



***Gardner & Associates, P.A.*** *Certified Public Accountants*

18520 NW 67<sup>th</sup> Avenue, Suite 187, Miami, FL 33015 • (305) 775-2181 • Fax (866) 846-7135

**AVANT GARDE ACADEMY, INC.  
D/B/A VICTORY CHARTER SCHOOL  
A CHARTER SCHOOL  
AND COMPONENT UNIT  
OF THE OSCEOLA COUNTY  
SCHOOL BOARD  
FINANCIAL STATEMENTS AND  
INDEPENDENT AUDITOR'S REPORT  
FOR THE YEAR ENDED JUNE 30, 2020**

**AVANT GARDE ACADEMY, INC.  
DBA VICTORY CHARTER SCHOOL  
A CHARTER SCHOOL AND COMPONENT UNIT OF THE  
OSCEOLA COUNTY DISTRICT SCHOOL BOARD  
JUNE 30, 2020**

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## INDEPENDENT AUDITORS' REPORT

To the Board of Directors  
Avant Garde Academy, Inc.  
DBA Victory Charter School  
Miami, Florida

### Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities and each major fund of Avant Garde Academy, Inc. DBA Victory Charter School (the "Charter School"), which is a component unit of the Osceola County District School Board, Miami, Florida, as of, and for the year ended June 30, 2020, which collectively comprises the Charter School's basic financial statements as listed in the table of contents for the year then ended, and the related notes to the financial statements.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and the provision of Chapter 10.850, Charter School's audit, issued by the Auditor General of the State of Florida. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the basic financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.



**INDEPENDENT AUDITORS' REPORT – Continued**

**Auditors' Responsibility (Continued)**

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the Charter School, as of June 30, 2020, and the respective changes in financial position for the year then ended in conformity with accounting principles generally accepted in the United States of America.

**Other Matters- Required Supplementary Information**

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information on pages 4–8 and 29–30 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with View of Responsible Management and Planned Corrective Actions to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

**Other reporting required by Government Auditing Standards**

In accordance with Government Auditing Standards, we have also issued our report dated September 17, 2020, on our consideration of the Charter School's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

  
Miami, Florida  
September 17, 2020

**AVANT GARDE ACADEMY, INC.  
DBA VICTORY CHARTER SCHOOL  
MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)  
YEAR ENDED JUNE 30, 2020**

As management of Avant Garde Academy, Inc. DBA Victory Charter School (the "Charter School"), we offer readers of the Charter School's financial statements this narrative overview and analysis of the financial activities of the Charter School for the fiscal year ended June 30, 2020. We encourage readers to consider the information presented here through page 8 of this report.

**Overview of the financial statements**

The discussion and analysis are intended to serve as an introduction to the Charter School's basic financial statements. The Charter School's basic financial statements are comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other required supplementary information in addition to the basic financial statements themselves.

Government-wide financial statements

The government-wide financial statements, which consist of the statement of net position and the statement of activities, are designed to provide readers with a broad overview of the Charter School's finances, in a manner similar to a private sector business.

The statement of net position provides information on all the Charter School's assets and liabilities, with the difference between the two reported as Net Position. Over time, increases or decreases in Net Position may serve as a useful indicator of whether the financial position of the Charter School is improving or deteriorating. However, as a governmental entity, the Charter School's activities are not geared towards generating profit as are the activities of commercial entities. Other factors such as the safety at the Charter School and quality of education, must be considered to reasonably assess the Charter School's overall performance.

The statement of activities presents information showing how the Charter School's Net Position changed during the most recent fiscal year. All changes in Net Position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenue and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods.

The government-wide financial statements can be found on pages 10-11 of this report.

**AVANT GARDE ACADEMY, INC.  
DBA VICTORY CHARTER SCHOOL  
MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)  
YEAR ENDED JUNE 30, 2020**

*Fund Financial Statements*

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Charter School, like other state and local governmental entities, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The Charter School has only one category of funds – governmental funds.

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term, inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating the Charter School's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the Charter School's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenue, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The basic governmental fund financial statements can be found on pages 13-16 of this report.

*Notes to the Financial Statements*

The notes to the financial statements provide additional information that is essential to a full understanding of the data provided in the government-wide and governmental fund financial statements.

The notes to the financial statements can be found on pages 17-26 of this report.

**Supplementary Information**

In addition to basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the Charter School's adopted budget to actual results.

**AVANT GARDE ACADEMY, INC.  
DBA VICTORY CHARTER SCHOOL  
MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)  
YEAR ENDED JUNE 30, 2020**

**Government-wide Financial Analysis**

As noted earlier, net position may serve over time as a useful indicator of financial position. The following table presents an analysis of the condensed government-wide statements of net position:

**CONDENSED STATEMENT OF NET POSITION**

	Net Position June 30, 2020	Net Position June 30, 2019	Variance
Current assets	\$ 80,612	\$ 290,309	\$ (209,697)
Noncurrent assets			
Capital assets, net of depreciation	319,767	241,562	78,205
<b>Total assets</b>	<b>\$ 400,379</b>	<b>\$ 531,871</b>	<b>\$ (131,492)</b>
Current liabilities	\$ 35,449	\$ 272,888	\$ (237,439)
Net Position			
Invested in capital assets	\$ 319,767	\$ 241,562	\$ 78,205
Unrestricted	45,163	17,421	27,742
<b>Total Net Position</b>	<b>\$ 364,930</b>	<b>\$ 258,983</b>	<b>105,947</b>
<b>Total Liabilities and Net Position</b>	<b>\$ 400,379</b>	<b>\$ 531,871</b>	<b>\$ (131,492)</b>

At the end of the fiscal year, the Charter School reports a positive balance in net position of \$364,930 for the year. The Charter School's net position reflects its investment in capital assets (e.g. buildings, building improvements, furniture, fixtures and equipment), net of related debt. The Charter School uses its capital assets to provide services to students. Consequently, these assets are not available for future spending.

Resources that are subject to external restrictions on how they may be used are classified as restricted assets. As of June 30, 2020, the Charter school had no restricted assets. The remaining unrestricted balance may be used in any of the Charter School's ongoing operations.

**AVANT GARDE ACADEMY, INC.  
DBA VICTORY CHARTER SCHOOL  
MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)  
YEAR ENDED JUNE 30, 2020**

**Government-wide Financial Analysis - Continued**

The following table presents information on the condensed government-wide statements of changes in net position:

**CONDENSED STATEMENT OF CHANGES IN NET POSITION**

	<u>2020</u>	<u>2019</u>	<u>Variance</u>
<u>Revenues:</u>			
Federal Through State and Local	\$ 177,150	\$ 358,644	\$ (181,494)
Program revenues:			
State Sources	3,883,896	3,734,014	149,882
Local and Other	565,038	933,225	(368,187)
Total revenues	<u>4,626,084</u>	<u>5,025,883</u>	<u>(399,799)</u>
<u>Expenses:</u>			
Instruction	1,883,553	1,990,690	(107,137)
Student personnel services	31,373	47,959	(16,586)
Instructional staff training services	9,312	-	9,312
Board	20,785	98,763	(77,978)
General administration	100,200	143,782	(43,582)
School administration	401,994	554,144	(152,150)
Fiscal services	464,863	-	464,863
Central services	29,021	-	29,021
Student transportation services	255,512	185,680	69,832
Operation of plant	1,222,161	1,544,820	(322,659)
Maintenance of plant	18,685	28,170	(9,485)
Unallocated depreciation expense	82,678	63,234	19,444
Total expenses	<u>4,520,137</u>	<u>4,657,242</u>	<u>(137,105)</u>
Change in Net Position	105,947	368,641	(262,694)
Net Position - July 1, 2019	258,983	(109,658)	368,641
Net Position - June 30, 2020	<u>\$ 364,930</u>	<u>\$ 258,983</u>	<u>\$ 105,947</u>



**AVANT GARDE ACADEMY, INC.  
DBA VICTORY CHARTER SCHOOL  
MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)  
YEAR ENDED JUNE 30, 2020**

**Government-wide financial analysis - Continued**

- At year-end there were 570 students in grades 6-12th grade. Revenues are based on the amount received per student from the State through the School Board of Osceola County.
- Expenses for instruction are the result of teachers' salaries and related benefits, and materials and supplies that directly impact student learning.
- School administration is due primarily to administrators and other administrative personnel and related benefits as well as administrative costs.
- Plant operations expenses consist of utilities, communications, insurance cost, support personnel and related benefits.

**Financial Analysis of the Charter School's Funds**

As noted earlier, the Charter School uses fund accounting to maintain control over resources that have been segregated for specific activities or objectives. The focus of the Charter School's governmental funds is to provide information on near-term inflows, outflows and spendable resources. Such information is useful in assessing the Charter School's financing requirements. Unreserved fund balance may serve as a useful measure of the Charter School's net resources available for spending at the end of the fiscal year.

At the end of fiscal year 2020 the Charter School's governmental fund reported a positive ending fund balance of \$45,163.

**Budgetary Highlights**

The general fund budget for the fiscal year ended June 30, 2020, was developed based on the School's anticipated revenues and expenditures and the expected student population for the school year. Over the course of the year, the school revised its general fund budget. Refer to the Budgetary Comparison Schedule for additional information on Page 28.

**Capital Assets and Debt Administration**

As of June 30, 2020, the Charter School had investment in capital assets of \$319,767. This amount is net of accumulated depreciation of \$314,535. Capital assets additions in the current year include new computer software, computers and furniture.

**AVANT GARDE ACADEMY, INC.  
DBA VICTORY CHARTER SCHOOL  
MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)  
YEAR ENDED JUNE 30, 2020**

**Economic Factors**

During fiscal year ended June 30, 2020, the Charter School's net position was a positive \$364,930.

**School Enrollment**

During the fiscal year ended June 30, 2020, the grade levels at the Charter School ranged from sixth-twelfth grade, with a total enrollment of 570 students.

**Requests for Information**

This financial report is designed to provide a general overview of the Victory Charter School's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Director, Victory Charter School, 2880 N. Orange Blossom Trail, Kissimmee, FL 34741.

**AVANT GARDE ACADEMY, INC.  
DBA VICTORY CHARTER SCHOOL**

**A CHARTER SCHOOL AND COMPONENT UNIT OF  
THE OSCEOLA COUNTY DISTRICT SCHOOL BOARD**

**BASIC FINANCIAL INFORMATION**

**FOR THE YEAR ENDED JUNE 30, 2020**

**AVANT GARDE ACADEMY, INC.  
DBA VICTORY CHARTER SCHOOL  
STATEMENT OF NET POSITION  
JUNE 30, 2020**

	<u>2020 Governmental Activities</u>
<b>Assets</b>	
Cash	\$ 32,168
Accounts receivable	33,809
Deposits	14,635
	<u>80,612</u>
Furniture, fixtures and equipment	634,302
Less accumulated depreciation	(314,535)
	<u>319,767</u>
Total Assets	<u>\$ 400,379</u>
<b>Liabilities</b>	
Salaries and wages payable	<u>\$ 35,449</u>
Total liabilities	<u>\$ 35,449</u>
<b>Net Position</b>	
Invested in capital assets, Net of Related Debt	\$ 319,767
Unrestricted	45,163
	<u>45,163</u>
Total Net Position	<u>\$ 364,930</u>
Total Liabilities and Net Position	<u>\$ 400,379</u>

The accompanying notes are an integral part of these statements

**AVANT GARDE ACADEMY, INC.  
DBA VICTORY CHARTER SCHOOL  
STATEMENT OF ACTIVITIES  
JUNE 30, 2020**

	Program Revenues				
<u>Governmental activities</u>	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Net Revenues (Expenses) and Change in Net Position
Instruction	\$ 1,883,553	\$ -	\$ 161,690	\$ -	\$ (1,721,863)
Student personnel services	31,373	-	-	-	(31,373)
Instructional staff training services	9,312	-	-	-	(9,312)
Board	20,785	-	-	-	(20,785)
General administration	100,200	-	15,460	-	(84,740)
School administration	401,994	-	-	-	(401,994)
Fiscal services	464,863	-	-	-	(464,863)
Central services	29,021	-	-	-	(29,021)
Student transportation services	255,512	-	-	-	(255,512)
Operation of plant	1,222,161	-	-	269,753	(952,408)
Maintenance of plant	18,685	-	-	-	(18,685)
Unallocated depreciation expense	82,678	-	-	-	(82,678)
Total governmental activities	<u>\$ 4,520,137</u>	<u>\$ -</u>	<u>\$ 177,150</u>	<u>\$ 269,753</u>	<u>\$ (4,073,234)</u>
<u>General revenues:</u>					
School District of Osceola County					3,883,896
Miscellaneous					295,285
Total general revenues					<u>4,179,181</u>
Change in Net Position					105,947
Net Position - July 1, 2019					258,983
Net Position - June 30, 2020					<u>\$ 364,930</u>

**The accompanying notes are an integral part of these statements**

**AVANT GARDE ACADEMY, INC.  
DBA VICTORY CHARTER SCHOOL**

**A CHARTER SCHOOL AND COMPONENT UNIT OF THE OSCEOLA COUNTY**

**COUNTY DISTRICT SCHOOL BOARD**

**FUND FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED JUNE 30, 2020**

**AVANT GARDE ACADEMY, INC.  
DBA VICTORY CHARTER SCHOOL  
BALANCE SHEET – GOVERNMENTAL FUND  
JUNE 30, 2020**

	General Fund	Special Revenue Fund	Capital Outlay	Total Governmental Funds
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
<b>ASSETS</b>				
Cash	\$ 32,168	\$ -	\$ -	\$ 32,168
Accounts Receivable	-	5,074	28,735	33,809
Due from other funds	34,081	272	-	34,353
Deposits	14,635	-	-	14,635
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
Total Assets	<u>\$ 80,884</u>	<u>\$ 5,346</u>	<u>\$ 28,735</u>	<u>\$ 114,965</u>
<b>LIABILITIES AND FUND BALANCES</b>				
Liabilities:				
Salaries and wages payable	35,449	\$ -	\$ -	\$ 35,449
Due to other funds	272	5,346	28,735	34,353
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
Total liabilities	<u>\$ 35,721</u>	<u>\$ 5,346</u>	<u>\$ 28,735</u>	<u>\$ 69,802</u>
Fund Balances:				
Nonspendable				
Deposits	14,635	-	-	14,635
Unassigned	30,528	-	-	30,528
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
Total fund balances	<u>45,163</u>	<u>-</u>	<u>-</u>	<u>45,163</u>
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
Total Liabilities and Fund Balances	<u>\$ 80,884</u>	<u>\$ 5,346</u>	<u>\$ 28,735</u>	<u>\$ 114,965</u>

**The accompanying notes are an integral part of these statements**

**AVANT GARDE ACADEMY, INC.  
DBA VICTORY CHARTER SCHOOL  
RECONCILIATION OF THE GOVERNMENTAL FUND BALANCE SHEET TO THE  
STATEMENT OF NET POSITION  
JUNE 30, 2020**

Total fund balances- Governmental funds, page 16	\$	45,163
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Amounts reported for governmental activities in the Statement of Net Position are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.

Cost of capital assets	\$	634,302	
Accumulated depreciation		<u>(314,535)</u>	319,767

Total Net Position - governmental activities, page 11	\$	<u><u>364,930</u></u>
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**The accompanying notes are an integral part of these statements**



**AVANT GARDE ACADEMY, INC.  
DBA VICTORY CHARTER SCHOOL  
STATEMENT OF REVENUES, EXPENDITURES AND  
CHANGE IN FUND BALANCE – GOVERNMENTAL FUND  
JUNE 30, 2020**

	General Fund	Special Revenue Fund	Capital Outlay	Total Governmental Funds
<u>Revenues:</u>				
Federal Through State and Local	\$ -	\$ 177,150	\$ -	\$ 177,150
State Sources	3,883,896	-	269,753	4,153,649
Local and Other	295,285	-	-	295,285
Total revenues	<u>4,179,181</u>	<u>177,150</u>	<u>269,753</u>	<u>4,626,084</u>
<u>Expenditures:</u>				
Instruction	1,721,863	161,690	-	1,883,553
Student personnel services	31,373	-	-	31,373
Instructional staff training services	9,312	-	-	9,312
Board	20,785	-	-	20,785
General administration	84,740	15,460	-	100,200
School administration	401,994	-	-	401,994
Fiscal services	464,863	-	-	464,863
Central services	29,021	-	-	29,021
Student transportation services	255,512	-	-	255,512
Operation of plant	952,408	-	269,753	952,408
Maintenance of plant	18,685	-	-	18,685
Capital outlay:				
Furniture & equipment	<u>160,883</u>	<u>-</u>	<u>-</u>	<u>160,883</u>
Total expenditures	<u>4,151,439</u>	<u>177,150</u>	<u>269,753</u>	<u>4,328,589</u>
Excess (deficit) of Revenues over expenditures	27,742	-	-	27,742
Fund balance - July 1, 2019	17,421	-	-	17,421
Fund balance - June 30, 2020	<u>\$ 45,163</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 45,163</u>

**The accompanying notes are an integral part of these statements**

**AVANT GARDE ACADEMY, INC.  
DBA VICTORY CHARTER SCHOOL  
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND  
CHANGES IN FUND BALANCE OF GOVERNMENTAL FUNDS TO THE  
STATEMENT OF ACTIVITIES  
JUNE 30, 2020**

Total net changes in fund balance - governmental funds	\$	27,742
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Amounts reported for governmental activities in the statement of Net Position are different because:

Capital outlays are reported in governmental funds as expenditures however, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense.

Cost of capital assets purchased	\$	160,883	
Provision for depreciation		<u>(82,678)</u>	78,205
Change in Net Position of governmental activities, Page 12			<u><u>\$ 105,947</u></u>

**The accompanying notes are an integral part of these statements**

**AVANT GARDE ACADEMY, INC.  
DBA VICTORY CHARTER SCHOOL  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2020**

**NOTE 1 – ORGANIZATION AND OPERATIONS**

**Nature of Operations**

The Victory Charter School (“School”), a charter school under Avant Garde Academy, Inc., is a component of the District School Board of Osceola County, Florida (“District”). The School’s charter is held by Avant Garde Academy, Inc., a not-for-profit corporation organized pursuant to Chapter 617, Florida Statutes, the Florida Not-For-Profit Corporation Act. The governing body of the School is the not-for-profit corporation Board of Directors, which is comprised of not less than three members.

The Charter School provides educational services to students in sixth through twelfth. The core philosophy and purpose of the Charter School is to demonstrate that the Charter School’s students can learn at high levels through an academically rigorous and innovative curriculum that incorporates the development of good character.

**NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Reporting Entity:**

The Victory Charter School (“School”), a charter school under Avant Garde Academy, Inc., is a component of the District School Board of Osceola County, Florida (“District”). The School’s charter is held by Avant Garde Academy, Inc., a not-for-profit corporation organized pursuant to Chapter 617, Florida Statutes, the Florida Not-For-Profit Corporation Act. The governing body of the School is the not-for-profit corporation Board of Directors, which is comprised of not less than three members.

The basic financial statements of the School present only the balances, activity and disclosures related to the School. They do not purport to, and do not, present fairly the financial position of Avant Garde Academy, Inc. as of June 30, 2020, and its changes in financial position or budgetary comparisons, where applicable, for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The general operating authority of the School is contained in Section 1002.33(7), Florida Statutes. The School operates under a charter of the sponsoring school district, the Osceola County School Board, Florida, (“District”). The current charter is effective until June 30, 2023 and is subject to annual review and may be renewed by mutual agreement between the School and the District. On July 1, 2020, the charter was renewed for three (3) years until June 30, 2023. At the end of the term of the charter, the District may choose not to renew the charter under grounds specified in the charter. During the term of the charter, the District may also terminate the charter if good cause is shown. In the event of termination of the charter, the District shall assume operation of the School. The School is considered a component unit of the District; therefore, for financial reporting purposes, the School is required to follow generally accepted accounting principles applicable to state and local governmental units.

**AVANT GARDE ACADEMY, INC.  
DBA VICTORY CHARTER SCHOOL  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2020**

**NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued**

Criteria of determining if other entities are potential component units which should be reported within the Charter School's financial statements are identified and described in the Governmental Accounting Standards Board (GASB) Codification of Governmental Accounting and Financial Reporting Standards, Sections 2100 and 2600. The application of these criteria provides for identification of any entities for which the Charter School is financially accountable and other organizations for which the nature and significance of their relationship with the Charter School's are such that exclusion would cause the Charter School's financial statements to be misleading or incomplete. Based on these criteria, no component units are included within the reporting entity of the Charter School.

**Basis of Presentation:**

Based on the guidance provided in the American Institute of Certified Public Accountants Audit and Accounting Guide – Audit for States and Local Governments and provisions of Florida Statutes, the Charter School is presented as a governmental organization for financial statement reporting purposes.

**Government-wide Financial Statement:**

The government-wide financial statements (i.e., the statement of net position and the statement of changes in net position) report information on all activities of the Charter School. The effect of interfund activity, generally, has been removed from these statements.

The statement of activities demonstrates the degree to which the direct expenses of a given function or program is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include 1) operating grants and contributions that are used to meet the operational requirements of a particular function or program, and 2) capital grants and contributions that are restricted to meeting the capital requirements of a particular function or program.

**AVANT GARDE ACADEMY, INC.  
DBA VICTORY CHARTER SCHOOL  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2020**

**NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – Continued**

**Fund financial statements:**

The Charter School accounts are organized on the basis of funds. The operations of the fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, equity, revenues and expenditures.

*General Fund* – is the School’s primary operating fund. It accounts for all financial resources of the school, except those required to be accounted for in another fund.

*Special Revenue Fund* – accounts for specific revenue, such as federal grants and capital outlay grants that are legally restricted to expenditures for particular purposes.

*Agency Fund* – accounts for resources of the School’s Internal Fund, which is used to administer monies collected at the schools in connection with school, student athletics, class, and club activities.

**Measurement Focus, Basis of Accounting:**

The financial statements of the Charter School are prepared in accordance with generally accepted accounting principles (GAAP). The Charter School’s reporting entity applies all relevant Governmental Accounting Standards Board (GASB) *Codification of Accounting and Financial Reporting Guidance*.

The government-wide statements report using the economic resources measurement focus and the full accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Revenues from non-exchange transactions are reported according to GASB Codification Section 1600.111 and Section N50 Accounting and Financial Reporting for Non-Exchange Transactions. On the accrual basis, revenues from grants and donations are recognized in the fiscal year in which all eligibility requirements have satisfied.

The governmental fund financial statements are presented on the modified accrual basis of accounting under which revenues is recognized in the accounting period in which it becomes susceptible to accrual (i.e., when it becomes both measurable and available). “Measurable” means the amount of the transaction can be determined and “available” means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. For this purpose, the Charter School considers revenues to be available if they are collected within 60 days of the end of the current fiscal year.

**AVANT GARDE ACADEMY, INC.  
DBA VICTORY CHARTER SCHOOL  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2020**

**Capital assets**

Capital assets, which include land, buildings, building improvements, furniture and fixtures, equipment and library books are reported in the applicable governmental activities in the government-wide financial statements. Capital assets are defined by the Charter School as assets with an initial, individual cost of more than \$500 and a life of more than one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Estimated useful lives, in years, for depreciable assets are as follows:

Furniture, equipment and computers	5 years
Computer equipment	3-5 years
Software	3 years

Donated capital assets, if any, are recorded at estimated fair value at the date of donation.

Within governmental funds, amounts incurred for the acquisition of capital assets are reported as fund expenditures. Depreciation expense is not reported within the governmental fund financial statements.

**Due from Other Governments or Agencies**

Amounts due to the Charter School by other governments or agencies are for grants or programs under which the services have been provided by the Charter School.

**Revenue Sources**

Revenues for operations will be received primarily from the District pursuant to the funding provisions included in the Charter School's charter. In accordance with the funding provisions of the charter and section 1002.33, Florida Statutes, the Charter School will report the number of full-time equivalent (FTE) students and related data to the District. Under the provisions of Section 1011.62, Florida Statutes, the District reports the number of the full-time equivalent (FTE) students and related data to the Florida Department of Education (FDOE) for funding through the FEFP. Funding for the School is adjusted during the year to reflect the revised calculations by the FDOE under the FEFP and the actual weighted full-time equivalent students reported by the Charter School during the designated full-time equivalent student survey periods.

The Charter School also receives Federal funding for the school food program. Federal awards are generally received based on applications submitted to and approved by various granting agencies. For Federal awards in which a claim to these grant proceeds is based on incurring eligible expenditures, revenues are recognized to the extent that eligible expenditures have been incurred. Also, other revenues may be derived from various fundraising activities and certain other programs.

**AVANT GARDE ACADEMY, INC.  
DBA VICTORY CHARTER SCHOOL  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2020**

**Compensated Absences**

The Charter School grants a specific number of sick days. Full time instructional employees are eligible to one day per month to up to ten days of active work.

GASB Codification Section C60, Accounting for Compensated Absences, provides that compensated absences that are contingent on a specific event that is outside the control of the employer and employee should be accounted for in the period those events take place.

Accordingly, these financial statements do not include an accrual for sick days available to be used in future benefit years.

**Deferred outflows/Inflows of Resources:**

The statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/ expenditure) until then.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time.

**Equity classifications:**

*Government-wide financial statement*

Equity is classified as Net Position and displayed in three components:

- a. Invested in capital assets, net of related debt – consists of capital assets net of accumulated depreciation and reduced by the outstanding balances of any bonds or other borrowing that are attributable to the acquisition, construction or improvement of those assets.
- b. Restricted Net Position – consists of Net Position with constraints placed on their use either by 1) external groups such as creditors, grantors, contributors or laws or regulations of other governments, or 2) law through constitutional provisions or enabling legislation. There are no restricted Net Position.
- c. Unrestricted Net Position – all other Net Position that do not meet the definition of “restricted” or “invested in capital assets, net of related debt”

**AVANT GARDE ACADEMY, INC.  
DBA VICTORY CHARTER SCHOOL  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2020**

**NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – Continued**

*Fund financial statements*

GASB Codification Section 1800.142. Fund Balance Reporting and Governmental Fund Type Definitions defines the different types of fund balances that a governmental entity must use for financial reporting purposes. GASB requires the fund balance amounts to be properly reported within one of the fund balance categories lists below:

- a. Nonspendable fund balance associated with inventories, prepaid expenses, long-term loans and notes receivable, and property held for resale (unless the proceeds are restricted, committed, or assigned). All nonspendable fund balances at year end related to not in spendable asset form.
- b. Restricted fund balance category includes amounts that can be spent only for the specific purposes stipulated by constitution, external resource provider, or through enabling legislation. Restricted fund balance of the School relates to reserves required by the landlord for property maintenance and repairs.

*Fund financial statements-continued*

- c. Committed – fund balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the Charter School’s Board of Director. There are no committed fund balances at year end.
- d. Assigned – fund balance classification is intended to be used by the Charter School’s management for specific purposes but do not meet the criteria to be classified as restricted or committed. There are no assigned fund balances at year end.
- e. Unassigned – fund balance is the residual classification for the Charter school’s general fund and includes all spendable amounts not contained in the other classification,

**Encumbrances**

Encumbrances represent commitments relating to unperformed contracts for goods or services. At June 30, 2020, there were no encumbrances outstanding.

**Use of estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the period. Actual results could differ from those estimates.



**AVANT GARDE ACADEMY, INC.  
DBA VICTORY CHARTER SCHOOL  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2020**

**NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – Continued**

**Subsequent Events**

In accordance with GASB Codification Section 2250.106, the School has evaluated subsequent events and transactions for potential recognition of disclosure through September 17, 2020, which is the date the financial statements were available to be issued.

**NOTE 3 - CASH AND CERTIFICATE OF DEPOSIT**

As of June 30, 2020, the bank balance was \$32,168. The individual bank balance did not exceed the FDIC limit as of June 30, 2020.

The Charter School is operated under a Charter sponsored by the Osceola County School District as described in Note 1. Accordingly, its bank deposits are governed by Chapter 280 of the Florida Statutes. All time and demand deposits are held in banking institutions approved by the State Treasurer of the State of Florida to hold public funds. Under Florida Statutes, Chapter 280, “Florida Security for Public Deposits Act”, the State Treasurer requires all qualified public depositories to deposit with the Treasurer or another banking institution eligible collateral having a market value equal to an amount from 50% to 125% of the average daily balance for each month of all public deposits in excess of any applicable deposit insurance held.

The percentage of eligible collateral (generally, U.S. Government and agency securities, state or local government debt, or corporate bonds) to public deposits is dependent upon the depository’s financial history and its financial condition. Any losses to public depositors are covered by applicable deposit insurance, sale of securities pledged as collateral and, if necessary, assessments against other qualified public depositories of the same type as the depository in default. Therefore, all cash deposits in an approved Florida banking institution are both collateralized and insured and not subject to a concentration of credit risk or a custodial credit risk as defined in Government Accounting Standards Board (“GASB”) Statement No. 40. The Charter School has no monetary assets other than cash in an approved depository.

**NOTE 4 – ACCOUNTS RECEIVABLE**

Accounts receivable represent reimbursements from the Title One grant of \$5,074, and \$28,735 from the Capital Outlay grant. As of June 30, 2020, the total balance for accounts receivable is \$33,809.

**AVANT GARDE ACADEMY, INC.  
DBA VICTORY CHARTER SCHOOL  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2020**

**NOTE 5 – CAPITAL ASSETS**

	<u>Balance July 1, 2019</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance June 30, 2020</u>
Furniture, fixture and equipment	\$ 426,925	\$ 113,078	\$ -	\$ 540,003
Computer software	46,494	\$ 47,805	-	\$ 94,299
Total	<u>473,419</u>	<u>160,883</u>	<u>-</u>	<u>634,302</u>
Less: Accumulated Depreciation	<u>(231,857)</u>	<u>(82,678)</u>	<u>-</u>	<u>(314,535)</u>
Total	<u>\$ 241,562</u>	<u>\$ 78,205</u>	<u>-</u>	<u>\$ 319,767</u>

The depreciation expense for the year ended June 30, 2020 amounted to \$82,678.

**NOTE 6 – COMMITMENTS AND CONTINGENCIES**

**Management Contract:**

The School entered into a management agreement for the period July 1, 2013 to June 30, 2025 with iSchools, LLC (“Company”). The Company will manage and operate the School during the term of the agreement for a fee of \$660 per Full Time Equivalent (FTE) paid in monthly installments. The contract calls for the Company to be responsible for the management, operation, administration, accounting, and Educational Program at the School. In December 2018 a settlement agreement with iSchools was reached. The settlement states that the Charter will pay iSchools \$400,000 based a payment plan. Fees paid under the settlement agreement with the Company during the fiscal year ended June 30, 2020 was \$75,000.

The Charter school has contracted with National Academic Educational Partners, Inc. for educational management services in the operations of the school. The contract expires in June 2024 and provides for an annual fixed fee equal to 10% of net Florida Education Finance Program Revenue (“Fixed Fee”), for year one and 12% net for each year thereafter as compensation for the variety of educational management services. The fees paid to the management company for fiscal year ended June 30, 2020 was \$372,669.

**AVANT GARDE ACADEMY, INC.  
DBA VICTORY CHARTER SCHOOL  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2020**

**NOTE 6 – COMMITMENTS AND CONTINGENCIES - Continued**

**Lease Agreement:**

Avant Garde Academy, Inc., the School's charter-holder on June 27, 2019 amended its lease agreement with Charter OC Kissimmee Holdings, LLC (LLC) for its educational facility used by Victory Charter School through July 31, 2021. The lease calls for initial base rent of \$400,000 and an additional \$1,000 for each student enrolled in excess of 400 students, plus applicable sales taxes, payable monthly (and reconciled as to excess student rent at the first available opportunity for official student counts and on an ongoing basis). Rent expense charged to operations for the year ended June 30, 2020 totaled \$858,000.

On June 30, 2020 Charter OC Kissimmee Holding LLC, terminated its original lease with Avant Garde Academy, Inc. On July 10, 2020, Victory Charter School subsequently entered a sublease agreement with Victory Charter School K5, Inc. (new lease holder) for the use of its current educational facilities, this sublease will expire on June 30, 2021. The annual Base Rent for year 2020-2021 (7/1/2020 to 6/30/21) shall be \$880,000.00 per annum, plus \$1,100.00 per annum for each student enrolled in excess of 800 students, plus applicable sales taxes, payable monthly (and reconciled as to excess student rent at the first available opportunity for official student counts and on an ongoing basis).

The total future minimum payments for the year ended June 30, 2021 is \$880,000

**Administrative Fee:**

As provided in the charter school contract, the District has charged the School an administrative fee totaling \$87,741 for the fiscal year ended June 30, 2020.

**NOTE 7 – RISK MANAGEMENT**

The School is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; and natural disasters for which the School carries commercial insurance. There have been no significant reductions in insurance coverage and settlement amounts have not exceeded insurance coverage for the current year or the three prior years.

**AVANT GARDE ACADEMY, INC.  
DBA VICTORY CHARTER SCHOOL  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2020**

**NOTE 8 – LEGAL MATTERS**

In the normal course of conducting its operations, the School occasionally becomes party to various legal actions and proceedings. The School has no legal actions or pending proceedings in progress.

*Pending Litigation*

The Non-Profit Corporation, Avant-Garde Academy Inc., which the school is a part of (i.e. the school is one of the DBAs that falls under this Non-Profit Corporation), is currently in litigation with MRBK Osceola Development, LLC. and is presently litigated by the Non-Profit Governing Board's Attorney. In the opinion of management and based on the advice of the Attorney, this matter is still in the initial stages of litigation and no mediation has been scheduled as of September 17, 2020. The outcome of this litigation is undeterminable therefore, at this time, does not have a material effect on the financial position and results of operations of the Charter School.

**NOTE 9- RELATED PARTY**

In the fiscal year ending June 30, 2020, the Charter School had a sublease agreement with Victory Charter School K8. The Charter School facilities were shared with the Victory Charter School K-8 students. The sublease term was terminated on June 30, 2020. The total lease revenues received for the fiscal year ended June 30, 2020 was \$190,000.

**SUPPLEMENTARY INFORMATION**

**AVANT GARDE ACADEMY, INC.  
DBA VICTORY CHARTER SCHOOL  
BUDGETARY COMPARISON SCHEDULE  
YEAR ENDED JUNE 30, 2020**

**GENERAL FUND BUDGET**

	Original Budget	Final Budget	Actual Amounts GAAP Basis	Variances Positive (Negative)
<b>Revenues:</b>				
State Sources	\$ 4,219,858	\$ 3,883,896	\$ 3,883,896	\$ -
Local and Other	276,000	289,700	295,285	5,585
Total revenues	<u>4,495,858</u>	<u>4,173,596</u>	<u>4,179,181</u>	<u>5,585</u>
<b>Expenses:</b>				
Instruction	1,706,223	1,740,004	1,721,863	18,141
Student personnel services	-	30,000	31,373	(1,373)
Instructional staff training services	-	10,000	9,312	688
Board	33,000	20,000	20,785	(785)
General administration	77,239	84,740	84,740	-
School administration	726,777	385,651	401,994	(16,343)
Fiscal services	403,680	465,000	464,863	137
Central services	-	29,687	29,021	666
Student transportation services	219,000	255,512	255,512	-
Operation of plant	1,510,863	1,001,117	952,408	48,709
Maintenance of plant	42,000	4,563	18,685	(14,122)
Capital outlay	-	160,883	160,883	-
Total expenditures	<u>4,718,782</u>	<u>4,187,157</u>	<u>4,151,439</u>	<u>35,718</u>
Excess (deficit) of revenues over expenditures	<u>\$ (222,924)</u>	<u>\$ (13,561)</u>	<u>\$ 27,742</u>	<u>\$ 41,303</u>

**SPECIAL REVENUE FUND BUDGET**

	Original Budget	Final Budget	Actual Amounts GAAP Basis	Variances Positive (Negative)
<b>Revenues:</b>				
State Sources	\$ 177,150	\$ 177,150	\$ 177,150	\$ -
Total revenues	<u>177,150</u>	<u>177,150</u>	<u>177,150</u>	<u>-</u>
<b>Expenses:</b>				
Instruction	156,344	156,344	161,690	(5,346)
General administration	15,460	15,460	15,460	-
Total expenditures	<u>171,804</u>	<u>171,804</u>	<u>177,150</u>	<u>(5,346)</u>
Excess (deficit) of revenues over expenditures	<u>\$ 5,346</u>	<u>\$ 5,346</u>	<u>\$ -</u>	<u>\$ (5,346)</u>

**CAPITAL OUTLAY FUND BUDGET**

	Original Budget	Final Budget	Actual Amounts GAAP Basis	Variances Positive (Negative)
<b>Revenues:</b>				
State sources	\$ 269,753	\$ 269,753	\$ 269,753	\$ -
Total revenues	<u>269,753</u>	<u>269,753</u>	<u>269,753</u>	<u>-</u>
<b>Expenses:</b>				
Operation of plant	269,753	269,753	269,753	-
Total expenditures	<u>269,753</u>	<u>269,753</u>	<u>269,753</u>	<u>-</u>
Excess (deficit) of revenues over expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**AVANT GARDE ACADEMY, INC.  
DBA VICTORY CHARTER SCHOOL  
NOTES TO SUPPLEMENTARY INFORMATION  
JUNE 30, 2020**

**Budgetary Basis Accounting**

Budgets are presented on the modified accrual basis of accounting. During the fiscal year, expenditures were controlled at the object level (e.g., salaries and benefits, purchased services, materials and supplies and capital outlay) within each activity (e.g., instruction, pupil personnel services and school administration). Budgets may be amended by resolution at any Board meeting prior to the date for the annual report.

**INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL  
REPORTING AND ON COMPLIANCE AND  
OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL  
STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT  
AUDITING STANDARDS***

To the Board of Directors  
Avant Garde Academy, Inc.  
DBA Victory Charter School  
Osceola, Florida

We have audited, in accordance with the standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities and each major fund of Avant Garde Academy, Inc. DBA Victory Charter School (the "Charter School"), a component unit of the Osceola County District School Board, as of and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise Avant Garde Academy, Inc. DBA Victory Charter School's basic financial statements, and have issued our report thereon dated September 17, 2020.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Charter School's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Charter School's internal control. Accordingly, we do not express an opinion on the effectiveness of the Charter School's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.





Internal Control over Financial Reporting (Continued)

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Charter School's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

This report is intended solely for the information and use of the Board of Directors, management, the Osceola County District School Board and the Auditor General of the State of Florida and is not intended to be and should not be used by anyone other than these specified parties.

*Gardner & Associates, PA*  
Miami, Florida  
September 17, 2020



**MANAGEMENT LETTER  
IN ACCORDANCE WITH THE RULES OF THE AUDITOR GENERAL OF  
THE STATE OF FLORIDA**

To the Board of Directors  
Avant Garde Academy, Inc.  
DBA Victory Charter School  
Osceola, Florida

**Report on the Financial Statements**

We have audited the financial statements of Avant Garde Academy, Inc. DBA Victory Charter School (“the School”), Florida, as of and for the fiscal year ended June 30, 2020, and have issued our report thereon dated September 17, 2020.

**Auditor’s Responsibility**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*; and Chapter 10.850, Rules of the Auditor General.

**Other Reporting Requirements**

We have issued our Independent Auditors’ Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with *Government Auditing Standards*. Disclosures in those reports which are dated September 17, 2020, should be considered in conjunction with this management letter.

**Prior Audit Findings**

Section 10.854(1)(e)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report. There were findings and recommendations made in the preceding annual financial audit report.

## **Management Letter - Continued**

### **Official Title**

Section 10.854(1)(e)5., Rules of the Auditor General, requires that the name or official title of the entity and the school code assigned by the Florida Department of Education be disclosed in this management letter. The official title and the school code assigned by the Florida Department of Education of the entity are of Avant Garde Academy, Inc. DBA Victory Charter School and 0155.

### **Financial Condition and Management**

Section 10.854(1)(e)2., Rules of the Auditor General, requires that we report the results of our determination as to whether or not Avant Garde Academy, Inc. DBA Victory Charter School has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and identification of the specific condition(s) met. In connection with our audit, we determined that the Avant Garde Academy, Inc. DBA Victory Charter School did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Pursuant to Section 10.854(1)(e)6. a. and 10.855(12), Rules of the Auditor General, we applied financial condition assessment procedures for Avant Garde Academy, Inc. DBA Victory Charter School. It is management's responsibility to monitor Avant Garde Academy, Inc. DBA Victory Charter School's financial condition, and our financial condition assessment was based in part on representations made by management and the review of financial information provided by same.

### **Transparency**

Sections 10.854(1)(e)7. and 10.855(13), Rules of the Auditor General, require us to apply appropriate procedures and communicate the results of our determination as to whether the School maintains on its website information specified in Section 1002.33(9)(p), Florida Statutes. In connection with our audit, we determined that the School maintained on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes.

### **Additional Matters**

Section 10.854(1)(e)4., Rules of the Auditor General, requires us to communicate noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but warrants the attention of those charged with governance. In connection with our audit, we did not note any such findings.



**Management Letter – Continued**

**Purpose of this letter**

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, Federal and other granting agencies, School Board of Directors, School's management, and the School Board of Osceola County and is not intended to be and should not be used by anyone other than these specified parties.

*Gardner & Associates, PA*

Miami, Florida  
September 17, 2020

**AVANT GARDE ACADEMY, INC.  
DBA VICTORY CHARTER SCHOOL**

**PRIOR YEARS FINDINGS AND MANAGEMENT’S RESPONSE  
JUNE 30, 2020**

**2019-01**

**Financial Reporting** - The School is responsible for accurate financial reporting which includes detecting and preventing material misstatements in the financial statements, as well as within the underlying records. Our audit revealed several misstatements related to the following: (1) the recording of revenues which resulted in the necessity of audit adjustments to be recorded in order to present the financial statements in conformity with generally accepted accounting principles. We recommend the School improve their financial accounting process to ensure the fair presentation of reported and recorded financial information.

**Management’s Response** - The School has already improved its financial accounting process to ensure the fair presentation of reported and recorded financial information in a timely manner. The board continues to review and approve budgets prepared by the CPA firm and ensure that all financial protocols are being adhered to.

**Current Year Status:** Resolved.

**2019-02**

**Financial Audit** – A financial audit report dated February 14, 2019 conducted by RSM US LLP regarding the financial status of the Charter School was performed. The results of this audit report indicated the following conditions;

<b>Observation #1</b>	Late/Incomplete lease payments
<b>Observation #2</b>	Deficit fund balance, Negative net cash position, intercompany accounts, issuance of new debt
<b>Observation #3</b>	Non-compliance with district agreements
<b>Observation #4</b>	Related parties and conflict of interests
<b>Observation #5</b>	Lack of internal controls over check payments

During our audit, we noted that although these conditions were noted at that time, the Charter School’s financial condition changed by year end. Late/Incomplete lease payments continued throughout our audit year. The Charter School has a positive net position, fund balance, and cash position. The status of the non-compliance with district agreements still exist because the intercompany receivable have not been paid off and terms for repayment have not been negotiated. There is possibly a conflict of interest because it appears that LBS operates as management and lends to the school. We found no material weakness in internal controls. We recommend the School continue to improve their financial accounting process to ensure the fair presentation of reported and recorded financial information.

**Management’s Response** – The School has already improved its financial accounting process to ensure the fair presentation of reported and recorded financial information in a timely manner.

**Current Year Status:** Resolved.

**AVANT GARDE ACADEMY, INC.  
DBA VICTORY CHARTER SCHOOL**

**PRIOR YEAR FINDINGS AND MANAGEMENT'S RESPONSE  
JUNE 30, 2020**

**Findings**

**2018-01**

**Financial Reporting** - The School is responsible for accurate financial reporting which includes detecting and preventing material misstatements in the financial statements, as well as within the underlying records. Our audit revealed several misstatements related to the following: (1) the recording of revenues and (2) the recording of payables which resulted in the necessity of audit adjustments to be recorded in order to present the financial statements in conformity with generally accepted accounting principles. We recommend the School improve their financial accounting process to ensure the fair presentation of reported and recorded financial information.

**Management's Response** – The School has already improved its financial accounting process to ensure the fair presentation of reported and recorded financial information in a timely manner.

**Current Year Status:** Resolved.

**2018-02**

**Disbursements** – The School made three payments to The School Store, Inc., a related party of the School's management company, totaling \$18,000 for operation and business services during the 2017-18 fiscal year. We were provided invoices for these three transactions, however beyond the terms operation and business services, the invoices did not provide evidence of the specific services provided. These types of services generally call for a contract to set out specific duties and outcomes to be provided. We requested a copy of a contract for these services, however none was provided. Without proper documentation, we were unable to determine the appropriateness of these disbursements. We recommend the School obtain all invoices and contracts to properly document these disbursements.

**Management's Response** – During fiscal year 2019-2020 the School no longer conducted business with either iSchools or The School Store.

**Current Year Status:** Resolved.

**AVANT GARDE ACADEMY, INC.  
DBA VICTORY CHARTER SCHOOL**

**PRIOR YEAR FINDINGS AND MANAGEMENT'S RESPONSE  
JUNE 30, 2020**

**2018-03**

**Budget Over expenditures** – Florida Statutes Section 1002.33(9)4.(h) requires the School to adopt and maintain an operating budget. The School adopted an annual budget and amended it during the year. However, as shown in the Budgetary Comparison Schedule on page 24, expenditures exceeded final budgeted amounts in 5 functions by \$390,433 in total. We recommend the Board adjust the School's budget in a timely manner to prevent expenditures exceeding the final approved budget.

**Management's Response** – The school adjusted its budget in a timely manner.

**Current Year Status:** Resolved.

**2018-04**

**Financial Emergency** - The Rules of the Auditor General (Section 10.854(1)(e)2.), require that we make a statement as to whether or not the School has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and identification of the specific conditions met. In connection with our audit, we determined that the School met one of the conditions described in Section 218.503(1), Florida Statutes. The School failed to pay uncontested claims from several vendors totaling approximately \$195,000, as recorded in the Schools accounting records, within 90 days as of June 30, 2018. These events resulted from a lack of available funds. We recommend the School make appropriate financial arrangements with the unpaid vendors to make good on all past due amounts owed.

**Management's Response** – The school made appropriate financial arrangements with its vendors and satisfied all outstanding balances.

**Current Year Status:** Resolved.

**AVANT GARDE ACADEMY, INC.  
DBA VICTORY CHARTER SCHOOL**

**PRIOR YEAR FINDINGS AND MANAGEMENT’S RESPONSE  
JUNE 30, 2020**

**2018-05**

**Deteriorating Financial Condition** – We applied certain procedures pursuant to Section 10.854(1)(e)6. a. and Section 10.855(12) Rules of the Auditor General. As a result, it appears that the financial emergency as described in Finding No. 2018- 04 on page 30 is a result of a deteriorating financial condition. The financial assessment procedures applied disclosed that over the past 2 fiscal years the School’s total assets, the unrestricted net position balance, and the change in the School’s net position have decreased significantly while the liabilities have significantly increased as shown below: We recommend the School take immediate action to rectify the financial condition of the School.

	as of: 6/30/2020	as of: 6/30/2019	(Decrease)/ Increase from 6/30/2019 to 6/30/2020
Assets	\$ 400,379	\$ 531,871	\$ (131,492)
Liabilities	\$ 35,449	\$ 272,888	\$ (237,439)
Unrestricted Net Position	\$ 364,930	\$ 259,983	\$ 104,947
Change in Net Position	\$ 105,947	\$ 368,641	\$ (262,694)

This finding is to bring the deteriorating financial condition of the School to the attention of the School’s Board of Directors and the Osceola County District School Board in accordance with Section 218.39(5), Florida Statutes.

**Management’s Response** - The School acted and rectified the financial condition of the school.

**Current Year Status:** Resolved.