HLB GRAVIER, LLP
CERTIFIED PUBLIC ACCOUNTANTS

Becoming Collegiate Academy, Inc.
(A Charter School and Component Unit
of the School Board of Duval County, Florida)
W/L #5871
Jacksonville, Florida

Financial Statements and
Independent Auditors' Report

June 30, 2026

TABLE OF CONTENTS

General Information 1
Independent Auditors' Report. 2-4
Management's Discussion and Analysis
(Required Supplementary Information) 5-9

Basic Financial Statements:
Government-wide Financial Statements:
Statement of Net Position 10
Statement of Activities. 11
Fund Financial Statements:
Balance Sheet - Governmental Funds. 12
Reconciliation of the Governmental Fund Balance Sheet to the Statement of Net Position 13
Statement of Revenues, Expenditures and Changes in Fund Balance - Governmental Funds. 14
Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balance of Governmental Funds to the Statement of Activities. 15
Notes to the Basic Financial Statements 16-25

Required Supplementary Information:
Budgetary Comparison Schedules. 26-27
Notes to Budgetary Comparison Schedules 28

Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards* 29-30

Management Letter 31-32

Becoming Collegiate Academy, Inc.
W/L# 5871

5258 Norwood Avenue #3
Jacksonville, FL 32208

2025-2026

BOARD OF DIRECTORS

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Desiree Corely-Jones, Vice Chair
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Cameron Frazier, Principal

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INDEPENDENT AUDITORS' REPORT

To the Board of Directors of
Becoming Collegiate Academy, Inc.
Jacksonville, Florida

Report on the Audit of the Financial Statements

Opinions

We have audited the accompanying financial statements of the governmental activities and each major fund of Becoming Collegiate Academy, Inc. (the "School"), a charter school and a component unit of the District School Board of Duval County as of, and for the year ended June 30, 2026, and the related notes to the financial statements, which collectively comprise the School's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of Becoming Collegiate Academy, Inc. as of June 30, 2026, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Becoming Collegiate Academy, Inc.'s ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the School's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information on pages 5 through 9 and 26 to 28 be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated September 30, 2026 on our consideration of the School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School's internal control over financial reporting and compliance.

HLB Gravier, LLP

CERTIFIED PUBLIC ACCOUNTANTS

Coral Gables, Florida
September 30, 2026

Management's Discussion and Analysis
Becoming Collegiate Academy, Inc.

June 30, 2026

The corporate officers of Becoming Collegiate Academy, Inc. have prepared this narrative overview and analysis of the School's financial activities for year the ended June 30, 2026,

About the School

Becoming Collegiate Academy is a tuition-free public charter school located in Jacksonville, Florida, operating under a charter with the District School Board of Duval County. The School opened to students in 2022 and follows an intentional growth model, adding grade levels as it expands toward serving students through fifth grade. Becoming Collegiate Academy provides a college-preparatory educational program inspired by the academic and cultural environment of Historically Black Colleges and Universities (HBCUs), with an emphasis on academic achievement, character development, cultural identity, and preparing students for success in college and life.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the School's basic financial statements. The School's financial statements for the year ended June 30, 2026 are presented in accordance with GASB Codification Section 2200. The financial statements have three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other required supplementary information in addition to the basic financial statements themselves.
The government-wide financial statements report all assets and liabilities of the government, including both financial and nonfinancial assets and both short-term and long-term obligations. Revenues are recognized when they relate to the current reporting period, regardless of when the related cash is received, and expenses are recognized when incurred, regardless of when cash is paid. The government-wide statements also report deferred outflows and deferred inflows of resources that relate to future reporting periods. Accordingly, the government-wide financial statements are prepared using the economic resources measurement focus and the accrual basis of accounting.

The governmental fund financial statements focus on current financial resources. They generally report current financial assets and liabilities, such as cash, receivables, and accounts payable, rather than long-term capital assets and long-term liabilities. Revenues are recognized when they are both measurable and available to finance current-period expenditures, while expenditures generally are recognized when the related governmental fund liability is incurred, subject to certain exceptions for long-term obligations. Deferred outflows and deferred inflows reported at the governmental fund level are limited to those applicable to current financial resources. Accordingly, governmental fund financial statements are prepared using the current financial resources measurement focus and the modified accrual basis of accounting.

More detail about the measurement focus and basis of accounting can be found in the first note to the financial statements, the Summary of Significant Accounting Policies.

FINANCIAL SUMMARY

A summary of the School's net position as of June 30, 2026 and 2025 is as follows:

	2026	2025	Variance
Cash	$ 157,533	$ 742,367	$ (584,834)
Prepaid expenses and other current assets	52,577	22,590	29,987
Due from other agencies	411,041	139,408	271,633
Deposits	114,773	57,423	57,350
Capital and right of use assets, net	4,408,474	1,921,777	2,486,697
Total Assets	5,144,398	2,883,565	2,260,833
Deferred Outflows	-	-	-
Accounts payable and accrued liabilities	398,040	120,503	277,537
Lease liability	3,289,497	1,225,628	2,063,869
Total Liabilities	3,687,537	1,346,131	2,341,406
Deferred Inflows	-	-	-
Net Position:			
Net investment in capital assets	1,118,977	696,149	422,828
Restricted	1,786	16,083	(14,297)
Unrestricted	336,098	825,202	(489,104)
Total Net Position	$ 1,456,861	$ 1,537,434	$ (80,573)

Total assets increased by approximately $2.3 million during fiscal year 2026. The increase was primarily attributable to an increase of approximately $2.5 million in capital and right-of-use assets, net, and an increase of approximately $272,000 in amounts due from other agencies (see Note 3). These increases were partially offset by a decrease of approximately $585,000 in cash. The significant increase in capital and right-of-use assets is related primarily to the new right-of-use assets recorded during the year.

Total liabilities increased by approximately $2.3 million, primarily due to an increase of approximately $2.1 million in lease liabilities and approximately $278,000 in accounts payable and accrued liabilities. The increase in lease liabilities corresponds with the new lease agreement which resulted in the increase in capital and right-of-use assets during the year.

Total net position decreased by approximately $81,000. Net investment in capital assets increased by approximately $423,000, while unrestricted net position decreased by approximately $489,000. The changes primarily reflect the impact of the School's capital and leasing activity and current-year operations.

A summary and analysis of the School's revenues and expenses for the years ended June 30, 2026 and 2025 is as follows:

	2026	2025	Variance
REVENUES			
Program Revenues			
Capital grants and contributions	$ 496,444	$ 335,694	$ 160,750
Operating grants and contributions	1,149,583	487,867	661,716
Charges for services	32,920	8,063	24,857
General Revenues			
State and local sources	2,422,037	1,904,128	517,909
Investment earnings and other revenues	214,856	773,605	(558,749)
Total Revenues	$ 4,315,840	$ 3,509,357	$ 806,483
EXPENSES			
Component Unit Activities:			
Instruction	$ 1,760,126	$ 1,059,797	$ 700,329
Student support services	59,402	-	59,402
Instructional media services	-	218	(218)
Instructional staff training services	32,733	9,915	22,818
Instruction-related technology	6,792	-	6,792
General Administration	106,560	87,458	19,102
School administration	882,232	688,511	193,721
Fiscal services	65,047	64,514	533
Food services	277,999	209,799	68,200
Pupil transportation services	208,701	117,983	90,718
Operation of plant	803,359	550,265	253,094
Community services	42,158	38,148	4,010
Debt service	151,304	54,676	96,628
Total Expenses	4,396,413	2,881,284	1,515,129
Change in Net Position	(80,573)	628,073	(708,646)
Net Position at Beginning of Year	1,537,434	909,361	628,073
Net Position at End of Year	$ 1,456,861	$ 1,537,434	$ (80,573)

Student enrollment increased from 203 students in 2025 to 255 students in 2026, an increase of approximately 26%. Total revenues increased by approximately $806,000, primarily due to increases of approximately $662,000 in operating grants and contributions which were due to the increase in Title I and CSP funding during the year. There was also a $518,000 increase in state and local sources, and $161,000 in capital grants and contributions which were mainly due to increase in enrollment. These increases were partially offset by a decrease of approximately $559,000 in investment earnings and other revenues which were mainly due to private grants that were received in 2025 but not in 2026.

Total expenses increased by approximately $1.5 million during fiscal year 2026, consistent with the School's continued growth and increased enrollment. The increase was primarily attributable to increases of approximately $700,000 in instruction, $253,000 in operation of plant, $194,000 in school administration, $97,000 in debt service, and $91,000 in pupil transportation services.

As a result of expenses increasing at a greater rate than revenues, the School reported a decrease in net position of approximately $81,000 in 2026, compared with an increase of approximately $628,000 in 2025.

Governmental Funds

The School reports three major funds individually in the governmental fund financial statements. Most of the discussion regarding governmental activities is equally applicable to the finances of those governmental funds.

At the end of the fiscal year, the School's governmental general fund reported ending fund balance of $221,325. The fund balance unassigned and available for spending at the School's discretion is $168,748. These funds will be available for the School's future ongoing operations.

The special revenue fund reported an ending fund balance of $1,786 that was restricted for the School's lunch program.

CAPITAL ASSETS AND LONG-TERM DEBT

Capital Assets

The School's investment in capital assets as of June 30, 2026 amounts to $4,408,474 (net of accumulated depreciation and amortization). This investment in capital assets includes right of use lease assets, improvements, furniture, fixtures and equipment.

The School continued to operate from its facilities located at 5258 Norwood Avenue #3, Jacksonville, FL 32208. Commencing in the 2026-2027 school year, the school began operations at its new lease facilities at 330 W 9th Street, Jacksonville, FL 32206.

Long-Term Liabilities

As of June 30, 2026, the School had long term debt totaling $3,289,497 relating to capital assets.

The lease asset is amortized using the straight-line method over the term of the lease and the lease liability amortizes based on the effective interest method resulting in a higher liability and expense during the early years of the lease.

CURRENTLY KNOWN FACTS, DECISIONS OR CONDITIONS

Currently known facts, decisions or conditions expected to affect the School's financial position include:

- **Enrollment** – enrollment is projected to be approximately 324 in fiscal year 2027.
- **Changes in funding or legislative appropriations** - Local Capital Improvement Revenue will increase an additional 25% in 2026-27 from the amount in 2025-26 plus any increases from higher local tax collections.

Requests for Information

This financial report is intended to provide a general overview of the finances of the Charter School. Requests for additional information may be addressed to the School's Administrator located at 330 W 9th Street, Jacksonville, FL 32206.

Becoming Collegiate Academy, Inc.
Statement of Net Position
June 30, 2026

	Governmental Activities
Assets	
Current assets:	
Cash	$ 157,533
Due from other agencies	411,041
Prepaid expenses and other current assets	52,577
Total current assets	621,151
Deposits	114,773
Capital assets, net	
Capital assets, non-depreciable	223,514
Capital assets, depreciable	1,252,377
Less: accumulated depreciation	(135,177)
Right-of-use lease assets	3,787,842
Less: accumulated amortization	(720,082)
Total capital assets, net	4,408,474
Total Assets	5,144,398
Deferred Outflows of Resources	-
Liabilities	
Current liabilities:	
Salaries and wages payable	24,109
Accounts payable	373,931
Current portion of lease liability	235,973
Total current liabilities	634,013
Lease liability	3,053,524
Total Liabilities	3,687,537
Deferred Inflows of Resources	-
Net position	
Net investment in capital assets	1,118,977
Restricted	1,786
Unrestricted	336,098
Total Net Position	$ 1,456,861

The accompanying notes are an integral part of this financial statement

Becoming Collegiate Academy, Inc.
Statement of Activities
For the year ended June 30, 2026

FUNCTIONS:	Expenses	Program Revenues: Charges for Services	Program Revenues: Operating Grants and Contributions	Program Revenues: Capital Grants and Contributions	Net (Expense) Revenue and Changes in Net Position
Governmental activities:					
Instruction	$ 1,760,126	$ -	$ 552,686	$ -	$ (1,207,440)
Student support services	59,402	-	53,226	-	(6,176)
Instructional staff training services	32,733	-	32,000	-	(733)
Instruction-related technology	6,792	-	-	-	(6,792)
General Administration	106,560	-	-	-	(106,560)
School administration	882,232	-	197,189	-	(685,043)
Fiscal services	65,047	-	-	-	(65,047)
Food services	277,999	-	296,711	-	18,712
Pupil transportation services	208,701	-	-	-	(208,701)
Operation of plant	803,359	-	17,771	496,444	(289,144)
Community services	42,158	32,920	-	-	(9,238)
Debt service	151,304	-	-	-	(151,304)
Total Governmental Activities	4,396,413	32,920	1,149,583	496,444	(2,717,466)

General revenues:	
State and local sources	2,422,037
Interest and other revenue	214,856
Change in net position	(80,573)
Net position, beginning	1,537,434
Net position, ending	$ 1,456,861

The accompanying notes are an integral part of this financial statement

Becoming Collegiate Academy, Inc.
Balance Sheet - Governmental Funds
June 30, 2026

	General Fund	Special Revenue Fund	Capital Projects Fund	Total Governmental Funds
Assets				
Cash	$ 155,747	$ 1,786	$ -	$ 157,533
Due from other agencies	5,123	342,431	63,487	411,041
Prepaid expenses and other current assets	52,577	-	-	52,577
Due from funds	405,918	-	-	405,918
Total Assets	619,365	344,217	63,487	1,027,069
Deferred Outflows of Resources	-	-	-	-
Liabilities				
Salaries and wages payable	24,109	-	-	24,109
Accounts payable	373,931	-	-	373,931
Due to funds	-	342,431	63,487	405,918
Total Liabilities	398,040	342,431	63,487	803,958
Deferred Inflows of Resources	-	-	-	-
Fund balance				
Nonspendable, not in spendable form	52,577	-	-	52,577
Restricted	-	1,786	-	1,786
Unassigned	168,748	-	-	168,748
	221,325	1,786	-	223,111
Total Liabilities, Deferred Inflows of Resources and Fund Balance	$ 619,365	$ 344,217	$ 63,487	$ 1,027,069

The accompanying notes are an integral part of this financial statement

Becoming Collegiate Academy, Inc.
Reconciliation of the Governmental Fund Balance Sheet to the Statement of Net Position
June 30, 2026

Total Fund Balance - Governmental Funds		$ 223,111
Amounts reported for governmental activities in the statement of net position are different because:		
Capital assets net of accumulated depreciation and amortization used in governmental activities are not financial resources and therefore are not reported in the fund.		
Capital assets, non-depreciable	223,514	
Capital assets, depreciable	1,252,377	
Less: accumulated depreciation	(135,177)	
Right-of-use lease asset	3,787,842	
Less: accumulated amortization	(720,082)	
		4,408,474
Long term debt which is not due and payable in the current period and, therefore, is not reported in the governmental funds.		(3,289,497)
Long term security deposits in governmental activities are not financial resources and therefore are not reported in the governmental funds.		114,773
Total Net Position - Governmental Activities		$1,456,861

The accompanying notes are an integral part of this financial statement

Becoming Collegiate Academy, Inc.
Statement of Revenues, Expenditures, and Changes in Fund Balance-Governmental Funds
For the year ended June 30, 2026

	General Fund	Special Revenue Fund	Capital Projects Fund	Total Governmental
Revenues:				
State capital outlay funding	$ -	$ -	$ 171,760	$ 171,760
State passed through local	2,422,037	-	-	2,422,037
Local capital improvement revenue	-	-	96,931	96,931
Federal sources	-	1,149,583	-	1,149,583
Local sources	-	-	227,753	227,753
Other revenue	134,559	-	-	134,559
Charges for services	-	32,920	-	32,920
Total Revenues	2,556,596	1,182,503	496,444	4,235,543
Expenditures:				
Current				
Instruction	1,215,157	531,197	-	1,746,354
Student support services	6,176	53,226	-	59,402
Instructional staff training services	733	32,000	-	32,733
Instruction-related technology	6,792	-	-	6,792
General Administration	106,560	-	-	106,560
School administration	679,804	197,189	-	876,993
Fiscal services	65,047	-	-	65,047
Food services	-	277,129	-	277,129
Pupil transportation services	208,701	-	-	208,701
Operation of plant	245,212	17,771	74,141	337,124
Maintenance of plant	-	-	-	-
Community services	-	42,158	-	42,158
Capital Outlay:				
Other capital outlay	614,998	-	-	614,998
Right of use lease assets	-	-	3,361,032	3,361,032
Debt Service:				
Principal	-	-	270,999	270,999
Interest	-	-	151,304	151,304
Total Expenditures	3,149,180	1,150,670	3,857,476	8,157,326
Excess/(Deficit) of revenues over expenditures	(592,584)	31,833	(3,361,032)	(3,921,783)
Other financing sources:				
Right of use lease liability	-	-	3,361,032	3,361,032
Transfers in and (out)	46,130	(46,130)	-	-
Net change in fund balance	(546,454)	(14,297)	-	(560,751)
Fund Balance at beginning of year	767,779	16,083	-	783,862
Fund Balance at end of year	$ 221,325	$ 1,786	$ -	$ 223,111

The accompanying notes are an integral part of this financial statement

Becoming Collegiate Academy, Inc.
Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balance
of Governmental Funds to the Statement of Activities
For the period ended June 30, 2026

Net Change in Fund Balance - Governmental Funds		$ (560,751)
Amounts reported for governmental activities in the Statement of Activities are different because:		
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation and amortization expense. In the current period, these amounts are:		
Capital Outlay	614,998	
Right-of-use lease asset capital outlay	3,361,032	
Gain on right-of-use lease asset disposal	80,297	
Depreciation and amortization expense	(543,466)	
		3,512,861
Increase in long term assets is an expenditure in the governmental funds, but a decrease reduces long-term assets in the statement of net position. In the current period, these amounts are:		
Increases in long term assets	57,350	
Decreases in long term assets	-	
		57,350
Increases in long term liabilities provide current financial resources to governmental funds, but increases long term liabilities in the statement of net position. Reductions in long term liabilities is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position. In the current period, these amounts are:		
Decreases in long term liabilities	270,999	
Increases in long term liabilities	(3,361,032)	
		(3,090,033)
Change in Net Position of Governmental Activities		$ (80,573)

The accompanying notes are an integral
part of this financial statement

Note 1 – Summary of Significant Accounting Policies

Reporting Entity

Becoming Collegiate Academy, Inc. (the "School"), is a not-for-profit corporation organized pursuant to Chapter 617, Florida Statutes, the Florida Not-for-Profit Corporation Act. The governing body of the School is the board of directors of the not-for-profit corporation, which is composed of six members. The School operates under a charter granted by the sponsoring district, the District School Board of Duval County (the "District"). The current charter expires on June 30, 2031 and is renewable for an additional term pursuant to law or by mutual written agreement between the School and the District. During the term of the charter, the District may terminate the charter if good cause is shown. The School is considered a component unit of such District.

The School is located in Jacksonville, Florida for students from kindergarten through fifth grades and is funded by the District. These financial statements are for the year ended June 30, 2026, during which on average 255 students were enrolled for the school year.

Basis of Presentation

The School's accounting policies conform to accounting principles generally accepted in the United States as applicable to state and local governments. The Governmental Accounting Standards Board ("GASB") is the accepted standard setting body for establishing governmental accounting and financial reporting principles. Accordingly, the basic financial statements include both the government-wide and fund financial statements.

Government-wide and Fund Financial Statements

Government-wide Financial Statements

The government-wide financial statements include the statement of net position and the statement of activities. These statements report information about the School as a whole. Any internal interfund activity has been eliminated from these financial statements. Both statements report only governmental activities as the School does not engage in any business type activities. These statements do not include fiduciary funds.

The statement of activities reports the expenses of a given function offset by program revenues directly connected with the functional program. A function is an assembly of similar activities and may include portions of a fund or summarize more than one fund to capture the expenses and program revenues associated with a distinct functional activity. Program revenues include: (1) charges for services which report fees; (2) operating grants such as the National School Lunch Program, federal grants, and other state allocations; and (3) local and state capital grants specific to capital outlay. In addition, revenues not classified as program revenues are shown as general revenues, which include Florida Education Finance Program (FEFP) revenues, and other state and local sources.

Note 1 – Summary of Significant Accounting Policies (continued)

Fund Financial Statements

Fund financial statements are provided for governmental funds. The operations of the funds are accounted for with a separate set of self-balancing accounts that comprise its assets, deferred outflows of resources, liabilities, deferred inflows of resources, equity, revenues and expenditures. The School reports the following major governmental funds:

General Fund – is the School's primary operating fund. It accounts for all financial resources of the school, except those required to be accounted for in another fund.
Special Revenue Fund – accounts for the school's internal account and federal funding that is legally restricted to expenditures for particular purposes.
Capital Projects Fund - accounts for the resources restricted for the acquisition or construction of specific capital assets and from state and local capital funding that are legally restricted to expenditures for particular purposes.

Measurement Focus and Basis of Accounting

The financial statements of the School are prepared in accordance with generally accepted accounting principles (GAAP). The School's reporting entity applies all relevant Governmental Accounting Standards Board (GASB) *Codification of Accounting and Financial Reporting Guidance*.

The government-wide statements report using the economic resources measurement focus and the full accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

The School recognizes assets of non-exchange transactions in the period when the underlying transaction occurs, when an enforceable legal claim has arisen, or when all eligibility requirements are met. Revenues are recognized, on the modified accrual basis, when they are measurable and available. Non-exchange transactions occur when the school provides (or receives) value to (from) another party without receiving (or giving) equal or nearly equal value in return. Most donations are examples of non-exchange transactions. Revenues from grants and donations are recognized on the accrual basis, in the fiscal year in which all eligibility requirements have been satisfied.

Governmental fund financial statements report using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized when they are both measurable and available. "Measurable" means the amount of the transaction can be determined. "Available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. Florida Education Finance Program (FEFP) revenues are recognized when received. A one-year availability period is used for revenue recognition for all other governmental fund revenues. Charges for services and fees are recognized when cash is collected as amounts are not measurable. When grant terms provide that the expenditure of funds is the prime factor for determining eligibility for federal, state, and other grant funds, revenue is recognized at the time the expenditure is made. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on long-term debt and compensated absences, which are reported as expenditures when due. General capital asset acquisitions are reported as expenditures in governmental funds.

Note 1 – Summary of Significant Accounting Policies (continued)

Budgets and Budgetary Accounting
In compliance with Florida Statutes, the Board of Directors adopts an annual budget using the modified accrual basis of accounting. During the period, expenditures were controlled at the object level (e.g. salaries and benefits, purchased services, materials and supplies and capital outlay) within each activity (e.g. instruction, pupil personnel services, and school administration). Revisions to the annual budget are approved by the Board.

Inter-fund Transfers
Outstanding balances between funds are reported as "due to/from" other funds. Inter-fund transfers are made between the General Fund and Special Revenue Fund.

Cash and Cash Equivalents and Investments
All deposits are held in major banks and high grade investments. The School has not adopted a formal investment policy. Cash and cash equivalents includes all highly liquid investments with a maturity of three months or less.

Due from Other Governments or Agencies
Amounts due to the School by other governments or agencies are for grants or programs under which the services have been provided by the School. No allowance for uncollectible accounts is deemed necessary.

Long –Term Debt and Liabilities
In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities statement of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bond payable is reported net of the applicable bond premium or discount. Bond issuance costs are recognized as an expense in the period incurred. In the fund financial statements, governmental fund types report the face amount of debt issued as other financing sources.

Capital Assets
The School's property, plant and equipment with useful lives of more than one year are stated at historical cost and comprehensively reported in the statement of net position in the government-wide financial statements. Donated capital assets are recorded at their estimated fair market value on the date donated. The School generally capitalizes assets with a cost of $1,000 or more. Building improvements, additions and other capital outlays that significantly extend the useful life of an asset are capitalized. The costs of normal maintenance and repairs that do not add to the asset value or materially extend useful lives are not capitalized. Capital assets are depreciated using the straight-line method. When capital assets are sold or disposed of, the related cost and accumulated depreciation are removed from the accounts, and the resulting gain or loss is recorded in the government wide statements. Proceeds received from the sale or disposal of capital assets are recorded as Other Financing Sources in the governmental funds.

Note 1 – Summary of Significant Accounting Policies (continued)

The right of use assets are initially measured at an amount equal to the initial measurement of the related lease liability plus any lease payments made prior to the lease term, less lease incentives, and plus ancillary charges necessary to place the lease into service. The right of use assets are amortized on a straight-line basis over the life of the related lease.

Estimated useful lives, in years, for depreciable assets are as follows:

Improvements	5 Years
Furniture, fixtures, and equipment	3-10 Years
Right of use asset (building)	5 Years

Revenue Sources

Revenues for operations will be received primarily from the District pursuant to the funding provisions included in the School's charter. In accordance with the funding provisions of the charter and Section 1002.33, Florida Statutes, the School will report the number of full-time equivalent (FTE) students and related data to the District. Under the provisions of Section 1011.62, Florida Statutes, the District reports the number of the full-time equivalent (FTE) students and related data to the Florida Department of Education (FDOE) for funding through the FEFP. Funding for the School is adjusted during the period to reflect the revised calculations by the FDOE under the FEFP and the actual weighted full-time equivalent students reported by the School during the designated full-time equivalent student survey periods. After review and verification of FTE reports and supporting documentation, the FDOE may adjust subsequent fiscal period allocations of FEFP funding for prior year errors disclosed by its review as well as to prevent statewide allocations from exceeding the amount authorized by the Legislature. Normally, such adjustments are treated as reductions of revenue in the year the adjustment is made. In addition, the School receives a portion of the local operating millage revenues levied by the District.

The School may receive state funds through the District under charter school capital outlay funding pursuant to Section 1013.62, Florida Statutes. Funds are based on a capital outlay plan submitted to the District and are to be used for lease of school facilities. In addition, the School may receive a portion of the local capital improvement ad valorem tax revenues and sales surtax revenues levied by the District. Finally, the School may also receive Federal awards for the enhancement of various educational programs. Federal awards are generally received based on applications submitted to and approved by various granting agencies. For Federal awards in which a claim to these grant proceeds is based on incurring eligible expenditures, revenue is recognized to the extent that eligible expenditures have been incurred. Any excess amounts are recorded as deferred revenues until expended. Additionally, other revenues may be derived from various fundraising activities and certain other programs.

Charges for Services

The School charges students for various instruction and curriculum development programs including music, tutoring, food, art programs. These activities are recorded in the general fund since the fees charged are only supplementing the programs and the cost of such programs substantially exceed the fees. The School also offers a before and aftercare program that is reported in the special revenue fund.

Note 1 – Summary of Significant Accounting Policies (continued)

Contributions

Contributions are recognized when the donor makes a promise to give to the School that is, in substance, unconditional. Contributions that are restricted by the donor are reported as increases in unrestricted net position if the restrictions expire in the fiscal year in which the contributions are recognized. All other donor-restricted contributions are reported as increases in restricted net position depending on the nature of the restrictions.

The School reports gifts of fixed assets or materials as unrestricted support unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support. Absent donor stipulations regarding how long donated assets or assets acquired with restricted contributions must be maintained, the School reports expirations of donor restrictions when donated or acquired assets are placed in service. Contributions are considered to be unrestricted program funds unless specifically restricted by donor.

Compensated Absences

The School grants a specific number of paid time off days. Full time salary employees and full-time hourly employees are entitled to paid leave annually. In the event that available time is not used by the end of the benefit year, employees will not be able to "rollover" unused days for use in future years. There is no termination payment for accumulated unused days.

Income Taxes

Becoming Collegiate Academy, Inc. qualifies as a tax-exempt organization under Internal Revenue Code Section 501(c)(3), and is, therefore, exempt from income tax. Accordingly, no tax provision has been made in the accompanying financial statements.

Deferred Outflows/Inflows of Resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period and so will not be recognized as an outflow of resources (expense/expenditure) until then. The School does not have any items that qualify for reporting in this category.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period and so will not be recognized as an inflow of resources (revenue) until that time. The School does not have any items that qualify for reporting in this category.

Note 1 – Summary of Significant Accounting Policies (continued)

Net position and Fund balance classifications
Government-wide financial statements

Equity is classified as net position and displayed in three (3) components:

a) Net investment in capital assets - consists of capital assets net of accumulated depreciation and amortization reduced by the outstanding balances of any borrowings that are attributable to the acquisition or improvement of those assets.
b) Restricted net position - consists of net position with constraints placed on their use either by external groups such as creditors, grantors, contributors or laws or regulations of other governments.
c) Unrestricted net position - all other net position that do not meet the definition of "restricted" or "net investment in capital assets."

When both restricted and unrestricted resources are available for a specific purpose, it is the School's policy to use restricted resources first, until exhausted, before using unrestricted resources.

Fund financial statements

Under GASB Codification Section 1800.142, *Fund Balance Reporting and Governmental Fund Type Definitions*. This Statement defines the different types of fund balances that a governmental entity must use for financial reporting purposes. GASB requires the fund balance amounts to be properly reported within one of the fund balance categories listed below:

a) Nonspendable - includes amounts that cannot be spent because they are either not in spendable form or legally or contractually required to be maintained intact. Consists of fund balance associated with inventories and prepaid expenses.
b) Restricted - fund balance category includes amounts that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation. The restricted fund balance pertains to the School's National School Lunch Program.
c) Committed - fund balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the School's Board of Directors. There are no committed fund balances at period end.
d) Assigned - fund balance classification are intended to be used by the School's management for specific purposes but do not meet the criteria to be classified as restricted or committed. There are no assigned fund balances at year end.
e) Unassigned - portion of the fund balance that has not been restricted, committed or assigned for a specific purpose. This is the residual classification for the School's general fund.

Committed amounts would be reduced first, followed by assigned amounts, and then unassigned amounts when expenditures are incurred for purposes for which amounts in any of those unrestricted fund balance classifications could be used.

Note 1 – Summary of Significant Accounting Policies (continued)

Use of Estimates
The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

Subsequent Events
In accordance with GASB Codification Section 2250.106, the School has evaluated subsequent events and transactions for potential recognition or disclosure through September 30, 2026, which is the date the financial statements were available to be issued. See Note 9.

New Accounting Standard Adopted
In fiscal year 2026, the School adopted GASB Statement No. 103, *Financial Reporting Model Improvements*. Statement No. 103 requirements updates reporting requirements and changes to MD&A, unusual/infrequent items, proprietary fund presentation, major component units, budgetary comparison information and statistical information. The adoption of this statement did not have a material impact on the School's financial statements. This statement was applied prospectively.

In fiscal year 2026, the School adopted GASB issued Statement No. 104, *Disclosure of Certain Capital Assets*. Statement No. 104 requires certain capital assets to be separately identified within the capital asset footnote. This includes lease assets by major class of underlying asset and other specified categories of capital assets. It also establishes accounting and disclosure requirements for capital assets held for sale. The adoption of this statement did not have a material impact on the School's financial statements. This statement was applied prospectively.

Pronouncements Issued But Not Yet Effective
The GASB issued GASB Statement No. 105, *Subsequent Events*. The requirements of this Statement are effective for reporting periods beginning after June 15, 2026.

Note 2 – Cash and Investments

At June 30, 2026, the carrying amount of the School's deposits and cash equivalents on hand totaled $157,533.

Deposits at FDIC-insured institutions are insured up to $250,000 per depositor, per financial institution. All bank accounts are opened under the account ownership of Becoming Collegiate Academy, Inc. therefore, bank balances at times may potentially be in excess of FDIC coverage. As of June 30, 2026, there were no bank balances in excess of the FDIC coverage.

Note 3 –Due from Other Agencies

The following is due from other agencies as of June 30, 2026:

Funding Source	Governmental Fund	Balance
Capital Outlay	Capital Projects Fund	$ 17,342
Sales Surtax	Capital Projects Fund	46,145
One-Millage	General Fund	5,123
UNISIG	Special Revenue Fund	111,191
CSP	Special Revenue Fund	151,320
Title I	Special Revenue Fund	79,920
Total Due from Other Agencies		$411,041

Note 4 –Capital Assets

The following schedule provides a summary of changes in capital assets, acquired substantially with public funds, for the year ended June 30, 2026:

	Balance 07/01/25	Additions	Reclassifications/ Retirements	Balance 06/30/26
Capital assets, non-depreciable:				
Construction in progress	$ 52,450	$ 171,064	$ -	$ 223,514
Capital assets, depreciable:				
Improvements	658,641	5,493	-	664,134
Furniture, fixtures and equipment	149,802	438,441	-	588,243
Total Capital Assets	860,893	614,998	-	1,475,891
Less: Accumulated Depreciation	(77,684)	(57,493)	-	(135,177)
Capital Assets, net	$ 783,209	$ 557,505	$ -	$ 1,340,714
Lease Assets:				
Right of use lease asset (building)	$ 1,372,677	$ 3,361,032	$ (945,867)	$ 3,787,842
Less accumulated amortization:	(234,109)	(485,973)	-	(720,082)
Total Lease Assets, net	1,138,568	2,875,059	(945,867)	3,067,760
Governmental Activities Capital Assets, net	$ 1,921,777	$ 3,432,564	$ (945,867)	$ 4,408,474

For the year ended June 30, 2026, depreciation and amortization expense is allocated in the Statement of Activities by function as follows:

	Depreciation	Amortization
Instruction	$ 13,772	$ -
School administration	5,239	-
Food services	870	-
Operation of plant	37,612	485,973
Total	$ 57,493	$ 485,973

Note 5 – Contingencies and Concentrations

The School receives substantially all of its funding from the District under the Florida Education Finance Program (FEFP), which is based in part on a computation of the number of full-time equivalent (FTE) students attending different instructional programs. The accuracy of FTE student data submitted by individual schools and used in the FEFP computations is subject to audit by the state and, if found to be in error, could result in refunds to the state or in decreases to future funding allocations. Additionally, the School receives various federal, state and local funds which is subject to financial and compliance audits. It is the opinion of management that the amount of revenue, if any, which may be remitted back to the state due to errors in the FTE student data or the amount of expenditures which may be disallowed by grantor agencies would not be material to the financial position of the School.

Pursuant to the Charter School contract with the District, the District withholds an administrative fee of 5% of the qualifying revenues of the School. For the year ended June 30, 2026, administrative fees withheld by the School District totaled $106,560.

As of June 30, 2026, the School had uncompleted construction contracts in connection with the build-out of the additional square footage of their leased premises.

Note 6 – Long Term Liabilities

Lease Liability

On March 30, 2022, the School entered into a lease agreement with Gateway Retail Center, LLC (Landlord) for 10,244 of gross rentable square feet located at 5258 Norwood Avenue #3, Jacksonville, Florida. Initial fixed annual payments under the agreement is $143,416 for 2023 and 2024. The lease period commenced August 1, 2022 and expires on July 31, 2025 with an option to extend for an additional year. On May 13, 2024 the lease agreement was amended to include an additional 6,500 square feet of rentable space and to extend the agreement to July 31, 2026. The School did not extend the lease agreement for the facilities and wrote off the extensions included in the right of use lease asset and lease liability during the year.

Effective July 1, 2025 the School entered into a lease agreement with Beulah Beal Schoolhouse, LLC (Landlord) for 34,177 of rentable square feet located at 330 W 9th Street, Jacksonville, Florida. Initial term commences on the later of August 1, 2025 or substantial completion of the landlord's work. The agreement calls for monthly base rent payments at a rate of $9.00 per square foot. The payments are discounted by 25% for the first 6 months, then by 50% for the next three months. The base rent payments will increase by 6% annually commencing in year 2 of the agreement. The agreement has one option to extend for an additional 4 year term subject to annual 8% increases in the base rent. The School is responsible for all operating expenses of the facilities.

The School used an average effective interest rate of 3.4% to discount the annual lease payments and recognize the intangible right to use this asset and corresponding lease liability.

For the year ended June 30, 2026, interest expense totaled $151,304. In addition, there were no variable other payments associated with the lease agreement.

Note 6 – Long Term Liabilities (continued)

Annual requirements to amortize the lease liability and related interest are as follows:

Year	Principal	Interest	
2027	$ 235,973	$ 112,380	
2028	243,704	100,277	
2029	273,101	91,519	
2030	304,773	81,725	
2031	338,873	70,814	
2032-2036	1,893,073	144,463	*(for a five year period)*
	$ 3,289,497	$ 601,178	

Changes in long term lease liabilities during the year are as follows:

	Balance July 01, 2025	Increases	Write-off	Decreases	Balance June 30, 2026
Lease Liability	$ 1,225,628	$ 3,361,032	$ (1,026,164)	$ (270,999)	3,289,497
Total	$ 1,225,628	$ 3,361,032	$ (1,026,164)	$ (270,999)	$ 3,289,497

Note 7 – Interfund Transfers and Balances

Interfund transfers are as follows:

	General Fund	Capital Projects Fund	Special Revenue Fund
To reimburse the general fund for prior period's federal expenditure	$ 46,130	$ -	$ (46,130)
Total Transfers, net	$ 46,130	$ -	$ (46,130)
Due to general fund from special revenue fund for federal funds	$ 342,431	$ -	$ (342,431)
Due to general fund from capital projects fund for capital outlay	63,487	(63,487)	-
Total Due from/(Due to)	$ 405,918	$ (63,487)	$ (342,431)

Note 8 – Risk Management

The School is exposed to various risks of loss related to torts, thefts of, damage to and destruction of assets, errors and omissions and natural disasters for which the School carries commercial insurance. Settlement amounts have not exceeded insurance coverage in the past three fiscal years. In addition, there were no reductions in insurance coverage from those in the prior year.

REQUIRED SUPPLEMENTARY INFORMATION

Becoming Collegiate Academy, Inc.
Statement of Revenues, Expenditures, and Changes in Fund Balance - General Fund
For the year ended June 30, 2026

	General Fund			Variance	
	Original Budget	Final Budget	Actual	Original to Final	Final to Actual
REVENUES					
State passed through local	$ 2,635,613	$ 2,422,037	$ 2,422,037	$ (213,576)	$ -
Other revenues	238,706	134,559	134,559	(104,147)	-
Total Revenues	2,874,319	2,556,596	2,556,596	(317,723)	-
EXPENDITURES					
Current:					
Instruction	1,895,326	1,215,157	1,215,157	(680,169)	-
Student support services	50,398	6,176	6,176	(44,222)	-
Instructional staff training services	11,708	733	733	(10,975)	-
Instruction-related technology	-	6,792	6,792	6,792	-
General Administration	107,543	106,560	106,560	(983)	-
School administration	859,049	679,804	679,804	(179,245)	-
Fiscal services	60,822	65,047	65,047	4,225	-
Pupil transportation services	199,097	208,701	208,701	9,604	-
Operation of plant	682,695	245,212	245,212	(437,483)	-
Total current expenditures	3,866,638	2,534,182	2,534,182	(1,332,456)	-
Excess/(Deficit) of revenues over current expenditures	(992,319)	22,414	22,414	1,014,733	-
Debt service:					
Interest	173,863	-	-	(173,863)	-
Capital outlay:					
Other capital outlay	-	-	614,998	-	614,998
Total Capital outlay and debt service expenditures	173,863	-	614,998	(173,863)	614,998
Total expenditures	4,040,501	2,534,182	3,149,180	(1,506,319)	614,998
Excess/(Deficit) of revenues over expenditures	(1,166,182)	22,414	(592,584)	1,188,596	(614,998)
Other financing sources:					
Transfers in and (out)	-	-	46,130	-	46,130
Net change in fund balance	(1,166,182)	22,414	(546,454)	1,188,596	(568,868)
Fund balance at beginning of year	767,779	767,779	767,779	-	-
Fund balance at end of year	$ (398,403)	$ 790,193	$ 221,325	$ 1,188,596	$ (568,868)

See accompanying notes to the budgetary comparison schedules.

Becoming Collegiate Academy, Inc.
Statement of Revenues, Expenditures, and Changes in Fund Balance -Special Revenue Fund
For the year ended June 30, 2026

	Special Revenue Fund			Variance	
	Original Budget	Final Budget	Actual	Original to Final	Final to Actual
REVENUES					
Federal sources	$ 1,028,600	$ 1,149,583	$ 1,149,583	$ 120,983	$ -
Charges for services	-	32,920	32,920	32,920	-
Total Revenues	1,028,600	1,182,503	1,182,503	153,903	-
EXPENDITURES					
Current:					
Instruction	-	531,197	531,197	531,197	-
Student support services	-	53,226	53,226	53,226	-
Instructional staff training services	-	32,000	32,000	32,000	-
School administration	-	197,189	197,189	197,189	-
Food services	290,376	277,129	277,129	(13,247)	-
Operation of plant	-	17,771	17,771	17,771	-
Community services	41,278	42,158	42,158	880	-
Total current expenditures	331,653	1,150,670	1,150,670	819,017	-
Excess of revenues					
Over current expenditures	696,947	31,833	31,833	(665,114)	-
Capital outlay:					
Other capital outlay	-	-	-	-	-
Total expenditures	331,653	1,150,670	1,150,670	819,017	-
Excess/(Deficit) of revenues over expenditures	696,947	31,833	31,833	(665,114)	-
Other financing sources:					
Transfers in and (out)	-	(46,130)	(46,130)	(46,130)	-
Net change in fund balance	696,947	(14,297)	(14,297)	(711,244)	-
Fund balance at beginning of year	16,083	16,083	16,083	-	-
Fund balance at end of year	$ 713,030	$ 1,786	$ 1,786	$ (711,244)	$ -

See accompanying notes to the budgetary comparison schedules.

Note 1 – Budgets and Budgetary Accounting

An annual budget is adopted on the modified accrual basis of accounting, consistent with generally accepted accounting principles. The original budget and any subsequent amendments are approved by the Board of Directors.

Note 2 – Variances

General Fund
State passed through local revenue was budgeted lower than originally projected based on updated estimates of FEFP and related funding sources, including One Mill funding, Sales Surtax revenues, and Local Capital Improvement Revenue

Other revenues were budgeted lower than originally projected based on updated estimates of miscellaneous revenue sources and funding anticipated during the fiscal year.

The instructional budget was revised downward by $680,169 as projected instructional staffing costs, employee benefits, curriculum purchases, and classroom support expenditures were lower than originally budgeted. The final budget was adjusted to reflect updated expenditure projections during the fiscal year.

School administration expenditures were budgeted lower than originally projected based on updated estimates of administrative salaries, benefits, professional services, and operating expenditures.

Operation of plant expenditures were budgeted lower than originally projected based on updated estimates of facility-related expenditures, including maintenance, utilities, occupancy, and plant operation costs.

Debt service interest expenditures originally projected were no longer anticipated during fiscal year end 2026, resulting in a reduction to the final budget.

Capital outlay expenditures were not included in the final operating budget and were incurred for capital asset acquisitions and improvements during fiscal year end 2026.

Special Revenue Fund
Federal source revenues were budgeted higher than originally projected due to updated estimates of federal funding available through Title I, Title II, Charter School Program (CSP), National School Lunch Program (NSLP), and UniSIG grant programs during fiscal year end 2026. Additional grant awards and reimbursement opportunities identified during the fiscal year increased anticipated federal revenues.

Total expenditures increased from the original budget as additional federal grant-funded program expenditures were incorporated into the budget during the fiscal year. These expenditures included instructional, student support, administration, food service, and other allowable grant activities.

HLB GRAVIER, LLP
CERTIFIED PUBLIC ACCOUNTANTS

INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

To the Board of Directors of
Becoming Collegiate Academy, Inc.
Jacksonville, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities and each major fund of Becoming Collegiate Academy, Inc. (the "School") as of, and for the year ended June 30, 2026, and the related notes to the financial statements, which collectively comprise the School's basic financial statements and have issued our report thereon dated September 30, 2026.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the School's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we do not express an opinion on the effectiveness of the School's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the School's financial statements will not be prevented, or, detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We issued a separate management letter pursuant to Chapter 10.850, Rules of the Auditor General dated September 30, 2026.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



CERTIFIED PUBLIC ACCOUNTANTS

Coral Gables, Florida
September 30, 2026

HLB GRAVIER, LLP
CERTIFIED PUBLIC ACCOUNTANTS

MANAGEMENT LETTER

To the Board of Directors of
Becoming Collegiate Academy, Inc.
Jacksonville, Florida

Report on the Financial Statements

We have audited the financial statements of Becoming Collegiate Academy, Inc., Jacksonville, Florida as of and for year ended June 30, 2026 and have issued our report thereon dated September 30, 2026.

Auditor's Responsibility

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States.

Other Reporting Requirements

We have issued our Independent Auditors' Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with *Government Auditing Standards*. Disclosures in those reports and schedule, which are dated September 30, 2026, should be considered in conjunction with this management letter.

Prior Audit Findings

Section 10.854(1)(e)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report.

There were no findings and recommendations made in the preceding annual financial audit report.

Official Title

Section 10.854.(1)(e)5., Rules of the Auditor General, requires the name or official title of the entity and the school code assigned by the Florida Department of Education be disclosed in this management letter. The official title and the school code assigned by the Florida Department of Education of the entity is Becoming Collegiate Academy, Inc., 5871.

Financial Condition and Management

Sections 10.854(1)(e)2 and 10.855(11), Rules of the Auditor General, require us to apply appropriate procedures and communicate whether or not Becoming Collegiate Academy, Inc. has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and identify the specific condition(s) met. In connection with our audit, we determined that Becoming Collegiate Academy, Inc. did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Pursuant to Sections 10.854(1)(e)6.a and 10.855(12), Rules of the Auditor General, we applied financial condition assessment procedures for Becoming Collegiate Academy, Inc. It is management's responsibility to monitor Becoming Collegiate Academy, Inc.'s financial condition, and our financial condition assessment was based in part on representations made by management and the review of financial information provided by same.

Section 10.854(1)(e)3., Rules of the Auditor General, requires that we communicate any recommendation to improve financial management. In connection with our audit, we did not have such recommendations.

Transparency

Sections 10.854(1)(e)7 and 10.855(13), Rules of the Auditor General, require us to apply appropriate procedures and communicate the results of our determination as to whether Becoming Collegiate Academy, Inc. maintains on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes. In Connection with our audit, we determined that Becoming Collegiate Academy, Inc. maintained on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes.

Additional Matters

Section 10.854(1)(e)4., Rules of the Auditor General, requires that we address noncompliance with provisions of contracts or grant agreements, or fraud, waste, or abuse, that has occurred, or is likely to have occurred, that has an effect on the financial statements that is less than material but which warrants the attention of those charged with governance. In connection with our audit, we did not have such findings.

Purpose of this Letter

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and Florida House of Representatives, the Florida Auditor General, School Board of Duval County, Federal and other granting agencies, the Board of Directors, and applicable management and is not intended to be and should not be used by anyone other than these specified parties.

HLB Gravier, LLP

Coral Gables, Florida
September 30, 2026

CERTIFIED PUBLIC ACCOUNTANTS