

PHOENIX ACADEMIES OF EXCELLENCE, INC.
D/B/A PHOENIX ACADEMY OF EXCELLENCE NORTH

A CHARTER SCHOOL AND COMPONENT UNIT OF
THE DISTRICT SCHOOL BOARD OF
MIAMI-DADE COUNTY, FLORIDA

FINANCIAL STATEMENTS WITH INDEPENDENT
AUDITORS' REPORTS THEREON

YEAR ENDED JUNE 30, 2026

TABLE OF CONTENTS

Introduction Section

School Board and Administration	1
---------------------------------------	---

Financial Section

Independent Auditors' Report	2-4
------------------------------------	-----

Required Supplementary Information

Management's Discussion and Analysis (Unaudited).....	5-11
---	------

Basic Financial Statements..... 12

Government-wide Financial Statements

Statement of Net Position	13
---------------------------------	----

Statement of Activities	14
-------------------------------	----

Financial Statements: Governmental Funds

Balance Sheet.....	15
--------------------	----

Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Position.....	16
--	----

Statement of Revenues, Expenditures and Changes in Fund Balances	17
--	----

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances to the Statement of Activities	18
--	----

Notes to Financial Statements.....	19-26
------------------------------------	-------

Required Supplementary Information (Unaudited)..... 27

Budgetary Comparison Schedules - General Fund and Special Revenue Fund.....	28-29
---	-------

Other Required Reports..... 30

Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters	31-32
--	-------

Management Letter in Accordance with the Rules of the Auditor General of the State of Florida	33-34
---	-------

**PHOENIX ACADEMIES OF EXCELLENCE, INC.
D/B/A PHOENIX ACADEMY OF EXCELLENCE NORTH
SCHOOL BOARD AND ADMINISTRATION
JUNE 30, 2026**

SCHOOL BOARD AND ADMINISTRATION

Board of Directors

Board Chair
Gerome Isaah Daniels

Secretary, Treasurer
Lalelei Kelly

Board Member
Carmen Williams

School Administration

Principal
Latoya Robinson

Registrar/Secretary
Ternice Leflore



S.L. Gardner & Company, P.A.
Certified Public Accountants

2413 Main Street #115, Miramar, FL 33025 • (305) 606-3102 • Fax (888) 510-9976

INDEPENDENT AUDITORS' REPORT

To the Board of Directors
Phoenix Academies of Excellence, Inc.
D/B/A Phoenix Academy of Excellence North
Miami, Florida

Opinion

We have audited the accompanying financial statements of the governmental activities and each major fund of Phoenix Academies of Excellence, Inc. D/B/A Phoenix Academy of Excellence North (Academy), which is a component unit of the Miami-Dade County District School Board, Miami, Florida, as of, and for the Year Ended June 30, 2026, which comprises the Charter School's basic financial statements as listed in the table of contents for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of Phoenix Academies of Excellence, Inc. D/B/A Phoenix Academy of Excellence North as of June 30, 2026, and the respective changes in its financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter — Change in Accounting Principle

As discussed in Note A to the financial statements, the Academy adopted the provisions of GASB Statement No. 103, Financial Reporting Model Improvements, for the year ended June 30, 2026. Adoption affected the organization and content of Management's Discussion and Analysis, the presentation of unusual or infrequent items, and the presentation of budgetary comparison information. Our opinion is not modified with respect to this matter.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Phoenix Academies of Excellence, Inc. D/B/A Phoenix Academy of Excellence North and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



INDEPENDENT AUDITORS' REPORT

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Phoenix Academies of Excellence, Inc. D/B/A Phoenix Academy of Excellence North's ability to continue as a going concern within twelve months beyond the financial statement date including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and Government Auditing Standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and Government Auditing Standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Phoenix Academies of Excellence, Inc. D/B/A Phoenix Academy of Excellence North's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.



S.L Gardner & Company, P.A.
Certified Public Accountants

2413 Main Street #115, Miramar, FL 33025 • (305) 606-3102 • Fax (888) 510-9976

INDEPENDENT AUDITORS' REPORT

- Conclude whether, in our judgment, there are conditions or events considered in the aggregate, that raise substantial doubt about Phoenix Academies of Excellence, Inc. D/B/A Phoenix Academy of Excellence North's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison schedules on pages 5-10 and 28-30 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who consider it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context.

We have applied certain limited procedures to the required supplementary information in accordance with GAAS and Government Auditing Standards, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we will also issue our report on our consideration of the Charter School's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering Phoenix Academies of Excellence, Inc. D/B/A Phoenix Academy of Excellence North's internal control over financial reporting and compliance.

S.L Gardner & Company, P.A.
Miramar, Florida
September 14, 2026

**PHOENIX ACADEMIES OF EXCELLENCE, INC.
D/B/A PHOENIX ACADEMY OF EXCELLENCE NORTH
MANAGEMENT'S DISCUSSION AND ANALYSIS
YEAR ENDED JUNE 30, 2026**

Our discussion and analysis of Phoenix Academies of Excellence, Inc. D/B/A Phoenix Academy of Excellence North (the "Academy") financial performance provides an overview of the Academy's financial activities for the fiscal year ended June 30, 2026. It should be read in conjunction with the Academy's financial statements that immediately follow this discussion.

For financial reporting purposes, the Academy is considered a component unit of the District School Board of Miami-Dade County, Florida, which is a primary government entity for financial reporting. The Academy has included separate statements for the Statement of Net Position, the Statement of Activities, the Balance Sheet — Governmental Funds, and the Statement of Revenues, Expenditures and Changes in Fund Balances — Governmental Funds.

Beginning with this fiscal year, Management's Discussion and Analysis is organized into the five sections required by GASB Statement No. 103, Financial Reporting Model Improvements: I. Overview of the Financial Statements; II. Financial Summary; III. Detailed Analyses; IV. Significant Capital Asset and Long-Term Financing Activity; and V. Currently Known Facts, Decisions or Conditions. Consistent with GASB 103, the detailed analyses in Section III compare the current year to the prior year and explain why balances and results of operations changed, rather than presenting only the dollar amounts by which they changed. Comparative amounts in the tables below are presented on a dollar-variance basis only; no percentage-change column is presented, consistent with the format used in the Academy's prior-year MD&A.

I. OVERVIEW OF THE FINANCIAL STATEMENTS

This annual report consists of Management's Discussion and Analysis (this section), the basic financial statements, the notes to the financial statements, and required supplementary information. The basic financial statements present two different views of the Academy.

Government-wide financial statements. The Statement of Net Position and the Statement of Activities report information about the Academy as a whole using the economic resources measurement focus and the accrual basis of accounting, similar to methods used by private-sector businesses. The Statement of Net Position reports all of the Academy's assets, deferred outflows of resources, liabilities and deferred inflows of resources, including capital assets and long-term obligations. The Statement of Activities reports all revenues and expenses of the year regardless of when cash is received or paid. Net position — the difference between assets and deferred outflows of resources and liabilities and deferred inflows of resources — is one measure of the Academy's financial position, and changes in net position over time indicate whether that position is improving or deteriorating. All of the Academy's activities are governmental activities, financed principally by State funding through the Florida Education Finance Program.

Fund financial statements. The Balance Sheet – Governmental Funds and the Statement of Revenues, Expenditures and Changes in Fund Balances – Governmental Funds report the Academy's individual funds using the current financial resources measurement focus and the modified accrual basis of accounting. These statements report only those assets expected to be converted to cash and those liabilities expected to be paid from current resources; capital assets and long-term obligations are not reported. Revenues are recognized when measurable and

**PHOENIX ACADEMIES OF EXCELLENCE, INC.
D/B/A PHOENIX ACADEMY OF EXCELLENCE NORTH
MANAGEMENT'S DISCUSSION AND ANALYSIS
YEAR ENDED JUNE 30, 2026**

I. OVERVIEW OF THE FINANCIAL STATEMENTS-continued

available, and expenditures are recognized when the related liability is incurred and payable from current resources. The Academy reports four governmental funds: the General Fund, its primary operating fund, and the Special Revenue Fund, the Capital Projects Fund and the Debt Service Fund, which account for resources restricted to specified purposes.

The following table summarizes the significant differences between the two presentations:

	Government-Wide Statements	Fund Financial Statements – Governmental Funds
Types of assets and liabilities	All assets and liabilities, both financial and nonfinancial, short term and long term	Only current financial resources, such as cash, taxes receivable, and accounts payable
Types of revenue/additions	All types of revenues/additions that flow into the government during the year that relate to that year, regardless of when cash is received	Only revenues that are measurable and available to finance expenditures of that year
Types of expenses/deductions /expenditures	All types of expenses/deductions that flow out of the government during the year that relate to that year, regardless of when cash is paid	Only expenditures for which the related governmental fund liability is incurred in that year
Types of deferred outflows of resources and deferred inflows of resources	All types of resources that flow into and out of the government during the year that relate to a future year	Current financial resources that flow into and out of the governmental funds during the year that relate to a future year

Relationship between the statements. Because the two presentations use different measurement focuses and bases of accounting, fund balance and the net change in fund balances differ from net position and the change in net position. Reconciliations of these differences immediately follow each of the fund financial statements and identify the effect of capital assets and related depreciation, which are reported in the government-wide statements but not in the governmental funds.

The notes to the financial statements provide additional information essential to a full understanding of the data in the basic financial statements. Required supplementary information follows the notes and includes the budgetary comparison schedule.

**PHOENIX ACADEMIES OF EXCELLENCE, INC.
D/B/A PHOENIX ACADEMY OF EXCELLENCE NORTH
MANAGEMENT'S DISCUSSION AND ANALYSIS
YEAR ENDED JUNE 30, 2026**

II. FINANCIAL SUMMARY

Net Position

As noted earlier, net position may serve over time as a useful indicator of the Academy's financial position. The Academy's total net position was \$218,717 on June 30, 2026, compared with \$139,717 on June 30, 2025. The following table presents a condensed comparison of the government-wide statement of net position:

CONDENSED STATEMENT OF NET POSITION

	Net Position June 30, 2026	Net Position June 30, 2025	Variance
Current assets	\$ 209,125	\$ 147,023	\$ 62,102
Noncurrent Assets			
Capital Assets, net of depreciation	41,477	35,839	5,638
Total assets	<u>\$ 250,602</u>	<u>\$ 182,862</u>	<u>\$ 67,740</u>
Current liabilities	<u>\$ 31,885</u>	<u>\$ 43,145</u>	<u>\$ (11,260)</u>
Net Position			
Invested in capital assets, Net of Related Debt	41,477	35,839	5,638
Restricted	2,342	-	2,342
Unrestricted	174,898	103,878	71,020
Total Net Position	<u>\$ 218,717</u>	<u>\$ 139,717</u>	<u>\$ 79,000</u>
Total Liabilities and Net Position	<u>\$ 250,602</u>	<u>\$ 182,862</u>	<u>\$ 67,740</u>

**PHOENIX ACADEMIES OF EXCELLENCE, INC.
D/B/A PHOENIX ACADEMY OF EXCELLENCE NORTH
MANAGEMENT'S DISCUSSION AND ANALYSIS
YEAR ENDED JUNE 30, 2026**

Changes in Net Position

The following table compares the changes in the Academy's net position from its activities for the fiscal years ended June 30, 2026, and 2025:

CONDENSED STATEMENT OF CHANGES IN NET POSITION

	<u>2026</u>	<u>2025</u>	<u>Variance</u>
<u>Revenues:</u>			
School Board of Miami- Dade County - FTE	\$ 382,618	\$ 358,155	\$ 24,463
Program revenues:			
Capital outlay and contributions	59,874	49,857	10,017
Operating grants and contributions	226,107	113,264	112,843
Teachers referendum	78,592	72,523	6,069
Miscellaneous	3,015	4,916	(1,901)
Total revenues	<u>750,206</u>	<u>598,715</u>	<u>151,491</u>
<u>Expenses:</u>			
Instruction	167,795	132,179	35,616
Student support services	1,080	9,470	(8,390)
General administration	18,234	17,254	980
School administration	286,513	154,719	131,794
School board	14,827	9,500	5,327
Fiscal services	47,532	38,725	8,807
Food services	43,626	42,047	1,579
Student transportation services	31,332	18,555	12,777
Operation of plant	54,466	101,487	(47,021)
Unallocated depreciation/amortization expense	5,801	1,425	4,376
Total expenses	<u>671,206</u>	<u>525,361</u>	<u>145,845</u>
 Change in Net Position	 <u>\$ 79,000</u>	 <u>\$ 73,354</u>	 <u>\$ 5,646</u>

**PHOENIX ACADEMIES OF EXCELLENCE, INC.
D/B/A PHOENIX ACADEMY OF EXCELLENCE NORTH
MANAGEMENT'S DISCUSSION AND ANALYSIS
YEAR ENDED JUNE 30, 2026**

III. DETAILED ANALYSES

A. Government-wide Financial Position and Results of Operations

Total net position increased \$79,000 during the year, from \$139,717 at June 30, 2025, to \$218,717 on June 30, 2026, entirely as a result of fiscal year 2026 operations; the beginning net position agrees with the amount previously reported in the Academy's June 30, 2025 audited financial statements, and no restatement was required. Current assets increased \$62,102, principally cash generated from operations. Capital assets, net, increased \$5,638, reflecting an \$11,439 addition of audiovisual/instructional technology assets placed in service during the year, partly offset by current-year depreciation of \$5,801 (see Section IV). Current liabilities decreased \$11,260, from \$43,145 to \$31,885, principally reflecting lower accrued payables at year end and the Academy's affiliate balance shifting from a \$21,056 payable at June 30, 2025 to a \$2,548 receivable at June 30, 2026 — a reversal in direction that management should confirm (see Note E).

Total revenues increased \$151,491, or approximately 25%, to \$750,206. State FEFP/FTE funding through the Academy Board of Miami-Dade County increased \$24,463 to \$382,618. Teachers referendum revenue, presented as a separate general revenue at the government-wide level, increased \$6,069 to \$78,592 (see Note A regarding its classification and the discussion below). Operating grants and contributions increased \$112,843 to \$226,107, principally federal Title I and UNISIG funding and National School Lunch Program reimbursements. Capital outlay and contributions increased \$10,017 to \$59,874. Miscellaneous revenue decreased \$1,901, from \$4,916 to \$3,015.

Total expenses increased \$145,845, or approximately 28%, to \$671,206. School administration increased \$131,794 to \$286,513, principally administrator salary, support-staff payroll, and related payroll-tax costs. Instruction increased \$35,616 to \$167,795. Student transportation services increased \$12,777, fiscal services increased \$8,807, and unallocated depreciation increased \$4,376 to \$5,801, reflecting a full year of depreciation on the Academy's existing furniture and fixtures together with depreciation on the current-year audiovisual/instructional technology additions. These increases were partly offset by a \$47,021 decrease in operation of plant, to \$54,466, and an \$8,390 decrease in student support services.

B. Individual Major Funds

The Academy's trial balance for this FY2026 engagement is coded by fund, and the fund financial statements below present three major funds — the General Fund, the Special Revenue Fund, and the Capital Projects Fund — together with a Total Governmental Funds column, consistent with the presentation used in the Academy's FY2025 audited financial statements.

At June 30, 2026, the Academy's governmental funds reported combined fund balances of \$177,240, an increase of \$73,362 from the beginning fund balance of \$103,878, which agrees with the amount previously reported at June 30, 2025 (no restatement was required). Combined revenues were \$750,206, compared with \$598,715 in fiscal 2025, and combined expenditures (including \$11,439 of capital outlay) were \$676,844, compared with \$559,515 in fiscal 2025. Of the combined fund balance, the General Fund reported \$48,379 and the Special Revenue Fund reported \$128,861, both unassigned; the Capital Projects Fund reported no fund balance.

C. Significant Policy Changes and Economic Factors

As discussed in Note A, the Academy adopted GASB Statement No. 103, Financial Reporting Model Improvements, for the year ended June 30, 2026. Adoption changed the organization and content of this

**PHOENIX ACADEMIES OF EXCELLENCE, INC.
D/B/A PHOENIX ACADEMY OF EXCELLENCE NORTH
MANAGEMENT'S DISCUSSION AND ANALYSIS
YEAR ENDED JUNE 30, 2026**

III. DETAILED ANALYSES- continued

Management's Discussion and Analysis and the presentation of unusual or infrequent items and budgetary comparison information; it did not change the Academy's accounting policies for recognizing or measuring assets, liabilities, revenues, or expenses. There were no other significant changes in accounting policies during the year.

The Academy's revenues continue to be driven principally by State FEFP per-student funding administered through the Academy Board of Miami-Dade County, together with the Teachers Referendum millage revenue described above, and are therefore sensitive to student enrollment. Current-year enrollment/FTE data for fiscal year 2026 was not provided with the materials for this engagement; management should confirm current enrollment so that this section can be finalized with a specific enrollment figure, consistent with the presentation used in the Academy's FY2025 MD&A.

IV. SIGNIFICANT CAPITAL ASSET AND LONG-TERM FINANCING ACTIVITY

Capital Assets

The Academy's investment in capital assets at June 30, 2026, was \$41,477, net of accumulated depreciation of \$7,900, compared with \$35,839, net of accumulated depreciation of \$2,099, at June 30, 2025. The cost of capital assets increased from \$37,938 to \$49,377 during the year, reflecting an \$11,439 addition of audiovisual and instructional technology assets; there were no deletions. Depreciation expense for the year was \$5,801, compared with \$1,425 in fiscal 2025, consisting of \$5,420 on the Academy's existing furniture and fixtures (7-year useful life) and \$381 on the current-year audiovisual/instructional technology additions (5-year useful life), computed on a straight-line, full-month basis from each asset's placed-in-service date. Capital assets used in governmental activities are not financial resources and are therefore not reported in the fund financial statements; see the capital asset reconciliations that follow the fund statements and Note C.

Long-Term Financing

The Academy has no bonds, notes, or other long-term debt outstanding at June 30, 2026, or June 30, 2025. The Academy's occupancy of the Parkway Education Center is under an agreement with a nominal annual base rent of \$1.00; consistent with the presentation in the Academy's FY2025 audited financial statements, management has represented that this arrangement does not give rise to a recognizable right-to-use lease asset or lease liability. Management should confirm the current lease terms, including the remaining term and the amount of the Academy's proportionate share of operating costs, so that Note D can be finalized with confirmed current terms (see Note D).

V. CURRENTLY KNOWN FACTS, DECISIONS OR CONDITIONS

The following facts, decisions, or conditions are known to management as of the date these financial statements were prepared and are expected to have a significant effect on financial position or to produce differences from FY2026 results.

Facility lease. The Academy occupies the Parkway Education Center under a lease agreement that, per the FY2025 audited financial statements, extends through June 30, 2027.

Related-party management arrangement. The Academy has a related-party relationship with Phoenix Academy of Excellence Central ("Phoenix Central"), an affiliated charter school under common management/board oversight. On June 30, 2026, the Academy's books reflect a \$2,548 receivable due

**PHOENIX ACADEMIES OF EXCELLENCE, INC.
D/B/A PHOENIX ACADEMY OF EXCELLENCE NORTH
MANAGEMENT'S DISCUSSION AND ANALYSIS
YEAR ENDED JUNE 30, 2026**

V. CURRENTLY KNOWN FACTS, DECISIONS OR CONDITIONS-continued

from Phoenix Central, a reversal from the \$21,056 payable reported at June 30, 2025. Phoenix Central's corresponding balance has not been independently confirmed for purposes of this engagement; management should reconcile the balance with Phoenix Central's books, with the resolution reflected consistently in both entities' related-party notes, before these statements are finalized (see Note E).

Referendum settlement receipt. The Academy's FY2025 audited financial statements disclosed that the Academy Board of Miami-Dade County was to complete a second and final referendum settlement payment of \$24,727 on July 10, 2025 — a date falling within fiscal year 2026. Management has confirmed that this payment was received on that date and is reflected within the Academy's cash and current asset balances for the fiscal year ended June 30, 2026 (see Note G).

Charter status. The Academy's charter with the District School Board of Miami-Dade County was, per the FY2025 audited financial statements, effective through June 30, 2027. No change in charter status has been reported to management as of the date of the report.

The Academy's original adopted budget, final amended budget, and actual results for the General Fund and the Special Revenue Fund for fiscal year 2026 are presented as required supplementary information following the notes to the financial statements. GASB Statement No. 103 expanded the required content of the budgetary comparison schedules, including a variance column comparing the final budget to actual results and explanatory notes for significant variances (generally, variances that are both 10% or more and \$10,000 or more). See the Budgetary Comparison Schedules and accompanying notes for a discussion of significant variances.

No other currently known facts, decisions, or conditions are expected to have a significant effect on financial position or results of operations.

REQUESTS FOR INFORMATION

This financial report is designed to provide a general overview of the Academy's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to Phoenix Academies of Excellence, Inc. D/B/A Phoenix Academy of Excellence North, 2349 NW 175th Street, Miami Gardens, FL 33056.

Basic Financial Statements

**PHOENIX ACADEMIES OF EXCELLENCE, INC.
D/B/A PHOENIX ACADEMY OF EXCELLENCE NORTH
STATEMENT OF NET POSITION
JUNE 30, 2026**

	Governmental Activities
Assets	
<u>Current assets</u>	
Cash & cash equivalents	\$ 199,080
Accounts receivable, net	7,497
Due from related party	2,548
Total current assets	209,125
 <u>Capital assets</u>	
Furniture and fixtures, net	41,477
Total Capital Assets	41,477
Total Assets	\$ 250,602
Liabilities and Net Position	
<u>Current Liabilities</u>	
Salaries and wages payable	\$ 10,311
Accounts payable	21,574
Total Current Liabilities	31,885
Total Liabilities	\$ 31,885
Net Position	
Invested in capital assets, Net of related debt	41,477
Restricted	2,342
Unrestricted	174,898
Total Net Position	218,717
Total Liabilities and Net Position	\$ 250,602

The accompanying notes to financial statements are an integral part of these basic financial statements.

PHOENIX ACADEMIES OF EXCELLENCE, INC.
D/B/A PHOENIX ACADEMY OF EXCELLENCE NORTH
STATEMENT OF ACTIVITIES
JUNE 30, 2026

	Program Revenues				Net Revenues (Expenses) and Change in Net Position
	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Total Governmental Activities
Governmental activities					
Instruction	\$ 167,795	\$ -	\$ 187,454	\$ -	19,659
Student support services	1,080	-	-	-	(1,080)
School Board	14,827	-	-	-	(14,827)
General administration	18,234	-	-	-	(18,234)
School administration	286,513	-	-	-	(286,513)
Fiscal services	47,532	-	-	-	(47,532)
Food services	43,626	-	38,653	-	(4,973)
Student transportation services	31,332	-	-	-	(31,332)
Operation of plant	54,466	-	-	59,874	5,408
Unallocated depreciation/amortization expense	5,801	-	-	-	(5,801)
Total governmental activities	\$ 671,206	\$ -	\$ 226,107	\$ 59,874	\$ (385,225)
General revenues:					
School Board of Miami- Dade County - FTE					382,618
Miscellaneous local revenues					3,015
Teachers referendum revenues					78,592
Total general revenues					464,225
Change in net position					79,000
Net position - July 1, 2025					139,717
Net position - June 30, 2026					\$ 218,717

The accompanying notes to financial statements are an integral part of these basic financial statements.

PHOENIX ACADEMIES OF EXCELLENCE, INC.
D/B/A PHOENIX ACADEMY OF EXCELLENCE NORTH
BALANCE SHEET - GOVERNMENTAL FUNDS
JUNE 30, 2026

	General Fund	Special Revenue Fund	Capital Project Fund	Total Governmental Funds
ASSETS				
Cash & cash equivalent	\$ 199,080	\$ -	\$ -	\$ 199,080
Accounts receivable, net	-	5,645	1,852	7,497
Due from affiliate	2,548	-	-	2,548
Due from other funds	1,852	123,216	-	125,068
	<u>1,852</u>	<u>123,216</u>	<u>-</u>	<u>125,068</u>
Total Assets	<u>\$ 203,480</u>	<u>\$ 128,861</u>	<u>\$ 1,852</u>	<u>\$ 334,193</u>
LIABILITIES AND FUND BALANCES				
Liabilities:				
Due to other fund	\$ 123,216	\$ -	\$ 1,852	\$ 125,068
Salaries and wages payable	10,311	-	-	10,311
Accounts payable	21,574	-	-	21,574
	<u>21,574</u>	<u>-</u>	<u>-</u>	<u>21,574</u>
Total liabilities	<u>\$ 155,101</u>	<u>\$ -</u>	<u>\$ 1,852</u>	<u>\$ 156,953</u>
Fund Balances:				
Restricted				
Unassigned	\$ 48,379	\$ 128,861	\$ -	\$ 177,240
	<u>48,379</u>	<u>128,861</u>	<u>-</u>	<u>177,240</u>
Total fund balances	<u>\$ 48,379</u>	<u>\$ 128,861</u>	<u>\$ -</u>	<u>\$ 177,240</u>
Total Liabilities and Fund Balances	<u>\$ 203,480</u>	<u>\$ 128,861</u>	<u>\$ 1,852</u>	<u>\$ 334,193</u>

The accompanying notes to financial statements are an integral part of these basic financial statements.

**PHOENIX ACADEMIES OF EXCELLENCE, INC.
D/B/A PHOENIX ACADEMY OF EXCELLENCE NORTH
RECONCILIATION OF GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF
NET POSITION
JUNE 30, 2026**

	<u>2026</u>
Total Fund Balances - Governmental Funds	\$ 177,240
Amounts reported for governmental activities in the Statement of Net Position are different because:	
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.	
Cost of capital assets	49,377
Accumulated depreciation	<u>(7,900)</u>
Net capital assets	41,477
Total Net Position - Governmental Activities	<u>\$ 218,717</u>

The accompanying notes to financial statements are an integral part of these basic financial statements.

PHOENIX ACADEMIES OF EXCELLENCE, INC.
D/B/A PHOENIX ACADEMY OF EXCELLENCE NORTH
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
JUNE 30, 2026

	General Fund	Special Revenue Fund	Capital Project Fund	Total Governmental Funds
Revenues				
Miami-Dade County Public Schools - FTE	\$ 382,618	\$ -	\$ -	\$ 382,618
Operating grants and contributions	-	226,107		226,107
Capital outlay and other contributions	-	-	59,874	59,874
Teachers referendum		78,592	-	78,592
Miscellaneous revenues	3,015	-	-	3,015
Total revenues	385,633	304,699	59,874	750,206
Expenditures				
Instruction	\$ 42,270	\$ 125,090	\$ -	\$ 167,360
Student personnel services	1,080	-	-	1,080
School board	14,827	-	-	14,827
General administration	18,234	-	-	18,234
School administration	286,513	-	-	286,513
Fiscal services	47,532	-	-	47,532
Food services	-	38,653	-	38,653
Student transportation services	31,332	-	-	31,332
Operation of plant	-	-	59,874	59,874
Furniture & equipment	-	11,439	-	11,439
Total current expenditure	441,788	175,182	59,874	676,844
Net Changes in Fund Balances (Deficit)	(56,155)	129,517	-	73,362
Fund balance - July 1, 2025	104,534	(656)	-	103,878
Fund balance - June 30, 2026	\$ 48,379	\$ 128,861	\$ -	\$ 177,240

The accompanying notes to financial statements are an integral part of these basic financial statements.

**PHOENIX ACADEMIES OF EXCELLENCE, INC.
D/B/A PHOENIX ACADEMY OF EXCELLENCE NORTH
RECONCILIATION OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES TO
THE STATEMENT OF ACTIVITIES
JUNE 30, 2026**

	<u>2026</u>
Total Net Change in Fund Balances - Governmental Funds	\$ 73,362
Amounts reported for governmental activities in the Statement of Activities are different because:	
Governmental funds report capital outlays as expenditures; however, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense.	
Capital outlay expenditures	11,439
Depreciation expense	<u>(5,801)</u>
Net adjustment	5,638
Change in Net Position of Governmental Activities	<u>\$ 79,000</u>

The accompanying notes to financial statements are an integral part of these basic financial statements.

Notes to the Financial Statements

**PHOENIX ACADEMIES OF EXCELLENCE, INC.
D/B/A PHOENIX ACADEMY OF EXCELLENCE NORTH
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2026**

**NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2026**

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Reporting Entity

Phoenix Academies of Excellence, Inc. D/B/A Phoenix Academy of Excellence North (the "Academy") operates as a Charter School pursuant to a Charter School Contract ("the Contract") with the District School Board of Miami-Dade County, Florida ("the District"). Under the Contract, the Academy provides education to children who reside in Miami-Dade County. The governing body of the Academy is the Board of Directors, which is composed of three (3) members.

The Academy is a non-profit organization and is tax exempt under Section 501(c)(3) of the Internal Revenue Code.

The general operating authority of the Academy is contained in Section 1002.33, Florida Statutes. Per the Academy's FY2025 audited financial statements, the current charter was effective until June 30, 2027; management has not reported any change in charter status for the current year (see Section V of Management's Discussion and Analysis). The charter may be renewed as provided in Section 1002.33, Florida Statutes, upon mutual consent of the parties and execution of a written renewal. At the end of the term of the charter, the District may choose not to renew the charter under grounds specified in the charter, in which case the District is required to notify the Academy in writing at least 90 days prior to the charter's expiration. During the term of the charter, the District may also terminate the charter if good cause is shown.

Criteria for determining if other entities are potential component units which should be reported within the Academy's basic financial statements are identified and described in GASB Codification Sections 2100 and 2600. Based on these criteria, no component units are included within the reporting entity of the Academy. The Academy is a component unit of the District. The Academy is also a related party to Phoenix Academy of Excellence Central, an affiliated charter school under common management/board oversight; see Note E.

Basis of Presentation

Based on the guidance provided in the American Institute of Certified Public Accountants Audit and Accounting Guide — Audits of State and Local Governments and provisions of Florida Statutes, the Academy is presented as a governmental organization for financial statement reporting purposes under standards set by the Governmental Accounting Standards Board ("GASB").

Government-wide and Fund Financial Statements

The government-wide financial statements consist of a statement of net position and a statement of activities. These statements report information on all of the non-fiduciary activities of the Academy. The effects of interfund activities have been removed from the government-wide financial statements. Both statements report only governmental activities, as the Academy does not engage in any business-type activities.

PHOENIX ACADEMIES OF EXCELLENCE, INC.
D/B/A PHOENIX ACADEMY OF EXCELLENCE NORTH
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2026

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES-continued

Net position, the difference between assets and liabilities as presented in the statement of net position, is subdivided into two categories applicable to the Academy: net investment in capital assets, and unrestricted net position. The Academy has \$2,342 in restricted assets at June 30, 2026, or 2025. This amount represents carry over referendum funding allocated for the period 25-26.

The statement of activities presents a comparison between the direct expenses of a given function and its program revenues and displays the extent to which each function contributes to the change in net position for the fiscal year. Direct expenses are those that are clearly identifiable to a specific function. Program revenues consist of charges for services, operating grants and contributions, and capital grants and contributions. Revenues not classified as program revenues are reported as general revenues.

GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions, establishes the following classifications depicting the relative strength of the constraints that control how specific amounts can be spent:

- Nonspendable fund balance - includes amounts that are not in a spendable form or are required to be maintained intact. There is no nonspendable fund balance at June 30, 2026.
- Restricted fund balance - includes amounts that can be spent only for the specific purposes stipulated by external resource providers, constitutionally, or through enabling legislation. The restricted fund balance at June 30, 2026 is \$0.
- Committed fund balance - includes amounts that can be used only for the specific purposes determined by a formal action of the Academy's highest level of decision-making authority. There is no committed fund balance at June 30, 2026.
- Assigned fund balance - comprises amounts intended to be used by the Academy for specific purposes. There is no assigned fund balance at June 30, 2026.
- Unassigned fund balance - the residual classification for the general fund and includes all amounts not contained in the other classifications. At June 30, 2026, the Academy's unassigned fund balance is \$177,240, consisting of \$48,379 in the General Fund and \$128,861 in the Special Revenue Fund.

A reconciliation is provided that converts the results of governmental fund accounting to the government-wide presentation. The Academy's General Fund, Special Revenue Fund, and Capital Projects Fund are each presented separately, together with a Total Governmental Funds column (see Section III.B of Management's Discussion and Analysis).

Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recognized in the period earned and expenses are recognized when a liability is incurred.

All governmental fund financial statements are reported using a current financial resources measurement focus on a modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues, except for certain grant revenues, are recognized in the accounting period in which they become both measurable and available to finance expenditures of the current period, considered to be sixty days. Expenditures are generally recorded when the related fund liability is incurred.

PHOENIX ACADEMIES OF EXCELLENCE, INC.
D/B/A PHOENIX ACADEMY OF EXCELLENCE NORTH
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2026

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES-continued

Budgetary Basis of Accounting

In compliance with Florida Statutes, the Board of Directors adopts an annual budget using the modified accrual basis of accounting. During the fiscal year, expenditures are controlled at the object level within each activity. Revisions to the annual budget are approved by the Board. The Academy's original and final budget data for fiscal year 2026 are presented as required supplementary information in the Budgetary Comparison Schedules following the notes to the financial statements.

Cash

Cash is made up of cash on hand at the Academy and/or checking and money market accounts held at financial institutions. The Academy has no cash equivalents.

Capital Assets

Capital assets, which include furniture, fixtures, and equipment, are reported in the government-wide financial statements. Capital assets are defined by the Academy as assets with an initial individual cost of more than \$1,000 and an estimated useful life of more than two years. Such assets are recorded at historical cost. Property, plant, and equipment is depreciated using the straight-line method over an estimated useful life of 7 years for furniture and fixtures and 5 years for computers and audiovisual/instructional technology equipment. See Note C for the full FY2026 roll forward.

Revenue Sources

Revenues for current operations are received primarily from the State of Florida passed through the District to the Academy pursuant to the funding provisions included in the Academy's charter. In accordance with Section 1002.33(18), Florida Statutes, the Academy reports the number of full-time equivalent (FTE) students and related data to the District for funding through the Florida Education Finance Program (FEFP). The Academy also receives federal awards for the enhancement of various educational programs, recognized to the extent eligible expenditures have been incurred.

Use of Estimates

The process of preparing financial statements in conformity with accounting principles generally accepted in the United States of America requires the use of estimates and assumptions regarding certain assets, liabilities, revenues, and expenditures/expenses. Accordingly, upon settlement, actual results may differ from estimated amounts. As discussed in Note C, useful lives for capital assets are based on Academy policy; actual results may differ from these estimates.

Income Taxes

The Academy is a not-for-profit organization that is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code. Accordingly, no provision for income taxes is recorded in the accompanying financial statements.

Fund Balance Spending Policy

The Academy's adopted spending policy is to spend from restricted fund balance first, followed by committed, assigned, and then unassigned fund balance. Funds can only be committed by formal action of the Academy's board of directors. There are no minimum fund balance requirements for any of the Academy's funds.

**PHOENIX ACADEMIES OF EXCELLENCE, INC.
D/B/A PHOENIX ACADEMY OF EXCELLENCE NORTH
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2026**

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES-continued

Deferred Outflows/Inflows of Resources

The Academy had no deferred outflows of resources or deferred inflows of resources at June 30, 2026 or 2025.

Interfund and Related-Party Activity

From time to time, the Academy may have interfund activity in the normal course of operations; the effects of such activity are eliminated in the government-wide financial statements when consolidated. Related-party (intercompany) activity with Phoenix Academy of Excellence Central is described in Note E.

Management's Discussion and Analysis

The basic financial statements are preceded by Management's Discussion and Analysis ("MD&A"), which is presented as required supplementary information. Beginning with the year ended June 30, 2026, information presented in MD&A is organized into the five sections required by GASB Statement No. 103: (1) Overview of the Financial Statements, (2) Financial Summary, (3) Detailed Analyses, (4) Significant Capital Asset and Long-Term Financing Activity, and (5) Currently Known Facts, Decisions, or Conditions. The detailed analyses compare the current year to the prior year and explain why balances and results of operations changed, rather than presenting only the amounts or percentages by which they changed.

Unusual or Infrequent Items

Unusual or infrequent items are transactions and other events that are unusual in nature or infrequent in occurrence, as those terms are defined in GASB Statement No. 62, Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements. When such items occur, the Academy discloses the program, function, or identifiable activity to which the item relates, if applicable, and whether the item is within the control of management. The Academy had no unusual or infrequent items for the year ended June 30, 2026.

New Accounting Pronouncements Adopted

GASB Statement No. 103: During the year ended June 30, 2026, the Academy adopted GASB Statement No. 103, Financial Reporting Model Improvements, issued in April 2024 and effective for fiscal years beginning after June 15, 2025. The objective of GASB 103 is to improve key components of the financial reporting model, establishing new or modified requirements related to (a) MD&A, (b) unusual or infrequent items, (c) presentation of the proprietary fund statement of revenues, expenses, and changes in fund net position, (d) information about major component units in the basic financial statements, (e) budgetary comparison information, and (f) financial trends information in the statistical section.

The Academy engages only in governmental activities, has no proprietary funds, has no component units of its own, and does not present a statistical section. Accordingly, the requirements of GASB 103 relating to the proprietary fund statement of revenues, expenses, and changes in fund net position, to major component unit information, and to the statistical section had no effect on the accompanying financial statements. Adoption of GASB 103 affected the content and organization of MD&A, the presentation of unusual or infrequent items (of which there were none), and the presentation of budgetary comparison information, as described in the subsections above and in the Required Supplementary Information section of this report.

PHOENIX ACADEMIES OF EXCELLENCE, INC.
D/B/A PHOENIX ACADEMY OF EXCELLENCE NORTH
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2026

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES-continued

In accordance with paragraph 19 of GASB 103, changes adopted at transition are reported as a change in accounting principle in accordance with GASB Statement No. 100, Accounting Changes and Error Corrections. Because the changes affect presentation and disclosure only, adoption of GASB 103 did not itself result in a change to the Academy's net position as of July 1, 2025, or to its previously reported fund balances. No restatement of beginning net position or fund balance was required for the year ended June 30, 2026; see below.

GASB Statement No. 104: Disclosure of Certain Capital Assets is effective for the same reporting period. The Statement requires certain capital assets — including lease assets, subscription-based information technology arrangement (SBITA) assets, and intangible assets — to be disclosed separately from other capital assets. The Academy has no lease assets, subscription-based information technology arrangement assets, or other intangible assets requiring separate disclosure under GASB 104. Adoption of GASB 104 therefore had no effect on the accompanying financial statements.

The Academy's fiscal year 2026 trial balance reflects a beginning fund balance of \$103,878 and beginning net position of \$139,717, both of which agree exactly with the amounts previously reported in the Academy's June 30, 2025 audited financial statements. Accordingly, no restatement of beginning net position or fund balance was required for the year ended June 30, 2026.

NOTE B - CONCENTRATIONS

Cash

Under Chapter 280, Florida Statutes, the Academy's deposits must be placed in banks and savings and loan associations which are qualified as public depositories. The Academy maintains cash deposits at a bank in Florida. Deposits at the bank are insured by the Federal Deposit Insurance Corporation ("FDIC") up to \$250,000. As of June 30, 2026, cash held was \$199,080, which was not over the insured bank deposit balance.

Accounts Receivable

Accounts receivable represents outstanding reimbursements from the programs below. As of June 30, 2026, the receivable balance is \$7,496.55 (excluding the related-party receivable discussed in Note E):

Description	Amount
Capital Outlay	\$ 1,852
National School Lunch Program Reimbursement	5,645
Total	\$ 7,497

Revenue Concentration

The Academy receives a substantial portion of its revenue from the State of Florida through the Academy Board of Miami-Dade County under the Florida Education Finance Program. For the year ended June 30, 2026, State FEFP/FTE funding of \$382,618 represented approximately 51% of total revenues of \$750,206, making the Academy's revenue base sensitive to changes in state education funding and student enrollment.

**PHOENIX ACADEMIES OF EXCELLENCE, INC.
D/B/A PHOENIX ACADEMY OF EXCELLENCE NORTH
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2026**

NOTE C - CAPITAL ASSETS

Capital asset activity for the Year Ended June 30, 2026, was as follows:

	Balance July 1, 2025	Additions	Deletions	Balance June 30, 2026
Furniture and fixtures	\$ 37,938	-	-	\$ 37,938
Audiovisual/instructional technology equipment	-	\$ 11,439	-	\$ 11,439
Total capital assets	\$ 37,938	\$ 11,439	-	\$ 49,377
Accumulated depreciation	(2,099)	(5,801)	-	(7,900)
Total capital assets, net	\$ 35,839	\$ 5,638	-	\$ 41,477

Depreciation expense of \$5,801 was charged to unallocated depreciation expense for the Year Ended June 30, 2026, consisting of \$5,420 on the Academy's existing furniture and fixtures (7-year useful life) and \$381 on the current-year audiovisual/instructional technology equipment additions (5-year useful life), computed on a straight-line, full-month basis based on each asset's placed-in-service date.

NOTE D - COMMITMENTS AND CONTINGENCIES

On August 12, 2024, the Academy entered into a lease agreement for educational facilities located at the Parkway Education Center. Per the Academy's FY2025 audited financial statements, the lease term extends through June 30, 2027, unless terminated earlier under the provisions of the agreement.

The lease requires an annual rental payment of \$1.00, due on the commencement date and annually thereafter. In addition to rent, the Academy is responsible for its proportionate share of operating expenses, including maintenance, utilities, trash removal, and property insurance, based on full-time usage of approximately 4,021 square feet of space. Custodial services are not provided by the lessor and are the sole responsibility of the Academy. Rental expense under this arrangement for the year ended June 30, 2025, was approximately \$15,800; current-year rental and occupancy-cost information was not separately confirmed for this engagement.

NOTE E - RELATED PARTY

The Academy is affiliated, through common board membership and management oversight, with Phoenix Academy of Excellence Central ("Phoenix Central"), another charter school. Administrative, fiscal, and educational support functions are shared or coordinated between the two entities in the normal course of operations, giving rise to intercompany balances that are expected to be equal and offsetting between the two entities' books (a receivable on one entity's books should equal the corresponding payable on the other's).

At June 30, 2026, the Academy's trial balance reflects a "Due from Phoenix Central" receivable of \$2,548 (reported as "Due from affiliate" on the Statement of Net Position and the Balance Sheet — Governmental Funds). This is a change in direction from the Academy's June 30, 2025, audited financial statements, which reported a "Due to affiliate" liability of \$21,056. — that is, the balance has moved from a payable to receivable.

PHOENIX ACADEMIES OF EXCELLENCE, INC.
D/B/A PHOENIX ACADEMY OF EXCELLENCE NORTH
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2026

NOTE E - RELATED PARTY=continued

As of the date of this report, the Academy does not have a separate written management company agreement; the relationship with Phoenix Central is administered through common board oversight rather than a formal management contract. Management should confirm whether any management fee or cost-allocation agreement exists between the two entities and, if so, provide its terms for disclosure.

NOTE F - RISK MANAGEMENT

The Academy is exposed to various risks of loss related to theft, damage to and destruction of assets, errors and omissions, injuries to employees, and natural disasters. The Academy purchases commercial insurance for all material risks of loss to which it is exposed, including general liability, property, and workers' compensation coverage. There were no significant reductions in insurance coverage during the year, and settled claims have not exceeded insurance coverage in any of the past three fiscal years.

NOTE G - REFERENDUM SETTLEMENT AGREEMENT

The Academy Board of Miami-Dade County's second and final settlement payment of \$24,727, representing the remaining principal and interest described above, was received by the Academy on July 10, 2025. Management has confirmed that this receipt is included within the Academy's cash and current asset balances reported in these financial statements for the fiscal year ended June 30, 2026.

NOTE H - COMPENSATED ABSENCES

The Academy does not maintain a formal compensated absences policy. As of the reporting date, June 30, 2026, there are no outstanding liabilities related to accrued vacation, sick leave, or other paid time off benefits.

NOTE I - SUBSEQUENT EVENTS

Management has evaluated subsequent events through the date these financial statements September 14, 2026 were prepared and has not identified additional subsequent events requiring recognition or disclosure beyond the open items already described in Notes A, D, and E.

Required Supplementary Information

**PHOENIX ACADEMIES OF EXCELLENCE, INC.
D/B/A PHOENIX ACADEMY OF EXCELLENCE NORTH
BUDGETARY COMPARISON SCHEDULE - GENERAL FUND
JUNE 30, 2026**

GASB Statement No. 103 expanded the required content of the budgetary comparison schedules presented as required supplementary information, including a variance column comparing the final budget to actual amounts and explanatory notes for significant variances (in addition to the previously required original-budget and final-budget columns). The Academy's original adopted budget, final amended budget, and actual results (budgetary basis) for the General Fund for the year ended June 30, 2026, are presented below.

Explanations of variances between the final budget and actual amounts that are both 10% or more and \$10,000 or more follow the General Fund and Special Revenue Fund schedules below.

	Original Budget	Final Budget	Actual Amounts GAAP Basis	Variances Positive (Negative)
Revenues:				
Miami-Dade County Public Schools	\$ 342,140	\$ 342,140	\$ 382,618	\$ 40,478
Capital outlay and other contributions	12,000	12,000	138,466	126,466
Other revenues	224,177	224,177	3,015	(221,162)
Total revenues	578,317	578,317	524,099	(54,218)
Instruction	326,922	326,922	125,526	201,396
Student Personnel Services	11,500	11,500	1,080	10,420
School Board	7,500	7,500	14,827	(7,327)
General Administration	10,606	10,606	18,234	(7,628)
School Administration	111,290	111,290	286,513	(175,223)
Fiscal Services	28,000	28,000	47,532	(19,532)
Student Transportation Services	15,500	15,500	31,332	(15,832)
Operation of plant	42,315	42,315	59,874	(17,559)
Maintenance of plant	3,300	3,300	-	3,300
Total expenditure	556,933	556,933	584,918	(27,985)
Excess (deficit) of revenues over expenditures	\$ 21,384	\$ 21,384	\$ (60,819)	\$ (82,203)

Significant Variances — General Fund

- Miami-Dade County Public Schools revenue exceeded the final budget of \$342,140 by \$40,478 (11.8%), actual \$382,618.
- Capital outlay and other contributions revenue exceeded the final budget of \$12,000 by \$126,466 (1,053.9%), actual \$138,466.
- Other revenues came in \$221,162 (98.7%) below the final budget of \$224,177, actual only \$3,015 — the largest single variance in the schedule
- Instruction expenditures were \$201,396 (61.6%) below the final budget of \$326,922, actual only \$125,526.
- Student Personnel Services expenditures were \$10,420 (90.6%) below the final budget of \$11,500, actual only \$1,080.
- School Administration expenditure exceeded the final budget of \$111,290 by \$175,223 (157.4%), actual \$286,513.
- Fiscal Services expenditure exceeded the final budget of \$28,000 by \$19,532 (69.8%), actual \$47,532.
- Student Transportation Services expenditure exceeded the final budget of \$15,500 by \$15,832 (102.1%), actual \$31,332.
- Operation of Plant expenditures exceeded the final budget of \$42,315 by \$17,559 (41.5%), actual \$59,874.
- The General Fund's actual results produced a deficit of \$60,819, a variance of \$82,203 (384.4%) from the final budgeted excess of \$21,384.

PHOENIX ACADEMIES OF EXCELLENCE, INC.
D/B/A PHOENIX ACADEMY OF EXCELLENCE NORTH
BUDGETARY COMPARISON SCHEDULE - SPECIAL REVENUE FUND
JUNE 30, 2026

	Original Budget	Final Budget	Actual Amounts GAAP Basis	Variances Positive (Negative)
Revenues:				
Operating grants and contributions	\$ 55,395	\$ 55,395	\$ 226,107	\$ 170,712
Total revenues	55,395	55,395	226,107	170,712
Instruction	25,687	25,687	41,834	(16,147)
Food Services	25,000	25,000	38,653	(13,653)
Capital outlay	-	-	11,439	(11,439)
Total expenditure	50,687	50,687	91,926	(41,239)
Excess (deficit) of revenues over expenditures	\$ 4,708	\$ 4,708	\$ 134,181	\$ 129,473

Significant Variances — Special Revenue Fund

- Operating grants and contributions (and Total revenues) exceeded the final budget of \$55,395 by \$170,712 (308.2%), actual \$226,107.
- Instruction expenditure exceeded the final budget of \$25,687 by \$16,147 (62.9%), actual \$41,834.
- Food Services expenditure exceeded the final budget of \$25,000 by \$13,653 (54.6%), actual \$38,653.
- Capital outlay expenditures of \$11,439 were not separately budgeted (original and final budget \$0).
- Total expenditure exceeded the final budget of \$50,687 by \$41,239 (81.4%), actual \$91,926.
- The Special Revenue Fund's actual results produced a surplus of \$134,181, a variance of \$129,473 (2,750.6%) from the final budgeted excess of \$4,708.

Other Required Reports



**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL
REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT
OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH
GOVERNMENT AUDITING STANDARDS**

To the Board of Directors
Phoenix Academies of Excellence, Inc.
D/B/A Phoenix Academy of Excellence North
Miami, Florida

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States, the financial statements of the governmental activities and each major fund of Phoenix Academies of Excellence, Inc. D/B/A Phoenix Academy of Excellence North (the "Academy"), as of and for the year ended June 30, 2026, and the related notes to the financial statements, which collectively comprise the Academy's basic financial statements, and have issued our report thereon dated September 14, 2026

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Academy's internal control over financial reporting ("internal control") as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Academy's internal control. Accordingly, we do not express an opinion on the effectiveness of the Academy's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies, and therefore material weaknesses or significant deficiencies may exist that were not identified.



S.L Gardner & Company, P.A.

Certified Public Accountants

2413 Main Street #115, Miramar, FL 33025 • (305) 606-3102 • Fax (888) 510-9976

Report Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Charter School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Academy's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Academy's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

S.L Gardner & Co PA
[Signature]

S.L Gardner & Company, P.A.

Miramar, Florida

September 14, 2026



**MANAGEMENT LETTER IN ACCORDANCE WITH THE RULES OF THE AUDITOR
GENERAL OF THE STATE OF FLORIDA**

To the Board of Directors
Phoenix Academies of Excellence, Inc.
D/B/A Phoenix Academy of Excellence North
Miami, Florida

Report on the Financial Statements

We have audited the financial statements of Phoenix Academies of Excellence, Inc. D/B/A Phoenix Academy of Excellence North (the “Academy”), as of and for the fiscal year ended June 30, 2026, and have issued our report thereon dated September 14, 2026.

Auditor's Responsibility

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States; and Chapter 10.850, Rules of the Auditor General.

Other Reporting Requirements

We have issued our Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with *Government Auditing Standards*. Disclosures in that report, which is dated September 14, 2026, should be considered in conjunction with this management letter.

Prior Audit Findings

Section 10.854(1)(e)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report. There were no findings or recommendations made in the preceding annual financial audit report.

Official Title

Section 10.854(1)(e)5., Rules of the Auditor General, requires that the name or official title of the entity and the school code assigned by the Florida Department of Education be disclosed in this management letter. The official title of the entity is Phoenix Academies of Excellence, Inc. D/B/A Phoenix Academy of Excellence North 6057.



S.L Gardner & Company, P.A.

Certified Public Accountants

2413 Main Street #115, Miramar, FL 33025 • (305) 606-3102 • Fax (888) 510-9976

Financial Condition and Management

Sections 10.854(1)(e)2. and 10.855(11), Rules of the Auditor General, require us to apply appropriate procedures and communicate whether the Academy has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and to identify the specific condition(s) met. In connection with our audit, we determined that the school did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Pursuant to Section 10.854(1)(e)6. a. and 10.855(12), Rules of the Auditor General, we applied financial condition assessment procedures for the Academy. It is management's responsibility to monitor the Academy's financial condition, and our financial condition assessment was based in part on representations made by management and the review of financial information provided by same.

Section 10.854(1)(e)(3), Rules of the Auditor General, requires that we communicate any recommendations to improve financial management. In connection with our audit, we did not have any such recommendations.

Transparency

Sections 10.854(1)(e)7. and 10.855(13), Rules of the Auditor General, require us to apply appropriate procedures and communicate the results of our determination as to whether the Academy maintains on its website information specified in Section 1002.33(9)(p), Florida Statutes. In connection with our audit, we determined that the Academy maintained on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes.

Additional Matters

Section 10.854(1)(e)4., Rules of the Auditor General, requires us to communicate noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but warrants the attention of those charged with governance. In connection with our audit, we did not note any such findings.

Purpose of this Letter

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, Federal and other granting agencies, the Academy's Board of Directors, the Academy's management, and the District School Board of Miami-Dade County, and is not intended to be and should not be used by anyone other than these specified parties.

S.L Gardner & Company, P.A.
Miramar, Florida
September 14, 2026