

***PARAGON ACADEMY OF TECHNOLOGY, INC.***  
***A Charter School and Component Unit of the***  
***District School Board Of Broward County, Florida***

***BASIC FINANCIAL STATEMENTS AND***  
***SUPPLEMENTAL INFORMATION***

***Year Ended June 30, 2020***

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**INDEPENDENT AUDITORS' REPORT**

To the Board of Directors of Paragon Academy of Technology, Inc.  
*A Charter School and Component Unit of the  
District School Board of Broward County, Florida*  
Hollywood, Florida

**Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities and each major fund of Paragon Academy of Technology, Inc. ("PAT"), a charter school and component unit of the District School Board of Broward County, Florida, as of and for the fiscal year ended June 30, 2020 and the related notes to the financial statements, which collectively comprises the Paragon Academy of Technology, Inc.'s basic financial statements as listed in the table of contents.

***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

***Auditor's Responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

***Opinions***

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of PAT, as of June 30, 2020, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

***Other Matters***

***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information on pages 3 - 6 and 22 - 23 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

***Other Reporting Required by Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated September 28, 2020 on our consideration of PAT's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering PAT's internal control over financial reporting and compliance.

*Infante + Company*

Hollywood, FL  
September 28, 2020

**PARAGON ACADEMY OF TECHNOLOGY, INC.  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2020**

Our discussion and analysis of the Paragon Academy of Technology, Inc.'s ("PAT") financial program provides an overview of PAT's financial activities for the year ended June 30, 2020.

Because the information contained in this discussion is intended to highlight significant transactions, it should be read in conjunction with PAT's financial statements which begin on page 7.

For financial statement purposes, PAT is considered a component unit of the District School Board of Broward County, Florida, which is a primary government entity for financial reporting. PAT has included separate statements for the Balance Sheet of Governmental Funds and the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds. The Fund Financial Statements reflect financing activities of PAT by providing information on inflows and outflows of spendable resources, while the Statement of Net Position and the Statement of Activities provide information on the activities of PAT.

## **OVERVIEW OF THE FINANCIAL STATEMENTS**

### ***Government-wide Financial Statements***

The government-wide financial statements are designed to provide readers with a broad overview of PAT's financial position. Included in these statements are all assets and liabilities using the accrual method of accounting. All of the current year's revenues and expenses are recorded when received.

*The Statement of Net Position* presents information on all of PAT's assets and liabilities, with the difference between the two reported as *net position*. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of PAT is improving or deteriorating.

*The Statement of Activities* presents information showing how the government's net position changed during the most recent fiscal year. All changes in net position are reported when the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows.

### ***Fund Financial Statements***

A *Fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives.

*Governmental Funds* - All of PAT's basic services are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end that are available for spending. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of PAT's governmental activities and the basic services it provides.

**PARAGON ACADEMY OF TECHNOLOGY, INC.  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2020**

**OVERVIEW OF THE FINANCIAL STATEMENTS (continued)**

*Notes to the Financial Statements*

The *Notes to the Financial Statements* provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The Notes to the Financial Statements can be found on pages 13-21 of this report.

**GOVERNMENT-WIDE FINANCIAL ANALYSIS**

As noted earlier, net position may serve over time as a useful indicator of PAT's financial position. PAT's assets exceeded liabilities by \$283,221 and \$392,588 at June 30, 2020 and 2019, respectively.

**NET POSITION**

	<u>2020</u>	<u>2019</u>	<u>Variance</u>
Current assets	\$ 318,270	\$ 456,166	\$ (137,896)
Capital assets	<u>37,625</u>	<u>31,774</u>	<u>5,851</u>
Total assets	<u>\$ 355,895</u>	<u>\$ 487,940</u>	<u>\$ (132,045)</u>
Current liabilities	<u>\$ 72,674</u>	<u>\$ 95,352</u>	<u>\$ (22,678)</u>
Total liabilities	<u>72,674</u>	<u>95,352</u>	<u>(22,678)</u>
Net position			
Investment in capital assets	\$ 37,625	\$ 31,774	\$ 5,851
Unrestricted	<u>245,596</u>	<u>360,814</u>	<u>(115,218)</u>
Total net position	<u>283,221</u>	<u>392,588</u>	<u>\$ (109,367)</u>
Total liabilities and net position	<u>\$ 355,895</u>	<u>\$ 487,940</u>	<u>\$ (132,045)</u>

<u>Revenue Source</u>	<u>2020</u>	<u>2019</u>	<u>Variance</u>
Federal passed through local schools	\$ 66,273	\$ 72,040	\$ (5,767)
State passed through local school	1,019,147	1,027,422	(8,275)
Other revenue	<u>14,519</u>	<u>16,386</u>	<u>(1,867)</u>
Total	<u>\$1,099,939</u>	<u>\$ 1,115,848</u>	<u>\$ (15,909)</u>

**PARAGON ACADEMY OF TECHNOLOGY, INC.  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2020**

**GOVERNMENT-WIDE FINANCIAL ANALYSIS (continued)**

Revenues for governmental activities totaled \$1,099,939 and \$1,115,848 for the years ended June 30, 2020 and 2019, respectively. The main source of revenue was from the Florida Education Finance Program ("FEFP") and it represented approximately 86% and 85% of total revenue for the years ended June 30, 2020 and 2019, respectively.

Expenses for major functions of PAT are shown in the following table:

	<u>2020</u>	<u>2019</u>	<u>Variance</u>
Instruction	\$ 561,020	\$ 519,160	\$ 41,860
Pupil personnel services	14,090	11,297	2,793
Instruction and curriculum	1,868	28,261	(26,393)
Instructional staff training services	45	325	(280)
Instructional related technology	683	6,341	(5,658)
Board expenses	16,186	25,281	(9,095)
General expenses	46,716	47,578	(862)
School administration	194,900	115,376	79,524
Facilities acquisition & construction	2,160	-	2,160
Fiscal services	36,934	36,640	294
Pupil transportation	52,326	52,896	(570)
Operation of plant	273,906	215,559	58,347
Maintenance of plant	4,541	17,725	(13,184)
Community services	<u>3,931</u>	<u>3,623</u>	<u>308</u>
Totals	\$ 1,209,306	\$ 1,080,062	\$ 129,244

**FUND FINANCIAL ANALYSIS**

Key highlights for the fiscal years ended June 30, 2020 and 2019 are as follows:

	<u>2020</u>	<u>2019</u>	<u>Variance</u>
Revenues	\$ 1,099,939	\$1,115,848	\$ (15,909)
Expenditures	<u>(1,215,157)</u>	<u>(1,079,489)</u>	<u>(135,668)</u>
Change in fund balance	<u>\$ (115,218)</u>	<u>\$ 36,359</u>	<u>\$ (151,577)</u>
Fund balance, beginning of year	<u>\$ 360,814</u>	<u>\$ 324,455</u>	<u>\$ 36,359</u>
Fund balance, end of year	<u>\$ 245,596</u>	<u>\$ 360,814</u>	<u>\$ (115,218)</u>

**PARAGON ACADEMY OF TECHNOLOGY, INC.  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2020**

**CURRENT YEAR VS PRIOR YEAR RESULTS**

The 2019-2020 school year was the fourteenth year that PAT enrolled students. Total revenue was \$1,099,939 and \$1,115,848 for the years ended June 30, 2020 and 2019, respectively. The decrease in revenue was primarily the result of a decrease in FEFP funding as the student count decreased slightly from 2019 to 2020. Total expenses were \$1,215,157 and \$1,079,489 for the years ended June 30, 2020 and 2019, respectively. The approximate \$136,000 increase in expenses is primarily attributable to the increase in staffing costs in the instruction and school administration function and operation of plant as there were increases in building costs allocated to PAT when it's related school purchased the facility.

**BUDGETARY HIGHLIGHTS – GENERAL FUND**

Actual revenue was \$46,683 more than budgeted as PAT did not anticipate a higher student count when the final budget was prepared, and PAT received additional capital outlay funds above those initially budgeted. Total expenses were approximately \$166,000 greater than the budgeted amount primarily due to the increase in enrollment which resulted in a greater cost of operating the school. The largest increase in expenses was primarily in the areas of instruction and operation of plant functions.

**PROSPECTS FOR THE FUTURE**

On May 1<sup>st</sup>, 2019 PAT's related school purchased the building they were renting. PAT now leases space from the related school. There are unoccupied buildings on the property which were not used in the past year, and PAT and its related school plan to explore their options of utilizing this new found space as an additional source of income.

**REQUESTS FOR INFORMATION**

This financial report is designed to provide a general overview of the Paragon Academy of Technology, Inc.'s finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to Paragon Academy of Technology, Inc., 502 N. 28 Avenue, Hollywood, Florida 33020.



**PARAGON ACADEMY OF TECHNOLOGY, INC.**  
**A CHARTER SCHOOL AND COMPONENT UNIT OF THE**  
**DISTRICT SCHOOL BOARD OF BROWARD COUNTY, FLORIDA**

**STATEMENT OF NET POSITION**  
**JUNE 30, 2020**

		Governmental Activities
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
Cash	\$	312,324
Pupil personnel services		-
Accounts Receivable		5,946
Total current assets		318,270
<b>CAPITAL ASSETS</b>		
Capital Assets, Net of Accumulated Depreciation		
Furniture, fixtures and equipment		37,625
Total capital assets		37,625
Total assets	\$	355,895
Pupil personnel services		
<b>LIABILITES AND NET POSITION</b>		
<b>LIABILITES</b>		
Salaries and Wages Payable	\$	68,217
Due to Other Agencies		-
Accounts Payable		4,457
Total liabilities		72,674
<b>NET POSITION</b>		
Investment in Capital Assets		37,625
Unrestricted		245,596
Total net position		283,221
Total liabilities and net position	\$	355,895

The accompanying notes are an integral part of these basic financial statements.

**PARAGON ACADEMY OF TECHNOLOGY, INC.  
A CHARTER SCHOOL AND COMPONENT UNIT OF THE  
DISTRICT SCHOOL BOARD OF BROWARD COUNTY, FLORIDA**

**STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED JUNE 30, 2020**

Functions/Programs	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Assets
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	
Governmental activities					
Instruction	\$ 561,020	\$ -	\$ 65,998	\$ -	\$ (495,022)
Pupil personnel services	14,090	-	-	-	(14,090)
Instruction and curriculum development services	1,868	-	275	-	(1,593)
Instructional staff training services	45	-	-	-	(45)
Instructional related technology	683	-	-	-	(683)
Board expenses	16,186	-	-	-	(16,186)
General expenses	46,716	-	-	-	(46,716)
School administration	194,900	-	-	-	(194,900)
Facilities acquisition and construction	2,160	-	-	-	(2,160)
Fiscal services	36,934	-	-	-	(36,934)
Pupil transportation	52,326	-	-	-	(52,326)
Pupil personnel services	273,906	-	-	69,867	(204,039)
Maintenance of plant	4,541	-	-	-	(4,541)
Community services	3,931	-	-	-	(3,931)
Total governmental activities	<u>\$ 1,209,306</u>	<u>\$ -</u>	<u>\$ 66,273</u>	<u>\$ 69,867</u>	<u>(1,073,166)</u>

General Revenues	
State through local school district	949,280
Investment earnings	-
Miscellaneous revenues	14,519
Total General Revenues	<u>963,799</u>
Change in net position	(109,367)
Net position, July 1, 2019	392,588
Net position June 30, 2020	<u>\$ 283,221</u>

The accompanying notes are an integral part of these basic financial statements.

**PARAGON ACADEMY OF TECHNOLOGY, INC.**  
**A CHARTER SCHOOL AND COMPONENT UNIT OF THE**  
**DISTRICT SCHOOL BOARD OF BROWARD COUNTY, FLORIDA**

**BALANCE SHEET - GOVERNMENTAL FUNDS**  
**JUNE 30, 2020**

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Total</u>
<b>ASSETS</b>			
Cash	\$ 312,324	\$ -	\$ 312,324
Pupil personnel services	-	-	-
Pupil personnel services	-	-	-
Accounts Receivable	5,946	-	5,946
Total Assets	<u>\$ 318,270</u>	<u>\$ -</u>	<u>\$ 318,270</u>
<b>LIABILITIES</b>			
Salaries and Wages Payable	\$ 68,217	\$ -	\$ 68,217
Due To Funds	-	-	-
Due To Other Agencies	-	-	-
Accounts Payable	4,457	-	4,457
Total Liabilities	<u>72,674</u>	<u>-</u>	<u>72,674</u>
Pupil personnel services			
<b>FUND BALANCES</b>			
Nonspendable	-	-	-
Restricted	-	-	-
Committed	-	-	-
Assigned	-	-	-
Unassigned	245,596	-	245,596
Total Fund Balances	<u>245,596</u>	<u>-</u>	<u>245,596</u>
 Total Liabilities and Fund Balances	 <u>\$ 318,270</u>	 <u>\$ -</u>	 <u>\$ 318,270</u>

The accompanying notes are an integral part of these basic financial statements.

**PARAGON ACADEMY OF TECHNOLOGY, INC.**  
**A CHARTER SCHOOL AND COMPONENT UNIT OF THE**  
**DISTRICT SCHOOL BOARD OF BROWARD COUNTY, FLORIDA**

**RECONCILIATION OF THE BALANCE SHEET OF GOVERNMENTAL FUNDS**  
**TO THE STATEMENT OF NET POSITION**  
**JUNE 30, 2020**

Fund Balance - Governmental Funds	\$	245,596
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Capital assets used in governmental activities are not financial resources and therefore are not reported in Pupil personnel services

Governmental capital assets	\$	70,867	
Less accumulated depreciation		<u>(37,625)</u>	
			<u>33,242</u>

Net Position of Governmental Activities	\$	<u><u>278,838</u></u>
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The accompanying notes are an integral part of these basic financial statements.

**PARAGON ACADEMY OF TECHNOLOGY, INC.  
A CHARTER SCHOOL AND COMPONENT UNIT OF THE  
DISTRICT SCHOOL BOARD OF BROWARD COUNTY, FLORIDA**

**STATEMENT OF REVENUES, EXPENDITURES  
AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS  
FOR THE YEAR ENDED JUNE 30, 2020**

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Total</u>
<b>REVENUES</b>			
Pupil personnel services	\$ -	\$ 66,273	\$ 66,273
State passed through local school district	1,019,147	-	1,019,147
Interest income	-	-	-
Other revenue	14,519	-	14,519
	<u>1,033,666</u>	<u>66,273</u>	<u>1,099,939</u>
<b>TOTAL REVENUES</b>	<b>1,033,666</b>	<b>66,273</b>	<b>1,099,939</b>
<b>EXPENDITURES/EXPENSES</b>			
		-	-
Instruction	494,897	65,998	560,895
Pupil personnel services	14,090	-	14,090
Instruction and curriculum development services	1,593	275	1,868
Instructional staff training services	45	-	45
Instructional related technology	683	-	683
Board expenses	16,186	-	16,186
General expenses	46,716	-	46,716
School administration	193,939	-	193,939
Facilities acquisition and construction	10,800	-	10,800
Fiscal services	36,934	-	36,934
Pupil transportation	52,326	-	52,326
Operation of plant	272,203	-	272,203
Maintenance of plant	4,541	-	4,541
Community services	3,931	-	3,931
Total expenditures	<u>1,148,884</u>	<u>66,273</u>	<u>1,215,157</u>
Expenses over Revenues	(115,218)	-	(115,218)
<b>Other Financing Sources</b>			
Transfers in	-	-	-
Transfers out	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Other Financing Sources</b>	<b>-</b>	<b>-</b>	<b>-</b>
Fund balances, July 1, 2019	<u>360,814</u>	<u>-</u>	<u>360,814</u>
Fund balances, June 30, 2020	<u>\$ 245,596</u>	<u>\$ -</u>	<u>\$ 245,596</u>

The accompanying notes are an integral part of these basic financial statements.

**PARAGON ACADEMY OF TECHNOLOGY, INC.  
A CHARTER SCHOOL AND COMPONENT UNIT OF THE  
DISTRICT SCHOOL BOARD OF BROWARD COUNTY, FLORIDA**

**RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES  
AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS  
TO THE STATEMENT OF ACTIVITIES**

Net Change in fund balances - governmental funds \$ (115,218)

Amounts reported for governmental activities in the  
statement of net position are different because:

Pupil personnel services

Governmental Funds report capital outlays as expenditures.

However, in the Statement of Activities, the cost of those  
assets is depreciated over their estimated useful lives.

Expenditures for capital assets	\$	13,260	
Less current year depreciation		<u>(7,409)</u>	<u>5,851</u>
			-
Change in Net Position of Governmental Activities	\$		<u><u>(109,367)</u></u>

The accompanying notes are an integral part of these basic financial statements.

**PARAGON ACADEMY OF TECHNOLOGY, INC.  
A CHARTER SCHOOL AND COMPONENT UNIT  
OF THE DISTRICT SCHOOL BOARD OF BROWARD COUNTY, FLORIDA**

**NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2020**

**NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

1. Reporting entity

Paragon Academy of Technology, Inc. (“PAT”) operates as a Charter School pursuant to a Charter School Contract (“the Contract”) with the School District of Broward County, Florida (“the District”). Under the Contract, PAT provides a middle school education to children who reside in Broward County. The governing body of PAT is the Board of Directors.

The general operating authority of PAT is under Florida Statutes 228.056(7) as a Charter School Contract with the School Board of Broward County, Florida. Under the Charter, PAT provides education to children from the sixth through the eighth grade in Broward County. In April 2014, PAT’s charter was amended to permit PAT to operate a charter school for grades six through twelve. The Charter Contract was renewed and is now effective through June 30, 2025.

Criteria for determining if other entities are potential component units which should be reported within PAT’s basic financial statements are identified and described in the Governmental Accounting Standards Board’s (GASB) *Codification of Governmental Accounting and Financial Reporting Standards*, Sections 2100 and 2600. The application of these criteria provide for identification of any entities for which PAT is financially accountable and other organizations for which the nature and significance of their relationship with PAT are such that exclusion would cause PAT’s basic financial statements to be misleading or incomplete. Based on these criteria, no component units are included within the reporting entity of PAT. PAT is a component unit of the District.

2. Government-wide and fund financial statements

The government-wide financial statements consist of a statement of net assets and a statement of activities. These statements report information on all of the nonfiduciary activities of PAT. As part of the consolidation process, all interfund activities are eliminated from these statements. Both statements report only governmental activities as PAT does not engage in any business type activities.

Net assets, the difference between assets and liabilities, as presented in the statement of net assets, are subdivided into three categories: amounts invested in capital assets, restricted net assets; and unrestricted net assets. Net assets are reported as restricted when constraints are imposed on the use of the amounts either externally by creditors, grantors, contributors, or laws or regulations of other governments, or enabling legislation.

The statement of activities presents a comparison between the direct and indirect expenses of a given function and its program revenues, and displays the extent to which each function contributes to the change in net assets for the fiscal year. Direct expenses are those that are clearly identifiable to a specific function. Indirect expenses are costs PAT has allocated to various functions. Program revenues consist of charges for services, operating grants and contributions, and capital grants and contributions. Charges for services refer to amounts received from those who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment.

**PARAGON ACADEMY OF TECHNOLOGY, INC.  
A CHARTER SCHOOL AND COMPONENT UNIT  
OF THE DISTRICT SCHOOL BOARD OF BROWARD COUNTY, FLORIDA**

**NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2020**

**NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

2. Government-wide and fund financial statements (continued)

Grants and contributions consist of revenues that are restricted to meeting the operational or capital requirements of a particular function. Revenues not classified as program revenues are reported as general revenues.

GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*, establishes the following classifications depicting the relative strength of the constraints that control how specific amounts can be spent:

- Nonspendable fund balance - includes amounts that are not in a spendable form or are required to be maintained intact and that are not expected to be converted to cash.
- Restricted fund balance - includes amounts that can be spent only for the specific purposes stipulated by external resource providers, constitutionally, or through enabling legislation. Effectively, restrictions may be changed or lifted only with the consent of resource providers.
- Committed fund balance - includes amounts that can be used only for the specific purposes determined by a formal action of PAT's highest level of decision-making authority. Commitments may be changed or lifted only by PAT taking the same formal action that imposed the constraint originally.
- Assigned fund balance - comprises amounts intended to be used by PAT for specific purposes. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority. In governmental funds other than the general fund, assigned fund balance represents the amount that is not restricted or committed. This indicates that resources in other governmental funds are, at a minimum, intended to be used for the purpose of that fund.
- Unassigned fund balance - the residual classification for the general fund and includes all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose. If another governmental fund has a fund balance deficit, then it will be reported as a negative amount in the unassigned classification in that fund. Positive unassigned amounts will be reported only in the general fund.



**PARAGON ACADEMY OF TECHNOLOGY, INC.  
A CHARTER SCHOOL AND COMPONENT UNIT  
OF THE DISTRICT SCHOOL BOARD OF BROWARD COUNTY, FLORIDA**

**NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2020**

**NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

2. Government-wide and fund financial statements (continued)

Separate fund financial statements report detailed information about PAT's governmental funds. The focus of the governmental fund financial statements is on major funds. Therefore, major funds are reported in separate columns on the fund financial statements. All of PAT's funds were deemed major funds. A reconciliation is provided that converts the results of governmental fund accounting to the government - wide presentation.

3. Measurement focus, basis of accounting, and financial statement presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recognized in the period earned and expenses are recognized when a liability is incurred.

All governmental fund financial statements are reported using a current financial resources measurement focus on a modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues, except for certain grant revenues, are recognized in the accounting period in which they become both measurable and available to finance expenditures of the current period. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period, considered to be sixty days. When grant terms provide that the expenditure of resources is the prime factor for determining eligibility for federal, state, and other grant resources, revenue is recognized at the time the expenditure is made.

Under the modified accrual basis of accounting, expenditures are generally recorded when the related fund liability is incurred. However, principal and interest on general long-term debt is recorded as expenditures only when payment is due.

PAT's financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America as prescribed by the Governmental Accounting Standards Board. Accordingly, the financial statements are organized on the basis of funds. A fund is an accounting entity having a self-balancing set of accounts for recording assets, liabilities, fund equity, revenues, expenditures, and other financing sources and uses.

Resources are allocated to and accounted for in individual funds based on the purpose for which they are to be spent and the means by which spending activities are controlled. PAT reports the following major governmental funds:

General Fund – the general operating fund of PAT. It is used to account for all financial resources not required to be accounted for in another fund.

Special Revenue Fund – to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

**PARAGON ACADEMY OF TECHNOLOGY, INC.  
A CHARTER SCHOOL AND COMPONENT UNIT  
OF THE DISTRICT SCHOOL BOARD OF BROWARD COUNTY, FLORIDA**

**NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2020**

**NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

3. Measurement focus, basis of accounting, and financial statement presentation (continued)

PAT has a revenue spending policy that provides for programs with multiple revenue sources. The board of directors will use resources in the following hierarchy: debt proceeds, federal funds, state funds, local non-city funds, city funds and funds passed through the District. For purposes of fund balance classification expenditures are to be spent from restricted fund balance first, followed in-order by committed fund balance, assigned fund balance and lastly unassigned fund balance. The board of directors has the authority to deviate from this policy if it is in the best interest of PAT.

4. Budgetary basis of accounting

PAT's annual budgets are adopted for the entire operations for PAT and may be amended by the Board of Directors (the "Board"). Since the budgetary basis differs from generally accepted accounting principles ("GAAP"), budget and actual amounts in the accompanying required supplementary information are presented on the budgetary basis.

A reconciliation of revenues over expenditures presented in conformity with GAAP is set forth in the adjustments to the required supplementary information.

5. Cash

Cash is made up of cash on hand at PAT and/or checking accounts held at a financial institution.

6. Capital assets

Capital assets, which include property, plant and equipment, are reported in the applicable governmental columns on the government-wide financial statements. Capital assets are defined by PAT as assets with an initial individual cost of more than \$750 and an estimated useful life of more than two years. Such assets are recorded at historical cost. Donated capital assets are recorded at their estimated fair market values at the date of donation. For the year ended June 30, 2020, PAT recorded net capital assets of \$37,625.

Property, plant and equipment of PAT is depreciated using the straight-line method over the following estimated useful lives:

<u>Asset Type</u>	<u>Estimated Useful Lives</u>
Computer software and equipment	3
Furniture, fixtures and equipment	5
Buildings and equipment	10

**PARAGON ACADEMY OF TECHNOLOGY, INC.  
A CHARTER SCHOOL AND COMPONENT UNIT  
OF THE DISTRICT SCHOOL BOARD OF BROWARD COUNTY, FLORIDA**

**NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2020**

**NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

6. Capital assets (continued)

The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

7. Revenue sources

Revenues for current operations are received primarily from the State of Florida passed through the District to PAT pursuant to the funding provisions included in PAT's charter. In accordance with the funding provisions of the charter and Section 1002.33(18), Florida Statutes, PAT reports the number of full-time equivalent (FTE) students and related data to the District. Under the provisions of Section 1011.62, Florida Statutes, the District reports the number of FTE students and related data to the Florida Department of Education (FDE) for funding through the Florida Education Finance Program (FEFP).

Funding for PAT is adjusted during the year to reflect revised calculations by the FDE under the FEFP and actual weighted FTE students reported by PAT during designated FTE student survey periods.

PAT receives federal awards for the enhancement of various educational programs. This assistance is generally based on applications submitted to and approved by various granting agencies. These federal awards may have requirements whereby the issuance of grant funds is withheld until qualifying expenditures are incurred. Revenues for these awards are recognized only to the extent that eligible expenditures have been incurred.

Additionally, other revenues may be derived from various fundraising activities and certain other programs.

8. Use of estimates

The process of preparing financial statements in conformity with accounting principles generally accepted in the United States of America requires the use of estimates and assumptions regarding certain types of assets, liabilities, revenues and expenses. Such estimates primarily relate to unsettled transactions and events as of the date of the financial statements. Accordingly, upon settlement, actual results may differ from estimated amounts.

9. Income taxes

PAT is a non-profit organization and is tax exempt under Section 501(c)(3) of the Internal Revenue Code.

**PARAGON ACADEMY OF TECHNOLOGY, INC.  
A CHARTER SCHOOL AND COMPONENT UNIT  
OF THE DISTRICT SCHOOL BOARD OF BROWARD COUNTY, FLORIDA**

**NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2020**

**NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

9. Income taxes (continued)

PAT is subject to routine audits by taxing jurisdictions; however, there are currently no audits for any tax periods in progress. PAT's federal income tax returns for 2018-2020 remain subject to examination by major tax jurisdictions.

**NOTE B – CONCENTRATIONS**

1. Revenue sources

As stated in Note A-7, PAT receives revenues for current operations primarily from the State of Florida through the District. The following is a schedule of revenue sources and amounts:

<u>Sources</u>	<u>Amounts</u>
State funding through local district	\$ 1,015,553
Federal passed through local school district	69,867
Other	<u>14,519</u>
	<u>\$ 1,099,939</u>

2. Cash

Under Chapter 280, Florida Statutes, PAT's deposits must be placed in banks and savings and loans which are qualified as public depositories. PAT maintains cash deposits at a bank in Florida. Deposits at the bank are insured by the Federal Deposit Insurance Corporation ("FDIC") up to \$250,000. Monies deposited in amounts greater than the insurance coverage are secured by the banks pledging securities with the State Treasurer and collateral pool. As of June 30, 2020, uninsured bank deposit balances were \$60,975.

**PARAGON ACADEMY OF TECHNOLOGY, INC.  
A CHARTER SCHOOL AND COMPONENT UNIT  
OF THE DISTRICT SCHOOL BOARD OF BROWARD COUNTY, FLORIDA**

**NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2020**

**NOTE C – CAPITAL ASSETS**

Capital assets activity for the year ended June 30, 2020 was as follows:

	Balance at June 30, <u>2019</u>	Additions	Adjustments and Deletions	Balance at June 30, <u>2020</u>
Capital assets depreciated:				
Furniture, fixtures and equipment	\$ 37,808	\$ 2,460	\$ -	\$ 40,268
Building	<u>19,799</u>	<u>10,800</u>	-	<u>30,599</u>
Total assets depreciated	<u>\$ 57,607</u>	<u>\$ 13,260</u>	\$ -	<u>\$ 70,867</u>
Less Accumulated depreciation				
Furniture, fixtures and equipment	\$ 23,158	\$ 5,249	\$ -	\$ 28,407
Building	<u>2,675</u>	<u>2,160</u>	-	<u>4,835</u>
Total assets depreciated	<u>\$ 25,833</u>	<u>\$ 7,409</u>	\$ -	<u>\$ 33,242</u>
Total governmental activities				
Capital assets, net				<u>\$ 37,625</u>

Depreciation expense of \$7,409 was charged to the instruction, administration and operation of plant functions for the year ended June 30, 2020.

**NOTE D – COMMITMENTS**

On January 1, 2012, PAT signed a non-cancelable operating lease with another charter school effective July 1, 2012 for a new facility. In April 2013, the lease was amended to extend the term to 15 years commencing August 1, 2013 with static increases in 2014 and 2015 followed by increases of 2% annually starting in 2016. Based on the current student count, PAT was responsible for 30% of the total rent. On May 1, 2019, Sunshine Elementary Charter School (“SECS”) purchased the school campus that PAT was renting through the issuance of the Educational Facilities Revenue Bonds (Paragon Academy of Technology and Sunshine Elementary Charter School Project) Series 2019A and 2019B for \$7,860,000. Effective May 1, 2019, PAT entered into a lease agreement with SECS as a requirement per the bond indenture that runs until the maturity of the bond, June 1, 2054. The lease agreement has financial covenants effective for the fiscal year ended June 30, 2020 that PAT must meet in order to remain in compliance with the lease agreement. PAT met the financial covenants for the year ended June 30, 2020. Additionally, PAT has other administrative covenants as part of the lease agreement which they are currently meeting.

Total rent expense was approximately \$136,000 for the year ended June 30, 2020.

**PARAGON ACADEMY OF TECHNOLOGY, INC.  
A CHARTER SCHOOL AND COMPONENT UNIT  
OF THE DISTRICT SCHOOL BOARD OF BROWARD COUNTY, FLORIDA**

**NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2020**

**NOTE D – COMMITMENTS (continued)**

Future minimum lease payments required under the lease agreements are approximately as follows:

June 30:		
	2021	\$ 141,918
	2022	144,543
	2023	147,113
	2024	150,870
	2025	154,232
	Thereafter	<u>4,667,344</u>
	Total	\$ 5,406,020

**NOTE E – RELATED PARTY**

As discussed in Note D, PAT shares a facility with SECS. The schools also share certain administrative and maintenance employees, costs to operate the facility and SECS administers the National School Lunch Program for PAT. At times, there are balances due between the schools. At June 30, 2020, the total amount due from SECS for reimbursement of shared costs was \$107.

**NOTE F – RISK MANAGEMENT**

PAT is exposed to various risks of loss related to theft, damage to, and destruction of assets, errors and omissions, injuries to employees and natural disasters. PAT purchases commercial insurance for all material risks of loss to which PAT is exposed, including general liability, property and workers compensation.

PAT did not have any settlements that exceeded insurance coverage for the years ended June 30, 2018 – 2020.

**NOTE G – DATE OF MANAGEMENT’S REVIEW**

Management has evaluated subsequent events through September 28, 2020, which is the date the financial statements became available to be issued.

**PARAGON ACADEMY OF TECHNOLOGY, INC.  
A CHARTER SCHOOL AND COMPONENT UNIT  
OF THE DISTRICT SCHOOL BOARD OF BROWARD COUNTY, FLORIDA**

**NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2020**

**NOTE H – COVID-19**

As a result of the COVID-19 pandemic, PAT began the 2020-2021 school year using distance learning. PAT's enrollment has not been impacted as a result of COVID-19, however, there may be additional expenditures associated with PAT's distance learning platform that may be incurred for the 2020-2021 school year. PAT's Management is unable to determine the duration and extent of the financial impact that COVID-19 will have on PAT.

**REQUIRED SUPPLEMENTAL INFORMATION**



**PARAGON ACADEMY OF TECHNOLOGY, INC.  
A CHARTER SCHOOL AND COMPONENT UNIT OF THE  
DISTRICT SCHOOL BOARD OF BROWARD COUNTY, FLORIDA**

**SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCES - BUDGET AND ACTUAL  
GENERAL FUND  
FOR THE YEAR ENDED JUNE 30, 2020  
(UNAUDITED)**

	Original Budget	Final Budget	General Fund	Variance with Final Budget - Positive (Negative)
<b>Revenues</b>				
Federal passed through local school district	\$ -	\$ -	\$ -	\$ -
State passed through local school district	983,558	983,558	1,019,147	(35,589)
Investment earnings	-	-	-	-
Other revenue	3,425	3,425	14,519	(11,094)
Total revenues	986,983	986,983	1,033,666	(46,683)
<b>Expenses</b>				
Instruction	457,658	457,658	494,897	(37,239)
Pupil personnel services	27,549	27,549	14,090	13,459
Instruction and curriculum development services	-	-	1,593	(1,593)
Instructional staff training services	336	336	45	291
Instructional support services	-	-	-	-
Instructional related technology	6,986	6,986	683	6,303
Board expenses	15,570	15,570	16,186	(616)
General expenses	46,124	46,124	46,716	(592)
School administration	134,132	134,132	193,939	(59,807)
Facilities and acquisition	5,110	5,110	10,800	(5,690)
Fiscal services	35,627	35,627	36,934	(1,307)
Pupil transportation	53,425	53,425	52,326	1,099
Operation of plant	200,128	200,128	272,203	(72,075)
Maintenance of plant	-	-	4,541	(4,541)
Community services	-	-	3,931	(3,931)
Total expenses	982,645	982,645	1,148,884	(166,239)
Excess/(Deficit) of revenues over expenditures	\$ 4,338	\$ 4,338	(115,218)	\$ 119,556
<b>Other Financing Sources</b>				
Transfers in	-	-	-	-
Transfers out	-	-	-	-
Total Other Financing Sources	-	-	-	-
Fund Balance, July 1, 2019	360,814	360,814	360,814	-
Fund Balance, June 30, 2020	\$ 365,152	\$ 365,152	\$ 245,596	\$ 119,556

The accompanying notes are an integral part of these basic financial statements.

**PARAGON ACADEMY OF TECHNOLOGY, INC.**  
**A CHARTER SCHOOL AND COMPONENT UNIT OF THE**  
**DISTRICT SCHOOL BOARD OF BROWARD COUNTY, FLORIDA**

**SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES**  
**IN FUND BALANCES - BUDGET AND ACTUAL**  
**SPECIAL REVENUE FUND**  
**FOR THE YEAR ENDED JUNE 30, 2020**  
**(UNAUDITED)**

	Original Budget	Final Budget	Actual	Variance with Final Budget - Positive (Negative)
<b>Revenues</b>				
Federal passed through local school district	\$ 66,465	\$ 66,465	\$ 66,273	\$ 192
State passed through local school district	-	-	-	-
Investment earnings	-	-	-	-
Other revenue	-	-	-	-
	66,465	66,465	66,273	192
<b>Total revenues</b>				
	66,465	66,465	66,273	192
<b>Expenses</b>				
Instruction	66,000	66,000	65,998	2
Pupil personnel services	-	-	-	-
Instruction and curriculum development services	465	465	275	190
Instructional staff training services	-	-	-	-
Instructional related technology	-	-	-	-
Board expenses	-	-	-	-
School administration	-	-	-	-
Fiscal services	-	-	-	-
Pupil transportation	-	-	-	-
Operation of plant	-	-	-	-
Maintenance of plant	-	-	-	-
Community services	-	-	-	-
	66,465	66,465	66,273	192
<b>Total expenses</b>				
	66,465	66,465	66,273	192
Revenues over Expenses	\$ -	\$ -	-	\$ -
<b>Other Financing Sources</b>				
Transfers in	-	-	-	-
Transfers out	-	-	-	-
	-	-	-	-
<b>Total Other Financing Sources</b>				
	-	-	-	-
Fund Balance, July 1, 2019	-	\$ -	\$ -	-
Fund Balance, June 30, 2020	-	\$ -	\$ -	\$ -

The accompanying notes are an integral part of these basic financial statements.



Members of:

- American Institute of CPAs
- Center for Audit Quality
- Employee Benefit Plan Audit Quality Center
- Government Audit Quality Center
- Private Companies Practice Section
- Tax Division
- Florida Institute of CPAs

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**INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER  
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED  
ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE  
WITH GOVERNMENT AUDITING STANDARDS**

To the Board Members of Paragon Academy of Technology, Inc.

*A Charter School and Component Unit of the  
District School Board of Broward County, Florida*

Hollywood, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities and each major fund of Paragon Academy of Technology, Inc., ("PAT", a nonprofit organization), a charter school and component unit of the District School Board of Broward County, Florida, as of and for the fiscal year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise Paragon Academy of Technology, Inc.'s basic financial statements and have issued our report thereon dated September 28, 2020.

**Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered PAT's internal control over financial reporting (internal control) as a basis for designing the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of PAT's internal control. Accordingly, we do not express an opinion on the effectiveness of the PAT's internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether PAT's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Infante & Company*

September 28, 2020  
Hollywood, Florida



Members of:

- American Institute of CPAs
  - Center for Audit Quality
  - Employee Benefit Plan Audit Quality Center
  - Government Audit Quality Center
  - Private Companies Practice Section
  - Tax Division
- Florida Institute of CPAs

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**Management Letter as Required by the Rules of the Florida Auditor General,  
Chapter 10.850, Florida Statutes, *Charter School Audits***

To the Board of Directors of Paragon Academy of Technology, Inc., Florida,  
a Charter School and Component Unit of the District School Board  
of Broward County, Florida

**Report on the Financial Statements**

We have audited the financial statements of the Paragon Academy of Technology, Inc., Florida, as of and for the fiscal year ended June 30, 2020, and have issued our report thereon dated September 28, 2020.

**Auditor's Responsibility**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and Chapter 10.850, Rules of the Auditor General.

**Other Reporting Requirements**

We have issued our Independent Auditor's Report on Internal Control over Financial Reporting and Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with *Government Auditing Standards*. Disclosures in that report, which is dated September 28, 2020, should be considered in conjunction with this management letter.

**Prior Audit Findings**

Section 10.854(1)(e)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report. There were no findings and recommendations made in the preceding annual financial audit report.

## **Official Title**

Section 10.854(1)(e)5, Rules of the Auditor General, requires the name or official title of the entity and the school code assigned by the Florida Department of Education be disclosed in this management letter. The official title and the school code assigned by the Florida Department of Education of the entity are Paragon Academy of Technology, Inc. and 5381.

## **Financial Condition and Management**

Sections 10.854(1)(e)2, and 10.855(11), Rules of the Auditor General, require us to apply appropriate procedures and communicate whether or not Paragon Academy of Technology, Inc. has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and identification of the specific condition(s) met. In connection with our audit, we determined that the Paragon Academy of Technology, Inc. did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Pursuant to Sections 10.854(1)(e)6.a., and 10.855(12), Rules of the Auditor General, we applied financial condition assessment procedures for the Paragon Academy of Technology, Inc. It is management's responsibility to monitor the Paragon Academy of Technology, Inc.'s financial condition, and our financial condition assessment was based in part on representations made by management and review of financial information provided by same.

Section 10.854(1)(e)3., Rules of the Auditor General, requires that we communicate any recommendations to improve financial management. In connection with our audit, we did not have any such recommendations.

## **Transparency**

Sections 10.854(1)(e)7., and 10.855(13), Rules of the Auditor General, require us to apply appropriate procedures and communicate the results of our determination as to whether the Paragon Academy of Technology, Inc. maintains on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes. In connection with our audit, we determined that the Paragon Academy of Technology, Inc. maintained on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes.

## **Additional Matters**

Section 10.854(1)(e)4., Rules of the Auditor General, requires us to communicate noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but which warrants the attention of those charged with governance. In connection with our audit, we did not have any such findings.

**Purpose of this Letter**

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, Federal and other granting agencies, the Board of Directors, applicable management, and District School Board of Broward County and is not intended to be and should not be used by anyone other than these specified parties.

*Infante & Company*

Infante & Company  
September 28, 2020