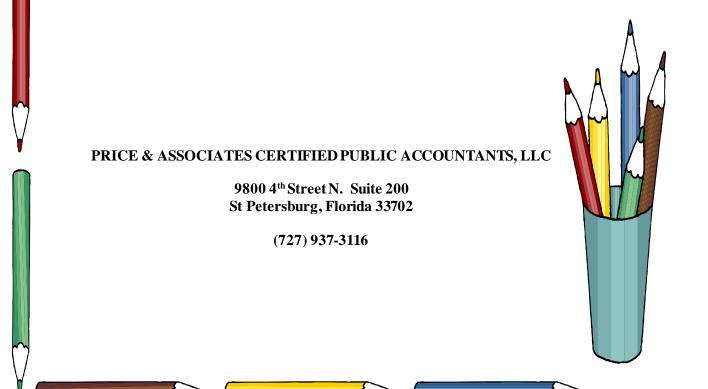
Kinder Cub School, Inc.

A Component Unit of Dixie County District School Board

Financial Statements And Independent Auditors' Reports

June 30, 2021



Financial Statements and Independent Auditors' Reports June 30, 2021

Kinder Cub School, Inc. A Component Unit of the Dixie County District School Board

Contents

INDEPENDENT AUDITORS' REPORT 1
REQUIRED SUPPLEMENTARY INFORMATION:
Management's Discussion and Analysis (MD&A)2-4
BASIC FINANCIAL STATEMENTS:
Government-wide Financial Statements:
Statement of Net Position
Statement of Activities
Governmental Fund Financial Statements:
Balance Sheet
Reconciliation of the Balance Sheet to the Statement of Net Position
Statement of Revenues, Expenditures and Changes in Fund Balances
Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances to the Statement of Activities10
Notes to the Financial Statements11-20
REQUIRED SUPPLEMENTARY INFORMATION:
Budgetary Comparison Schedule – General Fund
Schedules of School's Proportionate Share of the Net Pension Liability
Schedule of School's Contributions
ADDITIONAL ELEMENTS:
Communication with Those Charged with Governance
Management Letter
Independent Auditors' Report on InternalControl Over Financial Reporting and on Compliance and Other Matters as Required by <i>Government Auditing Standards</i>

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INDEPENDENT AUDITORS' REPORT

To the Board of Directors Kinder Cub School, Inc. October 13, 2021

Report on Financial Statements

We have audited the accompanying financial statements of the governmental activities and each major fund of Kinder Cub School, Inc. (the School), a component unit of the Dixie County District School Board, as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the School's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements. Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility.

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinion. In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the School as of June 30, 2021, and the respective changes in financial position thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters - Required Supplementary Information. Accounting principles generally accepted in the United States of America require that management's discussion and analysis, budgetary comparison schedules, and certain pension related information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated October 13, 2021, on our consideration of the School's internal control over financial reporting (internal control) and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on internal control or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School's internal control and compliance.

Price & Associates Certified Public Accountants, LLC

Management's Discussion and Analysis June 30, 2021 Kinder Cub School, Inc.

A Component Unit of the Dixie County District School Board

This discussion and analysis of the School's financial performance provides an overview of the School's financial activities for the period ended June 30, 2021. Please read it in conjunction with the School's financial statements, which follow this section.

The following are various financial highlights for the year ending June 30, 2021:

- The School's overall net position increased by approximately \$90,000, an increase of 83%.
- The School's ending unrestricted net position was \$70,363.
- The School had total expenses for the period of about \$1,412,000, compared to revenues of approximately \$1,502,000.
- The School educated 123 students in 2021 and 105 students in 2020, serving grades preK-2.

OVERVIEW OF THE BASIC FINANCIAL STATEMENTS

This annual report contains government-wide financial statements that report on the School's activities as a whole and fund financial statements that report on the School's individual funds.

Government-wide Financial Statements

The first financial statement is the Statement of Net Position. This statement includes all of the School's assets and deferred outflows and liabilities and deferred inflows using the accrual basis of accounting. Accrual accounting is similar to the accounting used by most private-sector companies. All of the current period revenues and expenses are recorded, regardless of when cash is received or paid. Net Position – the difference between assets and deferred outflows and liabilities and deferred inflows – can be used to measure the School's financial position.

The second financial statement is the Statement of Activities. This statement is also shown using the accrual basis of accounting. It shows the increases and decreases in net position during the period. Over time, the increases or decreases in net position are useful indicators of whether the School's financial health is improving or deteriorating. However, other non-financial factors, such as enrollment levels or changes in state funding, must also be considered when assessing the overall health of the School.

In these statements, all of the School's activities are considered to be governmental activities. The School has no business-type activities, which are generally financed in whole or in part by fees charged to external parties for goods or services.

Fund Financial Statements

Following the government-wide financial statements are the fund financial statements. They provide more detailed information about the School's funds.

The School maintains two individual governmental funds, the General Fund and Capital Projects Fund. Both are considered to be major funds and, accordingly, they are separately displayed.

Governmental funds are accounted for using modified accrual accounting. Modified accrual accounting focuses on available cash and other financial assets that can readily be converted to cash. This provides a shorter-term view of the fund's financial position. A reconciliation is provided with these statements, which helps to explain the differences between the fund financial statements and the government-wide financial statements.

Management's Discussion and Analysis June 30, 2021 Kinder Cub School, Inc.

A Component Unit of the Dixie County District School Board CONDENSED FINANCIAL INFORMATION

The following table presents condensed, government-wide current year data about net position and changes in net position.

	2021 Governmental Activities	2020 Governmental Activities
Net Position	1	
Assets:		
Non-capital Assets	\$ 401,621	\$ 253,574
Capital Assets, Net	886,631	883,596
TotalAssets	1,288,252	1,137,170
Deferred Outflows	289,861	193,372
Liabilities:		
Current Liabilities	20,314	12,023
Long-Term Liabilities	758,870	777,667
Net Pension Liability	588,420	403,017
TotalLiabilities	1,367,604	1,192,707
Deferred Inflows	12,385	29,664
Net Position:		
Net Investment in Capital Assets	127,761	105,929
Restricted – Capital Outlay		2,035
Unrestricted	70,363	207
TotalNet Position	\$ 198,124	\$ 108,171
Change in Net Po	sition	
Program Revenues	\$ 212,328	\$ 191,758
General Revenues:	. ,	
Federal through State	261,179	66,069
State	1,009,582	862,746
Other Local Revenues	17,602	20,569
TotalRevenues	1,500,691	1,141,142
Program Expenses:	·	·
Instruction	601,679	567,329
General Support	472,252	354,074
Community Service	199,576	55,824
Maintenance of Plant	104,076	62,802
Interest on Long-Term Debt	33,155	45,021
TotalExpenses	1,410,738	1,085,050
Change in Net Position	89,953	56,092
Beginning Net Position	108,171	52,079
Ending Net Position	\$ 198,124	\$ 108,171

Management's Discussion and Analysis June 30, 2021 Kinder Cub School, Inc.

A Component Unit of the Dixie County District School Board

OVERALL FINANCIAL POSITION AND RESULTS OF OPERATIONS

Governmental Activities. The governmental activities generated \$1,289,221 of general revenues and \$212,328 of program revenues and incurred \$1,411,596 of program expenses. This resulted in a \$89,953 increase in net position.

THE SCHOOL'S INDIVIDUAL FUNDS

General Fund. The fund balance of the General Fund increased by \$141,791, from \$239,516 to \$381,307.

Capital Projects Fund. The fund balance of the Capital Projects Fund decreased to \$0. Eligible expenditures were more than Capital Outlay funding for the year.

BUDGETARY HIGHLIGHTS

General Fund. The original budget was amended to reflect additional grant revenues and expenditures. There were no differences between the final budget and actual amounts.

CAPITAL ASSETS AND DEBT ADMINISTRATION

Capital Assets. The School had no significant capital asset activity. Please refer to the note to the accompanying financial statements entitled *Capital Assets and Depreciation* for more detailed information about the School's capital asset activity.

Debt Administration. The School issued no new debt during the year and made scheduled payments on existing long-term debt. Please refer to the note to the accompanying financial statements entitled *Long Term Liabilities* for more detailed information about the School's long-term debt activity.

ECONOMIC FACTORS

The School currently is not aware of any conditions that are expected to have a significant effect on the School's financial position or results of operations.

CONTACTING THE SCHOOL'S FINANCIAL MANAGEMENT

This financial report is designed to provide a general overview of the School's finances and to show the School's accountability for the money it receives. If you have any questions about this report or need additional financial information, contact Rita Harris, Principal, Kinder Cub School, Inc., 149 NE 221 Avenue, Cross City, FL 32628.

Statement of Net Position June 30, 2021 **Kinder Cub School, Inc.** A Component Unit of the Dixie County District School Board

	Governmental Activities
Assets:	
Cash	\$ 318,270
Grant Receivables	46,745
Prepaids	36,606
Capital Assets:	
Land	93,629
Depreciable Capital Assets, Net	793,002
Total Assets	1,288,252
Deferred Outflows	289,861
Liabilities:	
Payroll Payables	17,014
Accounts Payable	3,300
Long-Term Liabilities:	
Due in Less than One Year	20,081
Due in More than One Year	738,789
Net Pension Liability	588,420
Total Liabilities	1,367,604
Deferred Inflows	12,385
Net Position:	
Net Investment in Capital Assets	127,761
Restricted – Capital Outlay	
Unrestricted	70,363
Total Net Position	\$ 198,124

Statement of Activities For the Year Ended June 30, 2021 **Kinder Cub School, Inc.** A Component Unit of the Dixie County District School Board

		Program Revenues							
									Net (Expense)
					Op	erating	(Capital	Revenue and
			Charges	s for	Gra	nts and	Gr	ants and	Change in Net
	Expense	es	Servic	es	Cont	ributions	Con	tributions	Position
Functions/Programs:									
Governmental Activities:									
Instruction	\$ (601,6	79)	\$		\$	43,473	\$	7,500	\$ (550,706)
General Support	(473,1	10)				86,983		41,217	(344,910)
Community Service	(199,5	76)							(199,576)
Maintenance of Plant	(104,0	76)							(104,076)
Interest on Long-term Debt	(33,1	55)						33,155	
Total	\$ (1,411,5	96)		\$	\$	130,456	\$	8 81,872	(1,199,268)

General Revenues:

Federal through State:	
Title I Grant	35,617
Title II Grant	2,160
CARES Grant	21,285
CARES/GEERS Sanitation Grant	7,704
CSP Grant	133,255
ESSER II Grant	39,476
IDEA Grant	11,625
Erate Grant	10,057
State Revenue:	
VPK CARES Grant	6,446
Florida Education Finance Program	1,003,994
Other LocalRevenues	17,602
Total General Revenues	1,289,221
Change in Net Position	89,953
Net Position – Beginning of Year	108,171
Net Position – End of Year	\$ 198,124

Balance Sheet – Governmental Funds June 30, 2021 **Kinder Cub School, Inc.** A Component Unit of the Dixie County District School Board

	General Fund	errer erre	
	ASSETS		
Cash Grants Receivable Prepaids	\$ 318,270 46,745 36,606	\$ 	\$ 318,270 46,745 36,606
Total Assets	\$ 401,621	\$	\$ 401,621
LIABILITI	ES AND FUND B	ALANCES	
Liabilities:			
Payroll Payable	\$ 17,014	\$	\$ 17,014
Accounts Payable	3,300		3,300
TotalLiabilities	20,314		20,314
Fund Balances:			
Non-spendable – Prepaids	36,606		36,606
Unassigned	344,701		344,701
Total Fund Balances	381,307		381,307
Total Liabilities and Fund Balances	\$ 401,621	<u> </u>	\$ 401,621

Reconciliation of the Balance Sheet to the Statement of Net Position-**Governmental Funds** June 30, 2021

Kinder Cub School, Inc. A Component Unit of the Dixie County District School Board

Fund Balances – Total Governmental Funds	\$ 381,307
Amounts reported for governmental activities in the Statement of Net Position are different because:	
Capital assets used in governmental activities are not reported in the governmental funds:	
Capital Assets – Net of Accumulated Depreciation	886,631
Long-term liabilities are not reported in the governmental funds:	
Loan Payable	(758,870)
Accounting for the School's participation in the Florida Retirement System - the following amounts are reported in the Government-wide Statements (see Note 5):	
Deferred Outflows	289,861
Deferred Inflows	(12,385)
Net Pension Liability	 (588,420)
Net Position of Governmental Activities	\$ 198,124

Statement of Revenues, Expenditures and Changes in Fund Balances – Governmental Funds

For the Year Ended June 30, 2021

Kinder Cub School, Inc.

A Component Unit of the Dixie County District School Board

	General Fund	Capital Projects Fund	Total Governmental Funds
	Revenues		
Federal through State Revenue:			
National School Lunch Program	\$ 86,984	\$	\$ 86,984
Title I Grant	35,616		35,616
Title II Grant	2,160		2,160
IDEA Grant	11,625		11,625
CSP Grant	133,255		133,255
CARES Grant	21,285		21,285
CARES/GEERS Sanitation Grant	7,704		7,704
ESSER II Grant	39,476		39,476
Erate Grant	10,057		10,057
State Revenue:			
VPK CARES Grant	5,588		5,558
Florida Education Finance Program	1,003,994	01 072	1,003,994
Public Education Capital Outlay	12 172	81,872	81,872
VPK – Early Learning Coalition Local Revenue:	43,473		43,473
Gifts, Grants and Bequests	6,037		6,037
Other Local Revenues	11,565		11,565
Other LocarRevenues	11,505		11,303
Total Revenues	1,418,819	81,872	1,500,691
Expenditures a	nd Changes in Fun	d Balances	
Expenditures:			
Current:			
Instruction	546,481		546,481
General Support	434,146		434,146
Community Service	197,674		197,674
Maintenance of Plant	98,727		98,727
Capital Outlay		31,955	31,955
Debt Service:			
Principal		18,797	18,797
Interest		33,155	33,155
Total Expenditures	1,277,028	83,907	1,360,935
Excess of Revenues Over Expenditures	141,791	(2,035)	139,756
Fund Balances, July 1, 2020	239,516	2,035	241,551
Fund Balances, June 30, 2021	\$ 381,307	\$	\$ 381,307

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances to the Statement of Activities - Governmental Funds For the Year Ended June 30, 2021

Kinder Cub School, Inc.

A Component Unit of the Dixie County District School Board

Excess of Revenues over Expenditures – Total Governmental Funds	\$ 139,756
Amounts reported for governmental activities in the Statement of Activities are different because:	
Governmental funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of those assets is depreciated over their estimated useful lives.	
Current Period Expenditures for Capital Assets	48,150
Current Period Depreciation Expense	(45,115)
Repayment of principal is an expenditure in governmental funds but reduces long-term liabilities in the Statement of Net Position.	
Current Period Principal Payments	18,797
Accounting for the School's participation in the Florida Retirement System: Adjustment of required contribution to net pension expense.	(71,635)
Change in Net Position of Governmental Activities	\$ 89,953

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of Kinder Cub School, Inc. conform to generally accepted accounting principles as applicable to governments. The more significant accounting policies are described below to enhance the usefulness of the financial statements to the reader.

Reporting Entity

Kinder Cub School, Inc., is a not-for-profit corporation organized pursuant to Chapter 617, Florida Statutes, the Florida Not For Profit Corporation Act, and Section 1002.33, Florida Statutes. The not-for-profit corporation conducts business as Kinder Cub School, Inc. (the School). The governing body of the School is the not-for-profit corporation's Board of Directors.

The general operating authority of the School is contained in Section 1002.33, Florida Statutes. The School operates under a charter of the sponsoring school district, the Dixie County District School Board (the "District"). The current charter is effective until June 30, 2029 and may be renewed provided that a program review demonstrates that certain criteria addressed in Section 1002.33(7), Florida Statutes, have been successfully accomplished. At the end of the term of the charter, the District may choose not to renew the charter under grounds specified in the charter, in which case the District is required to notify the School in writing at least 90 days prior to the charter's expiration. Pursuant to Section 1002.33(8)(e), Florida Statutes, the charter school contract provides that in the event the School is dissolved or terminated, any unencumbered funds and all School property purchased with public funds automatically revert to the District. During the term of the charter if good cause is shown. The School is considered a component unit of the District.

Criteria for determining if other entities are potential component units of the School which should be reported with the School's basic financial statements are identified and described in the Governmental Accounting Standards Board's (GASB) *Codification of Governmental Accounting and Financial Reporting Standards*, Sections 2100 and 2600. The application of these criteria provide for identification of any entities for which the School is financially accountable and other organizations for which the nature and significance of their relationship with the School are such that exclusion would cause the School's basic financial statements to be misleading or incomplete. Based on these criteria, no component units are included within the reporting entity of the School.

Government-wide Financial Statements

The government-wide financial statements (the Statement of Net Position and the Statement of Activities) report information on all of the activities of the School. Governmental activities are reported separately from business-type activities, which rely on fees charged to external parties as their primary revenues. The School has no business-type activities.

Any internal inter-fund activity has been eliminated from the government-wide financial statements, if any.

The Statement of Net Position reports the School's financial position as of the end of the fiscal period. In this statement, the School's net position is reported in three categories: net investment in capital assets; restricted net position; and unrestricted net position.

The Statement of Activities is displayed using a net-cost format and reports the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include 1) charges for services that are directly related to a given function and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Other items not properly included among program revenues are reported instead as general revenues.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Fund Financial Statements

The financial transactions of the School are reported in individual funds in the fund financial statements. The governmental fund statements include reconciliations with brief explanations to better identify the relationship between the government-wide statements and the statements for the governmental funds.

The following funds are used by the School:

GOVERNMENTAL FUNDS

<u>General Fund</u> – The General Fund is the general operating fund of the School. It is used to account for all financial resources, except those associated with grants that are restricted to specified uses.

<u>Capital Projects Fund</u> - The Capital Projects Fund is used to account for financial resources associated with grants that are restricted to capital uses.

In the accompanying fund financial statements, the General Fund and Capital Projects Fund are both considered to be major funds and, therefore, are separately displayed. The School has no non-major funds.

Measurement Focus and Basis of Accounting

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the School considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when the related fund liability is incurred. However, debt service expenditures are recorded only when payment is due.

Most revenues are considered to be susceptible to accrual and have been measured in the current fiscal period. Certain other revenue items are considered to be measurable and available only when cash is received.

Cash

Cash consists of deposits in qualified public depositories and the bank has identified the School's deposits as public deposits.

Prepaids

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements. Prepaid assets are reported as "non-spendable" in the funds financial statements to indicate that prepaids do not represent available expendable resources.

Capital Assets and Depreciation

Capital assets are defined by the School as assets with an initial, individual cost of \$2,500 or more and an estimated useful life of more than one year. These assets are recorded at historical cost. Donated capital assets are recorded at estimated fair value on the date of donation.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Capital Assets and Depreciation (concluded)

Depreciable capital assets are depreciated using the straight-line method over the following estimated useful lives:

Assets	Years
Buildings	10 - 30
Improvements Other Than Building	10
Furniture, Fixtures and Equipment	5 - 10

Revenue Sources

Revenues for current operations are received primarily from the District pursuant to the funding provisions included in the School's charter. In accordance with the funding provisions of the charter and Florida Statutes, the School reports the number of full-time equivalent (FTE) students and related data to the District. Under the provisions of Florida Statutes the District reports the number of FTE students and related data to the Florida Department of Education (FDOE) for funding through the Florida Education Finance Program. Funding for the School is adjusted during the year to reflect the revised calculations by the FDOE under the Florida Educational Finance Program and the actual weighted FTE students reported by the School during the designated FTE student survey periods. The School also receives other financial assistance. This assistance is generally based on applications submitted to and approved by the granting agency.

Compensated Absences

The School does not pay employees for unused sick or vacation time, and unused time does not accumulate. Therefore, no liability for compensated absences is recorded.

Long-term Liabilities

Long-term debt and other long-term obligations are reported in the government-wide financial statements. Long-term liabilities are not reported in the governmental funds because governmental funds use the current financial resources measurement focus.

Net Position

Net position represents the difference between assets and deferred outflows and liabilities and deferred inflows and is reported in three categories as hereafter described. *Net investment in capital assets* represents capital assets, net of accumulated depreciation and any outstanding debt related to those assets. Net position is reported as *restricted* when there are legal limitations imposed on their use by legislation, or external restrictions imposed by other governments, creditors, or grantors. The balance of the net position is reported as *unrestricted*.

When both restricted and unrestricted resources are available for use, it is the School's policy to use restricted resources first, and then unrestricted resources as they are needed.

NOTE 1 – <u>SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES</u> (concluded)

Fund Balance Classifications

Governmental funds report separate classifications of fund balance.

Non-Spendable. The non-spendable fund balance classification includes amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact.

Restricted. The restricted fund balance is defined as having restrictions (a) externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments, or (b) imposed by law through constitutional provisions or enabling legislation.

Committed. Committed fund balance is defined as amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the School's Board of Directors.

Assigned. Assigned fund balance is defined as amounts that are constrained by the intent of the School's Board of Directors to be used for specific purposes but are neither restricted nor committed. The School has given the authority to assign fund balance to the School's Principal. Assigned fund balance includes spendable fund balance amounts established by the Principal that are intended to be used for specific purposes that are neither considered restricted or committed. Assignment of fund balance may be (a) made for a specific purpose that is narrower than the general purposes of the government itself and/or (b) used to reflect the appropriation of a portion of existing unassigned fund balance to eliminate a projected deficit in the subsequent year's budget in an amount no greater than the projected excess of expected expenditures over expected revenues. Assigned fund balance shall reflect management's intended use of resources as set forth each year by the Principal. Assigned fund balance may or may not be appropriated for expenditure in the subsequent year depending on the timing of the project/reserve for which it was assigned.

Unassigned. Unassigned fund balance is the residual classification for the general fund.

It is the policy of the School that they will use restricted resources to the extent which they are available, then committed resources, followed by assigned resources. Once these are consumed the School will then use unassigned resources. The School does not have a formal policy requiring a minimum fund balance.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make various estimates. Actual results could differ from those estimates.

Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Florida Retirement System (FRS), and additions to/deductions from FRS's fiduciary net position have been determined on the same basis as they are reported by FRS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Notes to the Financial Statements June 30, 2021 Kinder Cub School, Inc.

A Component Unit of the Dixie County District School Board

NOTE 2 – <u>CAPITAL ASSETS AND DEPRECIATION</u>

Capital asset activity for the year ended June 30, 2021, was as follows:

	Balance July 1, 2020	Additions	Deletions	Balance June 30, 2021
Capital Assets Not Being Depreciated:				
Land	\$ 93,629	\$	\$	\$ 93,629
Capital Assets Being Depreciated:				
Construction in process		6,467		6,467
Buildings	913,084			913,084
Improvements Other Than Buildings	28,809	29,427		58,236
Furniture, Fixtures and Equipment	52,644	12,256		64,900
TotalCapitalAssets Being Depreciated	994,537	48,150		1,042,687
Accumulated Depreciation:				
Buildings	167,264	30,617		197,881
Improvements Other Than Buildings	9,312	5,794		15,106
Furniture, Fixtures and Equipment	27,994	8,704		36,698
Total Accumulated Depreciation	204,570	45,115		249,685
Net Capital Assets	<u>\$ 883,596</u>	\$ 3,035	\$	\$ 886,631

Depreciation was charged to functions/programs as follows:

Instruction	\$ 6,885
General Support	32,881
Maintenance of Plant	5,349
Total	<u>\$ 45,115</u>

NOTE 3 – <u>RISK MANAGEMENT</u>

The School is exposed to various risks of loss, including general liability, personal injury, workers compensation, and errors and omissions. To manage its risks, the School has purchased commercial insurance. Settled claims resulting from these risks have not exceeded commercial coverage in the current year and previous two years.

Notes to the Financial Statements June 30, 2021 Kinder Cub School, Inc.

A Component Unit of the Dixie County District School Board

NOTE 4 – <u>LONG-TERM LIABILITIES</u>

A summary of changes in long-term liabilities follows:

	Balance			Balance	Amount
	July1,			June 30,	Due In 1
	2020	Additions	Deletions	2021	Year
Loan Payable	\$ 777,667	\$	\$ 18,797	\$ 758,870	\$ 20,081

On July 31, 2014, the School purchased the facility it had been renting. The purchase price of \$950,000 was financed in part through a loan from Florida Capital Bank, guaranteed by the United States Department of Agriculture, in the amount of \$860,000. The loan is collateralized by the School's real property and improvements; is amortized over thirty years; and has a variable interest rate of prime plus one percent to be adjusted quarterly. The interest rate was 4.25% and 4.25% as of June 30, 2021 and 2020, respectively. There is a prepayment penalty ranging from five to zero percent of the outstanding principal balance, depending on when the prepayment is made. At an interest rate of 4.25%, as of July 1, 2021, monthly payments are \$4,329, and scheduled debt service requirements are as follows:

Year Ending June 30,	Principal	Interest	<u>Total</u>
2022	\$ 20,081	\$ 31,866	\$ 51,947
2023	20,951	30,996	51,947
2024	21,859	30,088	51,947
2025	22,806	29,141	51,947
2026	23,795	28,152	51,947
2027-2031	135,367	124,370	259,737
2032-2036	167,358	92,379	259,737
2037-2041	206,910	52,827	259,737
2042-2044	139,743	8,920	148,663
Total	\$ 758,870	\$ 428,739	\$ 1,187,609

NOTE 5 – EMPLOYEE RETIREMENT PLAN

The Florida Department of Management Services, Division of Retirement (Division), is part of the primary government of the state of Florida and is responsible for administering the Florida Retirement System Pension Plan and Other State-Administered Systems (System). The School participates in two defined benefit plans administered by the Division. The Division issues a publicly-available, audited comprehensive annual financial report (CAFR) on behalf of the System that includes financial statements, notes and required supplementary information for each of the pension plans. The System's CAFR and the actuarial valuation reports, which provide detailed information about the plans. are available on line at: http://www.dms.myflorida.com/workforce_operations/retirement/publications. The system's CAFR and actuarial reports may also be obtained by contacting the Division of Retirement at: Department of Management Services, Division of Retirement, Bureau of Research and Member Communications, P.O. Box 9000, Tallahassee, FL 32315-9000, or call 850-488-5706 or toll free at 877-377-1737.

Plan Descriptions

The Florida Retirement System (FRS) Pension Plan is a cost-sharing, multiple-employer qualified defined benefit pension plan with a Deferred Retirement Option Program (DROP) available for eligible employees. The FRS was established, is administered, and may be amended in accordance with Chapter 121, Florida Statutes. Retirees receive a lifetime pension benefit with joint and survivor payment options. FRS membership is compulsory for employees filling regularly established positions in a state agency, county agency, state university, state community college, or district school board, unless restricted from FRS

NOTE 5 - EMPLOYEE RETIREMENT PLAN (continued)

Plan Descriptions (concluded)

membership under sections 121.053 and 121.122, Florida Statutes, or allowed to participate in a non-integrated defined contribution plan in lieu of FRS membership. Participation by cities, municipalities, special districts, charter schools and metropolitan planning organizations is optional.

Benefits under the FRS Pension Plan are computed on the basis of age and/or years of service, av erage final compensation, and service credit. Credit for each year of service is expressed as a percentage of the average final compensation. For members initially enrolled before July 1, 2011, the average final compensation is the average of the five highest fiscal years' earnings; for members initially enrolled on or after July 1, 2011, the average final compensation is the average final compensation is the average of the eight highest fiscal years' earnings. The total percentage value of the benefit received is determined by calculating the total value of all service, which is based on the retirement plan and/or class to which the member belonged when the service credit was earned. The percentage value for each year of service credit earned ranges from 1.60% to 1.68%. Benefits received are increased by an annual cost-of-living adjustment, ranging from 0% to 3% depending on effective dates of enrollment and retirement.

The Retiree Health Insurance Subsidy (HIS) Program is a cost-sharing, multiple-employer defined benefit pension plan established, administered, and subject to amendment in accordance with section 112.363, Florida Statutes. The benefit is a monthly payment to assist retirees of the state-administered retirement systems in paying their health insurance costs. For the fiscal year ended June 30, 2019, eligible retirees and beneficiaries received a monthly HIS payment equal to the number of years of service credited at retirement multiplied by \$5. The minimum payment is \$30 and the maximum payment is \$150 per month, pursuant to section 112.363, Florida Statutes. To be eligible to receive a HIS benefit, a retiree under one of the state-administered retirement systems must provide proof of eligible health insurance coverage, which can include Medicare.

Contributions

Contribution requirements of active employees and participating employers are established and may be amended only through an act of the Florida Legislature. The FRS requires a contribution of 3% of covered pay from employees. The School is required to contribute at an actuarially determined rate. Those who have retired, but are reemployed after a year, do not make contributions. Contribution rates and amounts are listed in the table below. Amounts contributed were equal to the required contribution for those years.

	20	19	202	20	2021		
	Regular	Retired	Regular	Retired	Regular	Retired	
Contribution Rates – % Employer:							
Retirement	6.54	.00	6.75	.00	8.28	.00	
HIS	1.66	.00	1.66	.00	1.66	.00	
Administrative	.06	6.54	.06	6.75	.06	8.28	
Employee	3.00	.00	3.00	.00	3.00	.00	
Total	11.26	6.54	11.47	6.75	13.00	8.28	
Contribution Amounts							
Employer	\$31,727	\$ 1,204	\$ 40,983	\$ 2,066	\$55,321	\$2,486	
Employee	11,523		11,228		12,448		
Totals	\$43,250	\$ 1,204	\$ 52,211	\$ 2,066	\$67,769	\$2,486	

NOTE 5 – <u>EMPLOYEE RETIREMENT PLAN</u> (continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2021, the School reported a liability of \$588,420 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The School's proportion of the net pension liability was based on a projection of the School's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. The following displays the School's proportionate shares for the two programs:

	Share at June 30,	Share at June 30,	
	2019	2020	Change
Florida Retirement System	0.000777149%	0.000971393%	0.000194244%
Health Insurance Subsidy	0.001210550%	0.001371576%	0.000161026%

For the year ended June 30, 2021, the School recognized pension expense of \$128,261. At June 30, 2021, the School reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience.	\$ 22,963	\$ 129
Changes of assumptions.	94,224	9,738
Net difference between projected and actual earnings on		
pension plan investments.	25,202	
Changes in proportion and differences between		
contributions and proportionate share of contributions.	90,629	2,518
Contributions subsequent to the measurement date.	56,843	
Total	\$ 289,861	\$ 12,385

The School reported \$56,843 as deferred outflows of resources related to pensions resulting from contributions subsequent to the measurement date that will be recognized as a reduction of the net pension liability in the year ended June 30, 2021. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense in the following years:

Year Ending	
<u>June 30,</u> 2022	\$ 54,138
2022	⁽¹⁾ 39,131
2024	44,174
2025	38,200
2026	31,024
2027	9,882
2028	3,786
2029	298
Total	\$ 220,633

Pension Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued FRS financial report.

NOTE 5 – <u>EMPLOYEE RETIREMENT PLAN</u> (continued)

Actuarial Assumptions and Discount Rate

The total pension liability for cost-sharing defined benefit plans was determined by an actuarial valuation as of July 1, 2020, using the entry age actuarial cost method. Inflation increases for both plans is assumed at 2.40%. Payroll growth, including inflation, for both plans is assumed at 3.25%. Both the discount rate and the long-term expected rate of return used for FRS Pension Plan investments is 6.80%. The plan's fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore, the discount rate for calculating the total pension liability is equal to the long-term expected rate of return. Because the HIS Program uses a pay-as-you-go funding structure, a municipal bond rate of 2.21% was used to determine the total pension liability for the program (Bond Buyer General Obligation 20-Bond Municipal Bond Index.) Mortality assumptions for both plans were based on the Generational RP-2000 with Projection Scale BB tables.

The following changes in actuarial assumptions occurred in 2020:

- FRS: The long-term expected rate of return was decreased from 6.90% to 6.80%, and the mortality assumption was changed from the Generational RP-2000 with Projection Scale BB tables to the PUB-2010 base table, projected generationally with Scale MP-2018.
- HIS: The municipal rate used to determine total pension liability was decreased from 3.50% to 2.21%.
- FRS/HIS: The assumed inflation rate was decreased from 2.60% to 2.40%.

Sensitivity of the School's proportionate share of the net pension liability to changes in the discount rate. The following tables demonstrate the sensitivity of the net pension liability to changes in the discount rate. The sensitivity analysis shows the impact of the School's proportionate share of the collective net pension liability if the discount rate was 1.00% higher or 1.00% lower than the current discount rate at June 30, 2020.

Florida Retirement System				Health Insurance Subsidy			
	1% Decrease (5.80%)	Current Discount Rate (6.80%)	1% Increase (7.80%)	1% Decrease (1.21%)	Current Discount Rate (2.21%)	1% Increase (3.21%)	
	\$ 672,292	\$ 420,953	\$ 211,149	\$ 193,584	\$ 167,467	\$ 146,090	

Long-term expected rate of return. The long-term expected rate of return assumption of 6.80 percent consists of two building block components: 1) a real (in excess of inflation) return of 4.30 percent, consistent with the capital market outlook model developed during 2020 by the outside investment consultant to the Florida State Board of Administration; and 2) a long-term average annual inflation assumption of 2.40 percent as adopted in October 2020 by the FRS Actuarial Assumption Conference. In the opinion of the FRS consulting actuary, Milliman, both components and the overall 6.80 percent return assumption were determined to be reasonable and appropriate per Actuarial Standards of Practice. The 6.80 percent reported investment return assumption differs from the 6.90 percent investment return assumption chosen by the 2020 FRS Actuarial Assumption Conference for funding policy purposes, as allowable under governmental accounting and reporting standards.

NOTE 5 – <u>EMPLOYEE RETIREMENT PLAN</u> (concluded)

Actuarial Assumptions and Discount Rate (concluded)

For reference, the table below contains a summary of Milliman's assumptions for each of the asset classes in which the plan was invested at that time based on the long-term target asset allocation. Each asset class assumption is based on a consistent set of underlying assumptions, and includes an adjustment for the inflation assumption. These assumptions are not based on historical returns, but instead are based on a forward-looking capital market economic model.

	<u>Annual</u>	<u>Compound Annual</u>	
<u>Target</u>	<u>Arithmetic</u>	(Geometric)	<u>Standard</u>
Allocation	<u>Return</u>	<u>Return</u>	Deviation
1%	2.2%	2.2%	1.2%
19%	3.0%	2.9%	3.5%
54.2%	8.0%	6.7%	17.1%
10.3%	6.4%	5.8%	11.7%
11.1%	10.8%	8.1%	25.7%
4.4%	5.5%	5.3%	6.9%
	<u>Allocation</u> 1% 19% 54.2% 10.3% 11.1%	Target AllocationArithmetic Return1%2.2%19%3.0%54.2%8.0%10.3%6.4%11.1%10.8%	Target AllocationArithmetic Return(Geometric) Return1%2.2%2.2%19%3.0%2.9%54.2%8.0%6.7%10.3%6.4%5.8%11.1%10.8%8.1%

Pension plan fiduciary net position.

Detailed information about the pension plan's fiduciary net position is available in the separately issued FRS financial report.

Budgetary Comparison Schedule – General Fund For the Year Ended June 30, 2021 Kinder Cub School, Inc. A Component Unit of the Dixie County District School Board

BUDGETED	AMOUNTS
DUDUETED	AMOUNTS

	DODOLILD	AMOUNTS		X7 · · · · · · · · · · · · · · · · · · ·		
	Original	Final	Actual Amounts	Variance with Final Budget		
	Oliginal	111111	Amounts	That Budge		
	Revenue	s				
Federal through State:						
National School Lunch Program	\$ 81,000	\$ 86,984	\$ 86,984	\$		
Title I Grant	38,477	35,617	35,617	•		
Title II Grant		2,160	2,160			
CSP Grant		133,255	133,255			
CARES Grant		21,285	21,285			
CARES/GEERS Sanitation Grant		7,704	7,704			
ESSER II Grant		39,476	39,476			
IDEA Grant	7,000	11,625	11,625	-		
Erate Grant	8,000	10,057	10,057	-		
State Revenue:	0,000	10,007	10,007			
VPK CARES Grant		6,446	6,446			
Florida Education Finance Program	909,626	1,003,994	1,003,994	-		
VPK – Early Learning Coalition	47,059	43,472	43,472			
Local Revenue:	,		,			
Gifts, Grants and Bequests		6,037	6,037	-		
Other Local Revenues	6,600	11,565	11,565	-		
Fotal Revenues	1,097,762	1,419,677	1,419,677	-		
E-mar dt		a in Frand Dalama				
Expendit	tures and Change	s in Fund Balanc	es			
Expenditures:						
Current:						
Instruction	517,632	546,481	546,481	-		
General Support	467,221	435,004	435,004	-		
Community Service	39,169	197,674	197,674	-		
Maintenance of Plant	73,740	98,727	98,727	-		
Debt Service Interest				-		
Fotal Expenditures	1,097,762	1,277,886	1,277,886			
Excess of Revenues Over/(Under)						
Expenditures		141,791	141,791	-		
Fund Balances, July 1, 2020		239,516	239,516	-		
Fund Balanees, June 20, 2021	¢	\$ 381 207	\$ 281 207	¢		
Fund Balances, June 30, 2021	<u>\$</u>	\$ 381,307	\$ 381,307	<u> </u>		

Note to Schedule:

An annual Budget is adopted on the modified accrual basis of accounting, consistent with generally accepted accounting principles. Amendments to the budget can only be made with the approval of the Board of Directors. A final budget amendment is made so that final budgeted amounts agree to actual amounts. The fund is the legal level of control.

Schedule of School's Proportionate Share of the Net Pension Liability – Last 10 Fiscal Years For the Year Ended June 30, 2021 Kinder Cub School, Inc.

A Component Unit of the Dixie County District School Board

Florida Retirement System

	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	2012	<u>2011</u>
Proportion of the net pension liability (asset)	0.0009713 93%	0.0007771 49%	0.0007198 88%	0.00068116 3%	0.0007060 03 %	0.0006365 22%				
Proportionate share of the net pension liability (asset)	\$ 420,953	\$ 267,569	\$ 216,764	\$ 201,483	\$ 178,266	\$82,215				
Covered-employee payroll	\$ 483,695	\$ 384,108	\$346,440	\$ 313,801	\$ 307,178	\$254,441				
Proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll	87.03%	69.66%	62.57%	64.21%	58.03%	32.31%				
Plan fiduciary net position as a percentage of the total pension liability	78.85%	82.61%	84.26%	83.89%	84.88%	92.00%				

Health Insurance Subsidy Program

	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	2014	<u>2013</u>	<u>2012</u>	<u>2011</u>
Proportion of the net pension liability (asset)	0.0013715 76%	0.0012105 50%	0.0010602 06%	0.0009870 38%	0.0010115 92%	0.0008518 08%				
Proportionate share of the net pension liability (asset)	\$ 167,467	\$ 135,448	\$ 112,213	\$ 105,539	\$ 117,897	\$86,871				
Covered-employee payroll	\$ 483,695	\$ 384,108	\$ 346,440	\$313,801	\$ 307,178	\$254,441				
Proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll	34.63%	35.26%	32.39%	33.63%	38.38%	34.14%				
Plan fiduciary net position as a percentage of the total pension liability	3.00%	2.63%	2.15%	1.64%	0.97%	0.50%				

Note: The amounts presented were determined as of June 30 for each fiscal year.

Note: Amounts will be presented prospectively.

Note: There are no factors that have had a significant effect on amounts reported.

Schedule of Contributions – Last 10 Fiscal Years For Year Ended June 30, 2021 Kinder Cub School, Inc. A Component Unit of the Dixie County District School Board

Florida Retirement System

	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	2014	2013	2012
Required contribution	\$ 48,554	\$ 34,576	\$ 24,097	\$ 20,516	\$ 17,732	\$ 17,217	\$15,519			
Contributions in relation to the required contribution	(48,554)	(34,576)	(24,097)	(20,516)	(17,732)	(17,217)	(15,519)			
Contribution deficiency (excess)	\$	\$ - 	<u>\$</u>	\$	\$	\$	<u> </u>			
Covered-employee payroll	\$ 544,888	\$ 483,695	\$ 384,108	\$ 346,440	\$ 313,801	\$ 307,178	\$254,441			
Contributions as a percentage of covered-employee payroll	8.91%	7.15%	6.27%	5.92%	5.65%	5.60%	6.10%			

Health Insurance Subsidy Program

	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	2014	<u>2013</u>	2012
Required contribution	\$ 9,253	\$ 7,868	\$ 6,722	\$ 5,750	\$ 5,224	\$ 5,185	\$ 3,256			
Contributions in relation to the required contribution	(9,253)	(7,868)	(6,722)	(5,750)	(5,224)	(5,185)	(3,256)			
Contribution deficiency (excess)	\$	\$	\$	\$	\$	\$	\$			
Covered-employee payroll	\$ 544,888	\$ 483,695	\$ 384,108	\$ 346,440	\$ 313,801	\$ 307,178	\$254,441			
Contributions as a percentage of covered-employee payroll	1.70%	1.63%	1.75%	1.66%	1.66%	1.69%	1.28%			

Note: The amounts presented were determined as of June 30 for each fiscal year.

Note: Amounts will be presented prospectively.

Note: There are no factors that significant affect trends in the amounts reported.

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COMMUNICATION WITH THOSE CHARGED WITH GOVERNANCE

October 13, 2021

To the Board of Directors Kinder Cub School, Inc.

We have audited the financial statements of Kinder Cub School, Inc. (the School) for the year ended June 30, 2021 and have issued our report thereon dated October 13, 2021. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our engagement letter to you dated January 23, 2021. Professional standards also require that we communicate to you the following information related to our audit.

Qualitative Aspects of Accounting Practices

Accounting Policies. Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the School are described in the notes to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during the year. We noted no transactions entered into by the School during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting Estimates. Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. Note 6 describes the estimates used to calculate net pension liability of the Florida Retirement System.

Disclosures. There are no disclosures that are particularly sensitive.

Corrected and Uncorrected Misstatements. Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. There are no corrected or uncorrected misstatements.

Our Working Relationship with Management

Difficulties Encountered in Performing the Audit. We encountered no difficulties in dealing with management in performing and completing our audit.

Disagreements with Management. For purposes of this letter, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditors' report. We are pleased to report that no such disagreements arose during the course of our audit.

Management Representations. We have requested certain representations from management that are included in the management representation letter.

Management Consultations with Other Independent Accountants. In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the School's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Consultations Prior to Engagement. We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the School's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

* * * * * * * *

This information is intended solely for the use of management and the Board of Directors of the School and is not intended to be and should not be used by anyone other than these specified parties.

Very truly yours,

Price & Associates Certified Public Accountants, LLC

9800 4th Street N. Suite 200 St Petersburg, Florida 33702 727-937-3116 www.pricebussolutions.com

MANAGEMENT LETTER

October 13, 2021

To the Board of Directors, Kinder Cub School, Inc.

Report on the Financial Statements. We have audited the financial statements of Kinder Cub School, Inc. (the School), as of and for the fiscal year ended June 30, 2021, and have issued our report thereon dated October 13, 2021.

Auditors' Responsibility. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and Chapter 10.850, Rules of the Auditor General.

Other Reporting Requirements. We have issued our Independent Auditors' Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with *Government Auditing Standards*. Disclosures in that report, which is dated October 13, 2021, should be considered in conjunction with this management letter.

Prior Audit Findings. Section 10.854(1)(e)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report. There are no uncorrected findings to report.

Official Title. Section 10.854(1)(e)5, Rules of the Auditor General, requires the name or official title of the entity and the school code assigned by the Florida Department of Education be disclosed in this management letter. The official title of the entity is Kinder Cub School, Inc. and the school code assigned by the Florida Department of Education is 15-0043.

Financial Condition.

Sections 10.854(1)(e)2 and 10.855(11), Rules of the Auditor General requires that we report the results of our determination as to whether or not the School has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and identification of the specific condition(s) met. In connection with our audit, we determined that the School did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Pursuant to Sections 10.854(1)(e)6.a. and 10.855(12), Rules of the Auditor General, we applied financial condition assessment procedures for the School. It is management's responsibility to monitor the School's financial condition, and our financial condition assessment was based in part on representations made by management and the review of financial information provided by same.

Section 10.854(1)(e)3., Rules of the Auditor General, requires that we communicate any recommendations to improve financial management. In connection with our audit, we did not have any such recommendations.

Transparency. Sections 10.854(1)(e)7. and 10.855(13), Rules of the Auditor General, require us to apply appropriate procedures and communicate the results of our determination as to whether the School maintains on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes. In connection with our audit, we determined that the School maintained on its website the information specified in Section 1002.33(9)(p), Florida Statutes.

Additional Matters

Section 10.854(1)(e)4., Rules of the Auditor General, requires us to communicate noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but warrants the attention of those charged with governance. In connection with our audit, we did not note any such findings.

Purpose of this Letter. Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, the local district school board, the Board of Directors and management of the School, and is not intended to be and should not be used by anyone other than these specified parties.

* * * * * * *

Thank you for the cooperation and courtesies extended to us during the course of the audit. Please let us know if you have any questions or comments concerning this letter, our accompanying reports, or any other matters.

Price & Associates Certified Public Accountants, LLC

October 13, 2021

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INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS REQUIRED BY GOVERNMENT AUDITING STANDARDS

To the Board of Directors, Kinder Cub School, Inc. October 13, 2021

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the governmental activities and each major fund of Kinder Cub School, Inc. (the School), as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the School's basic financial statements, and have issued our report thereon dated October 13, 2021.

InternalControlOverFinancialReporting

In planning and performing our audit of the financial statements, we considered the School's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we do not express an opinion on the effectiveness of the School's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the School's financial statements will not be prevented or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that were not identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the School's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

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As required by the Rules of the Auditor General of the State of Florida, we noted certain matters that we reported to management of the School in the management letter dated October 13, 2021.

Price & Associates Certified Public Accountants, LLC

October 13, 2021