u>
<b>Expenditures:</b>			
Instruction	-	-	-
Food services	-	136,840	(136,840)
	<u>-</u>	<u>136,840</u>	<u>(136,840)</u>
Total expenditures	<u>-</u>	<u>136,840</u>	<u>(136,840)</u>
Net change in fund balance	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

OTHER INDEPENDENT  
AUDITOR'S REPORTS

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER  
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER  
MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED  
IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

To the Board of Directors  
Avant Garde Academy of Broward  
A Department of Avant Grade Academy, Inc.  
Broward County, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities and each major fund of Avant Garde Academy of Broward (the "School"), a Department of Avant Grade Academy, Inc. and a component unit of the School Board of Broward County, Florida, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the School's basic financial statements, and have issued our report thereon dated September 17, 2019.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the School's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we do not express an opinion on the effectiveness of the School's internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



KEEFE McCULLOUGH

Fort Lauderdale, Florida  
September 17, 2019

## INDEPENDENT AUDITOR'S REPORT TO THE BOARD OF DIRECTORS

To the Board of Directors  
Avant Garde Academy of Broward  
A Department of Avant Grade Academy, Inc.  
Broward County, Florida

### Report on the Financial Statements

We have audited the financial statements of Avant Garde Academy of Broward (the "School"), a Department of Avant Grade Academy, Inc. and a component unit of the School Board of Broward County, Florida, as of and for the year ended June 30, 2019, and have issued our report thereon dated September 17, 2019.

### Auditor's Responsibility

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and Chapter 10.850, Rules of the Auditor General.

### Other Reporting Requirements

We have issued our Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with *Government Auditing Standards*. Disclosures in that report, which is dated September 17, 2019, should be considered in conjunction with this management letter.

### Prior Audit Findings

Section 10.854(1)(e)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report. There were no recommendations made in the preceding audit report.

### Official Title

Section 10.854(1)(e)5., Rules of the Auditor General, requires that the name or official title of the entity be disclosed in this management letter. The official title and the school code assigned by the Florida Department of Education of the entity is Avant Garde Academy of Broward and 065791.

### **Financial Condition and Management**

Sections 10.854(1)(e)2. and 10.855(11), Rules of the Auditor General, require us to apply appropriate procedures and communicate whether or not the School has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and to identify the specific condition(s) met. In connection with our audit, we determined that the School did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Pursuant to Sections 10.854(1)(e)6.a. and 10.855(12), Rules of the Auditor General, we applied financial condition assessment procedures for the School. It is management's responsibility to monitor the School's financial condition, and our financial condition assessment was based in part on representations made by management and the review of financial information provided by same.

Section 10.854(1)(e)3., Rules of the Auditor General, requires that we communicate any recommendations to improve financial management. In connection with our audit, we did not have any such recommendations.

### **Transparency**

Sections 10.854(1)(e)7. and 10.855(13), Rules of the Auditor General, require us to apply appropriate procedures and communicate the results of our determination as to whether the School maintains on its website the information specified in Section 1002.33(9)(p), Florida Statutes. In connection with our audit, we determined that the School maintained on its website the information specified in Section 1002.33(9)(p), Florida Statutes.

### **Additional Matters**

Section 10.854(1)(e)4., Rules of the Auditor General, requires us to communicate noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but which warrants the attention of those charged with governance. In connection with our audit, we did not have any such findings.

### **Purpose of this Letter**

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, Federal and other granting agencies, the Board of Directors and applicable management and is not intended to be and should not be used by anyone other than these specified parties.



KEEFE McCULLOUGH

Fort Lauderdale, Florida  
September 17, 2019