



Sports Leadership and Management  
(SLAM) Middle School North Campus  
W/L# 6024  
(A charter school under  
Sports Leadership and Management, Inc.)  
Financial Statements and  
Independent Auditors' Report  
June 30, 2023

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Sports Leadership and Management  
(SLAM) Middle School North Campus  
(A charter school under Sports Leadership and Management, Inc.)  
W/L# 6024

16551 NE 16<sup>th</sup> Ave,  
North Miami Beach, FL 33162

**2022-2023**

Board of Directors

Rene Ruiz, Board Chair/ President  
Joseph Anthony Mesa, III, Vice Chair, Vice President  
Alina Lopez, Secretary, Director  
Chris Crousillat, Director  
Alex Tamargo, Director

School Administration

Edward Gorriz, Principal



## INDEPENDENT AUDITORS' REPORT

To the Board of Directors of  
Sports Leadership and Management (SLAM) Middle School North Campus  
Miami, Florida

### ***Opinions***

We have audited the accompanying financial statements of the governmental activities and each major fund of Sports Leadership and Management (SLAM) Middle School North Campus (the “School”), a charter school under Sports Leadership and Management, Inc. as of, and for the year ended June 30, 2023, and the related notes to the financial statements, which collectively comprise the School’s basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of Sports Leadership and Management (SLAM) Middle School North Campus as of June 30, 2023, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### ***Basis for Opinions***

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Sports Leadership and Management, Inc. and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### ***Responsibilities of Management for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Sports Leadership and Management (SLAM) Middle School North Campus’s ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

### ***Auditors' Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the School's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

***Emphasis of a Matter – Presentation***

As described in Note 1, the accompanying financial statements referred to above present only the financial position and change in financial position of Sports Leadership and Management (SLAM) Middle School North Campus that is attributable to the transactions of the School and is not intended to be a complete presentation of Sports Leadership and Management, Inc. These financial statements do not purport to, and do not, present fairly the financial position of Sports Leadership and Management, Inc. as of June 30, 2023 and its changes in financial position for the year then ended in conformity with accounting principles generally accepted in the United States of America. Our opinion is not modified with respect to this matter.

***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the management’s discussion and analysis and budgetary comparison information on pages 5 through 9 and 29 to 30 be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management’s responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

***Other Reporting Required by Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated September 15, 2023 on our consideration of the School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School’s internal control over financial reporting and compliance.



Coral Gables, Florida  
September 15, 2023

CERTIFIED PUBLIC ACCOUNTANTS

**Management’s Discussion and Analysis**  
Sports Leadership and Management (SLAM) Middle School North Campus  
(A Charter School under Sports Leadership and Management, Inc.)  
June 30, 2023

The corporate officers of Sports Leadership and Management, Inc. have prepared this narrative overview and analysis of Sports Leadership and Management (SLAM) Middle School North Campus financial activities for the fiscal year ended June 30, 2023.

**Financial Highlights**

1. The net position of the School at June 30, 2023 was \$785,912.
2. At year-end, the School had current assets on hand of \$1,208,088.
3. The School had an increase in its net position of \$263,364.
4. The unassigned fund balance at year end was \$657,195.

**Overview of the Financial Statements**

This discussion and analysis are intended to serve as an introduction to the School’s basic financial statements. The School’s financial statements for the year ended June 30, 2023 are presented in accordance with GASB Codification Section 2200. The financial statements have three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other required supplementary information in addition to the basic financial statements themselves.

Government-Wide Financial Statements

The *government-wide financial statements* are designed to provide readers with a broad overview of the School’s finances, in a manner similar to a private-sector business.

The *Statement of Net Position* presents information on all of the School’s assets, deferred outflows of resources, liabilities, and deferred inflows of resources. The difference is reported as net position. Over time increases or decreases in net position may serve as an indicator of whether the financial position of the School is improving or deteriorating.

The *Statement of Activities* presents information on how the School’s net position changed during the fiscal year. All changes in net position are reported when the underlying event occurs without regard to the timing of related cash flows. Accordingly, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods.

The government-wide financial statements can be found on pages 10-11 of this report.

Fund Financial Statements

A “fund” is a collection of related accounts grouped to maintain control over resources that have been segregated for specific activities, projects, or objectives. The School like other state and local governments uses fund accounting to ensure and report compliance with finance-related legal requirements.

All of the funds of the School are governmental funds. *Governmental Funds* are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. Governmental Fund financial statements, however, focus on *near-term* inflows and outflows of spendable resources, as well as on the balances of spendable resources which are available at the end of the fiscal year. Such information may be used to evaluate a government’s requirements for near-term financing.

The Board of the School adopts an annual appropriated budget for its major governmental funds. A budgetary comparison statement has been provided for its major governmental funds to demonstrate compliance with the School’s budget.

The basic governmental fund financial statements can be found on pages 12-15 of this report.

Notes to Financial Statements

The notes to the financial statements provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

The notes to the financial statements can be found on pages 16-29 of this report.

**GOVERNMENT-WIDE FINANCIAL ANALYSIS**

As noted earlier, net position may serve over time as a useful indicator of a charter school’s financial position. In the case of the School, the net position was \$785,912 at the close of the fiscal year. A summary of the School’s net position as of June 30, 2023 and 2022 is as follows:

	<u>2023</u>	<u>2022</u>
Cash	\$ 172,540	\$ 217,036
Investments	630,000	320,000
Prepaid expenses and other assets	30,499	-
Due from other charter schools under SLAM, Inc.	-	54,446
Due from other agencies	375,049	348,979
Capital and right of use assets, net	<u>2,932,490</u>	<u>3,110,012</u>
<b>Total Assets</b>	<u>4,140,578</u>	<u>4,050,473</u>
<b>Deferred outflows of resources</b>	-	-
Accounts payable	37,575	76,845
Salaries and wages payable	89,183	115,689
Deferred revenue	153,042	-
Lease liability	2,874,866	2,935,391
Due to SLAM Foundation, Inc.	<u>200,000</u>	<u>400,000</u>
<b>Total Liabilities</b>	<u>3,354,666</u>	<u>3,527,925</u>
<b>Deferred inflows of resources</b>	-	-
<b>Net Position:</b>		
Net investment in capital assets	57,624	174,621
Unrestricted	<u>728,288</u>	<u>347,927</u>
<b>Total Net Position</b>	<u>\$ 785,912</u>	<u>\$ 522,548</u>

At the end of both fiscal years, the School is able to report a positive balance in its net position.



A summary and analysis of the School's revenues and expenses for the years ended June 30, 2023 and 2022 is as follows:

	<u>2023</u>	<u>2022</u>
<b>REVENUES</b>		
Program Revenues		
Operating Grants and Contributions	\$ 594,564	\$ 466,718
Capital Grants and Contributions	146,057	165,652
Charges for Services and Other Revenues	69,068	80,463
General Revenues		
Local Sources (FTE and other non specific)	1,990,088	1,760,634
Other Revenues	15,869	245,002
<b>Total Revenues</b>	<u>\$ 2,815,646</u>	<u>\$ 2,718,469</u>
<b>EXPENSES</b>		
Governmental Activities:		
Instruction	\$ 1,221,340	\$ 1,202,619
Student support services	45,818	43,341
Instructional staff training	17,800	10,431
Board	25,981	167,176
School administration	353,321	284,418
Facilities acquisition	5,925	5,925
Fiscal services	38,550	36,825
Food services	107,569	112,323
Central services	62,035	66,156
Operation of plant	354,083	322,920
Maintenance of plant	71,270	53,408
Administrative technology services	11,685	15,811
Community services	91,510	65,021
Debt Service	145,395	148,341
<b>Total Expenses</b>	<u>2,552,282</u>	<u>2,534,715</u>
Change in Net Position	263,364	183,754
Net Position at Beginning of Year	522,548	338,794
Net Position at End of Year	<u>\$ 785,912</u>	<u>\$ 522,548</u>

The School's revenues and expenditures increased by \$97,177 and \$17,567, respectively. The School had an increase in its net position of \$263,364 for the year ended June 30, 2023.

### **Capital Improvement Requirements**

The School maintains a continuous capital improvements program to enhance facilities and update fixtures and equipment as required.

## **FINANCIAL ANALYSIS OF THE GOVERNMENT'S FUND**

As noted earlier, the School uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

### **Governmental Funds**

The focus of the School's *governmental funds* is to provide information on near-term inflows, outflows, and balances of *spendable* resources. Such information is useful in assessing the School's financing requirements. In particular, the *unassigned fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

Most of the School's operations are funded in the General Fund. The majority of the General Fund revenues are distributed to the School by the District through the Florida Education Finance Program (FEFP), which uses formulas to distribute state funds and an amount of local property taxes (i.e., required local effort) established each year by the Florida Legislature.

At the end of the fiscal year, the School's governmental general fund reported ending fund balance of \$687,694. The fund balance unassigned and available for spending at the School's discretion is \$657,195. These funds will be available for the School's future ongoing operations.

### **Capital Assets**

The School's investment in capital assets (including right of use assets) as of June 30, 2023 amounts to \$2,932,490 (net of accumulated depreciation and amortization). This investment in capital assets includes building, improvements, furniture, fixtures and equipment. The School has outstanding long term liabilities of \$2,874,866 associated to capital assets.

### **School Location**

For 2022-2023, the school continues to operate from its facility located at 16551 NE 16<sup>th</sup> Avenue in North Miami Beach, Florida 33162.

## Governmental Fund Budget Analysis and Highlights

Prior to the start of the School’s fiscal year, the Board of the School adopted an annual budget. A budgetary comparison statement has been provided for the governmental funds to demonstrate compliance with the School’s budget.

	Governmental Fund		
	Original Budget	Final Budget	Actual
<b>REVENUES</b>			
Program Revenues			
State capital outlay funding	\$ 146,214	\$ 146,015	\$ 146,057
Federal sources	679,000	682,093	684,606
Charges and other revenues	171,214	65,902	67,945
General Revenues			
FTE and other nonspecific revenues	1,611,600	1,989,088	1,990,088
Charges and other revenues	130,200	15,039	16,992
Total Revenues	2,738,228	2,898,137	2,905,688
<b>CURRENT EXPENDITURES</b>			
Governmental Activities			
Instruction	1,095,830	1,153,936	1,149,661
Student support services	44,077	48,397	45,818
Instructional staff training	23,173	19,202	17,800
Board	18,381	27,903	25,981
School administration	398,289	354,071	351,173
Fiscal services	33,525	40,193	38,550
Food services	86,214	108,394	106,930
Central services	61,466	64,039	62,035
Operation of plant	251,352	240,131	237,504
Maintenance of plant	52,214	72,091	69,893
Administrative technology services	18,353	14,029	11,685
Community services	85,000	92,956	91,510
Total Current Expenditures	\$ 2,167,874	\$ 2,235,342	\$ 2,208,540

Most variances occurred as a result of the Budget adopted being more conservative than actual results for the year.

### Requests for Information

This financial report is intended to provide a general overview of the finances of the Charter School. Requests for additional information may be addressed to Ms. Ana Martinez at Academica Dade, LLC, 6340 Sunset Drive, Miami, Florida 33143.

Sports Leadership and Management (SLAM) Middle School North Campus  
(A charter school under Sports Leadership and Management, Inc.)

Statement of Net Position  
June 30, 2023

	<u>Primary Governmental Activities</u>
<b><u>Assets</u></b>	
Current assets:	
Cash	\$ 172,540
Investments	630,000
Due from other agencies	375,049
Prepaid expenses and other assets	<u>30,499</u>
Total Current Assets	1,208,088
Capital assets	868,185
Less: accumulated depreciation	(698,437)
Right-of-use lease asset	2,992,970
Less: accumulated amortization	<u>(230,228)</u>
	2,932,490
Total Assets	<u>4,140,578</u>
<b><u>Deferred Outflows of Resources</u></b>	<u>-</u>
<b><u>Liabilities</u></b>	
Current liabilities:	
Accounts payable	37,575
Deferred revenue	153,042
Salaries and wages payable	89,183
Lease liability, current	<u>63,622</u>
Total Current Liabilities	343,422
Due to SLAM Foundation, Inc.	200,000
Lease liability	<u>2,811,244</u>
	3,011,244
Total Liabilities	3,354,666
<b><u>Deferred Inflows of Resources</u></b>	<u>-</u>
<b><u>Net Position</u></b>	
Net investment in capital assets	57,624
Unrestricted	<u>728,288</u>
Total Net Position	<u>\$ 785,912</u>

Sports Leadership and Management (SLAM) Middle School North Campus  
(A charter school under Sports Leadership and Management, Inc.)

Statement of Activities

For the year ended June 30, 2023

	Program Revenues				Net (Expense) Revenue and Changes in Net Position
	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	
<b>Primary Government:</b>					
<b>Governmental activities:</b>					
Instruction	\$ 1,221,340	\$ -	\$ 366,690	\$ -	\$ (854,650)
Student support services	45,818	-	38,631	-	(7,187)
Instructional staff training	17,800	-	-	-	(17,800)
Board	25,981	-	-	-	(25,981)
School administration	353,321	-	23,527	-	(329,794)
Facilities acquisition	5,925	-	-	-	(5,925)
Fiscal services	38,550	-	-	-	(38,550)
Food services	107,569	1,627	110,799	-	4,857
Central services	62,035	-	-	-	(62,035)
Operation of plant	354,083	1,123	54,917	146,057	(151,986)
Maintenance of plant	71,270	-	-	-	(71,270)
Administrative technology services	11,685	-	-	-	(11,685)
Community services	91,510	66,318	-	-	(25,192)
Debt Service	145,395	-	-	-	(145,395)
<b>Total governmental activities</b>	<u>2,552,282</u>	<u>69,068</u>	<u>594,564</u>	<u>146,057</u>	<u>(1,742,593)</u>
General revenues:					
FTE and other nonspecific revenues					1,990,088
Interest and other revenue					15,869
<hr/>					
Change in net position					263,364
Net position, beginning					522,548
Net position, ending					<u>\$ 785,912</u>

Sports Leadership and Management (SLAM) Middle School North Campus  
(A charter school under Sports Leadership and Management, Inc.)

Balance Sheet - Governmental Funds  
June 30, 2023

	General Fund	Special Revenue Fund	Capital Projects Fund	Total Governmental Funds
<b><u>Assets</u></b>				
Cash	\$ 158,690	\$ 13,850	\$ -	\$ 172,540
Investments	630,000	-	-	630,000
Due from other agencies	-	135,402	12,903	148,305
Due from fund	148,305	-	-	148,305
Total Assets	<u>967,494</u>	<u>149,252</u>	<u>12,903</u>	<u>1,129,649</u>
<b><u>Deferred Outflows of Resources</u></b>				
	-	-	-	-
<b><u>Liabilities</u></b>				
Accounts payable	37,575	-	-	37,575
Salaries and wages payable	89,183	-	-	89,183
Deferred revenue	153,042	-	-	153,042
Due to fund	-	135,402	12,903	148,305
Total Liabilities	<u>279,800</u>	<u>135,402</u>	<u>12,903</u>	<u>428,105</u>
<b><u>Deferred Inflows of Resources</u></b>				
	-	-	-	-
<b><u>Fund balance</u></b>				
Nonspendable, not in spendable form	30,499	-	-	30,499
Assigned	-	13,850	-	13,850
Unassigned	657,195	-	-	657,195
	<u>687,694</u>	<u>13,850</u>	<u>-</u>	<u>701,544</u>
Total Liabilities, Deferred Inflows of Resources and Fund Balance	<u>\$ 967,494</u>	<u>\$ 149,252</u>	<u>\$ 12,903</u>	<u>\$ 1,129,649</u>

Sports Leadership and Management (SLAM) Middle School North Campus  
(A charter school under Sports Leadership and Management, Inc.)

Reconciliation of the Governmental Fund Balance Sheet to the Statement of Net Position  
June 30, 2023

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Total Fund Balance - Governmental Funds \$ 701,544

Amounts reported for governmental activities in the statement of net position are different because:

Capital assets net of accumulated depreciation and amortization used in governmental activities are not financial resources and therefore are not reported in the fund.

Capital assets, depreciable	868,185	
Less: accumulated depreciation	(698,437)	
Right-of-use lease asset	2,992,970	
Less: accumulated amortization	<u>(230,228)</u>	
		2,932,490

Receivables in governmental activities that are not considered available to pay current liabilities are not current financial resources and therefore are not reported in the governmental funds. 226,744

Long term liabilities were not due and payable in the current period and, therefore, are not reported in the funds. (3,074,866)

Total Net Position - Governmental Activities \$ 785,912

Sports Leadership and Management (SLAM) Middle School North Campus  
(A charter school under Sports Leadership and Management, Inc.)

Statement of Revenues, Expenditures, and Changes in Fund Balance - Governmental Funds  
For the year ended June 30, 2023

	General Fund	Special Revenue Fund	Capital Projects Fund	Total Governmental Funds
<b>Revenues:</b>				
State capital outlay funding	\$ -	\$ -	\$ 146,057	\$ 146,057
State passed through local and other local	1,990,088	-	-	1,990,088
Federal sources	-	684,606	-	684,606
Charges and other revenue	16,992	67,945	-	84,937
<b>Total Revenues</b>	<b>2,007,080</b>	<b>752,551</b>	<b>146,057</b>	<b>2,905,688</b>
<b>Expenditures:</b>				
<b>Current</b>				
Instruction	873,355	276,306	-	1,149,661
Student support services	7,187	38,631	-	45,818
Instructional staff training	17,800	-	-	17,800
Board	25,981	-	-	25,981
School administration	327,646	23,527	-	351,173
Fiscal services	38,550	-	-	38,550
Food services	-	106,930	-	106,930
Central services	62,035	-	-	62,035
Operation of plant	182,587	54,917	-	237,504
Maintenance of plant	69,893	-	-	69,893
Administrative technology services	11,685	-	-	11,685
Community services	-	91,510	-	91,510
<b>Capital Outlay:</b>				
Other capital outlay	20,825	-	-	20,825
<b>Debt Service:</b>				
Repayment of principal	-	-	60,525	60,525
Interest expense	-	-	145,395	145,395
<b>Total Expenditures</b>	<b>1,637,544</b>	<b>591,821</b>	<b>205,920</b>	<b>2,435,285</b>
Excess (deficit) of revenues over expenditures	369,536	160,730	(59,863)	470,403
<b>Other financing sources (uses)</b>				
Transfers in (out)	126,059	(185,922)	59,863	-
Repayment loan to SLAM Foundation	(200,000)	-	-	(200,000)
Net change in fund balance	295,595	(25,192)	-	270,403
Fund Balance at beginning of year	392,099	39,042	-	431,141
Fund Balance at end of year	\$ 687,694	\$ 13,850	\$ -	\$ 701,544



Sports Leadership and Management (SLAM) Middle School North Campus  
(A charter school under Sports Leadership and Management, Inc.)

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balance  
of Governmental Funds to the Statement of Activities  
For the year ended June 30, 2023

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Net Change in Fund Balance - Governmental Funds \$ 270,403

Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation and amortization expense. In the current period, these amounts are:

Capital Outlay	20,825	
Depreciation and amortization expense	<u>(198,347)</u>	
		(177,522)

Revenues are recognized using the full accrual basis of accounting in the government-wide statements. However, revenues are recognized when they are measurable and available in the governmental funds. This is the difference between the revenues from prior year that is now available to pay current liabilities to the revenues from the current year that is not available to pay current liabilities. In the current period, these amounts are:

Prior year revenues available in current year	(316,786)	
Current year revenues not available	<u>226,744</u>	
		(90,042)

Additions in long term liabilities provide current financial resources to governmental funds, but increases long term liabilities in the statement of net position. Reductions in long term liabilities is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position. In the current period, these amounts are:

Decreases in long term liabilities	260,525	
Increases in long term liabilities	<u>-</u>	
		<u>260,525</u>

Change in Net Position of Governmental Activities \$ 263,364

## **Note 1 – Summary of Significant Accounting Policies**

### Reporting Entity

Sports Leadership and Management (SLAM) Middle School North Campus (the "School"), is a charter school sponsored by School Board of Miami-Dade County, Florida (the "District"). The School's charter is held by Sports Leadership and Management, Inc., a not-for-profit corporation organized pursuant to Chapter 617, Florida Statutes, the Florida Not-For-Profit Corporation Act ("the Organization"). The governing body of the School is the board of directors of Sports Leadership and Management, Inc., which is composed of five members and also governs other charter schools. The board of directors has determined that no component units exists that would require inclusion in the School's financial statements.

The general operating authority of the School is contained in Section 1002.33, Florida Statutes. The School operates under a charter granted by the sponsoring district, the School Board of Miami-Dade County, Florida. The current charter expires on June 30, 2026 and can be renewed in accordance with law. A charter can also be terminated before its date of expiration for reasons set forth in the charter and Section 1002.33 of the Florida Statutes.

The School is located in Miami, Florida for students from sixth through eighth grade. These financial statements are for the year ended June 30, 2023, when on average 257 students were enrolled for the school year.

### Basis of Presentation

The School's accounting policies conform to accounting principles generally accepted in the United States applicable to state and local governments. The Governmental Accounting Standards Board ("GASB") is the accepted standard setting body for establishing governmental accounting and financial reporting principles. Accordingly, the basic financial statements include both the government-wide and fund financial statements.

### Government-wide and Fund Financial Statements

#### *Government-wide Financial Statements*

The government-wide financial statements include the statement of net positions and the statement of activities. These statements report information about the School as a whole. Any internal interfund activity has been eliminated from these financial statements. Both statements report only governmental activities as the School does not engage in any business type activities. These statements do not include fiduciary funds.

The statement of activities reports the expenses of a given function offset by program revenues directly connected with the functional program. A function is an assembly of similar activities and may include portions of a fund or summarize more than one fund to capture the expenses and program revenues associated with a distinct functional activity. Program revenues include: (1) charges for services, such as food service and student activity fees; (2) operating grants such as the National School Lunch Program, Federal grants, and other state allocations; and (3) capital grants specific to capital outlay. In addition, revenues not classified as program revenues are shown as general revenues, which include Florida Education Finance Program (FEFP) revenues, and other miscellaneous sources.

**Note 1 – Summary of Significant Accounting Policies (continued)**

*Fund Financial Statements*

Fund financial statements are provided for governmental funds. The operations of the funds are accounted for with a separate set of self-balancing accounts that comprise its assets, deferred outflows of resources, liabilities, deferred inflows of resources, equity, revenues and expenditures. The School reports the following major governmental funds:

*General Fund* - is the School's primary operating fund. It accounts for all financial resources of the school, except those required to be accounted for in another fund.

*Special Revenue Fund*- accounts for specific revenues, such as federal funding, federal lunch program, and COVID-19 emergency relief funding that are legally restricted to expenditures for particular purposes. Also, accounts for resources of the School's Internal Fund, which is used to administer monies collected in connection with school, student athletics, class, and club activities.

*Capital Projects Fund* - is used to account for the resources restricted for the acquisition or construction of specific capital assets and from state and local capital funding that are legally restricted to expenditures for particular purposes.

Measurement Focus and Basis of Accounting

The financial statements of the School are prepared in accordance with generally accepted accounting principles (GAAP). The School's reporting entity applies all relevant Governmental Accounting Standards Board (GASB) *Codification of Accounting and Financial Reporting Guidance*.

The government-wide statements report using the economic resources measurement focus and the full accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. The School recognizes assets of non-exchange transactions in the period when the underlying transaction occurs, when an enforceable legal claim has arisen, or when all eligibility requirements are met. Revenues are recognized, on the modified accrual basis, when they are measurable and available. Non-exchange transactions occur when the school provides (or receives) value to (from) another party without receiving (or giving) equal or nearly equal value in return. Most donations are examples of non-exchange transactions.

Revenues from grants and donations are recognized on the accrual basis, in the fiscal year in which all eligibility requirements have been satisfied. Governmental fund financial statements report using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized when they are both measurable and available. "Measurable" means the amount of the transaction can be determined. Available means collectible within the current period or soon enough thereafter to pay liabilities of the current period.

**Note 1 – Summary of Significant Accounting Policies (continued)**

Florida Education Finance Program (FEFP) revenues are recognized when received. A one-year availability period is used for revenue recognition for all other governmental fund revenues. Charges for services and fees are recognized when cash is collected as amounts are not measurable. When grant terms provide that the expenditure of funds is the prime factor for determining eligibility for federal, state, and other grant funds, revenue is recognized at the time the expenditure is made. Expenditures are recorded when the related fund liability is incurred, except for long-term debt principal and interest which are reported as expenditures in the year due.

Budgets and Budgetary Accounting

In compliance with Florida Statutes, the Board of Directors adopts an annual budget using the modified accrual basis of accounting. During the fiscal year, expenditures were controlled at the object level (e.g. salaries and benefits, purchased services, materials and supplies and capital outlay) within each activity (e.g. instruction, pupil personnel services and school administration). Revisions to the annual budget are approved by the Board.

Deferred Outflows/Inflows of Resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period and so will not be recognized as an outflow of resources (expense/expenditure) until then. The School does not have any items that qualify for reporting in this category. In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period and so will not be recognized as an inflow of resources (revenue) until that time. The School does not have any items that qualify for reporting in this category.

Cash and Cash Equivalents Investments

Cash and cash equivalents are considered to be cash on hand, demand deposits, non-marketable time deposits with maturities of three months or less when purchased, and money market/savings accounts.

The School has not adopted a formal deposit and investment policy that limits the School's allowable deposits or investments and address specific types of risk; however the School invests excess deposit funds in a government money market mutual fund. The School follows the provisions of GASB Statement No. 31, Accounting and Financial Reporting for Certain Investments and External Investment Pools, GASB Statement No. 72, *Fair Value Measurement and Application*, and other related standards which establish accounting and financial reporting standards for all investments (see Note 2). Money market investment that have maturities of one year or less from the date of acquisition are reported at amortized cost rather than fair value. Amortized cost closely approximates fair value.

Inter-fund Transfers

Inter-fund receivables/payables ("due from/to") are short-term balances that represent reimbursements between funds for payments made by one fund on behalf of another fund.

**Note 1 – Summary of Significant Accounting Policies (continued)**

Due from Other Governments or Agencies

Amounts due to the School by other governments or agencies relate to grants or programs for which the services have been provided by the School.

Capital Assets

The School's property, plant and equipment with useful lives of more than one year are stated at historical cost and comprehensively reported in the statement of net position in the government-wide financial statements. Donated capital assets are recorded at their estimated fair market value on the date donated. The School generally capitalizes assets with a cost of \$1,000 or more. Building improvements, additions and other capital outlays that significantly extend the useful life of an asset are capitalized. The costs of normal maintenance and repairs that do not add to the asset value or materially extend useful lives are not capitalized. Capital assets are depreciated using the straight-line method. When capital assets are sold or disposed of, the related cost and accumulated depreciation are removed from the accounts, and the resulting gain or loss is recorded in the government wide statements. Proceeds received from the sale or disposal of capital assets are recorded as Other Financing Sources in the governmental funds.

The right to use assets are initially measure at an amount equal to the initial measurement of the related lease liability plus any lease payments made prior to the lease term, less lease incentives, and plus ancillary charges necessary to place the lease into service. The right to use assets are amortized on a straight-line basis over the life of the related lease.

Estimated useful lives, in years, for capital assets are as follows:

Furniture and equipment	5 Years
Leasehold improvements	5 Years
Computer equipment	3-5 Years
Right-of-use asset (building)	26 Years

Compensated Absences

The School grants a specific number of sick days. Full time instructional employees are eligible to one day per month to up to ten days of active work during the ten-month period (a "benefit year"). In the event that available time is not used by the end of the benefit year, employees may "rollover" all unused days for use in future benefit years. Employees may "cash out" unused sick days however, the employees may only cash out if they have used three days or less of their sick leave in that benefit year. Employees may not cash out more than ten days per school year and are required to maintain a minimum of twenty-one unused days in order to cash out. The cash out value is eighty percent of their current daily rate. There is no termination payment for accumulated unused sick days. GASB Codification Section C60, *Accounting for Compensated Absences*, provides that compensated absences that are contingent on a specific event that is outside the control of the employer and employee should be accounted for in the period those events take place. Accordingly, these financial statements do not include an accrual for compensated absences available to be used in future benefits years.

**Note 1 – Summary of Significant Accounting Policies (continued)**

The School also provides certain days to be used for specific personal matters such as family death and jury duty. Because the use of such days is contingent upon those events taking place and such events are out of the control of both the employer and the employee, there is no accrual for such days.

Long-Term Debt and Liabilities

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities statement of net position. In the fund financial statements, governmental fund types report the face amount of debt issued as other financing sources.

Revenue Sources

Revenues for current operations are received primarily from the state through the District pursuant to the funding provisions included in the School's charter. In accordance with the funding provisions of the charter and Section 1002.33, Florida Statutes, the School will report the number of full-time equivalent (FTE) students and related data to the District. Under the provisions of Section 1011.62, Florida Statutes, the District reports the number of the full-time equivalent (FTE) students and related data to the Florida Department of Education (FDOE) for funding through the FEFP. Funding for the School is adjusted during the year to reflect the revised calculations by the FDOE under the FEFP and the actual weighted full-time equivalent students reported by the School during the designated full-time equivalent student survey periods. After review and verification of FTE reports and supporting documentation, the FDOE may adjust subsequent fiscal period allocations of FEFP funding for prior year errors disclosed by its review as well as to prevent statewide allocations from exceeding the amount authorized by the Legislature. Normally, such adjustments are treated as reductions of revenue in the year the adjustment is made.

The School receives state funds through the District under charter school capital outlay funding pursuant to Section 1013.62, Florida Statutes. Funds are based on a capital outlay plan submitted to the District and are to be used for lease of school facilities. In addition, the School may receive a portion of the local capital improvement ad valorem tax revenues levied by the District.

Finally, the School also receives Federal awards for the enhancement of various educational programs. Federal awards are generally received based on applications submitted to and approved by various granting agencies. For Federal awards in which a claim to these grant proceeds is based on incurring eligible expenditures, revenue is recognized to the extent that eligible expenditures have been incurred. Any excess amounts are recorded as deferred revenues until expended. Additionally, other revenues may be derived from various fundraising activities and certain other programs.

**Note 1 – Summary of Significant Accounting Policies (continued)**

Net Position and Fund Balance Classification

*Government-wide financial statements*

Equity is classified as net position and displayed in three components:

- a) Net investment in capital assets - consists of capital assets net of accumulated depreciation and reduced by the outstanding balances of any borrowings that are attributable to the acquisition or improvement of those assets.
- b) Restricted net position - consists of balances with constraints placed on their use either by external groups such as creditors, grantors, contributors or laws or regulations of other governments.
- c) Unrestricted net position - all other balances that do not meet the definition of "restricted" or "net investment in capital assets."

When both restricted and unrestricted resources are available for a specific purpose, it is the District's policy to use restricted resources first, until exhausted, before using unrestricted resources.

*Fund financial statements*

GASB Codification Section 1800.142, *Fund Balance Reporting and Governmental Fund Type Definitions*, defines the different types of fund balances that a governmental entity must use for financial reporting purposes. GASB requires the fund balance amounts to be properly reported within one of the fund balance categories listed below:

- a) Nonspendable – includes amounts that cannot be spent because they are either not in spendable form or legally or contractually required to be maintained intact. Consists of fund balance associated with inventories and prepaid expenses.
- b) Restricted – this classification includes fund balance category amounts that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation. There are no restricted fund balances at year end.
- c) Committed - fund balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the School's Board of Directors. There are no committed fund balances at year end.
- d) Assigned - fund balance classification that is intended to be used by the School's management for specific purposes but do not meet the criteria to be classified as restricted or committed. Assigned balances at year end pertain to the School's Internal Account.
- e) Unassigned – portion of the fund balance that has not been restricted, committed or assigned for a specific purpose. This is the residual classification for the School's general fund.

Committed amounts would be reduced first, followed by assigned amounts, and then unassigned amounts when expenditures are incurred for purposes for which amounts in any of those unrestricted fund balance classifications could be used.

**Note 1 – Summary of Significant Accounting Policies (continued)**

New Accounting Standard Adopted

In fiscal year 2023, the School adopted a new statement of financial accounting standard issued by Governmental Accounting Standards Board: GASBS Statement No. 96, *Subscription-Based Information Technology Arrangements*. This Statement provides guidance on the accounting and financial reporting for subscription-based information technology arrangements (SBITAs) for government end users. The adoption had no material effect on the School's 2023 financial statements.

Pronouncements Issued But Not Yet Effective

GASB has issued GASB Statement No. 101, *Compensating Absences*. This Statement provides guidance on the accounting and financial reporting for certain types of compensated absences including parental leave, military leave, and injury duty leave. The School is currently evaluating the effect that implementation of the new standard will have on its financial statements. The requirements of this Statement are effective for reporting periods beginning after December 15, 2023. The School is currently evaluating the effect that implementation of the new standard will have on its financial statements.

Income Taxes

Sports Leadership and Management, Inc. qualifies as a tax-exempt organization under Internal Revenue Code Section 501(c)(3) and is therefore, exempt from income tax. Accordingly, no tax provision has been made in the accompanying financial statements.

Subsequent Events

In accordance with GASB Codification Section 2250.106, the School has evaluated subsequent events and transactions for potential recognition or disclosure through September 15, 2023, which is the date the financial statements were available to be issued.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.



## **Note 2 – Cash and Investments**

### Deposits

The School maintains its cash and cash equivalents in two financial institutions. Deposits at FDIC-insured institutions are insured up to \$250,000 per depositor, per financial institution. The School is a charter school under Sports Leadership and Management, Inc., which also operates various other charter schools. All bank accounts are opened under the account ownership of Sports Leadership and Management, Inc., therefore, bank balances at times may potentially be in excess of FDIC coverage. As of June 30, 2023, bank balances in potential excess of FDIC coverage was approximately \$85,000.

### Investments

The School follows the Governmental Accounting Standards Board (GASB) Statement No. 72, *Fair Value Measurement and Application*. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in markets for identical assets; Level 2 inputs are significant other observable inputs (including quoted prices for similar investments, interest rates, credit risk, etc.); Level 3 inputs are significant unobservable inputs.

At June 30, 2023, the School had \$630,000 invested in a governmental money market mutual fund that is exempt from GASB 72 fair value hierarchy disclosures. The governmental money market mutual fund values its portfolio securities at amortized cost which approximates fair value. The government money market mutual fund primarily invests in cash, high quality, short-term U.S. government securities and/or repurchase agreements that are collateralized fully by government securities that have been valued by the fund as Level 2. As of June 30, 2023, maturities of the fund's portfolio holdings are approximately 91% within 30 days.

### Credit Risk

*Concentration of credit risk* is the risk of loss attributed to the magnitude of investments in a single issuer. The School manages its exposure to credit risk by limiting investments to highly rated government money market mutual funds. The fund is rated Aaa-mf by Moody's.

*Custodial credit risk* is the risk that in the event of a failure of a depository financial institution or counterparty that is in possession of investment or collateral securities, the School will not be able to recover deposits or will not be able to recover collateral securities that are in the possession of an outside party. For an investment, custodial credit risk is the risk that in the event of the failure of the counterparty to a transaction, the School will not be able to recover the value of investments or collateral securities that are in the possession of an outside party. At June 30, 2023, all of the School's investments in government money market mutual funds were held in a separate account and designated as assets of the School.

*Interest rate risk* is the risk that changes in interest rate will adversely affect the fair value of an investment. The School manages its exposure to declines in fair values by limiting all investments to government money market mutual funds that can be redeemed daily.

Sports Leadership and Management (SLAM) Middle School North Campus  
(A Charter School under Sports Leadership and Management Inc.)  
Notes to Financial Statements  
June 30, 2023

**Note 3 –Capital Assets**

The following schedule provides a summary of changes in capital assets, acquired substantially with public funds, for the year ended June 30, 2023:

	Balance 07/01/22	Additions	Retirements	Balance 06/30/23
Capital assets, depreciable:				
Leasehold improvements	\$ 130,214	\$ -	\$ -	\$ 130,214
Computer equipment	328,587	13,913	-	342,500
Furniture and equipment	388,559	6,912	-	395,471
Total Capital Assets	<u>\$ 847,360</u>	<u>\$ 20,825</u>	<u>\$ -</u>	<u>\$ 868,185</u>
Less Accumulated Depreciation:				
Leasehold improvements	\$ (34,794)	\$ (7,946)	\$ -	\$ (42,740)
Computer equipment	(235,952)	(48,229)	-	(284,181)
Furniture and equipment	(344,458)	(27,058)	-	(371,516)
Total Accumulated Depreciation	<u>(615,204)</u>	<u>(83,233)</u>	<u>-</u>	<u>(698,437)</u>
Capital Assets, net	<u>\$ 232,156</u>	<u>\$ (62,408)</u>	<u>\$ -</u>	<u>\$ 169,748</u>
Lease Assets:				
Right of use lease asset (building)	2,992,970	\$ -	\$ -	\$ 2,992,970
Less accumulated amortization	(115,114)	(115,114)	-	(230,228)
Total Lease Assets, net	<u>2,877,856</u>	<u>(115,114)</u>	<u>-</u>	<u>2,762,742</u>
Governmental Activities Capital Assets, net	<u>\$ 3,110,012</u>	<u>\$ (177,522)</u>	<u>\$ -</u>	<u>\$ 2,932,490</u>

For the fiscal year ended June 30, 2023, depreciation and amortization expense is allocated in the Statement of Activities by function as follows:

	Depreciation	Amortization
Instruction	\$ 71,679	\$ -
Facilities acquisition	5,925	-
Food services	639	-
School administration	2,148	-
Maintenance of plant	1,377	-
Operation of plant	1,465	115,114
Total expense	<u>\$ 83,233</u>	<u>\$ 115,114</u>

**Note 4 –Education Service Support Provider**

Academica Dade, LLC, an education service and support provider, provides administrative services to the School including, but not limited to facility design, staffing recommendations, human resource coordination, regulatory compliance, legal and corporate upkeep, maintenance of the books and records, bookkeeping, budgeting and financial reporting and virtual education services. The agreement calls for a fee on a per student basis.

**Note 4 –Education Service Support Provider (continued)**

The agreement is with Sports Leadership and Management, Inc. through June 30, 2028, and unless terminated by the board, will have the option to renew for an additional 5 year period. During the year ended June 30, 2023, the School incurred \$115,650 in fees.

**Note 5 –Transactions with Affiliates**

SLAM Foundation, Inc. is a not-for-profit supporting organization of Sports Leadership and Management, Inc. under Section 509(a)(3) of the Internal Revenue Code.

SLAM Foundation, Inc. has made long-term non-interest-bearing advances to the School. The following schedule provides a summary of changes in long-term advances for the year ended June 30, 2023.

	Balance 07/01/22	Increases	Decreases	Balance 06/30/23
SLAM Foundation, Inc.	\$ 400,000	\$ -	\$ (200,000)	\$ 200,000
Total Long Term Debt	<u>\$ 400,000</u>	<u>\$ -</u>	<u>\$ (200,000)</u>	<u>\$ 200,000</u>

**Note 6 –Transactions with other divisions of Sports Leadership and Management, Inc.**

For 2023, the School’s facility was shared with Sports Leadership and Management Charter High School (North Campus). Management allocates a proportionate share of leases, salaries, lunch receipts, food and supplies, and other expenses to each school individually based on student enrollment and usage of facilities and staff to these schools and other schools operated by Sports Leadership and Management, Inc. In addition, the student activities account of Sports Leadership and Management Charter High School (North Campus) is recorded in the School’s books.

Sports Leadership and Management, Inc. received funds for the Federal lunch program for all the school in this campus, as listed above. Revenues and expenses related to such program have been allocated to each school based on FTE equivalent for purposes of presentation in the financial statements. In addition, Sports Leadership and Management, Inc. charges all its affiliated schools an assessment for shared corporate costs and accreditation expenses. The School paid Sports Leadership and Management, Inc. \$38,475 in connection with these charges during the year.

**Note 7 – Long-Term Liabilities**

Lease Liability

SDG Charter, LLC entered into an agreement with the City of North Miami Beach to develop, operate and manage a world class state-of-the-art sports complex at the City’s Mishcon Park. On November 23, 2016, Sports Leadership and Management, Inc. (the sub-concessionaire) entered into a space sub-concession agreement with SDG Charter, LLC for the premises. The charter school facility is located at 16551 NE 16<sup>th</sup> Ave, North Miami Beach, Florida 33162.

The term of this sub-concession agreement was renewed in 2022 through 2047. This concession agreement is subject and subordinate to the terms, conditions, and covenants stated in the management agreement and if the management agreement terminates for any reason, then this sublease shall also terminate.

**Note 7 – Long-Term Liabilities (continued)**

Sub-concessionaire shall pay a monthly fee at the rate of \$900 per FTE subject to a minimum of 315 enrolled students per term to be increased during the extension period annually by 2%. The minimum monthly fee shall increase to 90% of the certificate of use for enrolled students not to exceed the school’s approved charter capacity. The agreement also requires an additional monthly fee equaling seventy-five (75%) of the pro-rata share for the usage costs of water, sewer and electricity.

At the time of initial measurement, the lease right of use asset and liability were allocated between School and Sports Leadership and Management Charter High School (North Campus) based on enrollment and usage of facility. The allocation used was approximately 45% for SLAM Academy High School (North Campus) and 55% for the School. At the time of the initial measurement, the School has used an average effective interest for several borrowings during FY 2021 and 2022. The average borrowing rate was 5% which was used to discount the annual lease payments to recognize the intangible right to use this asset and the lease liability.

For the year ended June 30, 2023, interest expense totaled \$145,395, as it relates to its lease agreements.

For 2023 variable and other payments of approximately \$48,000 in connection with the lease agreement not previously included in the measurement of the lease liability were recorded in rent expense.

Changes in long term lease liabilities during the year are as follows:

	Balance 07/01/22	Increases	Decreases	Balance 06/30/23
Lease liability	\$ 2,935,391	\$ -	\$ (60,525)	\$ 2,874,866
Total lease payable	<u>\$ 2,935,391</u>	<u>\$ -</u>	<u>\$ (60,525)</u>	<u>\$ 2,874,866</u>

Annual requirements to amortize the lease liability and related interest are as follows:

Year	Principal	Interest	
2024	\$ 63,622	\$ 142,298	
2025	66,877	139,043	
2026	70,298	135,622	
2027	73,895	132,025	
2028	77,675	128,245	
2029-2033	452,212	577,388	for a five year period
2034-2038	580,351	449,249	for a five year period
2039-2043	744,798	284,802	for a five year period
2044-2047	745,138	78,542	for a five year period
	<u>\$ 2,874,866</u>	<u>\$ 2,067,214</u>	

**Note 8 – Contingencies and Concentrations**

Contingencies and Concentrations

The School receives substantially all of its funding from the District under the Florida Education Finance Program (FEFP), which is based in part on a computation of the number of full-time equivalent (FTE) students attending different instructional programs. The accuracy of FTE student data submitted by individual schools and used in the FEFP computations is subject to audit by the state and, if found to be in error, could result in refunds to the state or in decreases to future funding allocations. Additionally, the School receives various forms of federal, state and local funding which are subject to financial and compliance audits. It is the opinion of management that the amount of funding, if any, which may be remitted back to the state due to errors in the FTE student data or the amount of grant expenditures which may be disallowed by grantor agencies would not be material to the financial position of the School.

Pursuant to the Charter School contract with the School District, the District withholds an administrative fee of 5% of the qualifying revenues of the School. For the year ended June 30, 2023, administrative fees withheld by the School District totaled \$89,634.

**Note 9 – Interfund Transfers**

Interfund transfers in governmental funds as of June 30, 2023 consist of the following:

	General Fund	Special Revenue Fund	Capital Projects Fund
To reimburse the general fund for prior period's shortfall in the lunch program	\$ 5,496	\$ (5,496)	\$ -
To fund lease payments in the capital projects fund	(59,863)	-	59,863
To reimburse the general fund for prior period's federal expenditures	-	(180,426)	-
Total Transfers, net	<u>\$ (54,367)</u>	<u>\$ (185,922)</u>	<u>\$ 59,863</u>
Due to General Fund from Capital Projects Fund for Capital Outlay	\$ 12,903	\$ -	\$ (12,903)
Due to General Fund from Special Revenue Fund for federal funds	135,402	(135,402)	-
Total Due from/(Due to)	<u>\$ 148,305</u>	<u>\$ (135,402)</u>	<u>\$ (12,903)</u>

**Note 10 – Risk Management**

The School is exposed to various risks of loss related to torts; thefts of, damage to and destruction of assets; administrative errors and omissions; personal injury; workers compensation and natural disasters for which the School carries commercial insurance. Settlement amounts have not exceeded insurance coverage for the past three years. In addition, there were no reductions in insurance coverage from those in the prior year.

**Note 10 – Risk Management (continued)**

The School has entered into a strategic relationship with ADP TotalSource, Inc., a human resource management firm, typically known as “Professional Employer Organization” (PEO). Under a co-employment agreement, the PEO is the employer of record and is responsible for administering payroll, payroll taxes, provide employee benefits and assist with human resources and risk management. Accordingly, certain human resource related risks are transferred to the PEO. Nevertheless, the School may be subject to risks, including loss, penalties and fines related to employment practices, administrative error and omissions.

**Note 11 – Defined Contribution Retirement Plan**

The School’s personnel, which are leased through ADP TotalSource Group, Inc., are eligible to participate in a defined contribution 401(k) plan sponsored by the leasing company, covering employees who meet certain age and tenure requirements. Under the ADP TotalSource Retirement Savings Plan (the “Plan”), the School provides a match of 100% of the employee’s contribution up to 4% of the employee’s compensation. The School contributed to the Plan \$12,550 for the year ended June 30, 2023. The School does not exercise any control or fiduciary responsibility over the Plans’ assets, which are administered by Voya Financial.

REQUIRED SUPPLEMENTARY INFORMATION

Sports Leadership and Management (SLAM) Middle School North Campus  
(A charter school under Sports Leadership and Management, Inc.)

Statement of Revenues, Expenditures, and Changes in Fund Balance  
For the year ended June 30, 2023

	General Fund		
	Original Budget	Final Budget	Actual
<b>REVENUES</b>			
State passed through local	\$ 1,611,600	\$ 1,989,088	\$ 1,990,088
Charges and other revenue	130,200	15,039	16,992
Total Revenues	<u>1,741,800</u>	<u>2,004,127</u>	<u>2,007,080</u>
<b>EXPENDITURES</b>			
Current:			
Instruction	700,198	875,002	873,355
Student support services	8,109	8,104	7,187
Instructional staff training	23,173	19,202	17,800
Board	18,381	27,903	25,981
School administration	379,261	329,032	327,646
Fiscal services	33,525	40,193	38,550
Central services	61,466	64,039	62,035
Operation of plant	195,404	184,039	182,587
Maintenance of plant	52,214	72,091	69,893
Administrative technology services	18,353	14,029	11,685
Total Current Expenditures	<u>1,490,084</u>	<u>1,633,634</u>	<u>1,616,719</u>
Excess (Deficit) of Revenues Over Current Expenditures	<u>251,716</u>	<u>370,493</u>	<u>390,361</u>
Debt Service:			
Redemption of Principal	-	-	-
Interest	-	-	-
Other Capital Outlay	10,800	21,000	20,825
Total Debt Service and Capital Outlay	<u>10,800</u>	<u>21,000</u>	<u>20,825</u>
Total Expenditures	<u>1,500,884</u>	<u>1,654,634</u>	<u>1,637,544</u>
Excess (Deficit) of Revenues Over Expenditures	240,916	349,493	369,536
Other financing sources (uses):			
Transfers in (out)	112,718	86,382	126,059
Repayment loan to SLAM Foundation	-	(200,000)	(200,000)
Net change in fund balance	353,634	235,875	295,595
Fund Balance at beginning of year	<u>392,099</u>	<u>392,099</u>	<u>392,099</u>
Fund Balance at end of year	<u>\$ 745,733</u>	<u>\$ 627,974</u>	<u>\$ 687,694</u>

Notes to Budgetary Comparison Schedule

An annual budget is adopted on the modified accrual basis of accounting, consistent with generally accepted accounting principles. Amendments to the budget can only be made with the approval of the Board of Directors.



Sports Leadership and Management (SLAM) Middle School North Campus  
(A charter school under Sports Leadership and Management, Inc.)

Statement of Revenues, Expenditures, and Changes in Fund Balance  
For the year ended June 30, 2023

	Special Revenue Fund		
	Original Budget	Final Budget	Actual
<b>REVENUES</b>			
Federal sources	\$ 679,000	\$ 682,093	\$ 684,606
Charges for services	171,214	65,902	67,945
Total Revenues	850,214	747,995	752,551
<b>EXPENDITURES</b>			
Current:			
Instruction	395,632	278,934	276,306
Student support services	35,968	40,293	38,631
School administration	19,028	25,039	23,527
Food services	86,214	108,394	106,930
Operation of plant	55,948	56,092	54,917
Community services	85,000	92,956	91,510
Total Current Expenditures	677,790	601,708	591,821
Excess (Deficit) of Revenues Over Current Expenditures	172,424	146,287	160,730
Capital Outlay	-	-	-
Total Expenditures	677,790	601,708	591,821
Excess (Deficit) of Revenues Over Expenditures	172,424	146,287	160,730
Other financing sources (uses)			
Transfers in (out)	(172,424)	(146,287)	(185,922)
Net change in fund balance	-	-	(25,192)
Fund Balance at beginning of year, as restated	39,042	39,042	39,042
Fund Balance at end of year	\$ 39,042	\$ 39,042	\$ 13,850

Notes to Budgetary Comparison Schedule

An annual budget is adopted on the modified accrual basis of accounting, consistent with generally accepted accounting principles. Amendments to the budget can only be made with the approval of the Board of Directors.



INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

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To the Board of Directors of  
Sports Leadership and Management (SLAM) Middle School North Campus  
Miami, Florida

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the governmental activities and each major fund of Sports Leadership and Management (SLAM) Middle School North Campus (the "School"), as of, and for the year ended June 30, 2023, and the related notes to the financial statements, which collectively comprise the School's basic financial statements and have issued our report thereon dated September 15, 2023.

**Report on Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the School's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we do not express an opinion on the effectiveness of the School's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

## **Report on Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We issued a separate management letter pursuant to Chapter 10.850, Rules of the Auditor General dated September 15, 2023.

## **Purpose of This Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

A handwritten signature in blue ink that reads "HLB Gravier, CPA". The signature is written in a cursive, flowing style.

CERTIFIED PUBLIC ACCOUNTANTS

Coral Gables, Florida  
September 15, 2023



## MANAGEMENT LETTER

To the Board of Directors of  
Sports Leadership and Management (SLAM) Middle School North Campus  
Miami, Florida

### **Report on the Financial Statements**

We have audited the financial statements of Sports Leadership and Management (SLAM) Middle School North Campus, Miami, Florida, as of and for the fiscal year ended June 30, 2023 and have issued our report thereon dated September 15, 2023.

### **Auditor's Responsibility**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and Chapter 10.850, Rules of the Auditor General.

### **Other Reporting Requirements**

We have issued our Independent Auditors' Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with *Government Auditing Standards*. Disclosures in those reports and schedules, which are dated September 15, 2023, should be considered in conjunction with this management letter.

### **Prior Audit Findings**

Section 10.854(1)(e)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report.

There were no findings or recommendations in the preceding audit report.

### **Official Title**

Section 10.854(1)(e)5., Rules of the Auditor General, requires the name or official title of the entity and the school code assigned by the Florida Department of Education be disclosed in this management letter. The official title and the school code assigned by the Florida Department of Education of the entity is: Sports Leadership and Management (SLAM) Middle School North Campus (W/L# 6024).

## **Financial Condition and Management**

Section 10.854(1)(e)2. and 10.855(11), Rules of the Auditor General, require us to apply appropriate procedures and communicate whether or not Sports Leadership and Management (SLAM) Middle School North Campus has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and to identify the specific condition(s) met. In connection with our audit, we determined that Sports Leadership and Management (SLAM) Middle School North Campus did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Pursuant to Sections 10.854(1)(e)6.a and 10.855(12), Rules of the Auditor General, we applied financial condition assessment procedures for Sports Leadership and Management (SLAM) Middle School North Campus. It is management's responsibility to monitor Sports Leadership and Management (SLAM) Middle School North Campus' financial condition, and our financial condition assessment was based in part on representations made by management and the review of financial information provided by same.

Section 10.854(1)(e)3., Rules of the Auditor General, requires that we communicate any recommendation to improve financial management. In connection with our audit, we did not have any such recommendations.

## **Transparency**

Sections 10.854(1)(e)7. and 10.855(13), Rules of the Auditor General, require us to apply appropriate procedures and communicate the results of our determination as to whether Sports Leadership and Management (SLAM) Middle School North Campus maintains on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes. In connection with our audit, we determined that Sports Leadership and Management (SLAM) Middle School North Campus maintained on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes.

## **Additional Other Matters**

Section 10.854(1)(e)4., Rules of the Auditor General, requires us to communicate noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but warrants the attention of those charged with governance. In connection with our audit, we did not note any such findings.

## **Purpose of this Letter**

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and Florida House of Representatives, the Florida Auditor General, School Board of Miami-Dade County, Federal and other granting agencies, the Board of Directors, and applicable management and is not intended to be and should not be used by anyone other than these specified parties.



CERTIFIED PUBLIC ACCOUNTANTS

Coral Gables, Florida  
September 15, 2023