

**THE SCHOOL OF ARTS AND SCIENCES ON  
THOMASVILLE ROAD**

**(A CHARTER SCHOOL UNDER THE SCHOOL OF ARTS  
AND SCIENCES FOUNDATION, INC.)**

**FINANCIAL STATEMENTS**

**JUNE 30, 2019**

**THE SCHOOL OF ARTS AND SCIENCES  
ON THOMSAVILLE ROAD  
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JUNE 30, 2019**

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## INDEPENDENT AUDITORS' REPORT

To the Board of Directors,  
The School of Arts and Sciences Foundation, Inc.

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of The School of Arts and Sciences on Thomasville Road (a charter school under The School of Arts and Sciences Foundation, Inc. and a component unit of the School Board of Leon County, Florida) as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise The School of Arts and Sciences on Thomasville Road's basic financial statements as listed in the table of contents.

### ***Management's Responsibility for the Financial Statements***

The School of Arts and Sciences on Thomasville Road's management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditors' Responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## ***Opinions***

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund and the aggregate remaining fund information of The School of Arts and Sciences on Thomasville Road, as of June 30, 2019, and the respective changes in financial position for the year then ended in conformity with accounting principles generally accepted in the United States of America

## **Emphasis of Matter**

As described in Note 1, the accompanying financial statements referred to above present only the financial position of The School of Arts and Sciences on Thomasville Road at June 30, 2019, and the respective changes in financial position for the year then ended, and is not intended to be a complete presentation of The School of Arts and Sciences Foundation, Inc. These financial statements do not purport to and do not present fairly the financial position of The School of Arts and Sciences Foundation, Inc. as of June 30, 2019 and its changes in financial position of the year then ended in conformity with accounting principles generally accepted in the United States of America.

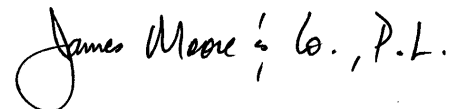
## ***Other Matters***

### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, and required supplementary information as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

## **Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated August 14, 2019, on our consideration of The School of Arts and Sciences on Thomasville Road's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering The School of Arts and Sciences on Thomasville Road's internal control over financial reporting and compliance.



Tallahassee, Florida  
August 14, 2019

**THE SCHOOL OF ARTS AND SCIENCES ON  
THOMASVILLE ROAD  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2019**

As management of The School of Arts and Sciences on Thomasville Road, we offer readers of The School of Arts and Sciences on Thomasville Road's financial statements this narrative overview and analysis of the financial activities of The School of Arts and Sciences on Thomasville Road for the fiscal year ended June 30, 2019.

**Overview of the Financial Statements**

This discussion and analysis is intended to serve as an introduction to The School of Arts and Sciences on Thomasville Road's basic financial statements. The School of Arts and Sciences on Thomasville Road's basic financial statements are comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

**Government-wide financial statements.** The *government-wide financial statements* are designed to provide readers with a broad overview of The School of Arts and Sciences on Thomasville Road's finances, in a manner similar to a private-sector business.

The *statement of net position* presents information on all of The School of Arts and Sciences on Thomasville Road's assets and liabilities, with the difference between the two reported as *net position*. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of The School of Arts and Sciences on Thomasville Road is improving or deteriorating.

The *statement of activities* presents information showing how The School of Arts and Sciences on Thomasville Road's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods.

Both of the government-wide financial statements distinguish various functions of The School of Arts and Sciences on Thomasville Road. The governmental activities of The School of Arts and Sciences on Thomasville Road include instruction and instruction related services, school administration, fiscal services, food services, pupil transportation services, board, central services, facility acquisition, community service, debt service, operation of plant, and maintenance of plant.

**Fund financial statements.** A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The School of Arts and Sciences on Thomasville Road, like other charter schools, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of The School of Arts and Sciences on Thomasville Road are governmental funds.

**Governmental funds.** *Governmental funds* are used to account for essentially the same functions reported as *governmental activities* in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on *near-term inflows and outflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the fiscal year. Such information may be useful in evaluating a school's near-term financing requirements.

**THE SCHOOL OF ARTS AND SCIENCES ON  
THOMASVILLE ROAD  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2019**

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the school's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The School of Arts and Sciences on Thomasville Road maintains two governmental funds. Information is presented in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures and changes in fund balances for the general fund and capital project fund, which are considered to be major funds.

***Fiduciary Funds.*** Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because resources of those funds are not available to support the School's own programs.

**Notes to the financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

**Other information.** In addition to the basic financial statements and accompanying notes, this report also presents certain *required supplementary information* concerning The School of Arts and Sciences on Thomasville Road's budgetary information and pension information.

**Government-wide Financial Analysis**

As noted earlier, net position may serve over time as a useful indicator of a school's financial position. In the case of The School of Arts and Sciences on Thomasville Road, assets exceeded liabilities by \$1,491,844 at the close of the most recent fiscal year. This balance in the most recent fiscal year reflects its investment in capital assets (e.g., buildings, furniture, fixtures, equipment and software), less any related debt used to acquire those assets. The School of Arts and Sciences on Thomasville Road uses these capital assets to provide services to students. Accordingly, these assets are not available for future spending. Although The School of Arts and Sciences on Thomasville Road's investment in its capital assets is reported net of related debt, it should be noted that the resources used to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

**THE SCHOOL OF ARTS AND SCIENCES ON  
THOMASVILLE ROAD  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2019**

**Net Position**

**The School of Arts and Sciences on Thomasville Road's Net Position**

	<b>2019</b>	<b>2018</b>
<b>ASSETS</b>		
Current and other assets	\$ 745,591	\$ 653,230
Capital assets	5,772,021	5,899,821
Total assets	6,517,612	6,553,051
 Deferred outflows of resources	 1,047,278	 1,063,291
<b>LIABILITIES</b>		
Current and other liabilities	200,906	214,709
Long-term liabilities	5,678,100	5,757,743
Total liabilities	5,879,006	5,972,452
 Deferred inflows of resources	 168,634	 116,508
<b>NET POSITION</b>		
Net investment in capital assets	1,588,129	1,575,645
Restricted	-	16,002
Unrestricted	(96,285)	(64,265)
Total net position	\$ 1,491,844	\$ 1,527,382

**Governmental activities.** During the current fiscal year, net position for governmental activities decreased \$35,538 from the prior fiscal year for an ending net position of \$1,491,844.

- The key element of the decrease was an increase in instruction expenses related to additional student enrollment.

**THE SCHOOL OF ARTS AND SCIENCES ON  
THOMASVILLE ROAD  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2019**

**The School of Arts and Sciences on Thomasville Road's Changes in Net Position**

	<u>2019</u>	<u>2018</u>
<b>REVENUES</b>		
Program revenues:		
Charges for services	\$ 210,070	\$ 166,112
Operating grants and contributions	115,848	109,791
Capital grants and contributions	218,845	159,999
General revenues:		
Grants and contributions not restricted to specific programs and other	3,210,162	2,943,805
Total revenues	<u>3,754,925</u>	<u>3,379,707</u>
<b>EXPENSES</b>		
Instruction	2,544,012	2,527,094
Instruction and curriculum development	18,510	-
Instructional staff training	2,801	703
Board	30,443	14,105
School administration	402,202	339,397
Facility acquisition and construction	16,694	6,469
Fiscal services	27,313	46,385
Food services	12,992	15,588
Pupil transportation services	80,757	66,443
Operation of plant	163,663	195,327
Central services	34,438	33,872
Maintenance of plant	82,729	35,202
Community service	190,307	155,803
Debt service	183,602	174,498
Loss on disposal of assets	-	13,972
Total expenses	<u>3,790,463</u>	<u>3,624,858</u>
Change in net position	(35,538)	(245,151)
Net position, beginning of year	1,527,382	1,772,533
Net position, end of year	<u>\$ 1,491,844</u>	<u>\$ 1,527,382</u>



**THE SCHOOL OF ARTS AND SCIENCES ON  
THOMASVILLE ROAD  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2019**

**Financial Analysis of the Government's Funds**

As noted earlier, The School of Arts and Sciences on Thomasville Road uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental funds.** The focus of The School of Arts and Sciences on Thomasville Road's *governmental funds* is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing The School of Arts and Sciences on Thomasville Road's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a school's net resources available for discretionary use as they represent the portion of fund balance which has not yet been limited to use for a particular purpose by either an external party, The School of Arts and Sciences on Thomasville Road itself, or a group or individual that has been delegated authority to assign resources for use for a particular purposes by The School of Arts and Sciences on Thomasville Road's board.

At June 30, 2019, The School of Arts and Sciences on Thomasville Road's governmental funds reported combined fund balances of \$690,668, increase of \$111,856.

The general fund is the chief operating fund of The School of Arts and Sciences on Thomasville Road. As of the end of the current fiscal year, unassigned fund balance of the general fund was \$685,668, while total fund balance was \$690,668.

The fund balance of The School of Arts and Sciences on Thomasville Road's general fund increased by \$111,856 during the current fiscal year.

- The key element of the increase was an increase in FEFP revenues from the prior year which is determined by student enrollment.

The capital projects fund is used to account for financial resources to be used for educations capital outlay needs, including new construction and renovation. As of the end of the current fiscal year, there was no remaining fund balance in the capital outlay fund.

**General Fund Budgetary Highlights**

**Original budget compared to final budget.** The major differences between the original budget and the final amended budget were due to the following:

- The final budget FEFP revenues increased due to final student count was higher than was originally anticipated.

**Actual amounts compared to final budget.** The major differences between actual amounts and the final amended budget were due to the following:

- Actual amounts for revenues and expenses were higher than budgeted.

**THE SCHOOL OF ARTS AND SCIENCES ON  
THOMASVILLE ROAD  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2019**

**Capital Projects Fund Budgetary Highlights**

**Original budget compared to final budget.** There were no differences between the original budget and the final budget.

**Actual amounts compared to final budget.** The major differences between actual amounts compared to budgeted amounts were due to the following:

- Revenues came in slightly higher compared to budgeted amounts while expenses were consistent with budgeted amounts.

**Capital Asset Administration**

**Capital assets.** The School of Arts and Sciences on Thomasville Road's investment in capital assets for its governmental activities as of June 30, 2019, amounts to \$5,772,021 (net of accumulated depreciation). This investment in capital assets includes building, land, technology equipment, furniture, fixtures, equipment and vehicles.

Additional information on The School of Arts and Sciences on Thomasville Road's capital assets can be found in the Notes to Financial Statements as listed in the table of contents.

**Long-term Debt.** At the end of the current fiscal year, The School of Arts and Sciences on Thomasville Road had total debt outstanding of \$4,183,892 related to capital improvement debt and \$1,640,191 related to the net pension liability.

Additional information on The School of Arts and Sciences on Thomasville Road's long-term debt can be found in the Notes to Financial Statements as listed in the table of contents.

**Economic Factors and Next Year's Budgets and Rates**

The following economic factors currently affect The School of Arts and Sciences on Thomasville Road and were considered in developing the 2019-2020 fiscal year budgets.

- Base Student Allocation per student for fiscal year 2019-2020 is \$4,279 compared to \$4,204 for 2018-2019.
- 2018-19 full time equivalent enrollments were 448. 2019-20 full time equivalent enrollments are anticipated to be 455, an increase of 7 students so it is anticipated that revenue will increase but expenses will not increase proportionally.

**THE SCHOOL OF ARTS AND SCIENCES ON  
THOMASVILLE ROAD  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2019**

**Requests for Information**

This financial report is designed to provide a general overview of The School of Arts and Sciences on Thomasville Road's finances for all those with an interest in the school's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to The School of Arts and Sciences on Thomasville Road, 3208 Thomasville Road., Tallahassee, FL 32308.

**THE SCHOOL OF ARTS AND SCIENCES ON THOMASVILLE ROAD**  
**STATEMENT OF NET POSITION**  
**JUNE 30, 2019**

	<b>Governmental Activities</b>
<b>ASSETS</b>	
Cash and cash equivalents	\$ 579,920
Accounts receivable, net	123,643
Due from other agencies	37,028
Prepaid expenses	5,000
Land	590,436
Capital assets, being depreciated, net	5,181,585
Total assets	\$ 6,517,612
 <b>DEFERRED OUTFLOWS OF RESOURCES</b>	
Related to changes in the net pension liability	\$ 1,047,278
 <b>LIABILITIES</b>	
Accounts payable and accrued expenses	49,742
Unearned revenue	5,181
Noncurrent liabilities:	
Due within one year	145,983
Due in more than one year	4,037,909
Compensated absences	25,406
Net pension liability	1,640,191
Total liabilities	\$ 5,904,412
 <b>DEFERRED INFLOWS OF RESOURCES</b>	
Related to changes in the net pension liability	\$ 168,634
 <b>NET POSITION</b>	
Net investment in capital assets	\$ 1,588,129
Unrestricted	(96,285)
Total net position	\$ 1,491,844

The accompanying notes to financial statements  
are an integral part of this statement.

**THE SCHOOL OF ARTS AND SCIENCES ON THOMASVILLE ROAD  
STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED JUNE 30, 2019**

Functions/Programs	Expenses	Program Revenues			Net (Expense)
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Revenue and Changes in Net Position
					Governmental Activities
Governmental activities:					
Instruction	\$ 2,544,012	\$ -	\$ 12,564	\$ -	\$ (2,531,448)
Instruction and curriculum development	18,510	-	12,540	-	(5,970)
Instructional staff training	2,801	-	-	-	(2,801)
Board	30,443	-	-	-	(30,443)
School administration	402,202	-	-	-	(402,202)
Facility acquisition and construction	16,694	-	-	218,845	202,151
Fiscal services	27,313	-	-	-	(27,313)
Food services	12,992	120	-	-	(12,872)
Pupil transportation services	80,757	1,019	90,744	-	11,006
Operation of plant	163,663	-	-	-	(163,663)
Central services	34,438	-	-	-	(34,438)
Maintenance of plant	82,729	-	-	-	(82,729)
Community service	190,307	208,931	-	-	18,624
Debt service	183,602	-	-	-	(183,602)
Total governmental activities	<u>\$ 3,790,463</u>	<u>\$ 210,070</u>	<u>\$ 115,848</u>	<u>\$ 218,845</u>	<u>(3,245,700)</u>
			General revenues:		
			Leon County School District		3,156,665
			Contributions not restricted		31,979
			Miscellaneous		18,016
			Investment earnings		3,502
			Change in net position		(35,538)
			Net position, beginning of year,		1,527,382
			Net position, end of year		<u>\$ 1,491,844</u>

The accompanying notes to financial statements  
are an integral part of this statement.

**THE SCHOOL OF ARTS AND SCIENCES ON THOMASVILLE ROAD**  
**BALANCE SHEET**  
**GOVERNMENTAL FUNDS**  
**JUNE 30, 2019**

	<u>General Fund</u>	<u>Capital Projects Fund</u>	<u>Total Governmental Funds</u>
<b>ASSETS</b>			
Cash and cash equivalents	\$ 579,920	\$ -	\$ 579,920
Accounts receivable, net	118,653	4,990	123,643
Due from other agencies	-	37,028	37,028
Due from other funds	42,018	-	42,018
Prepaid items	5,000	-	5,000
<b>Total Assets</b>	<u>\$ 745,591</u>	<u>\$ 42,018</u>	<u>\$ 787,609</u>
<b>LIABILITIES AND FUND BALANCE</b>			
Liabilities:			
Accounts payable and accrued expenses	\$ 43,798	\$ -	\$ 43,798
Due to other funds	5,944	42,018	47,962
Unearned revenue	5,181	-	5,181
<b>Total liabilities</b>	<u>54,923</u>	<u>42,018</u>	<u>96,941</u>
Fund Balances:			
Nonspendable - prepaid items	5,000	-	5,000
Unassigned	685,668	-	685,668
<b>Total fund balance</b>	<u>690,668</u>	<u>-</u>	<u>690,668</u>
<b>Total Liabilities and Fund Balances</b>	<u>\$ 745,591</u>	<u>\$ 42,018</u>	<u>\$ 787,609</u>

The accompanying notes to financial statements  
are an integral part of this statement.

**THE SCHOOL OF ARTS AND SCIENCES ON THOMASVILLE ROAD**  
**STATEMENT OF REVENUES, EXPENDITURES**  
**AND CHANGES IN FUND BALANCE**  
**GOVERNMENTAL FUNDS**  
**FOR THE YEAR ENDED JUNE 30, 2019**

	<u>General Fund</u>	<u>Capital Projects Fund</u>	<u>Total Governmental Funds</u>
<b>Revenues</b>			
Intergovernmental			
Florida education finance program	\$ 3,089,864	\$ -	\$ 3,089,864
Capital outlay funds	-	218,417	218,417
Federal through local	12,564	-	12,564
State	177,463	-	177,463
Local	256,189	428	256,617
Total revenues	<u>3,536,080</u>	<u>218,845</u>	<u>3,754,925</u>
<b>Expenditures</b>			
Instruction	2,284,409	-	2,284,409
Instruction and curriculum development	18,510	-	18,510
Instructional staff training	2,801	-	2,801
Board	30,443	-	30,443
School administration	370,523	-	370,523
Facility acquisition and construction	16,694	-	16,694
Fiscal services	27,313	-	27,313
Food services	12,992	-	12,992
Pupil transportation services	75,960	-	75,960
Operation of plant	161,529	-	161,529
Central services	34,438	-	34,438
Maintenance of plant	54,018	28,711	82,729
Community service	180,627	-	180,627
Capital outlay	-	20,215	20,215
Debt service:			
Principal	-	140,284	140,284
Interest	-	183,602	183,602
Total expenditures	<u>3,270,257</u>	<u>372,812</u>	<u>3,643,069</u>
<b>Excess (deficiency) of revenues over (under) expenditures</b>	<u>265,823</u>	<u>(153,967)</u>	<u>111,856</u>
<b>Other financing sources (uses)</b>			
Transfers in	-	153,967	153,967
Transfers out	(153,967)	-	(153,967)
Total other financing sources (uses)	<u>(153,967)</u>	<u>153,967</u>	<u>-</u>
<b>Net change in fund balances</b>	<u>111,856</u>	<u>-</u>	<u>111,856</u>
<b>Fund balances, beginning of year</b>	578,812	-	578,812
<b>Fund balances, end of year</b>	<u>\$ 690,668</u>	<u>\$ -</u>	<u>\$ 690,668</u>

The accompanying notes to financial statements  
are an integral part of this statement.

**THE SCHOOL OF ARTS AND SCIENCES ON THOMASVILLE ROAD  
RECONCILIATION OF THE BALANCE SHEET OF GOVERNMENTAL FUNDS  
TO THE STATEMENT OF NET POSITION  
FOR THE YEAR ENDED JUNE 30, 2019**

Amounts reported for governmental activities in the statement of net position are different because:

<b>Fund balances - total governmental funds</b>	\$	690,668
<p>Long-term liabilities, including notes payable and compensated absences, are not due and payable in the current period and, therefore, are not reported in the funds.</p>		
Compensated absences	\$ (25,406)	
Note payable	<u>(4,183,892)</u>	(4,209,298)
<p>Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.</p>		
		5,772,021
<p>Net pension liability and related deferred inflows/outflows are not due and payable in the current period and, therefore, are not reported in the funds.</p>		
Deferred outflows	\$ 1,047,278	
Net pension liability	(1,640,191)	
Deferred inflows	<u>(168,634)</u>	(761,547)
<b>Net position of governmental activities</b>		<u><u>\$ 1,491,844</u></u>

The accompanying notes to financial statements  
are an integral part of this statement.



**THE SCHOOL OF ARTS AND SCIENCES ON THOMASVILLE ROAD  
RECONCILIATION OF STATEMENT OF REVENUES, EXPENDITURES  
AND CHANGES IN FUND BALANCES OF GOVERNMENTAL  
FUNDS TO THE STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED JUNE 30, 2019**

Amounts reported for governmental activities in the statement of activities are different because:

**Net change in fund balances-total governmental funds** \$ 111,856

Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which depreciation expense exceeded capital outlays in the current period.

Capital outlays	\$ 20,215	
Depreciation expense	(148,015)	
		(127,800)

The repayment of the principal of long-term debt consumes current financial resources of the governmental funds. The issuance of debt provides financial resources for current and long term use. This is the amount by which debt proceeds exceeds debt payments in the current period. 140,284

Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds. Changes in:

Compensated absences	\$ (6,475)	
Net pension liability	(85,264)	
Deferred outflows related to net pension liability	(16,013)	
Deferred inflows related to net pension liability	(52,126)	
		(159,878)

**Change in net position of governmental activities** \$ (35,538)

The accompanying notes to financial statements  
are an integral part of this statement.

**THE SCHOOL OF ARTS AND SCIENCES ON THOMASVILLE ROAD**  
**STATEMENT OF FIDUCIARY NET POSITION**  
**JUNE 30, 2019**

**ASSETS**

Cash and cash equivalents	\$ 45,544
Due from other fund	5,944
Total assets	<u>\$ 51,488</u>

**LIABILITIES**

Due to educational programs	\$ 12,590
Due to teachers for classroom support	11,458
Due to other miscellaneous programs	27,440
Total liabilities	<u>\$ 51,488</u>

The accompanying notes to financial statements  
are an integral part of this statement.

**THE SCHOOL OF ARTS AND SCIENCES ON  
THOMASVILLE ROAD  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2019**

**(1) Summary of Significant Accounting Policies:**

The following is a summary of the more significant accounting policies of The School of Arts and Sciences on Thomasville Road (the "School"), which affect significant elements of the accompanying basic financial statements:

**(a) Reporting entity**

The School entered into a contract with the School Board of Leon County, Florida ("Sponsor") to provide an educational program for elementary and middle school students in grades kindergarten through eighth. The School receives a majority of its funding through the Sponsor based on a formula of student attendance which is identical to that of other Leon County, Florida public elementary and middle schools. The current charter is effective through June 30, 2026, and may be renewed based on academic performance, by mutual agreement between the School and the Sponsor. At the end of the term of the charter, the Sponsor may choose not to renew the charter under grounds specified in the charter, in which case the Sponsor is required to notify the School in writing at least 90 days prior to the charter's expiration. During the term of the charter, the Sponsor may also terminate the charter if good cause is shown. The School is considered a component unit of the School Board of Leon County, Florida.

The accompanying financial statements referred to above are intended to present the basic financial statements and related notes of only that portion of The School of Arts and Sciences Foundation, Inc. that is attributable to the transactions of The School of Arts and Sciences on Thomasville Road and is not intended to, be a complete presentation of the basic financial statements and related notes of The School of Arts and Sciences Foundation, Inc., as of June 30, 2019, and for the year then ended in conformity with accounting principles generally accepted in the United States of America.

**(b) Description of government wide financial statements**

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the primary government. Governmental activities, are normally supported by intergovernmental revenues, and other nonexchange transactions.

**(c) Basis of presentation – government wide financial statements**

While separate government-wide and fund financial statements are presented, they are interrelated. The governmental activities column incorporates data from governmental funds. Separate financial statements are provided for governmental funds.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements.

**THE SCHOOL OF ARTS AND SCIENCES ON  
THOMASVILLE ROAD  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2019**

(1) **Summary of Significant Accounting Policies:** (Continued)

(d) **Basis of presentation – fund financial statements**

The fund financial statements provide information about the government's funds. Separate statement for the fund category, governmental, is presented. The emphasis of fund financial statements is on major governmental funds, each displayed in a separate column. Major individual governmental funds are reported as separate columns in the fund financial statements.

The School reports the following major governmental funds:

**General Fund**—The general fund is used to record the general operations of the School pertaining to education and those operations not provided for in other funds.

**Capital Projects Fund**—The capital projects fund is used to account for financial resources to be used for educational capital outlay needs, including new construction, renovation and remodeling projects, and major maintenance projects.

Additionally, the School reports the following Fiduciary Fund:

**Agency Fund** —Agency funds are custodial in nature and do not involve measurement of results of operations. The school's agency fund accounts for classroom support, special area programs and student activities.

During the course of operations the School has activity between funds for various purposes. Any residual balances outstanding at year end are reported as due from/to other funds and advances to/from other funds. While these balances are reported in fund financial statements, certain eliminations are made in the preparation of the government-wide financial statements. Balances between the funds included in governmental activities are eliminated so that only the net amount is included as internal balances in the governmental activities column.

Further, certain activity occurs during the year involving transfers of resources between funds. In fund financial statements these amounts are reported at gross amounts as transfers in/out. While reported in fund financial statements, certain eliminations are made in the preparation of the government-wide financial statements. Transfers between the funds included in governmental activities are eliminated so that only the net amount is included as transfers in the governmental activities column.

**THE SCHOOL OF ARTS AND SCIENCES ON  
THOMASVILLE ROAD  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2019**

(1) **Summary of Significant Accounting Policies:** (Continued)

(e) **Measurement focus and basis of accounting**

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recognized in the period earned and expenses are recognized when a liability is incurred, regardless of the timing of related cash flows. Amounts reported as program revenues include charges for services, operating grants and contributions, and capital grants and contributions. Items not properly included among program revenues, such as monies received from the Leon County School Board, are reported as general revenues.

All governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues, except for certain grant revenues, are recognized in the accounting period in which they become both measurable and available. Available means collectible within the current period, or soon enough thereafter to be used to pay liabilities of the current period. For this purpose, the School considers revenues to be available if they are collected within sixty days of the end of the current fiscal period. When grant terms provide that the expenditure of resources is the prime factor for determining eligibility for Federal, state, and other grant resources, revenue is recognized at the time the expenditure is made. Under the modified accrual basis of accounting, expenditures are generally recorded when the related fund liability is incurred. The principal exceptions to this are: principal and interest on general long-term debt, which are recorded as expenditures only when payment is due.

The School's financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America as prescribed by the Governmental Accounting Standards Board. Accordingly, the financial statements are organized on the basis of funds. A fund is an accounting entity having a self-balancing set of accounts for recording assets, liabilities, fund equity, revenues, expenditures, and other financing sources and uses.

Resources are allocated to and accounted for in individual funds based on the purpose for which they are to be spent and the means by which spending activities are controlled.

(f) **Budgetary information**

The budgetary process is prescribed by provisions of the laws of Florida and requires the governing board to adopt an operating budget each year. The School's governing board satisfied these requirements. The adopted budget is subject to amendment throughout the year to give consideration to unanticipated revenues and expenditures primarily resulting from events unknown at the time of budget adoption.

The amounts reported as the original budgeted amounts in the budgetary statements reflect anticipated revenue and expense amounts at the time the budget was adopted. The amounts reported as the final budgeted amounts in the budgetary statements reflect the amounts after all budget amendments have been accounted for.

**THE SCHOOL OF ARTS AND SCIENCES ON  
THOMASVILLE ROAD  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2019**

(1) **Summary of Significant Accounting Policies:** (Continued)

(g) **Assets, liabilities, and net position/fund balance**

(i) **Deposits and investments**

Cash and cash equivalents include amounts in demand deposits as well as investments that are readily convertible to known amounts of cash. Investments with original maturities of three months or less are considered to be cash equivalents.

(ii) **Prepaid items**

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both the government wide and fund financial statements. The cost of prepaid items is recorded as expenditures/expenses when consumed rather than when purchased.

(iii) **Capital assets**

Capital assets are defined by the School as assets with an initial individual cost of at least \$1,000 and an estimated useful life of more than one year. Such assets are recorded at historical cost. Donated capital assets are recorded at their estimated fair market values at the date of donation. The cost of normal maintenance and repairs that does not add to the value of the asset or materially extend the asset's life is not capitalized.

Property, plant and equipment of the School is depreciated using the straight-line method over the following estimated useful lives:

<u>Asset Class</u>	<u>Estimated Useful Lives</u>
Land improvements	8-35
Buildings and improvements	10-50
Leasehold improvements	7-20
Furniture, fixtures, and equipment	3-10
Computer software	3-5

**THE SCHOOL OF ARTS AND SCIENCES ON  
THOMASVILLE ROAD  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2019**

(1) **Summary of Significant Accounting Policies:** (Continued)

(g) **Assets, liabilities, and net position/fund balance** (Continued)

(iv) **Long-term obligations**

In the government-wide financial statements long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities fund type statement of net position.

(v) **Use of estimates**

The process of preparing financial statements in conformity with accounting principles generally accepted in the United States of America requires the use of estimates and assumptions regarding certain types of assets, liabilities, revenues and expenses. Such estimates primarily relate to unsettled transactions and events as of the date of the financial statements. Accordingly, upon settlement, actual results may differ from estimated amounts.

(vi) **Net position flow assumption**

Sometimes the School will fund outlays for a particular purpose from both restricted and unrestricted resources. In order to calculate the amounts to report as restricted – net position and unrestricted – net position in the government-wide financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. It is the School’s policy to consider restricted – net position to have been depleted before unrestricted – net position is applied.

(vii) **Fund balance flow assumptions**

Sometimes the School will fund outlays for a particular purpose from both restricted and unrestricted resources (the total of committed, assigned and unassigned fund balance). In order to calculate the amounts to report as restricted, committed, assigned, and unassigned fund balance in the governmental fund financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. It is the School’s policy to consider restricted fund balance to have been depleted before using any of the components of unrestricted fund balance. Further, when the components of unrestricted fund balance can be used for the same purpose, committed fund balance is depleted first, followed by assigned fund balance. Unassigned fund balance is applied last.

(viii) **Fund balance policies**

Fund balance of governmental funds is reported in various categories based on the nature of any limitations requiring the use of resources for specific purposes. The government itself can establish limitations on the use of resources through either a commitment (committed fund balance) or an assignment (assigned fund balance).

**THE SCHOOL OF ARTS AND SCIENCES ON  
THOMASVILLE ROAD  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2019**

(1) **Summary of Significant Accounting Policies:** (Continued)

(g) **Assets, liabilities, and net position/fund balance** (Continued)

(viii) **Fund balance policies** (Continued)

The committed fund balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the School's highest level of decision-making authority. The School Board is the highest level of decision making authority for the School that can, by passing a motion prior to the end of the fiscal year, commit fund balance. Once adopted, the limitation imposed by the ordinance remains in place until a similar action is taken (the adoption of another ordinance) to remove or revise the limitation.

Amounts in the assigned fund balance classification are intended to be used by the School for specific purposes but do not meet the criteria to be classified as committed. The School Board may also assign fund balance as it does when appropriating fund balance to cover a gap between estimated revenue and appropriations in the subsequent year's appropriated budget. Unlike commitments, assignments generally only exist temporarily. In other words, an additional action does not normally have to be taken for the removal of an assignment. Conversely, as discussed above, an additional action is essential to either remove or revise a commitment.

(ix) **Deferred outflows/inflows of resources**

In addition to assets and liabilities, the statement of financial position will, if required, report a separate section for deferred outflows of resources and deferred inflows of resources, respectively. These separate financial statement elements, deferred outflows/inflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow/inflow of resources (expense/expenditure or revenue) until then. Currently, the only item in this category consisted of deferred amounts related to pension, as discussed further in Note (3C).

(x) **Pensions**

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Florida Retirement System (FRS) and additions to/deductions from FRS have been determined on the same basis as they are reported by FRS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.



**THE SCHOOL OF ARTS AND SCIENCES ON  
THOMASVILLE ROAD  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2019**

(1) **Summary of Significant Accounting Policies:** (Continued)

(h) **Revenues and expenditures/expenses**

Revenues for current operations are received primarily from the Leon County School Board pursuant to the funding provisions included in the School's charter. In accordance with the funding provisions of the charter and Section 1002.33(17), Florida Statutes, the School reports the number of full-time equivalent (FTE) students and related data to the Leon County School Board. Under the provisions of Section 1011.62, Florida Statutes, the Leon County School Board reports the number of FTE students and related data to the Florida Department of Education (FDOE) for funding through the Florida Education Finance Program. Funding for the School is adjusted during the year to reflect revised calculations by the FDOE under the Florida Education Finance Program and the actual weighted FTE students reported by the School during designated FTE student survey periods.

The School may receive federal and state awards for the enhancement of various educational programs. This assistance is generally based on applications submitted to and approved by various granting agencies. These awards may have eligibility requirements whereby the issuance of grant funds is withheld until such eligible expenditures are incurred. Revenues for these awards are recognized only to the extent that eligible expenditures have been incurred.

(2) **Detailed Notes on All Funds:**

(a) **Deposits**

*Custodial credit risk-deposits.* In the case of deposits, this is the risk that in the event of a bank failure, the School's deposits may not be returned. At year end, the carrying amount of the School's deposits was \$579,920 and the bank balance was \$601,050. Of the bank balance, \$250,000 was covered by Federal depository insurance or by collateral held by the School's custodial bank which is pledged to a state trust fund that provides security for amounts held in excess of FDIC coverage in accordance with the Florida Security for Deposits Act Chapter 280, Florida Statutes.

The Florida Security for Public Deposits Act established guidelines for qualification and participation by banks and savings associations, procedures for the administration of the collateral requirements and characteristics of eligible collateral.

The carrying amount of deposits consisted of the following as of June 30, 2019:

Cash and cash equivalents	\$ 579,920
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**THE SCHOOL OF ARTS AND SCIENCES ON  
THOMASVILLE ROAD  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2019**

(2) **Detailed Notes on All Funds:** (Continued)

(b) **Capital Assets**

Capital asset activity for the year ended June 30, 2019, was as follows:

	<u>July 1, 2018</u>	<u>Additions</u>	<u>Disposals</u>	<u>June 30, 2019</u>
Capital assets, not being depreciated:				
Land	\$ 590,436	\$ -	\$ -	\$ 590,436
Total capital assets, not being depreciated	<u>590,436</u>	<u>-</u>	<u>-</u>	<u>590,436</u>
Capital assets, being depreciated:				
Land Improvements	169,822	-	-	169,822
Building and Improvements	5,896,339	3,268	-	5,899,607
Furniture, fixture and equipment	246,321	3,247	(6,950)	242,618
Audio-visual materials	10,898	-	-	10,898
Vehicles	2,700	13,700	-	16,400
Total capital assets, being depreciated	<u>6,326,080</u>	<u>20,215</u>	<u>(6,950)</u>	<u>6,339,345</u>
Less accumulated depreciation for:				
Land improvements	(41,917)	(13,495)	-	(55,412)
Building and improvements	(761,273)	(123,303)	-	(884,576)
Furniture, fixture and equipment	(210,109)	(6,780)	6,950	(209,939)
Audio-visual materials	(3,351)	(1,800)	-	(5,151)
Vehicles	(45)	(2,637)	-	(2,682)
Total accumulation depreciation	<u>(1,016,695)</u>	<u>(148,015)</u>	<u>6,950</u>	<u>(1,157,760)</u>
Capital assets, net	<u>\$ 5,899,821</u>	<u>\$ (127,800)</u>	<u>\$ -</u>	<u>\$ 5,772,021</u>

Depreciation expense of \$148,015 was charged to instruction.

**THE SCHOOL OF ARTS AND SCIENCES ON  
THOMASVILLE ROAD  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2019**

(2) **Detailed Notes on All Funds:** (Continued)

(c) **Long-term debt**

***Governmental Activities***

4.25% note payable to be repaid over the eight year term through May 18, 2026 based on equal monthly payments of \$23,434, following a twenty year amortization, with the remaining unpaid principal and interest being due at maturity date. Secured by mortgage on property.

	\$ 4,183,892
Less: Current portion	145,983
Notes payable, less current portion	\$ 4,037,909

Maturities of notes payable are as follows:

Year Ending June 30,	Principal	Interest
2020	\$ 145,983	\$ 177,913
2021	152,873	171,010
2022	159,592	164,291
2023	166,606	157,277
2024	173,518	150,365
2025-2029	3,385,320	265,586
Total	\$ 4,183,892	\$ 1,086,442

Long-term liability activity for the year ended June 30, 2019, was as follows:

	Beginning Balance	Additions	Reductions	Ending Balance	Due within one year
Governmental activities:					
Note payable	\$ 4,324,176	\$ —	\$ 140,284	\$ 4,183,892	\$145,983
Compensated absences	18,931	6,475	—	25,406	—
	\$ 4,343,107	\$ 6,475	\$ 140,284	\$ 4,209,298	\$145,983

**THE SCHOOL OF ARTS AND SCIENCES ON  
THOMASVILLE ROAD  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2019**

**(3) Other Information:**

**(a) Significant Funding Source**

The School receives a substantial amount of its funding from the Leon County School Board. A significant reduction in the level of this funding, if this were to occur, could have an adverse effect on the School's programs and activities.

**(b) Risk Management**

The School is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. Loss mitigation is provided through purchased commercial insurance. Settled claims resulting from insurance coverage above have not exceeded purchased insurance coverage for the past three fiscal years.

**(c) Florida Retirement System**

**Plan Description and Administration**

The School participates in the Florida Retirement System (FRS), a multiple-employer, cost sharing defined public employee retirement system which covers all of the School's full-time employees. The System is a noncontributory retirement plan, administered by the State of Florida, Department of Administration, Division of Retirement to provide retirement and survivor benefits to participating public employees. Provisions relating to the FRS are established by Chapters 121 and 122, Florida Statutes; Chapter 112, Part IV, Florida Statutes; Chapter 238, Florida Statutes; and FRS Rules, Chapter 60S, Florida Administrative Code; wherein eligibility, contributions, and benefits are defined and described in detail. The FRS is a single retirement system administered by the Department of Management Services, Division of Retirement, and consists of two cost-sharing, multiple-employer retirement plans and other nonintegrated programs. These include a defined-benefit pension plan (Plan), with a Deferred Retirement Option Program (DROP), and a defined-contribution plan, referred to as the FRS Investment Plan (Investment Plan).

In addition, all regular employees of the School are eligible to enroll as members of the Retiree Health Insurance Subsidy (HIS) Program. The HIS is a cost-sharing, multiple-employer defined benefit pension plan established and administered in accordance with section 112.363, Florida Statutes. The benefit is a monthly payment to assist retirees of the state-administered retirement systems in paying their health insurance costs. For the fiscal year ended June 30, 2019, eligible retirees and beneficiaries received a monthly HIS payment equal to the number of years of service credited at retirement multiplied by \$5. The minimum payment is \$30 and the maximum payment is \$150 per month, pursuant to section 112.363, Florida Statutes. To be eligible to receive a HIS benefit, a retiree under one of the state-administered retirement systems must provide proof of eligible health insurance coverage, which can include Medicare.

**THE SCHOOL OF ARTS AND SCIENCES ON  
THOMASVILLE ROAD  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2019**

(3) **Other Information:** (Continued)

(c) **Florida Retirement System**

**Benefits Provided and Employees Covered**

Employees enrolled in the Plan prior to July 1, 2011, vest at six years of creditable service and employees enrolled in the Plan on or after July 1, 2011, vest at eight years of creditable service. All vested members, enrolled prior to July 1, 2011, are eligible for normal retirement benefits at age 62 or at any age after 30 years of service. All members enrolled in the Plan on or after July 1, 2011, once vested, are eligible for normal retirement benefits at age 65 or any time after 33 years of creditable service. Members of both Plans may include up to four years of credit for military service toward creditable service. The Plan also includes an early retirement provision; however, there is a benefit reduction for each year a member retires before his or her normal retirement date. The Plan provides retirement, disability, death benefits, and annual cost-of-living adjustments. Benefits under the Plan are computed on the basis of age and/or years of service, average final compensation, and service credit. Credit for each year of service is expressed as a percentage of the average final compensation. For members initially enrolled before July 1, 2011, the average final compensation is the average of the five highest fiscal years' earnings; for members initially enrolled on or after July 1, 2011, the average final compensation is the average of the eight highest fiscal years' earnings. The total percentage value of the benefit received is determined by calculating the total value of all service, which is based on the retirement plan and/or class to which the member belonged when the service credit was earned.

Deferred Retirement Option Program (DROP), subject to provisions of Section 121.091, Florida Statutes, permits employees eligible for normal retirement under the Plan to defer receipt of monthly benefit payments while continuing employment with an FRS employer. An employee may participate in DROP for a period not to exceed 60 months after electing to participate, except that certain instructional personnel may participate for up to 96 months.

During the period of DROP participation, deferred monthly benefits are held in the FRS Trust Fund and accrue interest.

Employees may elect to participate in the Investment Plan in lieu of the FRS defined-benefit plan. Employer and employee contributions are defined by law, but the ultimate benefit depends in part on the performance of investment funds. The Investment Plan is funded by employer and employee contributions that are based on salary and membership class (Regular, DROP, etc.). Contributions are directed to individual member accounts, and the individual members allocate contributions and account balances among various approved investment choices. Employees in the Investment Plan vest at one year of service.

**THE SCHOOL OF ARTS AND SCIENCES ON  
THOMASVILLE ROAD  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2019**

(3) **Other Information:** (Continued)

(c) **Florida Retirement System** (Continued)

**Benefits Provided and Employees Covered** (Continued)

**Financial Statements**

Financial statements and other supplementary information of the FRS are included in the State's Comprehensive Annual Financial Report, which is available from the Florida Department of Financial Services, Bureau of Financial Reporting Statewide Financial Reporting Section by mail at 200 E. Gaines Street, Tallahassee, Florida 32399-0364; by telephone at (850) 413-5511; or at the Department's Web site ([www.myfloridacfo.com](http://www.myfloridacfo.com)). An annual report on the FRS, which includes its financial statements, required supplementary information, actuarial report, and other relevant information, is available from:

Florida Department of Management Services  
Division of Retirement, Research and Education Services  
P.O. Box 9000  
Tallahassee, FL 32315-9000  
850-488-5706 or toll free at 877-377-1737

**Contributions**

Employers may participate in certain classes of FRS membership. The employee contribution rate for eligible employees are 3.0%. Each class has descriptions and employer contribution rates in effect during the fiscal year ended June 30, 2019, as follows (contribution rates are in agreement with the actuarially determined rates):

<b>FRS Membership Plan &amp; Class</b>	<b>Through June 30, 2019</b>	<b>After June 30, 2019</b>
Regular Class	7.92%	8.26%
DROP	13.26%	14.03%
Senior Management	22.71%	24.06%

Current-year employer HIS contributions were made at a rate of 1.66% of covered payroll, included in the above rates.

Actual contributions made for School employees participating in FRS and HIS for the plan year ended June 30, 2019, were as follows:

School Contributions – FRS	\$ 98,147
School Contributions – HIS	30,890
Employee Contributions – FRS	91,131

**THE SCHOOL OF ARTS AND SCIENCES ON  
THOMASVILLE ROAD  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2019**

(3) **Other Information:** (Continued)

(c) **Florida Retirement System** (Continued)

**Benefits Provided and Employees Covered** (Continued)

**Net Pension Liability, Pension Expense, and Deferred Outflows and Inflows of Resources Related to Pensions**

At June 30, 2019, the School reported a net pension liability related to FRS and HIS as follows:

<u>Plan</u>	<u>Net Pension Liability</u>
FRS	\$ 1,037,310
HIS	602,881
Total	<u>\$ 1,640,191</u>

The net pension liability was measured as of June 30, 2018, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The employer proportion of the net pension liability was based on a projection of the School's long-term share of contributions to the pension plan relative to the projected contributions of all participating governmental entities, as actuarially determined. At June 30, 2019 and June 30, 2018, the School's proportionate share of the FRS and HIS net pension liabilities were as follows:

<u>Plan</u>	<u>2019</u>	<u>2018</u>
FRS	.0005421934%	.003279302%
HIS	.0095900066%	.005470507%

For the plan year ended June 30, 2018, pension expense was recognized related to the FRS and HIS plans as follows:

FRS	\$ 217,582
HIS	86,911
Total	<u>\$ 304,493</u>

**THE SCHOOL OF ARTS AND SCIENCES ON  
THOMASVILLE ROAD  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2019**

(3) **Other Information:** (Continued)

(c) **Florida Retirement System** (Continued)

**Benefits Provided and Employees Covered** (Continued)

**Net Pension Liability, Pension Expense, and Deferred Outflows and Inflows of Resources  
Related to Pensions** (Continued)

*Deferred outflows/inflows related to pensions:*

At June 30, 2019, deferred outflows of resources and deferred inflows of resources related to pensions were recorded from the following sources:

	FRS		HIS	
	Deferred Outflows of Resources	Deferred Inflows of Resources	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 87,876	\$ (3,190)	\$ 9,230	\$ (1,024)
Changes of assumptions	338,942	-	67,048	(63,741)
Net different between projected and actual investment earnings	-	(80,145)	364	-
Change in proportionate share	188,205	(11,694)	215,568	(8,840)
Contributions subsequent to measurement date	108,573	-	31,472	-
	<u>\$ 723,596</u>	<u>\$ (95,029)</u>	<u>\$ 323,682</u>	<u>\$ (73,605)</u>

The above amounts for deferred outflows of resources for contributions related to pensions resulting from employer contributions subsequent to the measurement date and will be recognized as a reduction of the net pension liability in the year ended June 30, 2020.

Other amounts reported as deferred outflows and deferred inflows of resources related to pensions being amortized for a period of greater than one year will be recognized in pension expense in succeeding years as follows:

2019	\$ 229,408
2020	186,036
2021	88,925
2022	102,714
2023	47,474
Thereafter	84,042
Total	<u>\$ 738,599</u>



**THE SCHOOL OF ARTS AND SCIENCES ON  
THOMASVILLE ROAD  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2019**

(3) **Other Information:** (Continued)

(c) **Florida Retirement System** (Continued)

**Benefits Provided and Employees Covered** (Continued)

**Net Pension Liability, Pension Expense, and Deferred Outflows and Inflows of Resources Related to Pensions** (Continued)

*Actuarial assumptions:*

The actuarial assumptions for both defined benefit plans are reviewed annually by the Florida Retirement System Actuarial Assumptions Conference. The FRS has a valuation performed annually. The HIS Program has a valuation performed biennially that is updated for GASB reporting in the year a valuation is not performed. The most recent experience study for the FRS was completed in 2014 for the period July 1, 2008, through June 30, 2013. Because HIS is funded on a pay-as-you-go basis, no experience study has been completed.

The total pension liability for each of the defined benefit plans was determined by an actuarial valuation, using the entry age normal actuarial cost method. Inflation increases for both plans is assumed at 2.60%. Payroll growth, including inflation, for both plans is assumed at 3.25%. Both the discount rate and the long-term expected rate of return used for FRS investments is 7.00%. This rate decreased from the prior year rate, which was 7.10%. The plan's fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore, the discount rate for calculating the total pension liability is equal to the long-term expected rate of return. Because HIS Program uses a pay-as-you-go funding structure, a municipal bond rate of 3.87% was used to determine the total pension for the program. This rate increased from the prior year rate, which was 3.58%. Mortality assumptions for both plans were based on the Generational RP-2000 with Projection Scale BB tables.

*Long-term expected rate of return:*

To develop an analytical basis for the selection of the long-term expected rate of return assumption, in October 2018, the FRS Actuarial Assumptions conference reviewed long-term assumptions developed by both Milliman's capital market assumptions team and by a capital market assumptions team from Aon Hewitt Investment Consulting, which consults to the Florida State Board of Administration. The table below shows Milliman's assumptions for each of the asset classes in which the plan was invested at that time based on the long-term target asset allocation. The allocation policy's description of each asset class was used to map the target allocation to the asset classes shown below. Each asset class assumption is based on a consistent set of underlying assumptions, and includes an adjustment for the inflation assumption. These assumptions are not based on historical returns, but instead are based on a forward-looking capital market economic model.

**THE SCHOOL OF ARTS AND SCIENCES ON  
THOMASVILLE ROAD  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2019**

(3) **Other Information:** (Continued)

(c) **Florida Retirement System** (Continued)

**Benefits Provided and Employees Covered** (Continued)

**Net Pension Liability, Pension Expense, and Deferred Outflows and Inflows of Resources  
Related to Pensions** (Continued)

*Long-term expected rate of return:* (Continued)

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Arithmetic Expected Rate of Return</u>
Cash	1.0%	2.9%
Fixed income	18.0%	4.4%
Global equities	54.0%	7.6%
Real estate	11.0%	6.6%
Private equity	10.0%	10.7%
Strategic investments	6.0%	6.0%
Total	<u>100.0%</u>	

*Sensitivity of the net pension liability to changes in the discount rate:*

The following presents the proportionate shares of the FRS and HIS net pension liability of the School calculated using the current discount rates, as well as what the School's net pension liability would be if it were calculated using a discount rate that is 1% lower or 1% higher than the current rate:

<u>Plan</u>	<u>Current Discount Rate</u>	<u>NPL with 1% Decrease</u>	<u>NPL at Current Discount Rate</u>	<u>NPL with 1% Increase</u>
FRS	7.00%	\$ 1,893,135	\$ 1,037,310	\$ 326,498
HIS	3.87%	686,646	602,881	533,058

(d) **Contingent Liabilities**

The School is currently involved in various litigation claims arising from operations of the School. It is the opinion of management that such litigation will not have a material financial impact on the financial statements to the School.

**THE SCHOOL OF ARTS AND SCIENCES ON  
THOMASVILLE ROAD  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2019**

(3) **Other Information:** (Continued)

(e) **Subsequent Events**

The School has evaluated events and transactions for potential recognition or disclosure in the financial statements through August 14, 2019, the date which the financial statements were available to be issued. No subsequent events have been recognized or disclosed.

(f) **Interfund Balances and Transfers**

The following is a summary of amounts reported in the governmental fund financial statements. Interfund loans were used rather than maintaining separate cash accounts for each fund or a pooled cash system:

<b>Receivable Fund</b>	<b>Payable Fund</b>	<b>Amount</b>
General Fund	Capital Projects fund	\$ 42,018
Fiduciary Fund	General Fund	\$ 5,944

Transfers from/to other funds for the year ended June 30, 2019, were as follows:

<b>Recipient Fund</b>	<b>Amount</b>	<b>Reason for Transfer</b>
General Fund	\$ 153,967	To fund capital outlays.

**REQUIRED SUPPLEMENTARY INFORMATION**

**THE SCHOOL OF ARTS AND SCIENCES ON THOMASVILLE ROAD  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE -  
BUDGET TO ACTUAL - GENERAL FUND  
FOR THE YEAR ENDED JUNE 30, 2019**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget - Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
<b>Revenues</b>				
Intergovernmental				
Florida education finance program	\$ 3,044,007	\$ 2,886,800	\$ 3,089,864	\$ 203,064
Federal through local	2,979	2,979	12,564	9,585
State	177,463	177,463	177,463	-
Local	53,480	370,826	256,189	(114,637)
Total revenues	<u>3,277,929</u>	<u>3,438,068</u>	<u>3,536,080</u>	<u>98,012</u>
<b>Expenditures</b>				
Instruction	2,148,783	2,178,591	2,284,409	(105,818)
Instruction and curriculum development	-	-	18,510	(18,510)
Instructional staff training	618	618	2,801	(2,183)
Board	18,544	45,194	30,443	14,751
School administration	443,900	411,096	370,523	40,573
Facility acquisition and construction	-	31,438	16,694	14,744
Fiscal services	-	-	27,313	(27,313)
Food services	16,480	14,000	12,992	1,008
Pupil transportation services	125,169	147,852	75,960	71,892
Operation of plant	185,624	168,689	161,529	7,160
Central services	33,960	33,960	34,438	(478)
Maintenance of plant	6,306	26,923	54,018	(27,095)
Community service	143,560	173,817	180,627	(6,810)
Total expenditures	<u>3,122,944</u>	<u>3,232,178</u>	<u>3,270,257</u>	<u>(38,079)</u>
<b>Excess of revenues over expenditures</b>	<u>154,985</u>	<u>205,890</u>	<u>265,823</u>	<u>59,933</u>
<b>Other financing sources (uses)</b>				
Transfers out	(153,967)	(153,967)	(153,967)	-
<b>Net change in fund balance</b>	<u>1,018</u>	<u>51,923</u>	<u>111,856</u>	<u>59,933</u>
<b>Fund balance, beginning of year</b>	578,812	578,812	578,812	-
<b>Fund balance, end of year</b>	<u>\$ 579,830</u>	<u>\$ 630,735</u>	<u>\$ 690,668</u>	<u>\$ 59,933</u>

The accompanying notes to required supplementary  
information is an integral part of this schedule.

**THE SCHOOL OF ARTS AND SCIENCES ON THOMASVILLE ROAD**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE -**  
**BUDGET TO ACTUAL - CAPITAL PROJECTS FUND**  
**FOR THE YEAR ENDED JUNE 30, 2019**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget - Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
<b>Revenues</b>				
Intergovernmental				
Capital outlay funds	\$ 218,417	\$ 218,417	\$ 218,417	\$ -
Local	-	-	428	428
Total revenues	<u>218,417</u>	<u>218,417</u>	<u>218,845</u>	<u>428</u>
<b>Expenditures</b>				
Maintenance of plant	28,711	28,711	28,711	-
Capital outlay	20,215	20,215	20,215	-
Debt service:				
Principal	140,284	140,284	140,284	-
Interest	183,602	183,602	183,602	-
Total expenditures	<u>372,812</u>	<u>372,812</u>	<u>372,812</u>	<u>-</u>
<b>Excess (deficiency) of revenues over (under) expenditures</b>	<u>(154,395)</u>	<u>(154,395)</u>	<u>(153,967)</u>	<u>428</u>
<b>Other financing sources (uses)</b>				
Transfers in	153,967	153,967	153,967	-
<b>Net change in fund balance</b>	<u>(428)</u>	<u>(428)</u>	<u>-</u>	<u>428</u>
<b>Fund balance, beginning of year</b>	-	-	-	-
<b>Fund balance (deficit), end of year</b>	<u><u>\$ (428)</u></u>	<u><u>\$ (428)</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 428</u></u>

The accompanying notes to required supplementary information is an integral part of this schedule.

**THE SCHOOL OF ARTS AND SCIENCES ON  
THOMASVILLE ROAD  
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION  
FOR THE YEAR ENDED JUNE 30, 2019**

(1) **Summary of Significant Accounting Policies:**

The Statements of Revenues, Expenditures and Changes in Fund Balance – Budget to Actual is presented using the School’s budget format for the major governmental funds.

(2) **Budgetary Basis of Accounting:**

Budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America. Annual budgets are adopted for the entire operations at the combined governmental level and may be amended by the Board of Directors. The budget presented for fiscal year ended June 30, 2019, has been amended according to Board procedures.

The amounts reported as the original budgeted amounts in the budgetary statements reflect the amounts when the original appropriations were adopted. The amounts reported as the final budgeted amounts in the budgetary statements reflect the amounts after all budget amendments have been accounted for.

**THE SCHOOL OF ARTS AND SCIENCES ON THOMASVILLE ROAD  
SCHEDULE OF PROPORTIONATE SHARE OF NET PENSION LIABILITY -  
LAST 10 FISCAL YEAR AS OF JUNE 30**

	<b>2019</b>	<b>2018</b>	<b>2017</b>	<b>2016</b>	<b>2015</b>
<b>Florida Retirement System (FRS)</b>					
Proportion of the net pension liability (asset)	0.005421934%	0.003279302%	0.002679009%	0.002998757%	0.002340112%
Proportionate share of the net pension liability (asset) covered payroll	1,037,310 \$ 1,860,847	\$ 969,995 1,957,518	\$ 676,452 1,579,473	\$ 330,525 1,393,956	\$ 142,778 1,070,095
Proportionate share of the net pension liability (asset) as a percentage of its covered payroll	55.74%	49.55%	42.83%	23.71%	13.34%
Plan fiduciary net position as a percentage of the total pension liability	84.26%	83.89%	84.88%	92.00%	96.09%
<b>Health Insurance Subsidy Program (HIS)</b>					
Proportion of the net pension liability (asset)	0.009590007%	0.005470507%	0.004405829%	0.004594817%	0.003646993%
Proportionate share of the net pension liability (asset) covered payroll	602,881 \$ 1,860,847	\$ 584,932 1,957,518	\$ 584,932 1,579,473	\$ 438,959 1,393,956	\$ 341,000 512,760
Proportionate share of the net pension liability (asset) as a percentage of its covered payroll	32.40%	29.88%	37.03%	31.49%	66.50%
Plan fiduciary net position as a percentage of the total pension liability	2.15%	1.64%	0.97%	0.50%	0.99%

Note 1: GASB 68 requires information for 10 years. However, until a full 10-year trend is compiled, the school will present information for only those years for which information is available.



**THE SCHOOL OF ARTS AND SCIENCES ON THOMASVILLE ROAD  
SCHEDULE OF CONTRIBUTIONS -  
LAST 10 FISCAL YEAR AS OF JUNE 30**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
<b><u>Florida Retirement System (FRS)</u></b>					
Contractually required contribution	\$ 98,147	\$ 123,053	\$ 105,866	\$ 102,103	\$ 85,175
Contributions in relation to the contractually required contribution	(98,147)	(123,053)	(105,866)	(102,103)	(85,175)
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Covered payroll	\$ 1,860,847	\$ 1,957,518	\$ 1,791,344	\$ 1,579,473	\$ 1,393,956
Contributions as a percentage of covered-employee payroll	5.27%	6.29%	5.91%	6.46%	6.11%
<b><u>Health Insurance Subsidy Program (HIS)</u></b>					
Contractually required contribution	\$ 30,890	\$ 32,495	\$ 29,736	\$ 26,219	\$ 17,563
Contributions in relation to the contractually required contribution	(30,890)	(32,495)	(29,736)	(26,219)	(17,563)
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Covered payroll	\$ 1,860,847	\$ 1,957,518	\$ 1,791,344	\$ 1,579,473	\$ 1,393,956
Contributions as a percentage of covered-employee payroll	1.66%	1.66%	1.66%	1.66%	1.26%

Note 1: GASB 68 requires information for 10 years. However, until a full 10-year trend is compiled, the school will present information for only those years for which information is available.

**INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

To the Board of Directors,  
The School of Arts and Sciences Foundation, Inc.:

We have audited in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of The School of Arts and Sciences on Thomasville Road, a charter school under The School of Arts and Sciences Foundation, Inc., and a component unit of the District School Board of Leon County, Florida, as of and for the year ended June 30, 2019 and the related notes to the financial statements, which collectively comprise the School's basic financial statements and have issued our report thereon dated August 14, 2019.

**Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered The School of Arts and Sciences on Thomasville Road's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of The School of Arts and Sciences on Thomasville Road's internal control. Accordingly, we do not express an opinion on the effectiveness The School of Arts and Sciences on Thomasville Road's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

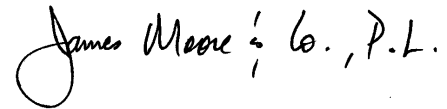
Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### ***Compliance and Other Matters***

As part of obtaining reasonable assurance about whether The School of Arts and Sciences on Thomasville Road's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

James Moore & Co., P.L.

Tallahassee, Florida  
August 14, 2019

**INDEPENDENT AUDITORS' MANAGEMENT LETTER REQUIRED BY CHAPTER 10.850,  
RULES OF THE STATE OF FLORIDA, OFFICE OF THE AUDITOR GENERAL**

To the Board of Directors,  
The School of Arts and Sciences Foundation, Inc.:

**Report on the Financial Statements**

We have audited the financial statements of The School of Arts and Sciences on Thomasville Road, a charter school under The School of Arts and Sciences Foundation, Inc. and a component unit of the District School Board of Leon County, Florida, as of and for the fiscal year ended June 30, 2019, and have issued our report thereon dated August 14, 2019.

**Auditor's Responsibility**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and Chapter 10.850, Rules of the Auditor General.

**Other Reporting Requirements**

We have issued our Independent Auditors' Report on Internal Control over Financial Reporting and Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with *Government Auditing Standards*. Disclosures in that report, which is dated August 14, 2019, should be considered in conjunction with this management letter.

**Prior Audit Findings**

Section 10.854(1)(e)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report. Corrective action have been taken to address findings and recommendations made in the preceding annual financial audit report.

**Official Title**

Section 10.854(1)(e)5., Rules of the Auditor General, requires the name or official title of the entity and the school code assigned by the Florida Department of Education be disclosed in this management letter. The official title and the school code assigned by the Florida Department of Education of the entity are The School of Arts and Sciences on Thomasville Road, 371402.

## **Financial Condition and Management**

Sections 10.854(1)(e)2. And 10.855(11), Rules of the Auditor General, require us to apply appropriate procedures to communicate whether or not The School of Arts and Sciences on Thomasville Road has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and to identify the specific condition(s) met. In connection with our audit, we determined that The School of Arts and Sciences on Thomasville Road did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Pursuant to Sections 10.854(1)(e)6.a. and 10.855(12), Rules of the Auditor General, we applied financial condition assessment procedures for The School of Arts and Sciences on Thomasville Road. It is management's responsibility to monitor The School of Arts and Sciences on Thomasville Road's financial condition, and our financial condition assessment was based in part on representations made by management and the review of financial information provided by same.

Section 10.854(1)(e)3., Rules of the Auditor General, requires that we communicate any recommendations to improve financial management. In connection with our audit, we did not have any such recommendations.

## **Transparency**

Sections 10.854(1)(e)7. and 10.855(13), Rules of the Auditor General, require that we apply appropriate procedures to determine whether The School of Arts and Sciences on Thomasville Road maintains on its website the information specified in Section 1002.33(9)(p), Florida Statutes. In connection with our audit, we determined that The School of Arts and Sciences on Thomasville Road maintained on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes.

## **Additional Matters**

Section 10.854(1)(e)4., Rules of the Auditor General, requires that us to communicate noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but which warrants the attention of those charged with governance. In connection with our audit, we did not have any such findings.

## **Purpose of this Letter**

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, Federal and other granting agencies, Leon County District School Board, the Board of Directors, and applicable management and is not intended to be and should not be used by anyone other than these specified parties.

*James Moore & Co., P.L.*

Tallahassee, Florida  
August 14, 2019