



Franklin Academy C
W/L# 4021
(A charter school under Florida Charter Foundation, Inc.)

Palm Beach Gardens, Florida

Financial Statements and
Independent Auditors' Report

June 30, 2019

TABLE OF CONTENTS

General Information	1
Independent Auditors' Report.	2-3
Management's Discussion and Analysis (Required Supplementary Information)	4-8
Basic Financial Statements:	
<i>Government-wide Financial Statements:</i>	
Statement of Net Position	9
Statement of Activities.	10
<i>Fund Financial Statements:</i>	
Balance Sheet - Governmental Funds.	11
Reconciliation of the Governmental Fund Balance Sheet to the Statement of Net Position	12
Statement of Revenues, Expenditures and Changes in Fund Balance - Governmental Funds.	13
Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balance of Governmental Funds to the Statement of Activities.	14
 <i>Notes to the Basic Financial Statements</i>	 15-25
Required Supplementary Information:	
Budgetary Comparison Schedules.	26
Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with <i>Government Auditing Standards</i>	 27-28
Management Letter	29-30

Franklin Academy C
W/L# 4021
(A charter school under Florida Charter Foundation, Inc.)

5651 Hood Road
Palm Beach Gardens, FL 33418

2018-2019

BOARD OF DIRECTORS

Dr. David Thomas, Chair
Alexandra Lonsdale
Catherine Arcabascio
Debbie Orshefsky
Dr. Jaqueline Greenberg

SCHOOL ADMINISTRATION

Margaret Ellis, Principal

OTHER CORPORATE OFFICERS

Scott E. Sznitken, Executive Director



INDEPENDENT AUDITORS' REPORT

To the Board of Directors of
Franklin Academy C
Palm Beach Gardens, Florida

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Franklin Academy C (the "School"), a charter school under Florida Charter Foundation, Inc., as of, and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the School's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of Franklin Academy C as of June 30, 2019, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

As described in Note 1, the accompanying financial statements referred to above present only the financial position of Franklin Academy C as of June 30, 2019, and the respective changes in financial position for the year then ended, and is not intended to be a complete presentation of Florida Charter Foundation, Inc. These financial statements do not purport to and do not present fairly the financial position of Florida Charter Foundation, Inc. as of June 30, 2019 and its changes in financial position for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated September 27, 2019 on our consideration of the School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School's internal control over financial reporting and compliance.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information on pages 4 through 8 and 26 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.



Coral Gables, Florida
September 27, 2019

CERTIFIED PUBLIC ACCOUNTANTS

Management's Discussion and Analysis
Franklin Academy C
(A Charter school under Florida Charter Foundation, Inc.)
June 30, 2019

The corporate officers of Franklin Academy C have prepared this narrative overview and analysis of the School's financial activities for the year ended June 30, 2019.

Financial Highlights

1. The net position of the School as of June 30, 2019 was \$253,425.
2. At year-end, the School had current assets on hand of \$229,258.
3. The net position of the School decreased by \$282,473 during the year.
4. The unassigned fund balance at year end was a deficit of \$122,751.

Overview of the Financial Statements

This discussion and analysis are intended to serve as an introduction to the School's basic financial statements. The School's financial statements for the year ended June 30, 2019 are presented in accordance with GASB Codification Section 2200. The financial statements have three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other required supplementary information in addition to the basic financial statements themselves.

Government-Wide Financial Statements

The *government-wide financial statements* are designed to provide readers with a broad overview of the School's finances, in a manner similar to a private-sector business.

The *Statement of Net Position* presents information on all of the School's assets, deferred outflows of resources, liabilities, and deferred inflows of resources. The difference between the four is reported as *net position*. Over time increases or decreases in net position may serve as an indicator of whether the financial position of the School is improving or deteriorating.

The *Statement of Activities* presents information on how the School's net position changed during the fiscal year. All changes in net position are reported when the underlying event occurs without regard to the timing of related cash flows. Accordingly, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods.

The government-wide financial statements can be found on pages 9 - 10 of this report.

Fund Financial Statements

A "fund" is a collection of related accounts grouped to maintain control over resources that have been segregated for specific activities, projects, or objectives. The School like other state and local governments uses fund accounting to ensure and report compliance with finance-related legal requirements.

All of the funds of the School are governmental funds. *Government Funds* are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. Government Fund financial statements, however, focus on *near-term* inflows and outflows of spendable resources, as well as on the balances of spendable resources which are available at the end of the fiscal year. Such information may be used to evaluate a government's requirements for near-term financing.

The Board of the School adopts an annual appropriated budget for its major governmental funds. A budgetary comparison statement has been provided for the major governmental funds to demonstrate compliance with the School's budget.

The basic governmental fund financial statements can be found on pages 11 - 14 of this report.

Notes to Financial Statements

The notes to the financial statements provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

The notes to the financial statements can be found on pages 15-25 of this report.

GOVERNMENT-WIDE FINANCIAL ANALYSIS

As noted earlier, net position may serve over time as a useful indicator of a charter school's financial position. In the case of the School, the net position was \$253,425 at the close of the fiscal year. A summary of the School's net position as of June 30, 2019 and 2018 is as follows:

	2019	2018
Cash and cash equivalents	\$ 182,491	\$ 320,837
Due from other agencies	46,767	9,193
Deposits receivable	-	15,015
Due from other charter school	-	31,059
Due from Florida Charter Foundation, Inc.	72,294	65,467
Capital Assets, net	<u>303,882</u>	<u>408,393</u>
Total Assets	<u>605,434</u>	<u>849,964</u>
Deferred outflows of resources	-	-
Salaries and wages payable	278,176	306,865
Accounts payable and accrued liabilities	<u>73,833</u>	<u>7,201</u>
Total Liabilities	<u>352,009</u>	<u>314,066</u>
Deferred inflows of resources	-	-
Net Position:		
Net investment in capital assets and long-term receivable	376,176	473,860
Unrestricted	<u>(122,751)</u>	<u>62,038</u>
Total Net Position	<u>\$ 253,425</u>	<u>\$ 535,898</u>

At the end of the year, the School is able to report positive balances in total net position.

A summary and analysis of the School's revenues and expenses for the years ended June 30, 2019 and 2018 is as follows:

	<u>2019</u>	<u>2018</u>
REVENUES		
Program Revenues		
Capital Grants and Contributions	\$ 476,049	\$ 695,912
Federal sources	206,098	165,169
Lunch Program fees	94,594	26,227
General Revenues		
Local Sources (FTE and other non specific)	4,867,207	5,173,267
Other Revenues	319,846	331,937
Total Revenues	<u>\$ 5,963,794</u>	<u>\$ 6,392,512</u>
EXPENSES		
Instruction	\$ 2,667,727	\$ 2,766,218
Student support services	21,723	-
Curriculum development	150,910	241,911
General administration	72,962	117,795
School administration	467,439	456,154
Fiscal services	516,442	542,823
Food services	260,192	160,164
Pupil transportation	130,634	124,248
Operation of plant	1,639,883	1,658,870
Maintenance of plant	69,574	62,924
Unallocated depreciation	248,781	247,831
Total Expenses	<u>6,246,267</u>	<u>6,378,938</u>
Increase in Net Position	(282,473)	13,574
Net Position at Beginning of Year	535,898	522,324
Net Position at End of Year	<u>\$ 253,425</u>	<u>\$ 535,898</u>

Student enrollment for 2018-2019 decreased by 70 students. As a result, the School's revenues and expenses decreased by \$428,718 and \$132,671, respectively during the year, resulting in a decrease in its net position of \$282,473 for the year.

School Location and Lease of Facility

The School leases a facility located at 5651 Hood Road, Palm Beach Gardens, Florida.

Capital Improvement Requirements

The School maintains a continuous capital improvements program to enhance facilities and update fixtures and equipment as required.

School Enrollment

This past year, the School had approximately 661 students enrolled in grades kindergarten through fifth.

Accomplishments

Franklin Academy in Palm Beach Gardens completed its fifth successful year in 2018-2019. A variety of parent and community events were hosted on our Palm Beach Gardens campus including the Elementary Curriculum Fair, the Fall Harvest Festival, local Chess Tournaments, the Spring Carnival, and our 3rd annual Franklin Feast which allows for the entire student and faculty body to eat a traditional Thanksgiving meal together as a Franklin Family. Our drama department presented *Beauty and the Beast, Jr.* at the Kravis Center in West Palm Beach, and our chess teams took home several 1st and 2nd place trophies at Nationals and Super National Chess Tournaments. Our middle school maintained it's a rating per the FLDOE school grading formula and earned the highest student learning gains in the district in the area of mathematics. Franklin Academy's Palm Beach Gardens campus completed its second year as an IB candidate school and successfully completed its application for authorization.

FINANCIAL ANALYSIS OF THE GOVERNMENT'S FUND

As noted earlier, the School uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds

The focus of the School's *governmental funds* is to provide information on near-term inflows, outflows, and balances of *spendable* resources. Such information is useful in assessing the School's financing requirements. In particular, the *unassigned fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

Most of the School's operations are funded in the General Fund. The majority of the General Fund revenues are distributed to the School by the District through the Florida Education Finance Program (FEFP), which uses formulas to distribute state funds and an amount of local property taxes (i.e., required local effort) established each year by the Florida Legislature.

At the end of the fiscal year, the School's governmental general fund reported an ending fund balance deficit of \$122,751. The fund balance unassigned and available for spending at the School's discretion is a deficit of \$122,751.

Capital Assets

The School's investment in capital assets as of June 30, 2019 amounts to \$303,882 (net of accumulated depreciation). This investment in capital assets includes furniture, fixtures, and computer equipment. The school has no outstanding debt associated to capital assets.

Governmental Fund Budget Analysis and Highlights

Prior to the start of the School's fiscal year, the Board of the Charter School adopted an annual budget. A budgetary comparison statement has been provided for the governmental funds to demonstrate compliance with the School's budget.

	Governmental Fund		
	Original Budget	Final Budget	Actual
REVENUES			
Program Revenues			
State capital outlay funding	\$ -	\$ 476,049	\$ 476,049
Federal sources	380,000	206,098	206,098
Lunch program fees	131,252	94,594	94,594
General Revenues			
FTE nonspecific revenues	5,430,200	4,867,207	4,867,207
Charges and other revenues	279,976	319,846	319,846
Total Revenues	<u>6,221,428</u>	<u>5,963,794</u>	<u>5,963,794</u>
CURRENT EXPENDITURES			
Instruction	3,009,023	2,667,733	2,667,727
Student support services	-	21,800	21,723
Curriculum development	30,693	151,000	150,910
General administration		73,000	72,962
School administration	584,419	467,500	467,439
Fiscal services	440,880	516,500	516,442
Food services	131,252	260,192	260,192
Pupil transportation	158,500	130,700	130,634
Operation of plant	2,145,757	1,639,886	1,639,883
Maintenance of plant	57,000	69,600	69,574
Total Current Expenditures	<u>\$ 6,557,524</u>	<u>\$ 5,997,911</u>	<u>\$ 5,997,486</u>

Most variances occurred as a result of the Budget adopted being more conservative than actual results for the year.

Requests for Information

This financial report is intended to provide a general overview of the finances of the Charter School. Requests for additional information may be addressed to Margaret Ellis, 5651 Hood Road, Palm Beach Gardens, FL 33148.

Franklin Academy C
(A charter school under Florida Charter Foundation, Inc.)

Statement of Net Position
June 30, 2019

	<u>Governmental Activities</u>
<u>Assets</u>	
Current assets:	
Cash and cash equivalents	\$ 182,491
Due from other agencies	<u>46,767</u>
Total Current Assets	229,258
Due from Florida Charter Foundation, Inc.	<u>72,294</u>
Capital assets, depreciable	1,574,556
Less: accumulated depreciation	<u>(1,270,674)</u>
	<u>303,882</u>
Total Assets	<u>605,434</u>
<u>Deferred Outflows of Resources</u>	<u>-</u>
<u>Liabilities</u>	
Current liabilities:	
Salaries and wages payable	278,176
Accounts payable and accrued liabilities	<u>73,833</u>
Total Current Liabilities	352,009
<u>Deferred Inflows of Resources</u>	<u>-</u>
<u>Net Position</u>	
Net investment in capital assets and long-term receivable	376,176
Unrestricted	<u>(122,751)</u>
Total Net Position	<u>\$ 253,425</u>

The accompanying notes are an integral part of this financial statement.

Franklin Academy C
(A charter school under Florida Charter Foundation, Inc.)

Statement of Activities
For the year ended June 30, 2019

FUNCTIONS	Program Revenues				Net (Expense) Revenue and Changes in Net Position
	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	
Governmental activities:					
Instruction	\$ 2,667,727	\$ -	\$ 15,933	\$ -	\$ (2,651,794)
Student support services	21,723	-	-	-	(21,723)
Curriculum development	150,910	164,106	-	-	13,196
General administration	72,962	-	-	-	(72,962)
School administration	467,439	-	-	-	(467,439)
Fiscal services	516,442	-	-	-	(516,442)
Food services	260,192	94,594	165,128	-	(470)
Pupil transportation	130,634	-	-	-	(130,634)
Operation of plant	1,639,883	-	25,037	476,049	(1,138,797)
Maintenance of plant	69,574	-	-	-	(69,574)
Unallocated depreciation	248,781	-	-	-	(248,781)
Total governmental activities	6,246,267	258,700	206,098	476,049	(5,305,420)
General revenues:					
FTE and other nonspecific revenues					4,867,207
Interest and other revenue					<u>155,740</u>
Change in net position					(282,473)
Net position, beginning					<u>535,898</u>
Net position, ending					<u>\$ 253,425</u>

The accompanying notes are an integral part of this financial statement.

Franklin Academy C
(A charter school under Florida Charter Foundation, Inc.)

Balance Sheet - Governmental Funds
June 30, 2019

	General Fund	Non-major Governmental Funds	Total Governmental Funds
<u>Assets</u>			
Cash and cash equivalents	\$ 182,491	\$ -	\$ 182,491
Due from other agencies	-	46,767	46,767
Due from fund	46,767	-	46,767
Total Assets	<u>229,258</u>	<u>46,767</u>	<u>276,025</u>
<u>Deferred Outflows of Resources</u>			
	-	-	-
<u>Liabilities</u>			
Salaries and wages payable	278,176	-	278,176
Accounts payable	73,833	-	73,833
Due to fund	-	46,767	46,767
Total Liabilities	<u>352,009</u>	<u>46,767</u>	<u>398,776</u>
<u>Deferred Inflows of Resources</u>			
	-	-	-
<u>Fund Balance</u>			
Unassigned	<u>(122,751)</u>	-	<u>(122,751)</u>
	<u>(122,751)</u>	-	<u>(122,751)</u>
Total Liabilities, Deferred Inflows of Resources and Fund Balance	<u>\$ 229,258</u>	<u>\$ 46,767</u>	<u>\$ 276,025</u>

The accompanying notes are an integral part of this financial statement.

Franklin Academy C
(A charter school under Florida Charter Foundation, Inc.)

Reconciliation of the Governmental Fund Balance Sheet to the Statement of Net Position
June 30, 2019

Total Fund Balance - Governmental Funds \$ (122,751)

Amounts reported for governmental activities in the statement of net position are different because:

Capital assets of \$1,574,556 net of accumulated depreciation of \$1,270,674 used in governmental activities are not financial resources and therefore are not reported in the government funds. 303,882

Long term receivable is not collectible in the current period and, therefore, is not reported in the governmental funds. 72,294

Total Net Position - Governmental Activities \$ 253,425

The accompanying notes are an integral part of this financial statement.

Franklin Academy C
(A charter school under Florida Charter Foundation, Inc.)

Statement of Revenues, Expenditures, and Changes in Fund Balance - Governmental Funds
For the year ended June 30, 2019

	General Fund	Non-major Governmental Funds	Total Governmental Funds
Revenues:			
State capital outlay funding	\$ -	\$ 476,049	\$ 476,049
State passed through local	4,867,207	-	4,867,207
Federal sources	-	206,098	206,098
Lunch program fees	-	94,594	94,594
Charges and other revenue	319,846	-	319,846
Total Revenues	5,187,053	776,741	5,963,794
Expenditures:			
Current			
Instruction	2,651,794	15,933	2,667,727
Student support services	21,723	-	21,723
Curriculum development	150,910	-	150,910
General administration	72,962	-	72,962
School administration	467,439	-	467,439
Fiscal services	516,442	-	516,442
Food services	-	260,192	260,192
Pupil transportation	130,634	-	130,634
Operation of plant	1,138,797	501,086	1,639,883
Maintenance of plant	69,574	-	69,574
Capital Outlay:			
Other capital outlay	144,270	-	144,270
Total Expenditures	5,364,545	777,211	6,141,756
Excess (deficit) of revenues over expenditures	(177,492)	(470)	(177,962)
Other financing sources (uses)			
Transfers in (out)-lunch program	(470)	470	-
Advances to Florida Charter Foundation, Inc.	(6,827)	-	(6,827)
Net change in fund balance	(184,789)	-	(184,789)
Fund Balance at beginning of year	62,038	-	62,038
Fund Balance at end of year	\$ (122,751)	\$ -	\$ (122,751)

The accompanying notes are an integral part of this financial statement.

Franklin Academy C
(A charter school under Florida Charter Foundation, Inc.)

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balance
of Governmental Funds to the Statement of Activities
For the year ended June 30, 2019

Net Change in Fund Balance - Governmental Funds \$ (184,789)

Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays of \$144,270 differs from depreciation expense of \$248,781. (104,511)

Increase in long term receivables is an expenditure in the governmental funds, but increases long-term assets in the statement of net position. This is the net amount by which long-term receivable increased in the current period. 6,827

Change in Net Position of Governmental Activities \$ (282,473)

The accompanying notes are an integral part of this financial statement.

Note 1 – Summary of Significant Accounting Policies

Reporting Entity

Franklin Academy C (the "School"), is a charter school sponsored by the School Board of Palm Beach County, Florida (the "District"). The School's charter is held by Florida Charter Foundation, Inc., a not-for-profit corporation organized pursuant to Chapter 617, Florida Statutes, the Florida Not-For-Profit Corporation Act. The governing body of the School is the board of directors of Florida Charter Foundation, Inc., which is composed of five members and also governs other charter schools. The board of directors has determined that no component units exist that would require inclusion in the School's financial statements.

The general operating authority of the School is contained in Section 1002.33, Florida Statutes. The School operates under a charter granted by the sponsoring district, the School Board of Palm Beach County, Florida. The current charter expired on June 30, 2019. The District has approved a charter school consolidation, under Section 1002.33, *Florida Statutes*, of the School with Franklin Academy D (MSID 4061) for a minimum enrollment of 600 students in grades K-8 for the purpose of enhancing the services to students. Accordingly, the School transferred all assets and liabilities to Franklin Academy D on July 1, 2019 and its charter with the District was not renewed.

The School's location is in Palm Beach Gardens, Florida for children from kindergarten through fifth grade and is funded by the District. These financial statements are for the year ending June 30, 2019, when a total of approximately 661 students were enrolled for the school year.

Basis of Presentation

The School's accounting policies conform to accounting principles generally accepted in the United States as applicable to state and local governments. The Governmental Accounting Standards Board ("GASB") is the accepted standard setting body for establishing governmental accounting and financial reporting principles.

Deferred Outflows/Inflows of Resources

In addition to assets, the statement of net position will sometimes report a separate section of deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period and so will not be recognized as an outflow of resources (expense/expenditure) until then. The School does not have any items that qualify for reporting in this category.

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period and so will not be recognized as an inflow of resources (revenue) until that time. The School does not have any items that qualify for reporting in this category.

Note 1 – Summary of Significant Accounting Policies (continued)

Government-wide and Fund Financial Statements

The government-wide financial statements include the statement of net position and the statement of activities. These statements report information about the School as a whole. Any internal interfund activity has been eliminated from these financial statements. Both statements report only governmental activities as the School does not engage in any business type activities. These statements also do not include fiduciary funds.

The statement of activities reports the expenses of a given function offset by program revenues directly connected with the functional program. A function is an assembly of similar activities and may include portions of a fund or summarize more than one fund to capture the expenses and program revenues associated with a distinct functional activity. Program revenues include: (1) charges for services which report fees; (2) operating grants such as the National School Lunch Program, Federal grants, and other state allocations; and (3) capital grants specific to capital outlay. Other revenue sources not properly included with program revenues are reported as general revenues.

Fund Financial Statements

Fund financial statements are provided for governmental. The operations of the funds are accounted for with a separate set of self-balancing accounts that comprise its assets, deferred outflows of resources, and liabilities, deferred inflows of resources, equity, revenues and expenditures. The School reports the following major governmental funds with all non-major funds aggregated in a single column:

General Fund - is the School's primary operating fund. It accounts for all financial resources of the School, except those required to be accounted for in another fund.

Measurement Focus and Basis of Accounting

The financial statements of the School are prepared in accordance with generally accepted accounting principles (GAAP). The School's reporting entity applies all relevant Governmental Accounting Standards Board (GASB) *Codification of Accounting and Financial Reporting Guidance*.

Note 1 – Summary of Significant Accounting Policies (continued)

The government-wide statements report using the economic resources measurement focus and the full accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

The School recognizes assets of non-exchange transactions in the period when the underlying transaction occurs, when an enforceable legal claim has arisen, or when all eligibility requirements are met. Revenues are recognized, on the modified accrual basis, when they are measurable and available. Non-exchange transactions occur when the school provides (or receives) value to (from) another party without receiving (or giving) equal or nearly equal value in return. Most donations are examples of non-exchange transactions. Revenues from grants and donations are recognized on the accrual basis, in the fiscal year in which all eligibility requirements have been satisfied.

Governmental fund financial statements report using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized when they are both measurable and available. “Measurable” means the amount of the transaction can be determined. “Available” means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The School considers revenues to be available if they are collected within 60 days of the end of the fiscal year. Florida Education Finance Program (FEFP) revenues are recognized when received. A one-year availability period is used for revenue recognition for all other governmental fund revenues. Charges for services and fees are recognized when cash is collected as amounts are not measurable. When grant terms provide that the expenditure of funds is the prime factor for determining eligibility for federal, state, and other grant funds, revenue is recognized at the time the expenditure is made. Expenditures are recorded when the related fund liability is incurred, except for long-term debt principal and interest which are reported as expenditures in the year due.

Budgets and Budgetary Accounting

In compliance with Florida Statutes, the Board of Directors adopts an annual budget using the modified accrual basis of accounting. During the fiscal year, expenditures were controlled at the object level (e.g. salaries and benefits, purchased services, materials and supplies and capital outlay) within each activity (e.g. instruction, pupil personnel services and school administration). Revisions to the annual budget are approved by the Board.

Note 1 – Summary of Significant Accounting Policies (continued)

Cash

Cash and cash equivalents include all highly investments with a maturity of three months or less.

Inter-fund Transfers

Inter-fund receivables/payables (“due from/to”) are short-term balances that represent reimbursements between funds for payments made by one fund on behalf of another fund.

Due from Other Governments or Agencies

Amounts due to the School by other governments or agencies are for grants or programs under which the services have been provided by the School.

Capital Assets

The School’s property, plant and equipment with useful lives of more than one year are stated at historical cost and comprehensively reported in the statement of net position in the government-wide financial statements. Donated capital assets are recorded at their estimated fair market value on the date donated. The School generally capitalizes assets with a cost of \$500 or more. Building improvements, additions and other capital outlays that significantly extend the useful life of an asset are capitalized. The costs of normal maintenance and repairs that do not add to the asset value or materially extend useful lives are not capitalized. Capital assets are depreciated using the straight-line method. When capital assets are disposed, the cost and applicable accumulated depreciation are removed from the respective accounts, and the resulting gain or loss is recorded in operations. Estimated useful lives, in years, for depreciable assets are as follows:

Improvements	15 Years
Furniture, Equipment and Software	5 Years
Textbooks	3 Years

Note 1 – Summary of Significant Accounting Policies (continued)

Compensated Absences

The School grants a specific number of sick days. Full time instructional employees are eligible to five days per school year. (a “benefit year”). In the event that available time is not used by the end of the benefit year, employees may “rollover” five unused days for use in future benefit years. However, at no time can the maximum amount of unused sick days exceed ten days. There is no termination payment for accumulated unused sick days.

GASB Codification Section C60, *Accounting for Compensated Absences*, provides that compensated absences that are contingent on a specific event that is outside the control of the employer and employee should be accounted for in the period those events take place. Accordingly, these financial statements do not include an accrual for sick days available to be used in future benefits years.

The School also provides certain days to be used for specific personal matter such as family death and jury duty. Because the use of such days is contingent upon those events taking place and such events are out of the control of both the employer and the employee, there is no accrual for such days.

Revenue Sources

Revenues for current operations are received primarily from the state through the District pursuant to the funding provisions included in the School's charter. In accordance with the funding provisions of the charter and Section 1002.33, Florida Statutes, the School will report the number of full-time equivalent (FTE) students and related data to the District. Under the provisions of Section 1011.62, Florida Statutes, the District reports the number of the full-time equivalent (FTE) students and related data to the Florida Department of Education (FDOE) for funding through the FEFP. Funding for the School is adjusted during the year to reflect the revised calculations by the FDOE under the FEFP and the actual weighted full-time equivalent students reported by the School during the designated full-time equivalent student survey periods. After review and verification of FTE reports and supporting documentation, the FDOE may adjust subsequent fiscal period allocations of FEFP funding for prior year errors disclosed by its review as well as to prevent statewide allocations from exceeding the amount authorized by the Legislature. Normally, such adjustments are treated as reductions of revenue in the year the adjustment is made.

The School receives state funds through the District under charter school capital outlay funding pursuant to Section 1013.62, Florida Statutes. Funds are based on a capital outlay plan submitted to the District and are to be used for lease of school facilities. In addition, the School may receive a portion of the local capital improvement ad valorem tax revenues levied by the District.

Note 1 – Summary of Significant Accounting Policies (continued)

Finally, the School also receives Federal awards for the enhancement of various educational programs. Federal awards are generally received based on applications submitted to and approved by various granting agencies. For Federal awards in which a claim to these grant proceeds is based on incurring eligible expenditures, revenue is recognized to the extent that eligible expenditures have been incurred. Any excess amounts are recorded as deferred revenues until expended. Additionally, other revenues may be derived from various fundraising activities and certain other programs.

Net position and Fund balance classifications

Government-wide financial statements

Equity is classified as net position and displayed in three (3) components:

- a) Net investment in capital assets and long-term receivable - consists of capital assets net and long term receivables of accumulated depreciation and reduced by the outstanding balances of any borrowings that are attributable to the acquisition or improvement of those assets.
- b) Restricted net position - consists of net position with constraints placed on their use either by external groups such as creditors, grantors, contributors or laws or regulations of other governments.
- c) Unrestricted net position - all other net position that do not meet the definition of "restricted" or "net investment in capital assets and long term receivables."

Fund financial statements

Under GASB Codification Section 1800.142, *Fund Balance Reporting and Governmental Fund Type Definitions*. This Statement defines the different types of fund balances that a governmental entity must use for financial reporting purposes. GASB requires the fund balance amounts to be properly reported within one of the fund balance categories listed below:

- a) Nonspendable - includes amounts that cannot be spent because they are either not in spendable form or legally or contractually required to be maintained intact. Consists of fund balance associated with inventories, prepaid expenses, long-term loans and notes receivable, and property held for resale (unless the proceeds are restricted, committed, or assigned). There are no nonspendable balances at year end.
- b) Restricted - fund balance category includes amounts that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation. Restricted fund balance of the School relate to reserves required by the landlord for property maintenance and repairs. There are no restricted balances at year end.
- c) Committed - fund balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the School's Board of Directors. There are no committed fund balances at year end.

Note 1 – Summary of Significant Accounting Policies (continued)

- d) Assigned - fund balance classification are intended to be used by the School's management for specific purposes but do not meet the criteria to be classified as restricted or committed. There are no assigned fund balances at year end.
- e) Unassigned - portion of the fund balance that has not been restricted, committed or assigned for a specific purpose. This is the residual classification for the School's general fund.

Order of Fund Balance Spending Policy

The School's policy is to apply expenditures against non-spendable fund balance, restricted fund balance, committed fund balance, assigned fund balance, and unassigned fund balance at the end of the fiscal year by adjusting journal entries. First non-spendable fund balances are determined. Then restricted fund balances for specific purposes are determined (not including non-spendable amounts). Then any remaining fund balance amounts for the non-general funds are classified as unassigned fund balance. It is possible for the non-general funds to have negative unassigned fund balance when non-spendable amounts plus the restricted fund balances for specific purposes amounts exceed the positive fund balance for the non-general fund.

Long –Term Debt

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities statement of net position. In the fund financial statements, governmental fund types report the face amount of debt issued as other financing sources.

Income Taxes

Florida Charter Foundation, Inc. qualified as a tax-exempt organization under Internal Revenue Code Section 501(c)(3) and is, therefore, exempt from income tax. Accordingly, no tax provision has been made in the accompanying financial statements.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

Subsequent Events

In accordance with GASB Codification Section 2250.106, the School has evaluated subsequent events and transactions for potential recognition or disclosure through September 27, 2019, which is the date the financial statements were available to be issued (See Note 9).

Note 2 –Capital Assets

The following schedule provides a summary of changes in capital assets, acquired substantially with public funds, for the period ended June 30, 2019:

	Balance 07/01/18	Additions	Retirements	Balance 06/30/19
Capital Assets:				
Buildings and Improvements	\$ 20,210	\$ -	\$ -	\$ 20,210
Computer equipment and software	251,781	43,134	-	294,915
Furniture, equipment and textbooks	1,158,295	101,136	-	1,259,431
Total Capital Assets	<u>1,430,286</u>	<u>144,270</u>	<u>-</u>	<u>1,574,556</u>
Less Accumulated Depreciation:				
Buildings and Improvements	(7,916)	(4,042)	-	(11,958)
Computer equipment and software	(237,337)	(20,422)	-	(257,759)
Furniture, equipment and textbooks	(776,640)	(224,317)	-	(1,000,957)
Total Accumulated Depreciation	<u>(1,021,893)</u>	<u>(248,781)</u>	<u>-</u>	<u>(1,270,674)</u>
Capital Assets, net	<u>\$ 408,393</u>	<u>\$ (104,511)</u>	<u>\$ -</u>	<u>\$ 303,882</u>

Depreciation expense for the year ended June 30, 2019 was \$248,781.

Note 3 – Deposits and Investments

Deposits

The School's policy is to maintain its cash and cash equivalents in major banks and in high grade investments. As of June 30, 2019, the carrying amount of the School's deposits was \$182,491 and the respective bank balances totaled \$182,467.

Deposits at FDIC-insured institutions are insured up to \$250,000 per depositor, per financial institution. The School is a charter school under Florida Charter Foundation, Inc., which also operates various other charter schools. All bank accounts are opened under the account ownership of Florida Charter Foundation, Inc., therefore, bank balances at times may potentially be in excess of FDIC coverage. As of June 30, 2019, bank balances in potential excess of FDIC coverage totaled \$182,467.

Note 4 –Management Agreement

The School uses Florida Charter Foundation, Inc, (the holder of the School’s charter) to provide complete administrative and management services to all Franklin Academy schools. These services include but are not limited to: administration of support services (facility maintenance, food service, transportation, etc); governmental compliance reporting; coordination of legal support for school operations; district management/liaison; parent customer service; grant application/management; charter application development/submission/approval; site selection/development; construction project management; school marketing/enrollment management; financing management; and public relations. There is no written agreement with Florida Charter Foundation, Inc. During the year, the School made payments totaling \$244,391 and received another \$119,159 on an in-kind basis.

In addition, Building Hope Services, LLC., a professional charter school management company, provides accounting and human resources management services to the School including, but not limited to, regulatory compliance, maintenance of the books and records, bookkeeping, budgeting and financial reporting. The agreement between the School and the management company calls for a fee of \$50 per full time equivalent (FTE) student per year. The agreement can be terminated at any time by the board with 30 day notice. During the year ended June 30, 2019, the School incurred \$33,056 in management fees. Building Hope Services, LLC. is located at 1225 SE 2nd Avenue, Fort Lauderdale, Florida, 33316.

Note 5 –Related Party Transactions

The School shares its campus with Franklin Academy D, another charter school under Florida Charter Foundation, Inc. Certain funding provided to the School is shared by the two schools. In addition, certain costs are allocated to each school using a logical basis such as the ratio of FTE for each school. At June 30, 2019, the School had a receivable of \$72,294 from Florida Charter Foundation, Inc.

During 2015, the School received \$575,000 of recoverable grants from Florida Charter Foundation, Inc. Repayment of these grants is contingent on the School subsequently meeting certain financial conditions. To date, management has determined that the School has not met the requirements for repayment under the grant terms. The maximum amount the School may be required to pay in the future should they meet the requirements for repayment is \$575,000. This contingency was transferred to Franklin Academy D on July 1, 2019 (See Note 9).

Note 6 – Commitments, Contingencies and Concentrations

The School entered into a lease and development agreement with Education Capital Solutions, LLC for its main campus facility. This facility is shared with Franklin Academy D, another charter school under Florida Charter Foundation, Inc. Initial fixed annual payments under this agreement are approximately \$1,780,000 adjusted annually based on the lease schedule, plus additional property expenses including repairs, maintenance and insurance. The agreement continues through June 2035 with an option to renew for up to three additional five year periods. Lease payments are allocated between the two schools based on FTE. The allocation used for 2019, was approximately 65% for the School and 35% for Franklin Academy D. For 2019, rent expense for the School totaled \$1,251,667.

Future minimum payments for the full lease (shared with Franklin Academy D) are as follows:

<u>Year</u>		
2020	\$1,978,744	
2021	\$2,018,318	
2022	\$2,058,684	
2023	\$2,099,858	
2024	\$2,141,856	
2025-2029	\$11,369,230	(total for five year period)
2030-2034	\$12,552,547	(total for five year period)
2035	\$2,663,128	(total for one year period)

Contingencies and Concentrations

The School receives substantially all of its funding from the District under the Florida Education Finance Program (FEFP), which is based in part on a computation of the number of full-time equivalent (FTE) students attending different instructional programs. The accuracy of FTE student data submitted by individual schools and used in the FEFP computations is subject to audit by the state and, if found to be in error, could result in refunds to the state or in decreases to future funding allocations. Additionally, the School receives various forms of federal, state and local funding which are subject to financial and compliance audits. It is the opinion of management that the amount of funding, if any, which may be remitted back to the state due to errors in the FTE student data or the amount of grant expenditures which may be disallowed by grantor agencies would not be material to the financial position of the School.

Pursuant to the Charter School contract with the School District, the District withholds an administrative fee of 5% (or 2% for high performing schools) of the qualifying revenues of the School up to and including 250 students. For the year ended June 30, 2019, net administrative fees withheld by the School District totaled \$93,440.

Note 7 – Risk Management

The School is exposed to various risks of loss related to torts, thefts of, damage to and destruction of assets, errors and omissions and natural disasters for which the School carries commercial insurance. Settlement amounts have not exceeded insurance coverage for the past years. In addition, there were no reductions in insurance coverage from those in the prior year.

Note 8 – Defined Contribution Retirement Plan

The School's personnel are eligible to participate in a defined contribution 401(k) plan covering employees who meet certain age and tenure requirements. Under the Plan, the School provides a match of the employee's contribution up to 2.5% of the employee's compensation. The School contributed to the Plan \$32,528 for the year ended June 30, 2019. The School does not exercise any control or fiduciary responsibility over the Plans' assets

Note 9 – Subsequent Events

Effective for the 2019-2020 school year, the District provided Florida Charter Foundation, Inc. with approval of a charter school consolidation, under Section 1002.33, *Florida Statutes*, of the School with Franklin Academy D (MSID 4061) for a minimum enrollment of 600 students in grades K-8 for the purpose of enhancing the services to students. Accordingly, the School's assets and liabilities reverted to Florida Charter Foundation, Inc. on July 1, 2019 and its charter with the District was not renewed.

In addition, effective July 1, 2019, Florida Charter Foundation, Inc. changed its name to Franklin Charter Foundation, Inc.

REQUIRED SUPPLEMENTARY INFORMATION

Franklin Academy C
(A charter school under Florida Charter Foundation, Inc.)

Statement of Revenues, Expenditures, and Changes in Fund Balance
For the year ended June 30, 2019

	General Fund		
	Original Budget	Final Budget	Actual
REVENUES			
State passed through local	\$ 5,430,200	\$ 4,867,207	\$ 4,867,207
Charges and other revenue	279,976	319,846	319,846
Total Revenues	<u>5,710,176</u>	<u>5,187,053</u>	<u>5,187,053</u>
EXPENDITURES			
Current:			
Instruction	3,009,023	2,651,800	2,651,794
Curriculum development	30,693	151,000	150,910
Student support services	-	21,800	21,723
General administration	-	73,000	72,962
School administration	584,419	467,500	467,439
Fiscal services	440,880	516,500	516,442
Pupil transportation	158,500	130,700	130,634
Operation of plant	1,765,757	1,138,800	1,138,797
Maintenance of plant	57,000	69,600	69,574
Total Current Expenditures	<u>6,046,272</u>	<u>5,220,700</u>	<u>5,220,275</u>
Excess (Deficit) of Revenues Over Current Expenditures	<u>(336,096)</u>	<u>(33,647)</u>	<u>(33,222)</u>
Capital Outlay	-	144,270	144,270
Total Expenditures	<u>6,046,272</u>	<u>5,364,970</u>	<u>5,364,545</u>
Excess (Deficit) of Revenues Over Expenditures	(336,096)	(177,917)	(177,492)
Other financing sources (uses):			
Transfers in (out)	-	(470)	(470)
Advances to Florida Charter Foundation, Inc.	-	(6,827)	(6,827)
Net change in fund balance	(336,096)	(185,214)	(184,789)
Fund Balance at beginning of year	<u>257,933</u>	<u>257,933</u>	<u>62,038</u>
Fund Balance at end of year	<u>\$ (78,163)</u>	<u>\$ 72,719</u>	<u>\$ (122,751)</u>

Notes to Budgetary Comparison Schedule

An annual budget is adopted on the modified accrual basis of accounting, consistent with generally accepted accounting principles. Amendments to the budget can only be made with the approval of the Board of Directors.



INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

Board of Directors of
Franklin Academy C
Palm Beach Gardens, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Franklin Academy C (the "School") as of, and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the School's basic financial statements and have issued our report thereon dated September 27, 2019.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the School's internal control over financial reporting to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we do not express an opinion on the effectiveness of the School's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We issued a separate management letter dated September 27, 2019 pursuant to Chapter 10.850, Rules of the Auditor General.

Purpose of this report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



CERTIFIED PUBLIC ACCOUNTANTS

Coral Gables, Florida
September 27, 2019



MANAGEMENT LETTER

Board of Directors of
Franklin Academy C
Palm Beach Gardens, Florida

Report on the Financial Statements

We have audited the financial statements Franklin Academy C, West Palm Beach as of and for the fiscal year ended June 30, 2019 and have issued our report thereon dated September 27, 2019.

Auditor's Responsibility

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States; and Chapter 10.850, Rules of the Auditor General.

Other Reporting Requirements

We have issued our Independent Auditors' Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with *Government Auditing Standards*. Disclosures in those reports and schedules, which are dated September 27, 2019, should be considered in conjunction with this management letter.

Prior Audit Findings

Section 10.854(1)(e)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report.

There were no findings or recommendations made in preceding annual financial audit report.

Official Title

Section 10.854(1)(e)5., Rules of the Auditor General, requires the name or official title of the entity and the school code assigned by the Florida Department of Education be disclosed in this management letter. The official title and the school code assigned by the Florida Department of Education of the entity is Franklin Academy C, 4021.

Financial Condition and Management

Section 10.854(1)(e)2. and 10.855(11), Rules of the Auditor General, require us to apply appropriate procedures and communicate whether or not Charter School name has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and to identify the specific condition(s) met. In connection with our audit, we determined that Franklin Academy C did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Financial Condition (Continued)

Pursuant to Sections 10.854(1)(e)6.a and 10.855(12), Rules of the Auditor General, we applied financial condition assessment procedures for Charter School name. It is management's responsibility to monitor Charter School name's financial condition, and our financial condition assessment was based in part on representations made by management and the review of financial information provided by same.

Section 10.854(1)(e)3., Rules of the Auditor General, requires that we address in the management letter any recommendations to improve financial management. In connection with our audit, we have no observations or recommendations.

Transparency

Sections 10.854(1)(e)7 and 10.855(13), Rules of the Auditor General, require us to apply appropriate procedures and communicate the results of our determination as to whether Franklin Academy C maintains on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes. In Connection with our audit, we determined that Charter School name maintained on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes.

Additional Matters

Section 10.854(1)(e)4., Rules of the Auditor General, requires us to communicate noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but warrants the attention of those charged with governance. In connection with our audit, we did not note any such findings.

Purpose of this Letter

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and Florida House of Representatives, the Florida Auditor General, School Board of Palm Beach County, Federal and other granting agencies, the Board of Directors, and applicable management and is not intended to be and should not be used by anyone other than these specified parties.



CERTIFIED PUBLIC ACCOUNTANTS

Coral Gables, Florida
September 27, 2019