

**TRUE NORTH CLASSICAL ACADEMY CHARTER  
SCHOOL**

MIAMI, FLORIDA  
(A CHARTER SCHOOL UNDER TRUE NORTH  
CLASSICAL ACADEMY, INC.)

BASIC FINANCIAL STATEMENTS, INDEPENDENT  
AUDITOR'S REPORT AND SUPPLEMENTAL  
INFORMATION

JUNE 30, 2020

**TRUE NORTH CLASSICAL ACADEMY CHARTER SCHOOL**  
**BASIC FINANCIAL STATEMENTS AND ADDITIONAL INFORMATION**  
**JUNE 30, 2020**

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**TRUE NORTH CLASSICAL ACADEMY CHARTER SCHOOL (MSID 1000)**  
(A Charter School under True North Classical Academy, Inc.)

9393 Sunset Drive  
Miami, FL 33173  
(305) 749-5725

2019 – 2020

**BOARD OF DIRECTORS**

Mr. Luis E. Diaz, Chair  
Mr. Rudy Pages, Secretary  
Mr. Ernesto Rodriguez, Jr, Member  
Mr. Kent (Pete) Windhorst, Member

**SCHOOL ADMINISTRATION**

Ms. Jeanine Finlay, Head of School



## INDEPENDENT AUDITOR'S REPORT

Board of Directors  
True North Classical Academy Charter School  
Miami, Florida

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of True North Classical Academy Charter School (the "School"), a charter school under True North Classical Academy, Inc., as of, and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise the School's basic financial statements as listed in the table of contents.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

***Opinion***

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the School, as of June 30, 2020, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

***Other Matters***

As described in Note 1, the accompanying financial statements referred to above present only the financial position of True North Classical Academy Charter School as of June 30, 2020, and the respective changes in financial position for the year ended, and it is not intended to be a complete presentation of True North Classical Academy, Inc. These financial statements do not purport to and do not present fairly the financial position of True North Classical Academy, Inc. as of June 30, 2020 and its changes in financial position for the year then ended in conformity with accounting principles generally accepted in the United States of America.

***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the management’s discussion and analysis on pages 4 through 8 and budgetary comparison information on pages 23 through 25 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management’s responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

***Other Reporting Required by Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated September 14, 2020, on our consideration of the School’s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School’s internal control over financial reporting and compliance.



CERTIFIED PUBLIC ACCOUNTANTS

Coral Gables, Florida  
September 14, 2020

**Management’s Discussion and Analysis**  
True North Classical Academy Charter School  
(A Charter School under True North Classical Academy, Inc.)  
June 30, 2020

The corporate officers of True North Classical Academy Charter School (the “School”) have prepared this narrative overview and analysis of the School’s financial activities for the fiscal year ended June 30, 2020, the fifth full year of operations.

**FINANCIAL HIGHLIGHTS**

1. The School had a positive change in net position of \$74,345 for the year ended June 30, 2020.
2. At year-end, the School had current assets of \$481,755.
3. The School had a positive fund balance of \$320,458 at June 30, 2020.

*Overview of the Financial Statements*

This discussion and analysis are intended to serve as an introduction to the School’s basic financial statements. The School’s financial statements for the year ended June 30, 2020 are presented in accordance with GASB Codification Section 2200. The financial statements have three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other required supplementary information in addition to the basic financial statements themselves.

*Government-Wide Financial Statements*

The *Government-Wide Financial Statements* are designed to provide readers with a broad overview of the School’s finances, in a manner similar to a private-sector business.

The *Statement of Net Position* presents information on all of the School’s assets and liabilities. The difference between the two is reported as *net position*. Over time, increases or decreases in net position may serve as an indicator of whether the financial position of the School is improving or deteriorating.

The *Statement of Activities* presents information on how the School’s net position changed during the fiscal year. All changes in net position are reported as soon as the underlying event resulting in the change occurs, without regard to the timing of related cash flows. Accordingly, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods.

The government-wide financial statements can be found on pages 9 – 10 of this report.

*Fund Financial Statements*

A “fund” is a collection of related accounts grouped to maintain control over resources that have been segregated for specific activities, projects, or objectives. The School, like other state and local governments, uses fund accounting to ensure and report compliance with finance-related legal requirements.

All of the funds of the School are governmental funds. *Governmental Funds* are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements.

**Management's Discussion and Analysis**  
 True North Classical Academy Charter School  
 June 30, 2020

Governmental Fund financial statements, however, focus on *near-term* inflows and outflows of spendable resources, as well as on the balances of spendable resources which are available at the end of the fiscal year. Such information may be used to evaluate a government's requirements for near-term financing.

Prior to the start of the School's fiscal year, the Board of the School adopts an annual budget for all of its governmental funds. A budgetary comparison statement has been provided for the School's governmental funds to demonstrate compliance with the School's budget. The basic governmental fund financial statements can be found on pages 11 – 14 of this report.

*Notes to Financial Statements*

The notes to the financial statements provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

The notes to the financial statements can be found on pages 15 – 22 of this report.

**GOVERNMENT-WIDE FINANCIAL ANALYSIS**

As noted earlier, over time net position may serve as a useful indicator of a school's financial position. A summary of the School's net position as of June 30, 2020 and 2019 follows:

<b>Assets</b>	2020	2019
Cash	\$ 464,733	\$ 264,624
Due from other agencies	17,022	21,637
Prepaid expenses	-	1,200
Deposits receivable and other assets	-	36,000
Capital assets, net	155,754	269,649
Total Assets	\$ 637,509	\$ 593,110
<b>Liabilities and Net Position</b>		
Accounts and wages payable and accrued liabilities	\$ 105,329	\$ 173,470
Loans payable	762,581	762,581
Due to related parties	55,968	17,773
Total Liabilities	923,878	953,824
Net investment in capital assets	155,754	269,649
Deficit in unrestricted	(442,123)	(630,363)
Total Net Position (Deficit)	(286,369)	(360,714)
Total Liabilities and Net Position	\$ 637,509	\$ 593,110

**Management's Discussion and Analysis**  
 True North Classical Academy Charter School  
 June 30, 2020

At June 30, 2020, the School's total assets were \$637,509 and total liabilities were \$923,878. At June 30, 2020, the School reported total net position deficit of \$286,369. This was the School's fifth year of operations. In the startup phase, the School made significant investments in teacher development, facility upgrades, curriculum, and technology that created a net deficit position. This deficit was primarily financed by the Dennis Bileca Institute for Character and Excellence through grants and no interest loans. Over the last three years, the net deficit has been greatly reduced as the School's change in net position has been positive.

A summary and analysis of the School's revenues and expenses for the years ended June 30, 2020 and 2019 follows:

<b>REVENUES</b>	2020	2019
Program Revenues		
Federal grants	\$ 31,615	\$ 17,749
Capital outlay funding	143,482	162,356
Charges for services	28,346	37,858
General Revenues		
FEFP nonspecific revenue	2,193,047	2,444,158
Fundraising, contributions and other revenue	347,569	277,952
Total Revenues	2,744,059	2,940,073
 <b>EXPENSES</b>		
Instruction	1,292,941	1,412,338
Instructional staff training services	20,581	66,054
School board	13,785	14,252
School administration	496,208	579,879
Fiscal services	87,880	87,771
Food services	43,833	41,022
Pupil transportation services	56,378	3,050
Operation of plant	613,213	652,933
Administrative technical services	44,895	24,497
Total Expenses	2,669,714	2,881,796
Change in Net Position	74,345	58,277
 <b>Net Position (deficit) at Beginning of Year</b>	 (360,714)	 (418,991)
<b>Net Position (deficit) at End of Year</b>	<b>\$ (286,369)</b>	<b>\$ (360,714)</b>



**Management's Discussion and Analysis**  
True North Classical Academy Charter School  
June 30, 2020

The School's total revenues for the year ended June 30, 2020 were \$2,744,059, while its total expenses were \$2,669,714 for a net increase of \$74,345. While the School's enrollment decreased from 333 to 285 in 2019-2020, the School's net position increased by \$74,345. Although the School had a 900 person waiting list at the beginning of the 2019-2020 school year, the student decrease is due to the launch of True North High School, which shared space with the school during the year. Subsequent to year-end, new facilities were completed which will allow for a doubling of enrollment.

**ACCOMPLISHMENTS**

True North Classical Academy Charter School completed a tremendously successful fifth year of operations. The School is consistently ranked in the top 1% of all schools in Florida. The School continues to fulfill its core mission of being a classical liberal arts school dedicated to creating a place that holds excellence in moral and intellectual virtue as the true aim of education. This mission is palpable in the School culture, which has instilled within its students a joy of learning for learning's sake and a love of education. Parents were exceptionally appreciative of the moral and joyful environment, and this was reflected in the year-end parental survey, which showed that 99% of parents rated the school an A or B on the question of "my child enjoys attending True North", and "True North positively shaped their children's character". The high level of parental enthusiasm is a fundamental reason the School's reputation quickly spread and resulted in an over 1,200-person waiting list for the 2020-2021 school year.

**SCHOOL LOCATION**

The School operates in the Miami area located at 9393 Sunset Drive, Miami, FL 33173.

**CAPITAL IMPROVEMENT REQUIREMENT**

The School maintains a continuous capital improvements program to enhance facilities and update fixtures and equipment as required.

**FINANCIAL ANALYSIS OF THE GOVERNMENT'S FUND**

As noted earlier, the School uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**GOVERNMENTAL FUNDS**

The focus of the School's *governmental funds* is to provide information on near-term inflows, outflows, and balances of *spendable* resources. Such information is useful in assessing the School's financing requirements. In particular, *unassigned fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

At the end of the fiscal year, the School's governmental funds reported a combined fund balance of \$320,458 in its fifth full year of operations, and the School had an increase in fund balance of \$188,240.

**CAPITAL ASSETS**

The School's investment in capital assets, as of June 30, 2020, amounts to \$155,754 (net of accumulated depreciation). This investment in capital assets includes leasehold improvements, furniture, fixtures and equipment, and audiovisual materials and computer software.

**Management's Discussion and Analysis**  
 True North Classical Academy Charter School  
 June 30, 2020

**LOANS PAYABLE**

The School has been loaned funds since inception in the amount of \$1,195,500. These advances are not included in the Governmental Fund statements. These advances are not subject to an interest rate change and do not have a maturity date. The School intends to repay these loans when funds are available. The balance outstanding on loans at June 30, 2020 is \$762,581.

**GOVERNMENTAL FUND BUDGET ANALYSIS**

Prior to the start of the School's fiscal year, the Board of the School adopted an annual budget. A budgetary comparison statement has been provided for the governmental funds to demonstrate compliance with the School's budget.

	All Governmental Funds		
	Original Budget	Final Budget	Actual
<b>REVENUES</b>			
State passed through local	\$ 2,013,483	\$ 2,193,047	\$ 2,193,047
State capital outlay funding	139,000	143,482	143,482
Federal grants	18,000	31,615	31,615
Charges for services	40,000	30,000	28,346
Contributions and private grants	-	305,000	305,000
Fundraising and other income	15,251	40,000	42,569
<b>TOTAL REVENUES</b>	2,225,734	2,743,144	2,744,059
<b>EXPENDITURES</b>			
Instruction	1,083,691	1,227,343	1,227,343
Instructional staff training services	51,646	40,281	20,581
School board	2,500	15,500	13,785
School administration	379,303	495,000	496,208
Other capital outlay	-	38,349	38,349
Fiscal services	112,968	90,000	87,880
Food services	58,000	42,013	43,833
Pupil transportation services	-	54,461	54,461
Operation of plant	406,924	528,484	528,484
Administrative technical services	37,500	36,000	44,895
<b>TOTAL EXPENDITURES</b>	2,132,532	2,567,431	2,555,819
Net change in fund balance	\$ 93,202	\$ 175,713	\$ 188,240

The School's initial budget did not reflect certain contributions that were received during the year.

**REQUESTS FOR INFORMATION**

This financial report is intended to provide a general overview of the finances of the School. Requests for additional information may be addressed to Mr. Luis Diaz located at 4627 Ponce de Leon Blvd., Coral Gables, FL 33146.

**TRUE NORTH CLASSICAL ACADEMY CHARTER SCHOOL**  
**STATEMENT NET POSITION**  
**JUNE 30, 2020**

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	<u>Governmental Activities</u>
<b>ASSETS</b>	
<b>CURRENT ASSETS</b>	
Cash and cash equivalents	\$ 464,733
Due from other agencies	17,022
<b>TOTAL CURRENT ASSETS</b>	<u>481,755</u>
<b>CAPITAL ASSETS</b>	
Improvements other than buildings	588,407
Less accumulated depreciation	(502,505)
Furniture and equipment	323,572
Less accumulated depreciation	(261,803)
Motor vehicles	10,000
Less accumulated depreciation	(1,917)
<b>Total capital assets, net</b>	<u>155,754</u>
<b>TOTAL ASSETS</b>	<u><u>\$ 637,509</u></u>
<b>LIABILITIES AND NET POSITION</b>	
<b>CURRENT LIABILITIES</b>	
Accounts payable and accrued liabilities	\$ 15,191
Accrued wages payable	90,138
Due to related parties	55,968
<b>TOTAL CURRENT LIABILITIES</b>	<u>161,297</u>
Loans payable	762,581
<b>TOTAL LIABILITIES</b>	<u>923,878</u>
<b>NET POSITION (DEFICIT)</b>	
Net invested in capital assets	155,754
Deficit in unrestricted	(442,123)
<b>TOTAL NET POSITION (DEFICIT)</b>	<u>(286,369)</u>
<b>TOTAL LIABILITIES AND NET POSITION</b>	<u><u>\$ 637,509</u></u>

The accompanying notes are an integral part of this financial statement.

**TRUE NORTH CLASSICAL ACADEMY CHARTER SCHOOL  
STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED JUNE 30, 2020**

<b>Functions</b>	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Assets
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	
<b>Governmental Activities:</b>					
Instruction	\$ 1,292,941	\$ -	\$ 16,128	\$ -	\$ (1,276,813)
Instructional staff training services	20,581	-	-	-	(20,581)
Board	13,785	-	-	-	(13,785)
School administration	496,208	-	-	-	(496,208)
Fiscal services	87,880	-	-	-	(87,880)
Food services	43,833	28,346	15,487	-	-
Pupil transportation services	56,378	-	-	-	(56,378)
Operation of plant	613,213	-	-	143,482	(469,731)
Administrative technical services	44,895	-	-	-	(44,895)
<b>Total Governmental Activities</b>	<b>\$ 2,669,714</b>	<b>\$ 28,346</b>	<b>\$ 31,615</b>	<b>\$ 143,482</b>	<b>\$ (2,466,271)</b>
GENERAL REVENUES:					
					2,193,047
					305,000
					42,569
					<u>2,540,616</u>
					74,345
					<u>(360,714)</u>
					<u>\$ (286,369)</u>

The accompanying notes are an integral part of this financial statement.

**TRUE NORTH CLASSICAL ACADEMY CHARTER SCHOOL  
BALANCE SHEET – GOVERNMENTAL FUNDS  
JUNE 30, 2020**

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	Governmental Fund
<b>ASSETS</b>	
Cash and cash equivalents	\$ 464,733
Due from other agencies	17,022
<b>TOTAL ASSETS</b>	<u>\$ 481,755</u>
<b>LIABILITIES AND FUND BALANCE</b>	
<b>LIABILITIES</b>	
Accounts payable and accrued liabilities	\$ 15,191
Accrued wages payable	90,138
Due to related parties	55,968
<b>TOTAL LIABILITIES</b>	<u>161,297</u>
<b>FUND BALANCE</b>	
Unassigned	320,458
<b>TOTAL FUND BALANCE</b>	<u>320,458</u>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<u>\$ 481,755</u>

The accompanying notes are an integral part of this financial statement.

**TRUE NORTH CLASSICAL ACADEMY CHARTER SCHOOL  
RECONCILIATION OF THE GOVERNMENTAL FUND BALANCE SHEET TO THE STATEMENT  
OF NET POSITION  
JUNE 30, 2020**

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Total Fund Balance - Governmental Funds \$ 320,458

Amounts reported for governmental activities in the statement of net assets are different because:

Capital assets net of accumulated depreciation used in governmental activities are not financial resources and, therefore, are not reported in the fund.

Capital assets	921,979
Accumulated depreciation	(766,225)

Long-term liabilities are not due and payable in the current period and, therefore, are not reported in the funds.

Loans payable	(762,581)
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Total Net Position (deficit) - Governmental Activities	\$ (286,369)
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The accompanying notes are an integral part of this financial statement.

**TRUE NORTH CLASSICAL ACADEMY CHARTER SCHOOL  
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE –  
GOVERNMENTAL FUNDS  
FOR THE YEAR ENDED JUNE 30, 2020**

	General Funds	Capital Projects Fund	Special Revenue Fund	Governmental Funds
<b>REVENUES</b>				
State passed through local	\$ 2,193,047	\$ -	\$ -	\$ 2,193,047
State capital outlay funding	-	143,482	-	143,482
Federal grants	-	-	31,615	31,615
Charges for services	28,346	-	-	28,346
Contributions and private grants	305,000	-	-	305,000
Fundraising and other income	42,569	-	-	42,569
<b>TOTAL REVENUES</b>	<b>2,568,962</b>	<b>143,482</b>	<b>31,615</b>	<b>2,744,059</b>
<b>EXPENDITURES</b>				
<b>Current:</b>				
Instruction	1,211,215	-	16,128	1,227,343
Instructional staff training services	20,581	-	-	20,581
School board	13,785	-	-	13,785
School administration	496,208	-	-	496,208
Fiscal services	87,880	-	-	87,880
Food services	28,346	-	15,487	43,833
Pupil transportation services	54,461	-	-	54,461
Operation of plant	385,002	143,482	-	528,484
Administrative technical services	44,895	-	-	44,895
<b>Capital Outlay:</b>				
Other capital outlay	38,349	-	-	38,349
<b>TOTAL EXPENDITURES</b>	<b>2,380,722</b>	<b>143,482</b>	<b>31,615</b>	<b>2,555,819</b>
<b>NET CHANGE IN FUND BALANCE</b>	<b>188,240</b>	<b>-</b>	<b>-</b>	<b>188,240</b>
Fund balance at beginning of year	132,218	-	-	132,218
Fund balance at end of year	<u>\$ 320,458</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 320,458</u>

The accompanying notes are an integral part of this financial statement.

**TRUE NORTH CLASSICAL ACADEMY CHARTER SCHOOL  
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN  
FUND BALANCE OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED JUNE 30, 2020**

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Change in Fund Balance - Governmental Funds \$ 188,240

Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense.

Capital outlays	38,349
Depreciation expense	(152,244)

Change in Net Position of Governmental Activities	\$ 74,345
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The accompanying notes are an integral part of this financial statement.



**TRUE NORTH CLASSICAL ACADEMY CHARTER SCHOOL  
NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2020**

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**NOTE 1 – ORGANIZATION AND OPERATIONS**

**Reporting Entity**

True North Classical Academy Charter School, (the “School”) is a charter school sponsored by the School Board of Miami-Dade County, Florida (the “District”). The School’s charter is held by True North Classical Academy, Inc. (the “Organization”), a not-for-profit corporation, organized pursuant to Chapter 617, Florida Statutes, the Florida Not For Profit Corporation Act, and Section 1002.33, Florida Statutes. The governing body of the School is the Board of Directors of the Organization, which is comprised of four members and also governs other charter schools.

The basic financial statements of the School present only the balances, activity, and disclosures related to the School. The basic financial statements do not purport to, and do not, present fairly the financial position of the Organization as of June 30, 2020, and its changes in financial position or budgetary comparisons, where applicable, for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The general operating authority of True North Classical Academy Charter School (the “School”) is contained in Section 1002.33, Florida Statutes. The School operates under a charter of the sponsoring school district, the District School Board of Miami-Dade County, Florida. The current charter is effective until June 30, 2035. At the end of the term of the charter, the School Board may choose not to renew the charter under grounds specified in the charter, in which case the School Board is required to notify the School in writing at least 90 days prior to the School’s expiration. During the term of the charter, the School Board may also terminate the charter if good cause is shown. The charter may be renewed for up to an additional 5 years by mutual agreement.

These financial statements are for the year ended June 30, 2020, when approximately 285 students were enrolled in grades Kindergarten through 8<sup>th</sup> grade.

**NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Basis of Presentation**

The School’s accounting policies conform to accounting principles generally accepted in the United States as applicable to state and local governments. The Governmental Accounting Standards Board (“GASB”) is the accepted standard setting body for establishing governmental accounting and financial reporting principles.

**Government-wide and Fund Financial Statements**

*Government-wide Financial Statements*

The government-wide financial statements include the statement of net position and the statement of activities. These statements report information for the School as a whole. Both statements report only governmental activities, as the School does not engage in any business type activities. These statements do not include fiduciary funds.

The statement of activities reports the expenses of a given function offset by program revenues directly connected with the functional program. A function is an assembly of similar activities and may include portions of a fund or summarize more than one fund to capture the expenses and program revenues associated with a distinct functional activity. Program revenues include: (1) charges for services which report fees, (2) operating grants and contributions which finance annual operating activities, and (3) capital grants and contributions, which fund the acquisition, construction, or rehabilitation of capital assets. These revenues are subject to externally imposed restrictions to these program uses. Other revenue sources not properly included with program revenues are reported as general revenues.

**TRUE NORTH CLASSICAL ACADEMY CHARTER SCHOOL  
NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2020**

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NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

**Government-wide and Fund Financial Statements (Continued)**

*Fund Financial Statements*

Fund financial statements are provided for governmental funds. The operations of the funds are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, equity, revenues, and expenditures. Major individual governmental funds, namely, the general, special revenue, and capital project funds are reported as separate columns in the fund financial statements:

General Fund – is the School’s primary operating fund. It accounts for all financial resources not accounted for and reported in another fund.

Special Revenue Fund – used to account for the proceeds of specific revenue sources that are restricted or committed to expenditure for specific purposes other than debt service and capital projects.

Capital Projects Fund – used to account for financial resources used for the acquisition, leasing, or construction of major capital facilities and for the proceeds and related expenditures of charter school capital outlay funding.

**Measurement Focus, Basis of Accounting and Financial Statement Presentation**

The financial statements of the School are prepared in accordance with generally accepted accounting principles (GAAP). The School’s reporting entity applies all relevant Governmental Accounting Standards Board (GASB) *Codification of Accounting and Financial Reporting Guidelines*.

The government-wide statements report using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Revenues from non-exchange transactions are reported according to Governmental Accounting Standards Board (GASB) Codification Section 1600.111 and Section N50 “*Accounting and Financial Reporting for Non-Exchange Transactions*”. On the accrual basis, revenues from grants and donations are recognized in the fiscal year in which all eligibility requirements have been satisfied.

Governmental fund financial statements report using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized when they are both measurable and available. Measurable means the amount of the transaction can be determined. Available means collectible within the current period or soon enough thereafter to pay current liabilities. The School considers revenues to be available if they are collected within 90 days of the end of the fiscal year. Florida Education Finance Program (FEFP) revenues are recognized when received. A one-year availability period is used for revenue recognition for all other governmental fund revenues. When grant terms provide that the expenditure of funds is the prime factor for determining eligibility for federal, state, and other grant funds, revenue is recognized at the time the expenditure is made. Expenditures are recorded when the related fund liability is incurred, except for long-term debt principal and interest which are reported as expenditures in the year due.

**Budgetary Basis Accounting**

Budgets are presented on the modified accrual basis of accounting. During the fiscal year, expenditures were controlled at the object level (e.g., salaries, purchased services, and capital outlay). Any revisions to the annual budget are approved by the board.

Cash and Cash Equivalents

The School’s cash is considered to be cash on hand and demand deposits, with original maturities of three months or less.

**TRUE NORTH CLASSICAL ACADEMY CHARTER SCHOOL  
NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2020**

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NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Due from Other Agencies

Due from other agency consists of amounts due from other governmental units for revenues from federal, federal through state, state, or other sources.

Capital Assets, Depreciation and Amortization

Capital assets purchased or acquired are carried at historical cost or estimated historical cost. The School capitalization levels are \$500 per unit on tangible personal property. Other costs incurred for repairs and maintenance are expensed as incurred. Capital assets are depreciated using the straight-line method. When capital assets are disposed, the costs and applicable accumulated depreciation are removed from the respective accounts, and the resulting gain or loss is recorded in operations. Estimated useful lives, in years, for depreciable assets are as follows:

Furniture and equipment	5 Years
Computer equipment and software	7 Years
Leasehold improvements	5 Years

Compensated Absences

All full time employees are eligible for paid time off (PTO). Temporary and part-time employees are not eligible. PTO accumulates in relationship to all regular hours actually worked.

Salaried employees will be granted paid time off (PTO) within the contract/agreement with the organization. If an employee uses all PTO allotted to them, any additional sick days will be without pay.

GASB Codification Section C60, *Accounting for Compensated Absences*, provides that compensated absences that are contingent on a specific event that is outside the control of the employer and employee should be accounted for in the period those events take place. Accordingly, these financial statements do not include an accrual for compensated days available to be used in future benefit years.

The School also provides certain days to be used for specific personal matters such as family death and jury duty. Because the use of such days is contingent upon those events taking place and such events are out of the control of both the employer and the employee, there is no accrual for such days.

Government-wide Fund Net Position

Government-wide fund net position are divided into three components:

- Net investment in capital assets – consists of the historical cost capital assets less accumulated depreciation and reduced by the outstanding balances of any borrowings that are attributable to the acquisition or improvement of those assets plus deferred outflows of resources less deferred inflows of resources. The net investment in capital assets for the year ending June 30, 2020, was \$155,754.
- Restricted net assets – consists of net assets with constraints placed on their use, either by external groups such as creditors, grantors, contributors or laws or regulations of other governments less related liabilities and deferred inflows of resources. The restricted net position for the year ending June 30, 2020 was \$0.
- Unrestricted – all other net position is reported in this category, including amounts due from affiliates and charter schools.

**TRUE NORTH CLASSICAL ACADEMY CHARTER SCHOOL  
NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2020**

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NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Governmental Fund Balances

In the governmental fund financial statements, fund balances are classified as follows:

- Nonspendable – fund balance associated with inventories, prepaid expenses, long-term loans and notes receivable, and property held for resale (unless the proceeds are restricted, committed, or assigned). At June 30, 2020, the School does not have a nonspendable fund balance.
- Restricted – fund balance category includes amounts that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation. At June 30, 2020, there is no restricted fund balance.
- Committed – fund balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the School’s Board of Directors. At June 30, 2020, there is no committed fund balance.
- Assigned – fund balance classification are intended to be used by the School’s management for specific purposes but do not meet the criteria to be classified as restricted or committed. At June 30, 2020, there is no assigned fund balance.
- Unassigned – fund balance is the residual classification for the School’s general fund and includes all spendable amounts not contained in the other classifications.

Order of Fund Balance Spending Policy

The School’s policy is to apply expenditures against non-spendable fund balance, restricted fund balance, committed fund balance at the end of the fiscal year by adjusting journal entries. First, non-spendable fund balances are determined. Then, restricted fund balances for specific purposes are determined (not including non-spendable amounts). Then, any remaining fund balance amounts for the non-general funds are classified as restricted fund balance. It is possible for the non-general funds to have negative unassigned fund balance when non-spendable amounts plus the restricted fund balances for specific purposes amounts exceed the positive fund balance for the non-general fund. As of June 30, 2020, there are no minimum fund balance requirements for any of the School’s funds.

Revenue Sources

Revenues for operations will be received primarily from the District pursuant to the funding provisions included in the School's charter. In accordance with the funding provisions of the charter and Section 1002.33, Florida Statutes, the School will report the number of full-time equivalent (FTE) students and related data to the District. Under the provisions of Section 1011.62, Florida Statutes, the District reports the number of the full-time equivalent (FTE) students and related data to the Florida Department of Education (FDOE) for funding through the Florida Education Finance Program. Funding for the School is adjusted during the year to reflect the revised calculations by the FDOE under the Florida Education Finance Program and the actual weighted full-time equivalent students reported by the School during the designated full-time equivalent student survey periods. In addition, the School receives an annual allocation of charter school capital outlay funds for leasing of School facilities.

The School may also receive federal awards for the enhancement of various educational programs. Federal awards are generally received based on applications submitted to and approved by various granting agencies. For federal awards in which a claim to these grant proceeds is based on incurring eligible expenditures, revenue is recognized to the extent that eligible expenditures have been incurred. Any excess amounts are recorded as deferred revenues until expensed. Additionally, other revenues may be derived from various fundraising activities and certain other programs.

**TRUE NORTH CLASSICAL ACADEMY CHARTER SCHOOL  
NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2020**

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NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Income Taxes

The Organization qualifies as a tax exempt organization under the Internal Revenue Code Section 501(c)(3), and is, therefore, exempt from income tax. Accordingly, no tax provision has been made for the School in the accompanying financial statements.

Use of Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

Subsequent Events

The School has evaluated subsequent events and transactions for potential recognition or disclosure through September 14, 2020, which is the date the financial statements were available to be issued. (See Note 10).

NOTE 3 – CAPITAL ASSETS

The following schedule provides a summary of changes in capital assets, acquired substantially with public funds, for the year ended June 30, 2020:

	Balance			Balance
	July 1, 2019	Additions	Deletions	June 30, 2020
Capital Assets				
Improvements other than buildings	\$ 583,544	\$ 4,863	\$ -	\$ 588,407
Furniture and equipment	300,086	23,486	-	323,572
Motor vehicles	-	10,000	-	10,000
Total Capital Assets	<u>883,630</u>	<u>38,349</u>	<u>-</u>	<u>921,979</u>
Less Accumulated Depreciation				
Improvements other than building	(417,776)	(84,729)	-	(502,505)
Furniture and equipment	(196,205)	(65,598)	-	(261,803)
Motor vehicles	-	(1,917)	-	(1,917)
Total Accumulated Depreciation	<u>(613,981)</u>	<u>(152,244)</u>	<u>-</u>	<u>(766,225)</u>
Capital Assets, net	<u>\$ 269,649</u>	<u>\$ (113,895)</u>	<u>\$ -</u>	<u>\$ 155,754</u>

Depreciation expense for the year ended June 30, 2020 was \$152,244, of which \$84,729 was allocated to operation of plant, \$65,598 was allocated to school administration, and \$1,917 was allocated to transportation.

NOTE 4 –LOANS PAYABLE TO SUPPORTING FOUNDATIONS AND OTHERS

In 2015, the School received an advance \$46,081 from a company to finance start-up costs. This advance is not subject to an interest rate charge or maturity date. The School intends to repay this advance when funds are available. This advance is included as a long-term loan payable on the statement of financial position. As of June 30, 2020, the total amount outstanding on this advance was \$46,081.

**TRUE NORTH CLASSICAL ACADEMY CHARTER SCHOOL  
NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2020**

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**NOTE 4 –LOANS PAYABLE TO SUPPORTING FOUNDATIONS AND OTHERS (Continued)**

In prior years, the School received advances from the Dennis Bileca Institute for Character and Excellence Foundation (the “Foundation”) totaling \$870,000. These advances are not subject to an interest rate charge or maturity date. The School intends to repay these advances when funds are available. As of June 30, 2020, the total amount outstanding on this advance was \$391,500 and is included as a long-term loan payable on the statement of financial position.

In 2015, the School received advances from an individual lender (the “Lender”) in the amount of \$325,000. This advance is not subject to an interest rate charge or maturity date. The School intends to repay this advance when funds are available. This advance is included as a long-term loan payable on the statement of financial position. As of June 30, 2020, the total amount outstanding on this advance was \$325,000.

	Balance at 7/1/2019	Additions	Repayments	Balance at 6/30/2020
Loan payable- other	\$ 46,081	\$ -	\$ -	\$ 46,081
The Dennis Bileca Institute for Character and Excellence Foundation	391,500	-	-	391,500
Loan payable- lender	325,000	-	-	325,000
	<u>\$ 762,581</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 762,581</u>

Estimated future payments are as follows:

<u>Year Ended June 30,</u>	
2021	\$ -
2022 and Thereafter	762,581
	<u>\$ 762,581</u>

**NOTE 5 – TRANSACTIONS WITH RELATED PARTIES**

The Organization operates two other charter schools, True North Classical Academy High School and True North Classical Academy South. During 2020, the School shared its facility with True North Classical Academy High School (see Note 6). Through the Board, management allocates a proportionate share of certain administrative salaries, facility and other expenses based on student enrollment. The Organization and its other charter schools also advance and repay amounts to the School and vice versa.

The School receives supporting contributions from a related not-for-profit organization, True North Classical Academies Foundation, Inc., (the “True North Foundation”). During the year ended June 30, 2020, the School received \$175,000 from the True North Foundation, which is included in contributions and grants in the Statement of Activities and the Statement of Revenues, Expenditures and Changes in Fund Balance.

**TRUE NORTH CLASSICAL ACADEMY CHARTER SCHOOL  
NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2020**

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**NOTE 5 – TRANSACTIONS WITH RELATED PARTIES (Continued)**

Amounts due (to) from related parties at June 30, 2020 are as follows:

True North Classical Academy, Inc.	\$	(53,682)
True North Classical Academy High School		(11,896)
True North Classical Academy South		15,242
True North Foundation		(5,632)
Total due to related parties, net	\$	<u>(55,968)</u>

**NOTE 6 – COMMITMENTS AND CONTINGENCIES**

Lease agreements

The Organization entered into an agreement with Sunset Chapel, Inc. to lease educational facilities through June 30, 2059. The agreement requires monthly lease payments equal to \$800 per student, with an additional fee of \$400 per student above 362 students. The lease has a minimum annual rent guarantee of \$289,600 throughout the entire term of the lease. This facility is shared with True North Classical Academy High School (a charter school under True North Classical Academy, Inc.). Payments for the lease agreement are allocated between the schools based on enrollment and usage of the facility. The allocation used for the year ended June, 30 2020 was approximately 80% for the School and 20% for True North Classical Academy High School.

The Organization entered into an agreement for use of athletic fields. The agreement requires an annual fee of \$30,000 through June 30, 2022 and is to be paid by the School. The agreement is to be reviewed annually.

For the year ended June 30, 2020, the amount paid by the School under the lease agreements was \$287,703.

Estimated future minimum lease payments (to be shared with True North Classical Academy High School) are as follows:

<u>Year Ended June 30</u>		
2021	\$	319,600
2022		319,600
2023		293,350
2024		289,600
2025		289,600
2026-2030		1,448,000
2031-2035		1,448,000
2036-2040		1,448,000
2041-2045		1,448,000
2046-2050		1,448,000
2051-2055		1,448,000
2056-2059		1,158,400
Total	\$	<u>11,358,150</u>

**TRUE NORTH CLASSICAL ACADEMY CHARTER SCHOOL  
NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2020**

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**NOTE 6 – COMMITMENTS AND CONTINGENCIES (Continued)**

Service agreement

The School entered into an agreement with Charter School Financial Services Corp. to provide accounting services to the School, including, but not limited to, bookkeeping, maintenance of records, regulatory compliance and budgeting, and financial reporting. The agreement calls for monthly payments at a fee of \$100 per full time equivalent (FTE) student per year. During the year-ended June 30, 2020, the School incurred fees related to this agreement totaling \$26,451.

**NOTE 7 – DEPOSITS AND CREDIT RISK**

Cash and cash equivalents are maintained in two financial institutions. It is the School's policy to maintain its cash and cash equivalents in major banks and in high-grade investments. As of June 30, 2020, the bank balance of the School's cash deposit accounts was \$464,733. The School is a charter school under the Organization, which also operates two other charter schools. All bank accounts are opened under the account ownership of the Organization, therefore, bank balances at times may potentially be in excess of Federal Depository Insurance Corporation (FDIC) coverage. As of June 30, 2020, bank balances in potential excess of FDIC coverage was \$464,198.

**NOTE 8 – GRANTS**

In the normal course of operations, the School receives grant funds from various federal, state, and local agencies. The grant programs are subject to audit by agents of the granting authority, the purpose of which is to ensure compliance with conditions precedent to the granting of funds. Any liability for reimbursement which may arise as the result of these audits is not reflected in these financial statements. It is the opinion of management that the amount of funding, if any, which may be disallowed by grantor agencies would not be material to the financial statements.

**NOTE 9 – RISK MANAGEMENT**

The School is exposed to various risks of loss related to torts, thefts of, damage to and destruction of assets, errors and omissions and natural disasters for which the School carries commercial insurance. Settlement amounts have not exceeded insurance coverage in the past. In addition, there were no reductions in insurance coverage from those in the prior year. The School does not sponsor a public entity risk pool and has had no settlements that have exceeded their insurance coverage.

**NOTE 10 – SUBSEQUENT EVENTS**

In January 2020, the World Health Organization declared the outbreak of a novel coronavirus (COVID-19) as a "Public Health Emergency of International Concern," which continues to spread throughout the world and has adversely impacted global commercial activity and contributed to significant declines and volatility in financial markets. The coronavirus outbreak and government responses are creating disruption in global supply chains and adversely impacting many industries. The outbreak could have a continued material adverse impact on economic and market conditions and trigger a period of global economic slowdown. The rapid development and fluidity of this situation precludes any prediction as to the ultimate material adverse impact of the coronavirus outbreak. Nevertheless, the outbreak presents uncertainty and risk with respect to the School, its performance, and its financial results. No adjustments have been made to these financial statements as a result of this uncertainty.



REQUIRED SUPPLEMENTAL INFORMATION

**TRUE NORTH CLASSICAL ACADEMY CHARTER SCHOOL  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE-BUDGET  
AND ACTUAL – GENERAL FUND  
FOR THE YEAR ENDED JUNE 30, 2020**

	General Fund		
	Original Budget	Final Budget	Actual
<b>REVENUES</b>			
State passed through local	\$ 2,013,483	\$ 2,193,047	\$ 2,193,047
Charges for services	40,000	30,000	28,346
Contributions and private grants	-	305,000	305,000
Fundraising and other revenue	15,251	40,000	42,569
<b>TOTAL REVENUES</b>	<b>2,068,734</b>	<b>2,568,047</b>	<b>2,568,962</b>
<b>EXPENDITURES</b>			
Instruction	1,083,691	1,211,215	1,211,215
Instructional staff training services	51,646	40,281	20,581
School board	2,500	15,500	13,785
School administration	379,303	495,000	496,208
Other capital outlay	-	38,349	38,349
Fiscal services	112,968	90,000	87,880
Food services	40,000	26,526	28,346
Pupil transportation services	-	54,461	54,461
Operation of plant	267,924	385,002	385,002
Administrative technical services	37,500	36,000	44,895
<b>TOTAL EXPENDITURES</b>	<b>1,975,532</b>	<b>2,392,334</b>	<b>2,380,722</b>
Change in fund balance before other financing sources	93,202	175,713	188,240
Other financing sources	-	-	-
<b>Net change in fund balance</b>	<b>\$ 93,202</b>	<b>\$ 175,713</b>	<b>\$ 188,240</b>

See accompanying note to the required supplemental information.

**TRUE NORTH CLASSICAL ACADEMY CHARTER SCHOOL  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE-BUDGET  
AND ACTUAL – SPECIAL REVENUE FUND  
FOR THE YEAR ENDED JUNE 30, 2020**

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	Special Revenue Fund		
	Original Budget	Final Budget	Actual
<b>REVENUES</b>			
Federal grants	\$ 18,000	\$ 31,615	\$ 31,615
<b>TOTAL REVENUES</b>	<b>18,000</b>	<b>31,615</b>	<b>31,615</b>
<b>EXPENDITURES</b>			
Instruction	-	16,128	16,128
Food services	18,000	15,487	15,487
<b>TOTAL EXPENDITURES</b>	<b>18,000</b>	<b>31,615</b>	<b>31,615</b>
Net change in fund balance	\$ -	\$ -	\$ -

See accompanying note to the required supplemental information.

**TRUE NORTH CLASSICAL ACADEMY CHARTER SCHOOL  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE-BUDGET  
AND ACTUAL – CAPITAL PROJECTS FUND  
FOR THE YEAR ENDED JUNE 30, 2020**

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	Capital Projects Fund		
	Original Budget	Final Budget	Actual
<b>REVENUES</b>			
State capital outlay funding	\$ 139,000	\$ 143,482	\$ 143,482
<b>TOTAL REVENUES</b>	<u>139,000</u>	<u>143,482</u>	<u>\$ 143,482</u>
 <b>EXPENDITURES</b>			
Operation of plant	139,000	143,482	143,482
<b>TOTAL EXPENDITURES</b>	<u>139,000</u>	<u>143,482</u>	<u>143,482</u>
 Net change in fund balance	 <u>\$ -</u>	 <u>\$ -</u>	 <u>\$ -</u>

See accompanying note to the required supplemental information.

**TRUE NORTH CLASSICAL ACADEMY CHARTER SCHOOL  
NOTES TO REQUIRED SUPPLEMENTAL INFORMATION  
FOR THE YEAR ENDED JUNE 30, 2020**

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NOTE A – BUDGETARY INFORMATION

Budgetary basis of accounting

The School's annual budget is adopted for the entire operations at the combined governmental level and may be amended by the Board. The budget presented for the year ended June 30, 2020, has been amended according to Board procedures. During the fiscal year, expenditures were controlled at the fund level.

Although budgets are adopted for the entire operation, budgetary comparisons have been presented for the general and special revenue funds for which a legally adopted budget exists.

Budgets are presented on the modified accrual basis of accounting. During the fiscal year, expenditures were controlled at the object level (e.g., salaries, purchased services, and capital outlay).



INDEPENDENT AUDITOR'S REPORT ON INTERNAL  
CONTROL OVER FINANCIAL REPORTING AND ON  
COMPLIANCE AND OTHER MATTERS BASED ON AN  
AUDIT OF FINANCIAL STATEMENTS PERFORMED IN  
ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

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Board of Directors of  
True North Classical Academy Charter School  
Miami, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities and each major fund of True North Classical Academy Charter School (the "School"), as of and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise the School's basic financial statements, and have issued our report thereon dated September 14, 2020.

### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the School's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we do not express an opinion on the effectiveness of the School's internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



CERTIFIED PUBLIC ACCOUNTANTS

Coral Gables, Florida  
September 14, 2020



**MANAGEMENT LETTER**

Board of Directors of  
 True North Classical Academy Charter School  
 Miami, Florida

**Report on the Financial Statements**

We have audited the financial statements of True North Classical Academy Charter School (the “School”), Miami, Florida, as of and for the fiscal year ended June 30, 2020, and have issued our report thereon dated September 14, 2020

**Auditor’s Responsibility**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and Chapter 10.850, Rules of the Auditor General.

**Other Reporting Requirements**

We have issued our Independent Auditor's Report on Internal Control over Financial Reporting and Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with Government Auditing Standards. Disclosures in that report, which is dated September 14, 2020, should be considered in conjunction with this management letter.

**Prior Audit Findings**

Section 10.854(1)(e)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report. Corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report, except as noted in the tabulation below:

Tabulation of Uncorrected Audit Findings		
Current Year	2018-19 FY	2017-18 FY
2020-1	2019-1	2018-1

**Official Title**

Section 10.854(1)(e)5, Rules of the Auditor General, requires that the name or official title of the entity and the school code assigned by the Florida Department of Education be disclosed in this management letter. The official title and the school code assigned by the Florida Department of Education of the entity are True North Classical Academy Charter School and 131000.



## **Financial Condition and Management**

Sections 10.854(1)(e)2. and 10.855(11), Rules of the Auditor General, require us to apply appropriate procedures and communicate whether or not the School has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and to identify the specific condition(s) met. In connection with our audit, we determined that the School did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Pursuant to Sections 10.854(1)(e)6.a. and 10.855(12), Rules of the Auditor General, we applied financial condition assessment procedures for the School. It is management's responsibility to monitor the School's financial condition, and our financial condition assessment was based in part on representations made by management and the review of financial information provided by same. The financial condition assessment procedures applied in connection with our audit, has lead us to believe that the School's overall financial condition as of June 30, 2020 is not deteriorating.

Section 10.854(1)(e)3., Rules of the Auditor General, requires that we communicate any recommendations to improve financial management. In connection with our audit, we would like to bring the following to the attention of the governing body of the School:

### 2020-1: Total deficit in net position

#### Criteria

Pursuant to Sections 218.39(5), Florida Statutes, the auditor must notify each member of the governing body for which a fund balance deficit in total or for that portion of a fund balance not classified as restricted, committed, or nonspendable, or a total or unrestricted net assets (net position) deficit, as reported on the fund financial statements of entities required to report under governmental financial reporting standards, or on the basic financial statements of entities required to report under not-for-profit financial reporting standards, for which sufficient resources of the local governmental entity, charter school, charter technical career center, or district school board, as reported on the fund financial statements, are not available to cover the deficit.

#### Condition

The School has a deficit in total net position of \$286,369.

#### Cause

Although the School had an increase in net position of \$74,345 for the school year, a significant portion of the deficit resulted from previous years and the School's investment in improving the infrastructure of the School and in hiring of outside consultants and additional teachers.

#### Effect

The School has a deficit in total net position of \$286,369.

#### Recommendation

The School needs to continue to monitor and properly budget its expected expenditures and revenues for the following school year so that it can continue to improve its financial position.

### Management's Response

The 2019-2020 school year was the School's fifth full year of operations. In its fourth year, the School had a decrease in enrollment from 333 students from 286 students. Despite the decrease in enrollment, the School had an increase in its net position of \$74,926 for the school year. A significant portion of the deficit from previous years was the result of improving the infrastructure of the School, and hiring of outside consultants and additional teachers in order to make the School one of the premier schools in the South Florida area. Management notes that the School's net position deficit has improved over the last three years and that the School's fund balance is positive. Management and the Board are carefully reviewing the current school year budget to monitor all expenditures for the upcoming school year and increasing the School's fundraising efforts in order to raise additional sources of funding for the School.

### **Transparency**

Sections 10.854(1)(e)7. and 10.855(13), Rules of the Auditor General, require us to apply appropriate procedures and communicate the results of our determination as to whether the School maintains on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes. In connection with our audit, we determined that the School maintained on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes.

### **Additional Matters**

Section 10.854(1)(e)4., Rules of the Auditor General, requires us to communicate noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but warrants the attention of those charged with governance. In connection with our audit, we did not have such findings.

### **Purpose of this Letter**

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, Federal and other granting agencies, the Board of Directors, and applicable management and True North Classical Academy, Inc. and is not intended to be and should not be used by anyone other than these specified parties.



CERTIFIED PUBLIC ACCOUNTANTS

Coral Gables, Florida  
September 14, 2020