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CITY OF TEMPLE TERRACE, FLORIDA COMPREHENSIVE ANNUAL FINANCIAL REPORT FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2019

PREPARED BY:

THE FINANCE DEPARTMENT WITH

LYN BOSWELL,

FINANCE DIRECTOR

JIM INGRAM,

ASSISTANT FINANCE DIRECTOR



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Introductory Section

Transmittal Letter
Organizational Chart
List of Elected and Appointed Officials
GFOA Certificate of Achievement



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April 30, 2020

To the Honorable Mayor, Members of City Council, and Citizens of the City of Temple Terrace:

It is our pleasure to submit this Comprehensive Annual Financial Report (CAFR) for the City of Temple Terrace, Florida, for the fiscal year ended September 30, 2019. This report fulfills the requirements set forth in the City's Charter, Section 214; Florida State Statutes, Chapter 166.241 (4); and the Rules of the Auditor General, Chapter 10.550 which requires that all local governments publish each fiscal year a complete set of audited financial statements in accordance with auditing standards generally accepted in the United States by a firm of licensed certified public accountants.

This report consists of management's representations concerning the finances of the City of Temple Terrace. Consequently, management assumes full responsibility for the completeness and reliability of all the information presented in this report. To provide a reasonable basis for making these representations, management of the City of Temple Terrace has established a comprehensive internal control framework that is designed both to protect the City's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the City of Temple Terrace's financial statements in conformity with Generally Acceptable Accounting Principles (GAAP). Because the cost of the internal controls should not outweigh their benefits, the City of Temple Terrace's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

Florida Statutes, Chapter 11.45 and Chapter 10.550, require that an annual financial audit is performed by independent certified public accountants. The goal of the independent audit is to provide reasonable assurance that the financial statements of the City of Temple Terrace for the fiscal year ended September 30, 2019, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded that there was a reasonable basis for rendering an unmodified opinion that the City of Temple Terrace's financial statements for the fiscal year ended September 30, 2019, are fairly presented in conformity with GAAP. The Independent Auditor's Report is presented as the first component of the financial section of this report.

PROFILE OF THE CITY OF TEMPLE TERRACE

The City of Temple Terrace, named after the hybrid "Temple" oranges and the surrounding "Terraced" terrain, was incorporated on May 28, 1925, and operates under the Council-Manager form of government. The elected governing body is comprised of the Mayor and five City Councilmembers and is responsible for enacting ordinances, resolutions, and regulations governing the City and for appointing the City Manager, City Clerk, City Attorney, and members of various statutory and advisory boards. As chief administrative officer, the City Manager is responsible for managing the City's day-to-day operations and affairs and appointing the City's Department Directors.

Temple Terrace was developed as a high-quality residential suburban community in the Tampa Bay area during the 1960s and 1970s. The unique neighborhoods, with a golf course and the meandering Hillsborough River, combined with the City's proximity to downtown Tampa, Interstate 75, the University of South Florida, Florida College and numerous renowned employment centers, continue to make the City attractive to a broad spectrum of the region's population.

Like many of its suburban counterparts, the City's employment base is heavily dominated by the service industry; additional employment-generating industry is occurring as a result of development in the I-75 corridor. Although the percentage of resident workers employed within the City may increase, it will remain predominantly a suburban commuter community, maintaining its reputations as an "Amazing City. Since 1925."

The City, with an estimated population of 26,512, provides a full range of general municipal services including police, fire, street construction and maintenance, planning and zoning, parks and recreation, library, and general administrative services. In addition, water, sewer, and solid waste collection services are provided and funded with user charges established by the City Council to ensure adequate coverage of operating expenses and payments on debt. Equipment maintenance, warehouse services, and facility maintenance are provided through Internal Service Funds with charge-backs to user departments to cover the cost of operation. The City of Temple Terrace contracts with the City of Tampa to receive and treat wastewater, and contracts with the Hillsborough County to receive solid waste.

The annual budget serves as the foundation for the City's financial planning and control. All City departments are required to submit requests for appropriations to the City Manager. The City Manager uses these requests as the basis for developing the proposed budget. The City Manager presents the proposed budget to City Council for review no less than forty-five (45) days before the expiration of each fiscal year as established by Charter Section 6.02. The City Council is required to hold two (2) public hearings on the proposed budget and adopt a final budget no later than September 30, the close of the City's fiscal year. The appropriated budget is prepared by fund, function, and department. Budgets for all governmental fund types are adopted consistent with generally accepted accounting principles. Budget-to-actual comparisons are provided for each governmental fund with the exception of the Insurance Premium Tax fund, which is not budgeted.

ECONOMIC CONDITION

The information presented in the financial statements is best understood when it is considered from the broader perspective of the environment within which the City of Temple Terrace operates.

LOCAL ECONOMY

The City of Temple Terrace, located in Hillsborough County, is in close proximity to a progressive Tampa Bay area with an economy structured within four main industry sectors: (1) trade, transportation, and utilities; (2) business and professional services; (3) education and health services and (4) leisure and hospitality.

Hillsborough County's top private sector employers are Tampa General Hospital, Publix Supermarkets, and Baycare Health Systems. The top public sector employers are Hillsborough County School District, MacDill Air Force Base, Hillsborough County Government, HCA West Florida, Tampa International Airport and The University of South Florida.

Although the State of Florida is known for citrus fruits and tourism, the Tampa area boasts a high-technology job base, ranked the second largest technology hub in Florida. This higher wage industry is a positive indicator that the City's wage structure will improve over time. With continued State-shared revenues, building permits and annexation of property increasing, the City continues to diversify its economic base in terms of long-range strength.

Presently, the City has an aggregate inventory of 755 acres of developed commercial properties. Many of these retail venues serve the increasing convenience and general merchandise shopping demands of residents from Temple Terrace, Tampa, and unincorporated Hillsborough County. Temple Terrace's larger retail shopping opportunities are located outside the City limits and are largely concentrated in three geographical nodes: New Tampa, Brandon, and the Westshore area.

The City is home to Coca Cola Company's North American Customer Development Center. Telecom Park, the City's primary Class A office district, is located along the Hillsborough River and houses Verizon's Southeast Regional Communications, Moffitt Cancer Center, Florida Orthopedic, The Florida Department of Environmental Protection Agency, Chapters Health Care, Marriot Hotels, and Circle K regional offices.

LONG-TERM PLANNING GOALS

Temple Terrace residents, elected officials, and the administration recently completed the <u>Your City, Our Future</u> community-driven strategic plan which includes ten goals and fifty-one specific objectives which were created in 2014. Annually, the Mayor and City Council review the objectives and develop the priorities for the upcoming fiscal year. The Mayor and City Council's objectives established for the Fiscal Year 2019-2020 are:

- Develop a strategic marketing plan that attracts new residents, businesses, and promotes the City's services and events;
- Enhance and expand external communication methods and technology;
- Enhance and maintain library services that are enjoyable and accessible to the community;
- Improve the reliability and sustainability of fitness equipment as well as expand the varieties of fitness equipment in recreation facilities to enhance the user's fitness experience;
- Develop and implement a plan which ensures parks and playground equipment are maintained at a level that is consistent with users' expectations and desires;
- Improve facility conditions at the Temple Terrace Family Recreation Complex;
- Develop a strategy to provide sufficient water treatment and production capacity to accommodate future growth;
- Develop strategies/options to assure a sustainable Annual Pickup Program;
- Create Interdepartmental Annexation Committee;
- Establish an annexation policy and direction;
- Ensure adequate staffing, resources, and facilities are available to accommodate continued growth of the City and its populations;
- Establish Code Compliance staffing levels and programs that meet the needs of the City;
- Increase community awareness of Code Compliance activities and minimum code requirements;
- Provide City employees with a competitive total compensation program in an effort to attract highquality applicants and retain currently valued and experienced employees;
- Create and maintain a diverse and inclusive workforce through the development of recruitment, training, performance management, and retention programs;
- Encourage development and revitalization of the entire Community Redevelopment Area;
- Establish long-term, realistic strategy consistent with the strategic plan;
- Improve the Budgeting process for both the operating and the capital budgets;
- Reform purchasing policies for consistency with ordinance, statutes, and best practices;
- Secure necessary department financing to achieve long-term sustainability; and
- Assist Temple Terrace Golf & Country Club in achieving financial sustainability.

The above twenty-one objectives directly relate to the Council's commitment to the goals on the next page.

Council's Commitment to the goals:

- Develop a comprehensive marketing and outreach plan to reach a diverse audience, promoting the City of Temple Terrace as an amazing place to live, work, play, and learn;
- Develop a multifaceted, comprehensive communication plan that engages internal and external audiences;
- Develop and implement a comprehensive formal plan which would enhance, maintain and promote Leisure Services' facilities, activities, programs, and encourage community growth and involvement;
- Support and enhance a high quality of life for the City's residents, businesses, and visitors by providing sustainable, environmentally-sensitive, cost-effective infrastructure and services to promote public health, personal safety, transportation, economic growth, and civic vitality;
- Promote orderly growth in the Urban Service Area and those in the Joint Planning Areas of Unincorporated Hillsborough County; Ensure that residents and businesses outside the city limits share tax and maintenance costs for facilities, streets, and utilities necessary to meet the demand of future populations;
- Make certain our Public safety services continue to thrive and meet the challenges of population grown while delivering the community data to illustrate the level of services provided;
- Provide a comprehensive code enforcement effort which is consistent, fair and equitable in its application, preserves neighborhood integrity, protects the public health and well-being and enhances property values;
- Develop and improve procedures to monitor and address employee compensation, departmental workload, and wellness in an effort to provide the citizens of Temple Terrace with exemplary service from a workforce of qualified, experience, and healthy employees;
- Enhance the City's residential, commercial and municipal properties by engaging the residents and business community to promote sustainable, safe, attractive and desirable development by using innovative marketing, progressive regulations, and model municipal facilities while supporting and promoting economic opportunity; and,
- Establish and promote a long-term stable financial future by effective and efficient use of fiscal resources and improving the purchasing and budgeting processes.

The Five-Year Capital Improvement Plan, adopted September 19, 2018, provides a City-wide business plan for utility improvements, equipment replacements, and projects related to growth. The plan details the development of revenue projections and capital needs assumptions. Over the past five years, many capital items in the General Fund have been delayed. Community Investment Tax revenue continues to provide many improvements that benefit the community, such as police and fire vehicles and equipment, parks and recreation enhancements.

The City extends infrastructure beyond the current service area and typically recoups the initial investment over a five- to seven-year period. Although there will be a lag between capital expenses and realized revenues, the growth should stabilize revenues in the short-term and provide long-term economic growth.

Long-range visions of water and sanitation:

- Water The Water Division's long-term vision is to provide uninterrupted, high-quality water and service to a growing area. Annually, the Department coordinates utility relocations with the Engineering Division for street rehabilitation and resurfacing projects. As the City expands, the Department will be cognizant of plans to expand the water treatment plant and determine alternative treatment methods and sources.
- **Sanitation** The Sanitation Division will explore phased-automation for the recycle program to improve service, increase efficiency, reduce costs and encourage recycling.

RELATED FINANCIAL POLICIES

The City's general governmental accounting records are maintained on a modified accrual basis, with the revenues recorded when available and measurable. Expenditures are recorded when services or goods are received, and liabilities are incurred. Accounting records for the City's utilities, proprietary funds, and pension trust funds are maintained on an accrual basis.

The City reviews financial policies annually with the adoption of the Operating and Capital Budget. The policies help ensures the ability to meet immediate and long-term service objectives. The City limits its exposure in future years to rising costs by controlling baseline costs and allocating one-time revenues to one-time expenditures, whenever possible.

ACCOUNTING SYSTEMS

The City's accounting system provides reliable financial records for preparing financial statements in conformity with generally accepted accounting principles. The accounting system supports an adequate internal control structure, which provides reasonable, but not absolute, assurance that the City's assets are safeguarded against loss, theft, or misuse. Reasonable assurance recognizes that the cost of a control should not exceed the expected benefits based on management's estimates.

BUDGETARY CONTROL

During the fiscal year, budgetary control and revisions are maintained at the department level. All purchase orders are compared to the category appropriation. Department directors are authorized to move funds within the categories of their respective divisions. The City Manager or Finance Director is authorized to transfer any unencumbered appropriation balance, or portion thereof, between specific expenditure classifications within a department or fund. The budget process allows for amendments during the year as conditions warrant. Per the City Charter, the City Council is authorized to make changes to the budget as it deems necessary for the City's proper and economical operation, and may transfer any unencumbered balance, or portion thereof, to pay for any municipal purpose. An amendment may be initiated by the Finance Director, reviewed by the City Manager, and submitted to the City Council for its consideration. With City Council approval, appropriations are realigned. In addition, the enabling legislation allows the City Manager or Finance Director to transfer an encumbered balance among programs within an operating fund, providing such action does not result in discontinuing a program. Also, appropriation of donated or grant expenditures is based upon the request. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in City Council's adopted annual budget.

MAJOR INITIATIVES

Redevelopment of the City's commercial property remains a high priority. The City's long-term financial condition is very dependent upon growing the local tax base through both strategic public and private investment. The City will reexamine its land development criteria in the redevelopment overlay, which will focus on a flexible/streamlined development process and encourage business.

City Manager's Office 11250 NORTH 56TH STREET * P.O. BOX 16930 * TEMPLE TERRACE, FLORIDA 33687 PHONE 813-506-6400 * FAX 813-506-6401 * www.templeterrace.com For Fiscal Year 2018-2019, since there were no increases in rates for water and sewer, existing rates will be used to meet system operating costs and capital reinvestment needed to ensure the long-term viability of the utility system.

The condition of the City's sanitary sewer collection system and pump stations that move wastewater to the City of Tampa for treatment has been a focal point for the City's utility staff this past year and will require substantial investment to ensure regulatory compliance and sustainable service to our customers. Designs for reconstruction are underway for three major sanitary transfer stations and will when completed provide for more efficient operations and sustainable operations.

The capital expenditures included in 2019 include improvements to City Hall, renovations to the 911 Center, Information Technology equipment and software, new fire engine, the second half of the renovations at the recreation center, buddy baseball resurfacing, patrol vehicles, other vehicles and pick-ups, much-needed water, and sewer line repairs, replacing sidewalk, and resurfacing of streets in several locations. The entire Capital Improvement Program for Fiscal Year 2020 can be found on page 331 of the City Budget, located at www.templeterrace.com, under the subheading of Agenda & Documents, then to the drop-down list of our current/past budgets, and audits under Annual Budget, & Financial Reports.

AWARDS AND ACKNOWLEDGMENTS

CERTIFICATE OF ACHIEVEMENT FOR EXCELLENCE IN FINANCIAL REPORTING

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Temple Terrace for its Comprehensive Annual Financial Report for the fiscal year ended September 30, 2018. This was the forty-first consecutive year that the City has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized Comprehensive Annual Financial Report. This report must satisfy both accounting principles generally accepted in the United States and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that the current Comprehensive Annual Financial Report continues to meet the Certificate of Achievement Program requirements and we are submitting it to GFOA to determine its eligibility for a subsequent certificate.

In addition, the City also received the GFOA's Award for Distinguished Budget Presentation for its Annual Budget for the fiscal year beginning October 1, 2018, marking thirty-one years the City has received this award. It is based on a governmental unit's publishing a budget document that meets program criteria as a policy document, operations guide, financial plan, and communications medium.

ACKNOWLEDGMENTS

The preparation of the Comprehensive Annual Financial Report is made possible by the dedicated service of the entire staff of the City's Finance Department. Each member of the department has our sincere appreciation for the contributions made in the preparation of this report. Appreciation is also extended to all City departmental directors and staff, who contributed significantly by ensuring the accuracy and integrity of accounting information compiled throughout the year. We recognize the Mayor and City Council for their leadership and support in providing the highest level of accountability and transparency through financial reporting. We also thank the citizens of the City of Temple Terrace whose cooperation, support, and assistance have contributed greatly to the operation of this Amazing City.

Respectfully submitted,

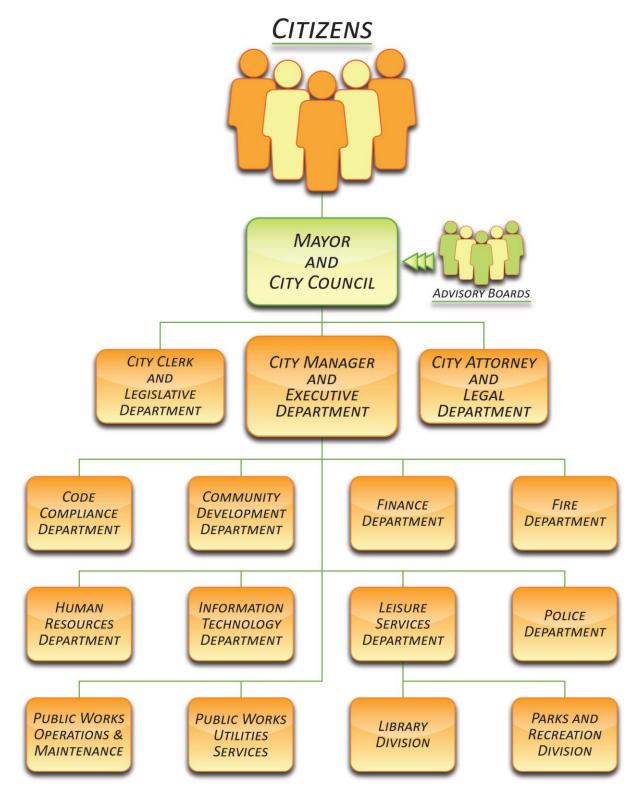
Charles W. Stephenson,

City Manager

Lynda Boswell, Finance Director

De Boswell

City Organizational Chart



List of Elected and Appointed Officials

City Council – Elected Officials

Mel Jurado, Mayor Andrew Ross, Vice Mayor

Cheri Donohue Frank Chillura
Gil Schisler James Chambers

City Manager Charles W. Stephenson

Appointed Officials

City Attorney Pamela Cichon City Clerk **Cheryl Mooney Code Compliance Director** Tom Borroni Community Development Director Amir Anisi Finance Director Lynda Boswell Fire Chief Ian Kemp Janet Bledsoe **Human Resources Director** Sally Cabrera Information Technology Director Leisure Services Director Karl Langefeld Kenneth Albano Police Chief **Public Works Director of Operations** Ray LeBlanc **Public Works Director of Utilities Troy Tinch**



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

City of Temple Terrace Florida

For its Comprehensive Annual Financial Report for the Fiscal Year Ended

September 30, 2018

Christopher P. Morrill

Executive Director/CEO



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FINANCIAL SECTION

Independent Auditors' Report

Management Discussion and Analysis

Basic Financial Statements

Required Supplementary Information

Other Supplementary Information

Combining and Individual Fund Financial Statements and Schedules



INDEPENDENT AUDITOR'S REPORT

Honorable Mayor and Members of the City Council City of Temple Terrace, Florida

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Temple Terrace, Florida (the City) as of and for the fiscal year ended September 30, 2019, and the related notes to the financial statements, which collectively comprise the City's basic financial statements, as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the City's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City as of September 30, 2019, and the respective changes in financial position, and, where applicable, cash flows, and the budget to actual statements for the general fund and major special revenue funds thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

INDEPENDENT AUDITOR'S REPORT (Concluded)

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and the other required supplementary information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City's basic financial statements as a whole. The introductory section, combining and individual fund financial statements and schedules, and statistical section, as listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the financial statements. The combining and individual fund financial statements and schedules are the responsibility of management and were derived from, and relate directly to, the underlying accounting and other records used to prepare the financial statements. Such information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual financial statements and schedules are fairly stated, in all material respects, in relation to the financial statements as a whole. The introductory section and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated April 28, 2020, on our consideration of the City's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City's internal control over financial reporting and compliance.

MSL, P.A.

Certified Public Accountants

Tampa, Florida April 28, 2020

Management's Discussion and Analysis

Management of the City of Temple Terrace (the City) has prepared the following discussion and analysis to provide a general overview of the financial activities for the Fiscal Year (FY) ended September 30, 2019 for the readers of the City's financial statements. The information contained in the Management's Discussion and Analysis (MD&A) is intended to highlight significant transactions, events, and conditions, and should be considered in conjunction with the Transmittal Letter and the City's financial statements.

Financial Highlights

For FY 2019, the City's total net position increased by \$13,440,314. The governmental net position increased by \$12,022,776 and business-type net position increased by \$1,417,538.

Comparing FY 2019 with FY 2018, the governmental activities revenue increased by \$13,385,951 or 46.9%. In FY 2019, the results of governmental activities increased in net position of \$12,022,776, while in FY 2018 net position increased by \$844,360. The major increase in revenue was a result of land sales that exceeded expectations; the net sales were then used to pay down the short-term debt portion that was split in FY 2018. The City refinanced debt in the Community Redevelopment Area (CRA) in 2013 to acquire the land and construction of a road in the redevelopment district, which also include the purchase of a quadrant in 2010.

Comparing FY 2019 with FY 2018, the business-type activities revenue increased by \$678,919, or 4.2%. In FY 2019, the results of business type activities produced an increase in net position of \$1,417,538, while FY 2018 net position increased by \$2,230,786.

Comparing FY 2019 with FY 2018, the City's total government and business expenses increased by \$3,699,704, or 8.9%.

For FY 2019, the General Fund reported a decrease in fund balance of \$752,159, compared to an increase of \$644,727 in FY 2018.

Overview of the Financial Statements

The MD&A is intended to serve as an introduction to the City's basic financial statements. These statements are comprised of three components: (1) government- wide financial statements, (2) fund financial statements, and (3) notes to the financial statements. The MD&A report also contains required supplementary information and other supplementary information.

The government-wide financial statements provide long-term and short-term information about the City's overall financial status. The fund financial statements focus on individual parts of the City and provide greater detail of the City's operations. The notes explain some of the information in the statements and provide more detailed data.

GOVERNMENT-WIDE FINANCIAL STATEMENTS

Government-wide financial statements are designed to provide readers with a broad overview of the City's finances, in a manner similar to a private-sector business. They begin on page 39 of this report.

The government-wide financial statements distinguish between two types of City functions. Governmental activities are principally supported by taxes and intergovernmental revenues. The governmental activities of the City basic services include general government, police, fire, protective inspections, public works, community development, and recreation. These activities are primarily financed though property taxes, utility taxes, gas taxes, sales taxes, and the City's utilities contribution.

Other City functions are business-type activities and are intended to recover all or a significant portion of their costs through user fees and charges. The City's business-type activities reflect private sector-type operations (water, sewer, and sanitation), where the fee for services typically covers all or most of the cost of operation, including depreciation.

The Governmental-wide statements include:

- Statement of Net position presents information on all the City's assets, deferred outflows of resources, liabilities, and deferred inflows of resources.
 - This statement format combines and consolidates the governmental funds' current financial resources with capital assets (including infrastructure), and long-term obligations.
 - Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the City is improving or deteriorating.
- Statement of Activities presents changes in the City's net position during the most recent fiscal year.
 - All changes in net position are reported when the change occurs, regardless of the timing of related cash flows.
 - Revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

FUND FINANCIAL STATEMENTS

A fund is a grouping of related accounts used to maintain control over resources that have been segregated for specific activities or objectives. The City of Temple Terrace, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All the funds of the City of Temple Terrace can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

GOVERNMENTAL FUNDS

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decision. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The City maintains six individual governmental funds.

- General Fund
- Street Improvement Fund
- Community Investment Tax Fund
- Tax Increment Financing Fund
- Insurance Premium Tax Fund
- Debt Service Fund

Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the, all of which are considered major funds.

The governmental fund financial statements can be found starting on page 42 of this report.

Proprietary funds

Proprietary funds provide the same type of information as the government-wide financial statements in more detail. The City of Temple Terrace maintains two different types of proprietary funds.

Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The City uses an enterprise fund to account for its Water/Sewer and Sanitation operations. The proprietary fund financial statements provide separate information for the two major enterprise funds.

Internal service funds are an accounting device used to accumulate and allocate costs internally among the City's various functions. The City uses internal service funds to account for fleet maintenance. These services predominantly benefit governmental rather than business-type functions. They have been included within governmental activities in the government-wide financial statements. The internal service fund is presented in the proprietary fund financial statements.

The basic proprietary fund financial statements can be found starting on page 58 of this report.

FIDUCIARY FUNDS

Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statement because the resources of those funds are not available to support the City's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds. The basic fiduciary fund financial statements can be found on page 62 of this report.

NOTES TO THE FINANCIAL STATEMENTS

The notes provide additional information essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found starting on page 65 of this report.

OTHER INFORMATION

The report also presents required supplementary information concerning the City of Temple Terrace's progress in funding its obligation to provide pension benefits and other postemployment benefits (OPEB) to its employees. Required supplementary information can be found starting on page 116 of this report.

The combining statements referred to earlier and other schedules are presented immediately following the required supplementary information on pensions.

Government-wide Financial Analysis

STATEMENT OF NET POSITION

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of the City, assets and deferred outflows exceeded liabilities and deferred inflows by \$42,280,617 as of September 30, 2019. The table below reflects the condensed government-wide Statement of Net Position.

Statement of Net Position as of September 30, 2019

,		,	,			
	GOVT	GOV'T	BUSINESS TYPE	BUSINESS TYPE		
CATEGORY	ACTIVITIES 2019	ACTIVITIES 2018	ACTIVITIES 2019	ACTIVITIES 2018	TOTAL 2019	TOTAL 2018
ASSETS:						_
Current and Other Assets	\$16,863,218	\$17,124,989	\$14,661,669	\$13,942,036	\$31,524,887	\$31,067,025
Capital Assets (net)	49,593,238	46,730,729	28,295,964	27,409,412	77,889,202	74,140,141
TOTAL ASSETS	66,456,456	63,855,718	42,957,633	41,351,448	109,414,088	105,207,166
DEFERRED						
OUTFLOWS OF						
RESOURCES	2,475,012	3,181,858	192,632	221,435	2,667,644	3,403,293
LIABILMES:						
Current and Other Liabilities	3,416,994	2,657,415	2,405,840	2,207,217	5,822,834	4,864,632
Noncurrent Liabilities	53,842,546	63,082,310	1,494,099	1,520,500	55,336,645	64,602,810
TOTAL LIABILITIES	57,259,540	65,739,725	3,899,939	3,727,717	61,159,479	69,467,442
DEFERRED INFLOWS						
OF RESOURCES	1,399,253	3,047,712	242,385	255,002	1,641,638	3,302,714
NET POSITION:						
Investment in Capital Assets	47,653,238	44,460,729	28,295,964	27,409,412	75,949,202	71,870,141
Restricted	4,126,448	4,658,338	4,543,652	2,389,118	8,670,100	7,047,456
Unrestricted	-41,506,771	-50,868,928	6,168,086	7,791,634	-35,338,685	-43,077,294
TOTAL NET POSITION	\$10,272,915	-\$1,749,861	\$39,007,702	\$37,590,164	\$49,280,617	\$35,840,303

The largest portion of the City's net position reflects its investment in capital assets (e.g., land, buildings and infrastructure, improvements other than buildings, and machinery and equipment), less any related debt used to acquire those assets that are still outstanding. The City of Temple Terrace uses these capital assets to provide a variety of services to its residents. Accordingly, these assets are not available for future spending. Although the City's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

Another portion of the City's net position, restricted net position at \$8,670,100, 17.36% represents resources that are subject to external restrictions on how they may be used, e.g., for debt and capital improvements. Restricted net position increased \$1,622,644, or 23.02% during the year. This increase is in the dollar amount is misleading since the percentage of restricted position is an overall decrease. This means that although the dollars of the restricted amount are more than last year's, the percentage of the restricted net position went down by 2.3%.

STATEMENT OF ACTIVITIES

The key elements of the changes in the City's net position for the fiscal years ended September 30, 2018, and September 30, 2019 are as follows:

OATT-OODV	GOV'T ACTIVITIES	GOV'T ACTIVITIES	BUSINESS TYPE	BUSINESS TYPE	TOTAL 2010	TOTAL 2040
CATEGORY	2019	2018	ACTIVITIES 2019	ACTIVITIES 2018	TOTAL 2019	TOTAL 2018
REVENUES:						
Program Revenues:						
Charges for Services	\$8,246,194	\$7,231,227	\$16,357,639	\$15,951,252	\$24,603,833	\$23,182,479
Operating Grants and						
Contributions	407,108	85,844	0	0	407,108	85,884
Capital Grants and						
Contributions	600,138	195,842	320,089	125,190	920,227	321,032
General Revenues:						
Property Taxes	10,783,581	10,263,530	0	0	10,783,581	10,263,530
Sales Taxes	5,855,083	5,580,415	0	0	5,855,083	5,580,415
Utility Taxes	3,921,694	4,005,185	0	0	3,921,694	4,005,185
Motor Fuel Taxes	2,006,253	397,436	0	0	2,006,253	397,436
Local Business Taxes	250,744	249,115	0	0	250,744	249,115
Investment Earnings	389,277	210,031	186,908	109,275	576,185	319,306
Miscellaneous Revenue	1,397,820	340,966	0	0	1,397,820	340,966
Gain on Sale	8,087,690	0	0	0	8,087,690	0
TOTAL REVENUES	41,945,582	28,559,631	16,864,636	16,185,717	58,810,218	44,745,348
EXPENSES:						
General Government	4,592,368	3,502,838	0	0	4,592,368	3,502,838
Public Safety	16,958,631	16,139,381	0	0	16,958,631	16,139,381
Public Works	3,549,952	2,230,417	0	0	3,549,952	2,230,417
Economic Development	124,898	24,578	0	0	124,898	24,578
Culture and Recreation	3,751,207	4,904,099	0	0	3,751,207	4,904,099
Interest on Long-Term Debt	945,751	913,958	0	0	945,751	913,958
Water and Sewer	0	0	11,777,469	10,518,652	11,777,469	10,518,652
Sanitation	0	0	3,669,630	3,436,279	3,669,630	3,436,279
TOTAL EXPENSES	29,922,807	27,715,271	15,447,099	13,954,931	45,369,906	41,670,202
Change in Net Position	12,022,776	844,360	1,417,538	2,230,786	13,440,314	3,075,146
Net Position-Beginning	-1,749,861	-2,594,221	37,590,164	35,359,378	35,840,303	32,765,157
Net Position-Ending	\$10,272,915	\$-1,749,861	\$39,007,702	\$37,590,164	\$49,280,617	\$35,840,303

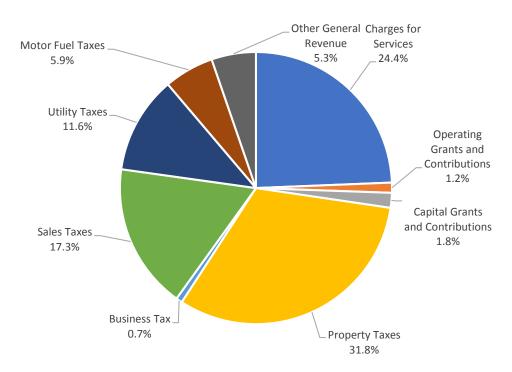
Governmental Activities

Governmental activities increased the City's net position by \$12,022,776. The key elements in the difference between the two years are as follows:

- Property taxes increased by \$520,051, 5.0%, during the year.
 - Most of this increase is due to the slight increase in taxable assessed values.
- Sales tax revenue increased 4.9% from \$5,580,415 to \$5,855,083.
- Utility taxes decreased by \$83,491, 2.0%, from \$4,005,185 to \$3,921,694.
- Motor fuel tax revenue increased 404%, from \$397,439, to \$2,006,253 due to the surtax fund.
- Investment income increased \$179,246, 85% from \$210,031, to \$389,277.
- Charges for Services increased \$1,014,967 or 14.0% from \$7,231,227, to \$8,246,194.
- Sale of land was not initially budgeted and added \$8,075,000 to the revenue.
- Miscellaneous Revenue increased by \$1,056,854, or 310% mainly due to a forfeiture judgement of over \$300,000 that is restricted; and \$556,000 in insurance claims for a damaged public building.
- Charges for Services increased \$1,014,967, or 14% due to increased economic activity in building permits.

Total expenses were up \$2,207,536, 8.0% in Fiscal Year 2019, after an increase of \$1,544,920, 3.1% in Fiscal Year 2018.

Revenue by Source – Governmental Activities



The pie chart above shows that 27.3% of offsetting revenues for governmental activity expenses come from specific charges for services, 24.4% and grants, 3.0%. The remaining 66.7% of revenue supporting governmental activities come from property taxes of 31.8%, other taxes of 35.5%, and other general revenues of 5.3%.

Business-type Activities

Business-type activities increased the City's net position by \$1,417,538. The net position in the Water and Sewer Utility Fund increased \$1,405,563; the Sanitation Fund increased by \$11,975.

Key elements of this increase were:

- The Water and Sewer Utility Fund had an operating income of \$920,981. Charges for services increased \$202,148, 1.7%.
 - o \$11,988,570 in 2018
 - o \$12,190,718 in 2019
- The Sanitation Fund had operating loss of \$9,217.
 - A decrease over the 2018 operating income of \$219,534.
- Waste Disposal charges for services increased \$20,153, 0.6%.
 - o \$3,622,026 in 2018
 - o \$3,642,179 in 2019
- Charges for Services category accounts for 99.5% of the revenue generated in the enterprise funds. Rates are established to ensure operating expenses are covered.

Financial Analysis of the Government's Funds

GOVERNMENTAL FUNDS

As shown below, at the end of the current fiscal year, the City's governmental funds reported combined ending fund balances of \$14,651,098, an increase of \$135,300, in comparison with the prior year.

- Unassigned balance—available for spending is approximately 37.4%, \$5,485,173
- Non-spendable –not in spendable form is 14.4%, \$2,116,815
- Restricted –legally required to be maintained intact is 28.2%, \$4,126,448
- Assigned— assigned for purposes is 19.9%, \$2,922,662

City of Temple Terrace Governmental Funds – Fund Balance as of September 30, 2019

CATEGORY	GENERAL	STREET IMPROVEMENT	COMMUNITY INVESTMENT TAX	TAX INCREMENT FINANCING	INSURANCE PREMIUM FUND	DEBT SERVICE	TOTAL
Non-spendable	\$2,116,815	\$0	\$0	\$0	\$0	\$0	\$2,116,815
·		* -	* -	·		Φ0	
Restricted	812,834	2,879,553	434,061	0	0	O	4,126,448
Assigned	1,096,969	1,825,693	0	0	0	0	2,922,662
Unassigned	5,485,173	0	0	0	0	0	5,485,173
TOTAL NET							
POSITION	\$9,511,791	\$4,705,246	\$434,061	\$0	\$0	\$0	\$14,651,098

General Fund

The General Fund is the City's chief operating fund. At the end of the current fiscal year, *unassigned* fund balance of the General Fund was \$5,485,173, while total fund balance decreased 0.9% to \$9,511,791. As a measure of the General Fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total fund expenditures. Unassigned fund balance represents approximately 21.2% of total General Fund expenditures excluding capital outlay and debt service, while total fund balance represents 35.8% of that same amount.

The fund balance of the City's General Fund decreased \$752,159 for the period ending September 30, 2019.

- Revenues, at \$28,674,533 increased \$3,187,388 from Fiscal Year 2018 revenues of \$25,487,145.
- Actual revenues received were under budget by \$926,402 (which includes the land sales).
- Actual expenditures spent were \$52,778 under budget.
- The total deficit of \$752,159 is the difference between the actual revenue received and the actual expenses spent.

Budgeted revenues changed from the original to final budget by \$8,557,300. Land sales were the biggest reason for this increase.

Street Improvement Fund

The Street Improvement Fund increased by \$1,825,693 to a total fund balance of \$4,705,246, all of which is restricted for eligible street improvement programs.

- Current Fiscal Year revenues were \$3,253,402.
 - increased \$2,024,147, 164.7% compared to Fiscal Year 2018; however, \$1,593,807 was for the newly created transportation surtax revenue stream as a result of the passed November 2018 ballot initiative effective January 1, 2019.
- Current Fiscal Year expenditures were \$1,427,708.
 - \$1,123,833, 78.7% was spent on capital outlay.
 - o Total expenditures increased \$432,226, 43.4% compared to Fiscal Year 2018.

Community Investment Tax (CIT)

The CIT Fund ended the year with a fund balance of \$434,061, a decrease of \$939,767, all of which is restricted for projects as outlined in the Five-Year Capital Improvement Plan.

- Revenues from the current Fiscal Year were \$1,413,178.
 - o Revenues increased \$89,633, 6.8%, compared to Fiscal Year 2018. Revenues include \$1,410,488 in one-cent local option sales tax revenue. One-cent sales tax increased \$112,230, 8.6%.
- Total expenditures increased \$1,127,533, 92.0%, compared to Fiscal Year 2018.

Though the perception for a lower funding balance is negative, because this is a fund for specific community projects, the City has completed more of its projects.

Tax Increment Financing (TIF) Fund

The TIF Fund does not have a fund balance as all expenses and revenue should be 100% spent based on actual revenue collected. Total revenue collected was \$147,727. A transfer in from the City of \$184,812 was combined with 2019 revenue and used for debt service payments on the property purchased in the southeast quadrant and for services associated with operations in the Community Redevelopment Agency (CRA) district. As part of the City's efforts to improve quality of life and strengthen the economic environment, the City has established a community redevelopment agency that includes 20 acres of City-owned land. The long-term vision is to create a vibrant downtown.

Debt Service Fund

The Debt Service Fund does not have a fund balance as all expenses and revenue are 100% spent based on actual revenue needed to pay principal and interest. As of September 30, 2019, total revenue collected represents a transfer in of \$1,779,617 from other funds collecting receipts to pay debt service requirements. This fund paid \$833,866 in principal and \$945,751 in interest.

Insurance Premium Tax Fund

The Insurance Premium Tax Fund is used a pass-through and for revenue collected by the state for the city's fire and pension plans and thus, has no budget.

Proprietary funds

The City's proprietary funds provide the same type of information found in the government-wide financial statements, but in greater detail.

- Unrestricted net position of the Water/Sewer Utility amounted to \$5,786,496.
 - o decreased by \$1,349,940 from FY 2018.
- Unrestricted net position for the Sanitation Utility amounted to \$381,590.
 - decreased by \$273,608 from FY 2018.

CAPITAL ASSET AND DEBT ADMINISTRATION

Capital assets

The City's investment in capital asset net of depreciation for its governmental and business-type activities as of September 30, 2019, totals \$77,889,202. This investment in capital assets includes:

- land
- construction work in progress
- buildings and system improvements
- machinery and equipment
- park facilities
- roads
- highways
- bridges

The City's total investment in capital assets net of depreciation for the current fiscal year increased \$2,792,253 or 5.1%. This is comprised of a 6.1% increase for governmental activities and a 3.2% increase for business-type activities. Additional information on the City's capital assets can be found on page 88.

Major capital asset events during the current fiscal year included:

- Capital increased \$7,334,099 due primarily to the purchase of trucks and other construction and maintenance related vehicles and equipment, along with construction projects related to leisure services during fiscal year 2019.
- Accumulated depreciation increased \$3,585,039
 - \$2,104,282 governmental activities
 - \$1,480,757 in business-type activities

CAPITAL ASSETS AT YEAR-END NET OF DEPRECIATION

			BUSINESS	BUSINESS		
	GOV'T	GOV'T	TYPE	TYPE		
	ACTIVITIES	ACTIVITIES	ACTIVITIES	ACTIVITIES	TOTAL	TOTAL
CATEGORY	2019	2018	2019	2018	2019	2018
Land	\$5,385,417	\$5,385,417	\$2,727,995	\$2,417,358	\$8,113,412	\$7,802,775
Buildings	17,339,491	14,369,206	3,069,102	3,034,846	20,408,593	17,404,052
Improvements Other Than						
Building	8,606,309	8,068,002	0	0	8,606,309	8,063,002
Equipment	15,852,269	14,661,395	8,440,473	7,513,164	24,292,742	21,814,559
Infrastructure	39,485,117	39,436,213	44,699,888	44,622,529	84,185,005	84,058,742
Construction in Progress	1,155,998	942,577	857,617	199,870	2,013,615	1,142,447
SUBTOTAL	87,824,601	82,862,810	59,795,075	57,787,767	147,619,676	140,285,577
Less: Accumulated						
Deprecation	-38,231,363	-36,127,081	-31,499,111	-30,018,354	-69,730,474	-66,145,435
Net Capital Assets	\$49,593,238	\$46,730,729	\$28,295,964	\$27,409,413	\$77,889,202	\$74,140,142

Long-term liabilities

At the end of the current fiscal year, the City of Temple Terrace had total debt outstanding secured by various revenue sources, e.g., revenue bonds, and covenants to budget and appropriation. Additional information on the City's long-term liabilities can be found on pages 109-113 of this report.

Outstanding Debt at Year-End

			BUSINESS	BUSINESS		
	GOV'T	GOV'T	TYPE	TYPE		
	ACTIVITIES	ACTIVITIES	ACTIVITIES	ACTIVITIES		
CATEGORY	2019	2018	2019	2018	TOTAL 2019	TOTAL 2018
Revenue Notes	\$17,202,745	\$25,716,412	\$0	\$0	\$17,202,745	\$25,716,412

The decrease in the outstanding debt is related to the successful land sales within the Community Redevelopment Area in Fiscal Year 2019. This decreased the principal by over \$8,000,000 and any savings made in interest was used to pay down more of the principal amount.

GENERAL FUND BUDGETARY HIGHLIGHTS

During the current year, the adopted and final budgeted revenue and expenditures increased by \$8,557,300. The reasons for the increase were to finish purchase orders that began in Fiscal Year 2018, land sales, and other revenue/expenditures that were not expected.

This year, the sale of land parcels resulted in paying off more of the short-term debt by \$7,679,801. Additional major amounts of revenue included a forfeiture for more than \$300,000, and insurance claim checks which resulted in over \$500,000 that will need to be spent in 2020 to repair the damaged property.

ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

The City administration took a conservative approach to balance the Fiscal Year 2020 budget. The City's taxable property values, set by the Hillsborough County Property Appraiser in June 2019, increased \$134,845,220 or 7.9% to over \$1.8. billion applicable to Fiscal Year 2020. The property tax revenue in the General Fund adopted budget shows an increase of \$839,715 over Fiscal Year 2019. Over the last five years, property values have increased annually by an average of 8.2%. The City kept the millage rate the same at 6.555 mills per \$1,000 assessed property value as in Fiscal Year 2019.

The Fiscal Year 2020 budget utilizes no unassigned reserves to balance. In Fiscal Year 2015, City Council approved decreasing the City's unassigned reserves to 16.7% operating expenditures, two and a half months' expenditures. The unassigned reserves for Fiscal Year 2020 are estimated to be over the 16.7%.

The Temple Terrace Redevelopment Area property values rose to \$97.9 million for Fiscal Year 2020. A taxable value increase of \$26,572,574 over the 2004 base value of \$62,978,340. Values in this area rose 10.6% over Fiscal Year 2019. The TIF income will assist in contributing to the \$741,546 interest payments on the investment in redevelopment. The budget includes interest and principal expense, but the amount of TIF income will prohibit the City from paying anything towards principal.

The Water/Sewer Enterprise Fund - comprised of several sub-funds, including operations, debt service, renewal and replacement, and improvement fees - is expected to improve its performance slightly. There are no increases planned for Fiscal Year 2020.

Due to COVID-19 pandemic, uncertainty exists for Fiscal Year 2020 in terms of both revenue and expenses. The economy of the City of Temple Terrace will be affected and has an unknown impact except that revenues associated with taxes outside of the property tax.

REQUESTS FOR INFORMATION

This financial report is designed to provide a general overview of and present accountability for the City of Temple Terrace's finances to users and interested parties, the citizens, taxpayers, customers, investors, and creditors. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Finance Director via the City's website http://www.templeterrace.com, by phone at 813-506-6416, or mailed to:

City of Temple Terrace Finance Director 11250 N 56th Street Temple Terrace, FL 33617

Basic Financial Statements

Government Wide Financial Statements

Fund Financial Statements—Governmental, Proprietary, and Fiduciary

Notes to the Financial Statements



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Government-Wide Financial Statements

STATEMENT OF NET POSITION

CATEGORY	GOVERNMENTAL ACTIVITIES	BUSINESS-TYPE ACTIVITIES	TOTAL
ASSETS	ACTIVITIES	ACTIVITIES	TOTAL
Cash, Cash Equivalents and Investments	\$13,375,432	\$7,916,934	\$21,292,366
Receivables (net of allowance for uncollectibles)	3,501,986	1,910,254	5,412,240
Internal Balances	-193,444	193,444	0,412,240
Inventories	15,059	97,385	112,444
Prepaids	164,185	97,383	164,185
Restricted Assets:	104,165	O	104,165
Cash and Cash Equivalents	0	4,543,652	4,543,652
Capital Assets Not Being Depreciated:	O	+,0+0,002	+,0+0,002
Land	5,385,417	2,727,995	8,113,412
Construction in Progress	1,155,998	857,617	2,013,615
Capital Assets Net of Accumulated Depreciation:	1,100,000	007,017	2,013,013
Buildings and Improvements	17,339,491	3,069,102	20,408,593
Improvements Other Than Buildings	8,606,309	0,009,102	8,606,309
Machinery, Equipment, & Vehicles	15,852,269	8,440,473	24,292,742
Infrastructure	39,485,117	44,699,888	84,185,005
Less Accumulated Depreciation	-38,231,363	-31,499,111	-69,730,474
TOTAL ASSETS	66,456,456	42,957,633	109,414,088
DEFERRED OUTFLOWS	00,430,430	42,957,033	109,414,000
Deferred Outflows - OPEB Related	E14 706	01211	E00.007
	514,786	84,211	598,997
Deferred Outflows - Pension Related	1,960,226	108,421	2,068,647
TOTAL DEFERRED OUTFLOWS	2,475,012	192,632	2,667,644
LIABILITIES Asserte Barable	1 2 1 0 4 1 1	000 202	2 100 772
Accounts Payable	1,310,411	889,362	2,199,773
Accrued Payroll	894,072	131,817	1,025,889
Deposits and Other Payables	16,358	1,378,443	1,394,801
Unearned Revenue	193,444	0	193,444
Due Within One Year: Notes Payable	928,614	0	928,614
Due Within One Year: Compensated Absences	74,095	6,218	80,313
Due in More Than One Year: Notes Payable	16,274,131	0	16,274,131
Due in More Than One Year: Compensated Absences	666,858	118,141	784,999
Due in More Than One Year: Total OPEB Obligation	6,047,742	997,589	7,045,331
Due in More Than One Year: Net Pension Liability	30,853,815	378,369	31,232,184
TOTAL LIABILITIES	57,259,540	3,899,939	61,159,479
DEFERRED INFLOWS	000.474	400.000	0.40.057
Deferred Inflows - OPEB Related	808,171	132,086	940,257
Deferred Inflows - Pension Related	591,082	110,299	701,381
TOTAL DEFERRED INFLOWS	1,399,253	242,385	1,641,638
NET POSITION	,		
Net Investment in Capital Assets	47,653,238	28,295,964	75,949,202
Restricted: Donations and Forfeitures	255,586	0	255,586
Restricted: Renewal and Replacement	557,248	0	557,248
Restricted: Capital Projects	3,313,614	4,543,652	7,857,266
Unrestricted	-41,506,771	6,168,086	-35,338,685
TOTAL NET POSITION	\$10,272,915	\$39,007,702	\$49,280,617

STATEMENT OF ACTIVITIES

			PROGRAM	PROGRAM
		PROGRAM	REVENUES-	REVENUES-
		REVENUES-	OPERATING	CAPITAL
PRIMARY GOVERNMENT FUNCTIONS/		CHARGES FOR	GRANTS AND	GRANTS AND
PROGRAMS	EXPENSES	SERVICES	CONTRIBUTIONS	CONTRIBUTIONS
Primary Government:				
Governmental Activities:				
General Government	\$4,592,368	\$5,498,932	\$108,570	\$0
Public Safety	16,958,631	1,548,494	298,538	0
Culture & Rec.	3,751,207	101,742	0	264,911
Public Works	3,549,952	0	0	335,227
Economic Development	124,898	1,097,026	0	0
Interest on Long Term Debit	945,751	0	0	0
TOTAL GOVERNMENTAL ACTIVITIES	29,922,807	8,246,194	407,108	600,138
Business Type Activities:				
Water/Sewer Utility	11,777,469	12,697,226	0	320,089
Sanitation	3,669,630	3,660,413	0	0
TOTAL BUSINESS-TYPE ACTIVITIES	15,447,099	16,357,639	0	320,089
TOTAL PRIMARY GOVERNMENT	\$45,369,906	\$24,603,833	\$407,108	\$920,227

STATEMENT OF ACTIVITIES CONTINUED

PRIMARY GOVERNMENT FUNCTIONS/ PROGRAMS	NET (EXPENSE REVENUES AND CHANGES IN NET POSITION— GOVERNMENTAL ACTIVITIES	NET (EXPENSE REVENUES AND CHANGES IN NET POSITION—BUSINESS- TYPE ACTIVITIES	NET (EXPENSE REVENUES AND CHANGES IN NET POSITION—TOTAL
Primary Government:			_
Governmental Activities:			
General Government	\$1,015,134	\$0	\$1,015,134
Public Safety	-15,111,599	0	-15,111,599
Culture & Rec.	-3,384,554	0	-3,384,554
Public Works	-3,214,725	0	-3,214,725
Economic Development	972,128	0	972,128
Interest on Long Term Debit	-945,751	0	-945,751
TOTAL GOVERNMENTAL ACTIVITIES	-20,669,366	0	-20,669,366
Business Type Activities:			
Water/Sewer Utility	0	1,239,846	1,239,846
Sanitation	0	-9,217	-9,217
TOTAL BUSINESS-TYPE ACTIVITIES	0	1,230,629	1,230,629
TOTAL PRIMARY GOVERNMENT	-20,669,366	1,230,629	-19,438,737
Property Taxes, Levied for General Purpose	10,783,581	0	10,783,581
Sales Taxes	5,855,083	0	5,855,083
Utility Taxes	3,921,694	0	3,921,694
Motor Fuel Taxes	2,006,253	0	2,006,253
Local Business Taxes	250,744	0	250,744
Contributions Not Restricted to Specific Programs	38,679	0	38,679
Unrestricted Investment Earnings	389,277	186,908	576,185
Miscellaneous	1,359,141	0	1,359,141
Gain on Sale	8,087,690	0	8,087,690
TOTAL GENERAL REVENUES	32,692,142	186,908	32,879,050
Change in Net Position	12,022,776	1,417,538	13,440,314
Net Position—Beginning	-1,749,861	37,590,164	35,840,303
Net Position—Ending	\$10,272,915	\$39,007,702	\$49,280,617

Fund Financial Statements

BALANCE SHEET-GOVERNMENTAL FUNDS

	GENERAL	STREET IMPROVEMENT	COMMUNITY INVESTMENT
CATEGORY	FUND	FUND	TAX FUND
ASSETS			
Equity in Pooled Cash and Investments	\$7,758,853	\$4,957,114	\$439,441
Receivables Net of Allowance for Uncollectibles	::		
Accounts - Billed	38,322	0	0
Accounts - Unbilled	57,879	0	0
Interest	703	1,394	2,123
Due from Other Agencies	310,188	454,189	0
Other	2,478,663	885	0
Prepaid Items	164,185	0	0
TOTAL ASSETS	10,808,793	5,413,582	441,564
LIABILITIES			
Accounts Payable	205,761	708,336	7,503
Accrued Payroll	881,439	0	0
Deposits and Other Payables	16,358	0	0
Unearned Revenue	193,444	0	0
TOTAL LIABILITIES	1,297,002	708,336	7,503
FUND BALANCES			
Nonspendable	2,116,815	0	0
Restricted	812,834	2,879,553	434,061
Assigned	1,096,969	1,825,693	0
Unassigned	5,485,173	0	0
TOTAL FUND BALANCES	9,511,791	4,705,246	434,061
TOTAL LIABILITIES AND FUND BALANCES	\$10,808,793	\$5,413,582	\$441,564

TOTAL GOVERNMENTAL		INSURANCE PREMIUM TAX	TAX INCREMENT
FUND	DEBT SERVICE FUND	FUND	FINANCING FUND
¢12.200.072	# 0	¢2.11.404	¢ 0
\$13,366,872	\$O	\$211,464	\$0
38,322	0	0	0
57,879	0	0	0
4,220	0	0	0
921,961	0	157,584	0
2,479,548	0	0	0
164,185	0	0	0
17,032,987	0	369,048	0
1,290,648	0	369,048	0
881,439	0	0	0
16,358	0	0	0
193,444	0	0	0
2,381,889	0	369,048	0
2,116,815	0	0	0
4,126,448	0	0	0
2,922,662	0	0	0
5,485,173	0	0	0
14,651,098	0	0	0
\$17,032,987	\$0	\$369,048	\$0

RECONCILIATION OF THE BALANCE SHEET OF GOVERNMENTAL FUNDS TO THE STATEMENT OF NET POSITION

CATEGORY	AMOUNT	AMOUNT
Total fund balances—governmental funds		\$14,651,098
Capital assets used in governmental activities are not financial resources and are not reported in the governmental funds.		
Governmental capital assets	\$87,653,737	
Less accumulated depreciation	-38,060,642	
NET GOVERNMENTAL CAPITAL ASSETS		49,593,095
The net pension liability is not due and payable in current		
period and is not reported in the governmental funds.		-30,758,908
Deferred Outflows/Inflows of resources reported in the statement of net position:		
Net deferred outflows-OPEB	505,108	
Net deferred inflows-OPEB	-792,706	
Net deferred outflows-pensions	1,933,030	
Net deferred inflows-pensions	-563,415	
TOTAL DEFERRED OUTFLOW/INFLOWS		1,082,017
Long-term liabilities, including bonds payable, are not due and payable in the current period and, therefore, are not reported in the funds.		
Revenue notes payable	-17,202,745	
Compensated absences	-726,939	
Other Post-Employment Benefits	-5,933,764	
TOTAL GOVERNMENTAL LONG-TERM LIABILITIES		-23,863,448
Internal service funds are used by management to charge the cost of fleet maintenance. The assets and liabilities of the Internal service funds are used by management to charge the cost of internal service funds are included in governmental		
activities in the statement of net position.		-430,939
		,
NET POSITION OF GOVERNMENTAL ACTIVITIES		\$10,272,915



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STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES-GOVERNMENTAL FUNDS

		STREET	COMMUNITY
CATEGORY	GENERAL FUND	IMPROVEMENT FUND	INVESTMENT TAX FUND
REVENUES	GENERAL TOTAL	1 0112	1 0112
Taxes	\$14,956,019	\$802,603	\$1,410,488
Licenses and Permits	533,115	0	0
Franchise Fees	1,958,869	0	0
Intergovernmental	3,863,711	2,114,823	0
Charges for Services	4,466,720	0	0
Fines and Forfeitures	478,183	0	0
Investment Earnings (Loss)	315,522	71,065	2,690
Contributions and Donations	239,439	264,911	0
Other	1,862,955	0	0
TOTAL REVENUES	28,674,533	3,253,402	1,413,178
EXPENDITURES	= 0,0 : 1,0 0 0	-,,	., ,
Current General Government:			
Legislative	351,410	0	0
Legal	214,861	0	0
Executive	1,663,886	0	0
Finance	506,586	0	0
Community Development	502,426	0	0
Code Enforcement	353,024	0	0
Economic Development	131,197	0	0
Non-Departmental	852,082	0	0
TOTAL GENERAL GOVERNMENT	4,575,472	0	0
Public Safety: Police	8,634,787	0	3,100
Public Safety: Fire	7,668,512	0	0
TOTAL PUBLIC SAFETY	16,303,299	0	3,100
Cultural and Recreation:	. 0,0 0 0,2 0 0	<u> </u>	5,100
Library	711,978	0	0
Parks and Recreation	2,657,475	0	0
TOTAL CULTURE AND RECREATION	3,369,453	0	0
Public Works:	-,,	-	
Public Works Administrative	1,287,131	0	0
Streets	1,035,337	250,000	0
Engineering	0	53,875	0
TOTAL PUBLIC WORKS	2,322,468	303,875	0
Capital Outlay	1,632,466	1,123,833	2,349,846
Debt Service:	.,002,.00	., 0, 0 0 0	=,0:0,0:0
Principal Principal	7,679,801	0	0
Interest	0	0	0
TOTAL DEBT SERVICE	7,679,801	0	0
TOTAL EXPENDITURES	\$35,882,958	\$1,427,708	\$2,352,945

TOTAL GOVERNMENT FUNDS	DEBT SERVICE FUND	INSURANCE PREMIUM TAX FUND	TAX INCREMENT FINANCING FUND
\$17,169,109	\$0	\$0	\$0
533,115	0	0	0
1,958,869	0	0	0
6,495,309	0	369,048	147,727
4,466,720	0	0	0
478,183	0	0	0
389,277	0	0	0
504,350	0	0	0
1,862,955	0	0	0
33,857,888	0	369,048	147,727
251 440	0	0	0
351,410	0	0	0
214,861	0	0	0
1,663,886	0	0	0
506,586	0	0	0
502,426	0	0	0
353,024	0	0	0
131,197	0	0	0
852,082	0	0	0
4,575,473	0	211.464	0
8,849,351	0	211,464	0
7,826,096	0	157,584	0
16,675,447	0	369,048	0
711,978	0	0	0
2,657,475	0	0	0
3,369,453	0	0	0
1,287,131	0	0	0
1,285,337	0	0	0
53,875	0	0	0
2,626,343	0	0	0
5,106,145	0	0	0
8,513,667	833,866	0	0
945,751	945,751	0	0
9,459,418	1,779,617	0	0
\$41,812,280	\$1,779,617	\$369,048	\$0

Continued

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES-GOVERNMENTAL FUNDS CONTINUED

CATEGORY	GENERAL FUND	STREET IMPROVEMENT FUND	COMMUNITY INVESTMENT TAX FUND
Excess/Deficiency of Revenues Over/Under Expenditures	\$-7,208,425	\$1,825,693	\$-939,767
OTHER FINANCING SOURCES (USES)			
Transfers In	0	0	0
Transfers Out	-1,631,424	0	0
Proceeds from the Sale of Capital Assets	8,087,690	0	0
TOTAL OTHER FUNDING SOURCES (USES)	6,456,266	0	0
Net Change in Fund Balances	-752,159	1,825,693	-939,767
Fund Balances (Deficit), Beginning	10,263,950	2,879,553	1,373,828
Fund Balances, Ending	\$9,511,791	\$4,705,246	\$434,061

 TAX INCREMENT FINANCING FUND	INSURANCE PREMIUM TAX FUND	DEBT SERVICE FUND	TOTAL GOVERNMENT FUNDS
\$147,727	\$0	\$-1,779,617	\$-7,954,392
184,812 -333,006 0	0 0 0	1,779,617 0 0	1,964,429 -1,964,430 8,087,690
 -148,194	0	1,779,617	8,087,689
-467	0	0	133,300
 467	0	0	14,517,798
\$0	\$0	\$0	\$14,651,098

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENT FUNDS TO THE STATEMENT OF ACTIVITIES

CATEGORY	AMOUNT	AMOUNT
Net changes in fund balances—total governmental funds		\$133,300
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of the assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceed depreciation expense in the current period.		
Expenditures for capital assets Less current year depreciation	\$5,189,776 -2,326,698	
NET GOVERNMENTAL CAPITAL ASSETS	2,020,000	2,863,078
In the statement of activities, only the gain on the sale of capital assets is reported. However, in the governmental funds, the proceeds from the sale increases financial resources. Thus, the change in net position differs from the change in fund balance by the capital assets sold.		-140
Bond proceeds provide current financial resources to governmental funds, while the repayment of the principal consumes the current financial resources of governmental funds. Governmental funds report the debt issuance.		
Principal payments TOTAL PRINCIPAL PAYMENTS	8,513,667	8,513,667
Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds. Change in long-term compensated absences Change in net OPEB obligation Change in pension related amounts	131,720 189,014 382,813	0,010,007
TOTAL OTHER EXPENSES		703,547
The internal service fund is used by management to charge the costs of fleet maintenance to individual funds. The net income (loss) of the internal service funds is reported with governmental activities.		-190,676
activities.		- 130,070
CHANGE IN NET POSITION OF GOVERNMENTAL ACTIVITIES		\$12,022,776



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STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL—GENERAL FUND

CATEGORY	ORIGINAL BUDGET	FINAL BUDGET	ACTUAL AMOUNTS	VARIANCE WITH FINAL BUDGET— POSITIVE (NEGATIVE)
REVENUES	DODGET	THVIL BODGET	7 ((0) (0) (1) (0)	(IVE G/ (IIVE)
Property Tax	\$10,769,915	\$10,769,915	\$10,783,581	\$13,666
Utility Tax	4,050,000	4,050,000	3,921,694	-128,306
Local Business Tax	275,000	275,000	250,744	-24,256
Licenses and Permits	748,825	748,825	533,115	-215,710
Franchise Fees	2,033,000	2,033,000	1,958,869	-74,131
Intergovernmental	5,732,761	5,993,609	3,863,711	-2,129,898
Charges for Service	4,654,552	4,654,552	4,466,720	-187,832
Fines and Forfeitures	167,850	315,479	478,183	162,704
Investment Earnings	50,000	50,000	315,522	265,522
Contributions and Donations	76,985	76,985	239,439	162,454
Other	686,600	695,880	1,862,955	1,167,075
TOTAL REVENUES	29,245,488	29,663,245	28,674,533	-988,712
EXPENDITURES				
General Government:				
Legislative	350,266	359,566	351,410	8,156
Legal	313,026	313,026	214,861	98,165
Executive	441,018	441,018	442,631	-1,613
Human Resources	490,024	526,304	558,931	-32,627
Information Tech.	678,355	686,843	662,324	24,519
Finance	497,086	497,086	506,586	-9,500
Community Dev.	579,292	579,292	502,426	76,866
Code Enforcement	368,018	368,018	353,024	14,994
Economic Development	160,657	160,657	131,197	29,460
Non-Departmental	432,372	941,936	852,082	89,854
TOTAL GENERAL GOV'T.	4,310,114	4,873,746	4,575,472	298,273
Public Safety Police	8,614,211	8,682,740	8,634,787	47,953
Public Safety Fire	6,893,960	6,895,387	7,668,512	-773,125
TOTAL PUBLIC SAFETY	15,508,171	15,578,127	16,303,299	-725,172
Culture and Rec: Library	726,311	726,311	711,978	14,333
Culture and Rec: Parks and Rec.	2,503,537	2,764,385	2,657,475	106,910
TOTAL CULTURE AND REC.	3,229,848	3,490,696	3,369,453	121,243
Public Works: PW Administration	1,247,812	1,255,623	1,287,131	-31,508
Public Works: PW Streets	742,574	796,130	1,035,337	-239,207
TOTAL PUBLIC WORKS	\$1,990,386	\$2,051,753	\$2,322,468	\$-270,715

Continued

VARIANCE WITH FINAL BUDGET-**ORIGINAL ACTUAL** POSITIVE CATEGORY BUDGET **AMOUNTS** FINAL BUDGET (NEGATIVE) Expenditures Continued Capital Outlay \$2,223,900 \$2,334,978 \$1,632,466 \$702,512 Debt Service: Principal 0 7,606,436 7,679,801 0 TOTAL DEBT SERVICE 0 7,606,436 7,679,801 0 TOTAL EXPENDITURES 27,262,419 35,935,736 35,882,958 52,778 EXCESS/DEFICIENCY OF REVENUES OVER/UNDER EXPENDITURES 1,983,069 -6,272,491 -7,208,425 -935,934 OTHER FINANCING SOURCES (USES) Transfers Out -1,702,586 -1,702,586-1,631,424 71,162 Sales of Capital Assets 75,000 8,150,000 8,087,690 -62,310 8,852 TOTAL OTHER FINANCING SOURCES -1,627,586 6,447,414 6,456,266 NET CHANGE IN FUND BALANCES 355,483 174,923 -752,159 -927,083 Beginning Fund Balances 9,945,304 0 318,646 10,263,950 Ending Fund Balances \$355,483 \$9,018,222 \$493,569 \$9,511,791

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL—STREET IMPROVEMENT REVENUE FUND

				VARIANCE WITH
				FINAL BUDGET-
	ORIGINAL		ACTUAL	POSITIVE
CATEGORY	BUDGET	FINAL BUDGET	AMOUNTS	(NEGATIVE)
REVENUES				
Taxes	\$790,000	\$790,000	\$802,603	\$12,603
Intergovernmental	345,000	345,000	2,114,823	1,769,823
Investment Earnings	0	0	71,065	71,065
Contributions and Donations	0	0	264,911	264,911
TOTAL REVENUES	1,135,000	1,135,000	3,253,402	2,118,402
EXPENDITURES				
Public Works: Street Maintenance	676,965	676,965	250,000	426,965
Public Works: Engineering	53,875	53,875	53,875	0
TOTAL PUBLIC WORKS	730,840	730,840	303,875	426,965
Capital Outlay	1,402,000	1,968,923	1,123,833	845,090
TOTAL EXPENDITURES	2,132,840	2,699,763	1,427,708	1,272,055
EXCESS (DEFICIENCY) OF REVENUES				
OVER (UNDER) EXPENDITURES	-997,840	-1,564,763	1,825,693	3,390,456
OTHER FINANCING SOURCES (USES)				
Reserve for Contingency	0	0	0	0
TOTAL OTHER FINANCING SOURCES	0	0	0	0
NET CHANGE IN FUND BALANCES	-997,840	-1,564,763	1,825,693	3,390,456
Fund Balances, Beginning	997,840	1,564,763	2,879,553	1,314,790
Fund Balances, Ending	\$0	\$0	\$4,705,246	\$4,705,246

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL—COMMUNITY INVESTMENT TAX SPECIAL REVENUE FUND

				VARIANCE WITH
				FINAL BUDGET-
	ORIGINAL	FINAL	ACTUAL	POSITIVE
CATEGORY	BUDGET	BUDGET	AMOUNTS	(NEGATIVE)
REVENUES				_
Taxes	\$1,300,000	\$1,300,000	\$1,410,488	\$110,488
Investment Earnings	0	0	2,690	2,690
TOTAL REVENUES	1,300,000	1,300,000	1,413,178	113,177
EXPENDITURES				
Current Public Safety: Police	0	0	3,100	-3,100
Capital Outlay	1,912,868	2,368,534	2,349,846	18,688
TOTAL EXPENDITURES	1,912,868	2,368,534	2,352,945	15,589
EXCESS (DEFICIENCY) OF REVENUES				
OVER (UNDER) EXPENDITURE	-612,868	-1,068,534	-939,767	128,767
NET CHANGE IN FUND BALANCE	-612,868	-1,068,534	-939,767	128,767
Beginning Fund Balance	698,578	698,578	1,373,828	675,250
Ending Fund Balance	\$85,710	\$-369,956	\$434,061	\$804,017

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL—TAX INCREMENT FINANCING SPECIAL REVENUE FUND

				VARIANCE WITH
	051018141		A O.T. I A I	FINAL BUDGET—
	ORIGINAL		ACTUAL	POSITIVE
CATEGORY	BUDGET	FINAL BUDGET	AMOUNTS	(NEGATIVE)
REVENUES				
Intergovernmental	\$149,856	\$149,856	\$147,727	\$-2,129
Investment Earnings	0	0	0	0
TOTAL REVENUES	149,856	149,856	147,727	-2,129
EXPENDURES				
Economic Development	0	0	0	0
TOTAL EXPENDITURES	0	0	0	0
EXCESS (DEFICIENCY) OF				
REVENUES OVER (UNDER)				
EXPENDITURE	149,856	149,856	147,727	-2,129
OTHER FINANCING SOURCES				
Transfers In	184,812	184,812	184,812	0
Transfers Out	-334,668	-334,668	-333,006	1,662
TOTAL FINANCING SOURCES	-149,856	-149,856	-148,194	1,662
NET CHANGE IN FUND BALANCES	0	0	-467	-467
Beginning Fund Balance	0	0	467	467
Ending Fund Balance	\$0	\$0	\$0	\$0



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STATEMENT OF NET POSITION —PROPRIETARY FUNDS

				GOVERNMENTAL
	WATER &	SANITATION	TOTAL	ACTIVITIES-
	SEWER UTILITY	UTILITY	BUSINESS-TYPE	INTERNAL
CATEGORY	(BUSINESS)	(BUSINESS)	ACTIVITY	SERVICE FUND
CURRENT ASSETS				_
Equity in Pooled Cash & Investments	\$7,335,988	\$580,946	\$7,916,934	\$8,560
Accounts Receivable:				
Billed (Net Allowance for Uncollectibles) 585,824	155,472	741,296	0
Unbilled	869,481	289,794	1,159,275	0
Interest Receivables	3,918	5,765	9,683	56
Due from Other Funds	193,204	0	193,204	0
Inventories	97,385	0	97,385	15,059
TOTAL CURRENT ASSETS	9,085,800	1,031,977	10,117,777	23,675
NONCURRENT ASSETS				
Restricted Cash, Cash Equity, & Investments				
Equity in Pooled Cash & Investments	4,543,652	0	4,543,652	0
Land	2,727,995	0	2,727,995	0
Construction in Progress	857,617	0	857,617	0
Buildings	3,069,102	0	3,069,102	0
Machinery, Equipment, Vehicles	4,072,915	4,367,558	8,440,473	170,864
Infrastructure	44,622,529	77,359	44,699,888	0
Less Accumulated Depreciation	-28,423,063	-3,076,048	-31,499,111	-170,721
NET CAPITAL ASSETS	26,927,095	1,368,869	28,295,964	144
TOTAL NONCURRENT ASSETS	31,470,747	1,368,869	32,839,616	144
TOTAL ASSETS	40,556,547	2,400,846	42,957,393	23,819
DEFERRED OUTFLOWS OF RESOURCES				
Deferred outflows-OPEB Related	58,818	25,393	84,211	9,678
Deferred outflows-Pension Related	61,614	46,807	108,421	27,196
TOTAL DEFERRED OUTFLOWS	120,432	72,200	192,632	36,874
CURRENT LIABILITES				
Accounts Payable	784,468	104,894	889,362	19,763
Accrued Payroll	94,736	37,081	131,817	12,633
Due to Other Funds	0	0	0	193,204
Compensated Absences	5,000	1,218	6,218	701
Customer Deposits	1,372,303	6,140	1,378,443	0
TOTAL CURRENT LIABILITIES	2,256,507	149,333	2,405,840	226,301
NONCURRENT LIABILITIES				
Compensated Absences	95,000	23,141	118,141	13,313
Total OPEB Obligation	697,764	299,825	997,589	113,978
Net Pension Liability	215,021	163,348	378,369	94,907
TOTAL NONCURRENT LIABILITIES	1,007,785	486,314	1,494,099	222,198
TOTAL LIABILITIES	3,264,292	635,647	3,899,939	448,499
DEFERRED INFLOWS OF RESOURCES				
Deferred inflows-OPEB Related	92,769	39,317	132,086	15,465
Deferred inflows-Pension Related	62,681	47,618	110,299	27,667
TOTAL DEFERRED INFLOWS OF RESOURCE	S 155,450	86,935	242,385	43,132
NET POSITION				
Net invested in Capital Assets	26,927,095	1,368,869	28,295,964	144
Restricted-Capital Projects	4,543,652	0	4,543,652	0
Unrestricted	5,786,496	381,590	6,168,086	-431,083
TOTAL NET POSITION	\$37,257,243	\$1,750,459	\$39,007,702	\$-430,939

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN NET POSITION— PROPRIETARY FUND

				GOVERNMENTAL
	WATER &	SANITATION	TOTAL	ACTIVITIES-
	SEWER UTILITY	UTILITY	BUSINESS-TYPE	INTERNAL
CATEGORY	(BUSINESS)	(BUSINESS)	ACTIVITY	SERVICE FUND
OPERATING REVENUES				
Charges for Services	\$12,190,718	\$3,642,179	\$15,832,897	\$738,314
Water/ Sewer Taps & Extensions	73,701	0	73,701	0
Recycling	0	17,036	17,036	0
Other	432,808	1,198	434,006	83
TOTAL OPERATING REVENUES	12,697,226	3,660,413	16,357,639	738,397
OPERATING EXPENSES				
Salary and Wages	1,642,221	617,869	2,260,090	219,110
Fringe Benefits and Payroll Taxes	493,227	257,055	750,282	104,970
Sewer Treatment Charges	0	1,329,896	1,329,896	0
Waste Disposal Charges	4,349,273	0	4,349,273	0
Insurance	154,358	32,471	186,829	653
Utilities and Telephone	327,283	3,785	331,068	0
Vehicle Maintenance	69,576	325,641	395,217	3,764
Fuel	72,928	165,324	238,252	24,738
Professional Services	575,563	114,241	689,804	15,840
Repairs and Maintenance	550,554	33,052	583,606	472,233
Postage and Office Supplies	48,088	5,953	54,041	0
Operating Supplies	326,755	29,215	355,970	8,314
Rental and Lease Costs	332,212	95,143	427,355	0
Other	37,873	877	38,750	425
Depreciation	1,237,428	243,331	1,480,759	429
Admin. Charges from Other Funds	1,558,908	415,777	1,974,685	78,860
TOTAL OPERATING EXPENSES	11,776,246	3,669,630	15,445,877	929,336
OPERATING INCOME/LOSS	920,981	-9,217	911,762	-190,939
NON-OPERATING REVENUES (EXPENSES)				
Investment Earnings/Loss	165,716	21,192	186,908	263
Interest and Fiscal Charges	-1,223	0	-1,223	0
TOTAL NON-OPERATING				
REVENUES/EXPENSES	164,493	21,192	185,685	263
Income/Loss Before Contributions & Transfers	1,085,474	11,975	1,097,447	-190,676
Impact Fees Paid by Customers	320,089	0	320,089	0
CHANGE IN NET POSITION	1,405,563	11,975	1,417,538	49,587
Beginning Net Position	35,851,680	1,738,484	37,590,164	-240,263
Ending Net Position	\$37,257,243	\$1,750,459	\$39,007,702	\$-430,939

STATEMENT OF CASH FLOWS—PROPRIETARY FUND

	WATER &			GOVERNMENAL
	SEWER	SANITATION	TOTAL	ACTIVITIES-
	UTILITY	UTILITY	BUSINESS-	INTERNAL
CATEGORY	(BUSINESS)	(BUSINESS)	TYPE ACTIVITY	SERVICE FUND
CASH FLOWS FROM OPERATING ACTIVITIES				
Cash Received from Customers	\$12,689,976	\$3,674,455	\$16,364,431	\$738,397
Cash Payments to Suppliers	-8,293,019	-2,545,043	-10,838,062	-447,435
Cash Payments to Employees	-2,142,706	-844,669	-2,987,375	-282,665
NET CASH PROVIDED BY/USED FOR OPERATING				
ACTIVITIES	2,254,251	284,743	2,538,994	8,297
CASH FLOWS FROM CAPITAL AND RELATED				
FINANCING ACTIVITIES				
Interest Payments on Long-term Debt	-1,223	0	-1,223	0
Acquisition and Construction of C.A.	-1,838,397	-528,914	-2,367,311	0
Impact Fees Paid by Customers	320,089	0	320,089	0
NET CASH PROVIDED BY/USED FOR CAPITAL				
AND RELATED FINANCING ACTIVITIES	-1,519,531	-528,914	-2,048,445	0
CASH FLOWS FROM INVESTING ACTIVITIES				
Interest and Dividends on Investments	165,716	21,192	186,908	263
NET CASH PROVIDED BY/USED FOR INVESTING				
ACTIVITIES	165,716	21,192	186,908	263
Net Increase/Decrease in Cash and Cash Equivalents	900,435	-222,979	677,456	8,560
Cash and Cash Equivalents, October 1, 2018	10,979,205	803,924	11,783,129	0
Cash and Cash Equivalents, September 30, 2019	11,879,640	580,946	12,460,586	8,560
CASH AND CASH EQUIVALENTS CONSIST OF:				
Equity in Pooled Cash & Investments-Current	7,335,988	580,946	7,916,934	8,560
Equity in Pooled Cash & Investments-Current	4,543,652	0	4,543,652	0
TOTAL CASH EQUIVALENTS AT END OF YEAR	\$11,879,640	\$580,946	\$12,460,586	\$8,560

Continued

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CATEGORY	WATER & SEWER UTILITY (BUSINESS)	SANITATION UTILITY (BUSINESS)	TOTAL BUSINESS- TYPE ACTIVITY	GOVERNMENTAL ACTIVITIES- INTERNAL SERVICE FUND
RECONCILIATION OF OPERATING				
INCOME/LOSS TO NET CASH PROVIDED BY				
OPERATING ACTIVITIES				
Operating Income/Loss	\$920,981	\$-9,217	\$911,764	\$-190,939
Adjustments to Reconcile Operating Income to Net				
Cash Provided by Operating Activities:				
Depreciation and Amortization Expense	1,237,428	243,331	1,480,759	429
Change in Assets and Liabilities:				
Increase/Decrease Accts Receivable-Net	-54,779	12,843	-41,936	0
Increase/Decrease Inventories	0	0	0	147,351
Increase/Decrease Deferred Outflow OPEB	10,738	4,040	14,778	1,433
Increase/Decrease Deferred Outflow Pension	16,929	-2,904	14,025	-8,671
Increase/Decrease Accounts Payable	110,350	6,332	116,682	10,041
Increase/Decrease Accrued Payroll	20,650	6,345	26,995	2,869
Increase/Decrease Due from Other Funds	0	0	0	0
Increase/Decrease OPEB Liability	-39,931	-15,023	-54,954	-5,328
Increase/Decrease Net Pension Liability	-11,794	36,566	24,772	41,413
Increase/Decrease Customer Deposits	47,529	1,200	48,729	0
Increase/Decrease Deferred Inflow OPEB	3,675	1,383	5,058	490
Increase/Decrease Deferred Inflow Pension	-19,408	1,733	-17,675	8,306
Increase/Decrease Compensated Absences	11,883	-1,885	9,998	902
TOTAL ADJUSTMENTS	1,333,270	293,960	1,627,230	199,236
Net Cash Provided/Used for Operating Activities	\$2,254,251	\$284,743	\$2,538,994	\$8,297

STATEMENT OF FIDUCIARY NET POSITION—PENSION TRUST FUNDS

CATEGORY	TOTAL EMPLOYEE RETIREMENT FUNDS
ASSETS	
Cash and Cash Equivalents: Money Market	\$1,208,960
TOTAL CASH AND CASH EQUIVALENTS	1,208,960
RECEIVABLES	
Employer Contribution	0
Investment income	92,261
State Receivable	369,048
TOTAL RECEIVABLE	461,309
INVESTMENTS AT FAIR VALUE	
U.S. Treasury Obligations and Agency Securities	6,945,678
Corporate Bonds	5,011,714
Common Stocks and Mutual Funds	36,129,692
Other-Pooled/Comingled Funds	7,908,524
TOTAL INVESTMENTS	55,995,608
TOTAL ASSETS	57,665,877
LIABILITIES	
Investment Expenses	3,921
Administrative and Other Total Payables	4,962
TOTAL PAYABLES	8,883
TOTAL LIABILITIES	8,883
NET POSITION	
Restricted for Pensions	\$57,656,995

STATEMENT OF CHANGES IN FIDUCIARY NET POSITION—PENSION TRUST FUND

CATEGORY	TOTAL EMPLOYEE RETIREMENT FUNDS
ADDITIONS	
CONTRIBUTIONS	
State Tax on Insurance Premiums	\$369,049
Contributions—Employer	4,596,636
Contributions—Employee	681,226
Employee Buy-back	16,383
TOTAL CONTRIBUTIONS	5,663,294
INVESTMENT INCOME	
Net Appreciation in Fair Value of Investments	794,351
Interest	1,802,059
TOTAL INVESTMENT INCOME	2,596,410
Investment Expense	-260,332
NET INVESTMENT INCOME	2,336,078
TOTAL ADDITIONS	7,999,372
DEDUCTIONS	
Pension Benefits	3,963,304
Termination Refunds	664,521
Administrative Expense	101,530
TOTAL DEDUCTIONS	4,729,355
CHANGE IN NET POSITION	3,270,018
Beginning Net Position	54,386,977
Ending Net Position	\$57,656,995



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Notes to Financial Statements

Note I- Summary of Significant Accounting Policies

Note II—Stewardship, Compliance, and Accountability

Note III—Detail Notes—All Funds

Note IV—Other Information

Note I-Summary of Significant Accounting Policies

The financial statements of the City of Temple Terrace (the City) have been prepared in accordance with Generally Accepted Accounting Principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the standard-setting body for governmental accounting and financial reporting principles. Significant accounting policies are described below.

Reporting Entity

The City of Temple Terrace, incorporated on May 28, 1925, is a Florida municipality governed by the Mayor and five council members, all elected at-large. It operates under a Charter adopted on May 5, 1978, which provides for Council/Manager form of government. The City is located on the west coast of the State of Florida in the Tampa Bay Area.

As required by Generally Accepted Accounting Principles, the financial statements of the reporting entity include those of the City (the primary government) and its component units, entities for which the City is considered to be financially accountable.

The financial reporting entity consists of the following:

- The primary government
- Organizations for which the primary government is financially accountable
- Other organizations that, because of the nature and significance of their relationship with the primary government, may not be excluded from the financial reporting entity

In evaluating the City as a reporting entity, management has addressed all potential component units for which the City may or may not be financially accountable and, if applicable, has included them in the City's financial statements.

BLENDED COMPONENT UNITS

On December 16, 2003, by Resolution Number 168-03, the City established Temple Terrace Redevelopment Agency (TTRA) as a component unit of the City pursuant to Section 163.512, Florida Statutes. Although legally separate, the TTRA provides all its services entirely to the City and the TTRA Board is comprised wholly of the City Council members. City Management has operational responsibility for the TTRA and manages the activities in essentially the same manner in which it manages its own programs and departments. Separate financial statements are not issued for TTRA. Fiscal year 2006 was the first year TTRA realized any financial activity. The information associated with this Tax Increment Financing Fund is reflected as a major governmental fund in the City's CAFR.

Basis of Presentation

GOVERNMENT-WIDE FINANCIAL STATEMENTS

The government-wide financial statements ("Statement of Net Position" and "Statement of Activities") report information on all of the non-fiduciary activities of the primary government and its component units. The effect of interfund activity has mostly been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The "Statement of Activities" demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meet the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Internal service activity of the City has been eliminated on the government-wide financial statements. Other interfund activity, namely overhead charges absorbed by the General Fund and allocated amongst the City's other funds, is reported as revenue in the fund providing the service or incurring the cost to be allocated and is reported as expense in the funds receiving the service or incurring the allocable share of the overhead charge.

Internal Service Funds of a government are presented in summary form as part of the proprietary fund financial statements. Since the predominant users of the internal services are the City's governmental activities, financial statements of Internal Service Funds are consolidated in the governmental column when presented at the government-wide level.

The City's fiduciary funds are presented in the fund financial statements. Since these assets are being held for the benefit of a third party (pension plan participants) and cannot be used to address activities or obligations of the government, they are not incorporated into the government-wide statements.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported in separate columns in the fund financial statements.

FUND FINANCIAL STATEMENTS

The financial transactions of the City are recorded in individual funds. Each fund is accounted for by providing a separate set of self-balancing accounts that comprise its assets, liabilities, deferred inflows, reserves, fund equity, revenues and expenditures/expenses. The various funds are reported by generic classification within the financial statements. The two Fiduciary Funds are not included in the government-wide statements and are summarized as basic financial statements.

Governmental Funds

The City recognizes the following major governmental funds:

General Fund - the general operating fund of the City. It accounts for all financial resources not accounted for or reported in another fund.

Street Improvement Special Revenue Fund - accounts for the proceeds of various intergovernmental gas tax revenues that are restricted to expenditure for specified purposes. The funds are generally used for items that are capital in nature but can be used for street maintenance.

Community Investment Special Revenue Fund - accounts for the proceeds from the half-cent sales tax revenues that are restricted to expenditure for specified purposes. The funds are generally used for capital items but can be used for public safety equipment that may or may not meet the capitalization threshold.

The Tax Increment Financing Special Revenue Fund - accounts for the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes associated with the Temple Terrace Redevelopment Area.

The Insurance Premium Tax Fund – accounts for excise tax imposed on homeowners' insurance premiums collected by the State of Florida to help fund contributions to Firefighters' and Police Pension plans.

Debt Service Fund - accounts for resources that are restricted, committed, or assigned to expenditure for principal and interest.

Proprietary Funds

The Proprietary Funds include Enterprise Funds for utility operations and Internal Service Funds for services within the City on a cost reimbursement basis. The City recognizes the following major proprietary funds:

Water & Sewer Utility Fund - accounts for the activities in providing water and wastewater collection, treatment and distribution services to the public.

Sanitation Utility Fund - accounts for the activities in providing solid waste collection, transportation, and disposal services to the public.

Internal Service Fund - account for the financing of goods and services provided by one department to other departments of the governmental unit on a cost-reimbursement basis. The City reports fleet maintenance as internal services.

Fiduciary Funds

Pension Trust Funds - account for the activities of the City's Police Officers' Retirement Fund and Firefighters' Retirement Fund. They are excluded from the government-wide financial statements because they are fiduciary in nature and do not represent resources available to the government for operation.

Basis of Accounting and Measurement Focus

Basis of accounting refers to the point at which revenues or expenditures/expenses are recognized in the accounts and reported in the financial statements. It relates to the timing of the measurements made, regardless of the measurement focus applied.

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting.

MODIFIED ACCRUAL

Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual, i.e., both measurable and available. Property taxes, intergovernmental revenues, franchise fees, licenses, and interest associated with the current fiscal period are considered to be susceptible to accrual and have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received.

"Available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period, i.e., within 60 days of the end of the current fiscal period). Expenditures are recognized at the time the fund liability is incurred, if measurable. Interest and principal payments on general long-term liabilities and compensated absences are recognized when paid. When both restricted and unrestricted resources are available for use, it is the City's policy to use restricted resources first, and then unrestricted resources as needed.

ACCRUAL

All Proprietary and Fiduciary Funds are accounted for using the accrual basis of accounting and the economic resources measurement focus. Their revenues are recognized when they are earned, and expenses recognized when they are incurred.

PROPRIETARY FUNDS

Proprietary funds distinguish operating revenues and expenses from non- operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues are charges for services, while operating expenses include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

Budget Data BUDGET POLICY

The City follows these procedures in establishing the budgetary data reflected in the financial statements:

- Not later than 45 days prior to the end of the fiscal year, the City Manager submits to the City Council a proposed operating budget for the fiscal year commencing October 1. The operating budget includes proposed expenditures and the means of financing them.
- Two public hearings are conducted to obtain taxpayer comments.
- Prior to October 1, the budget is legally enacted through passage of an ordinance and resolution, unless an extension of time is authorized by the State legislature.
- The City Manager or Finance Director is authorized to transfer any unencumbered appropriation balance or portion thereof between departments and programs within a fund, and appropriate donated expenditures based on the request of donor. The City Council may, by resolution, transfer any unencumbered appropriation balance or portion thereof from one fund to another.
- The City Council adopts the Budget Ordinance for all operating funds of the City except for Trust and Agency Funds. Budgets of the General, Special Revenue, and Debt Service, funds are adopted on a basis consistent with Generally Accepted Accounting Principles (GAAP). The insurance premium tax fund is not budgeted. Expenditures may not legally exceed appropriations for each fund.

The key dates affecting the annual budget for the fiscal year ended September 30, 2019, were as follows:

SESSION	DATES
City Council Budget Work Session	June 30, 2018 July 18 & 21, 2018 August 1, 14, & 28, 2018 September 1, 2018
City Manager recommended budget to City Council	June 21 2018
First public hearing and adoption of tentative millage rate	September 5, 2018
Second public hearing and adoption of millage rate	September 19, 2018
Beginning of fiscal year for which taxes were levied	October 1, 2018

All budget amounts presented in the accompanying financial statements and supplemental information have been adjusted for legally authorized revisions of the annual budgets during the year. Appropriations, except open project appropriations and encumbrances, lapse at the end of each fiscal year.

ENCUMBRANCES

Encumbrances outstanding at year-end do not represent GAAP expenditures or liabilities but represent budgetary accounting controls. All Governmental Fund budgets are maintained on the modified accrual basis of accounting and appropriations exclude purchase orders and contracts (encumbrances) issued for goods or services not received at year end. The actual results of operations, presented in accordance with GAAP and the City's accounting policies, do not recognize encumbrances as expenditures until the period in which the goods or services are actually received and a liability is incurred. With the implementation of GASB Statement No. 54, encumbrances are not presented separately within the financial statements. They are restricted, committed, or assigned on the balance sheet depending on the nature of the encumbrance. Although encumbrances lapse at year-end, it is the City's intention to substantially honor these encumbrances under authority provided in the subsequent year's budget. The City's legally adopted budget does not automatically include an appropriation for encumbrances.

Assets, Liabilities, and Fund Equity

CASH AND INVESTMENTS

All funds participate in the pooled cash investment program. Investment income is allocated to individual funds based upon their average daily balance in the cash pool. Each fund's individual equity in the City's investment pool is considered to be a cash equivalent, since the funds can deposit or effectively withdraw cash at any time without prior notice or penalty. This methodology is also used in the statement of cash flows for the proprietary funds.

Investments in debt securities are recorded at fair value based on quoted market prices of comparable instruments or other observable inputs. The City's policy for reporting particular investments at amortized cost applies only to investments held in external investment pools which are 2a7-like. The value of the City's position in qualified external investment pools is the same as the value of the pool shares.

RECEIVABLES

Accounts receivables are recorded in the General, Special Revenue and Enterprise fund types. Property taxes, which were levied during fiscal year 2019, and are uncollected as of September 30, 2019, are immaterial and therefore not recorded as receivable.

There are allowances for uncollectable accounts over 365 days past due for EMS billing. The allowance for uncollectable accounts for utility billing is recorded as the average amount that was expensed as uncollectable over the past two years.

INVENTORIES

In the past, all City inventories were maintained on a consumption basis of accounting, where items were purchased for inventory and charged to the budgetary accounts as the items were consumed. Inventories held by the General Fund consisted principally of general office and maintenance supplies. Inventories included in the Water and Sewer Utility Fund consisted of maintenance parts. Inventories included in the Fleet Maintenance Fund consisted of maintenance parts held for consumption. However, in this fiscal year, the inventories were dissolved except for the fleet. Now each department was responsible for all of its own supplies, except that Finance purchases paper and toner for all of City Hall. Each month, departments are charged for the use of the copiers.

RESTRICTED ASSETS

Certain proceeds of the City's enterprise fund revenue bonds, as well as certain resources set aside for their repayment, are classified as restricted assets on the statement of net position because their use is limited by applicable bond covenants. The "debt service" account is used to segregate resources accumulated for debt service payments over the next twelve months. The "renewal and replacement" account is used to report resources set aside to meet unexpected contingencies or to fund asset renewals and replacements.

CAPITAL ASSETS AND DEPRECIATION

Capital assets, which include property, plant, equipment, and infrastructure assets such as, roads, bridges, and sidewalks, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the City as assets with an initial, individual cost of more than \$1,000 and an estimated useful life of one year. Such assets are recorded at historical cost, including all infrastructure assets as required by GASB 34. Additions, improvements and other capital outlays that significantly extend the useful life of an asset are capitalized. Other costs incurred for repairs and maintenance are expensed as incurred.

Depreciation on all assets is provided on the straight-line basis over the following estimated useful lives:

ASSET	YEARS OF USEFUL LIFE
Buildings	30-50 years
Improvements other than buildings	30-50 years
Equipment	5-10 years
Vehicles	5-10 years
Infrastructure, including transportation	30-50 years

The Water and Sewer Utility Fund and the Sanitation Utility Fund pay a rental charge to the General Fund for the use of the land and buildings reflected in the Governmental Capital Assets.

EQUITY CLASSIFICATIONS

Government-Wide Statements

Equity is classified as net position and displayed in three components:

Net investment in capital assets – Consists of capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other liabilities that are attributable to the acquisition, construction, or improvement of those assets.

Restricted net position – Consists of net position with constraints placed on the use either by 1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments, or 2) law through constitutional provisions or enabling legislation. Restrictions include debt service, renewal and replacement, and capital projects. Earnings on restricted assets are included in net income of the statement of activities. Increases in restricted assets result in a decrease to unrestricted net position.

Unrestricted net position – All other net position that do not meet the definition of "restricted" or "net investment in capital assets."

Fund Statements

Governmental fund equity is classified as fund balance. Appropriations for a specific purpose is stipulated by an external resource provider or imposed by a law or enabling legislature that restricts its use. Fund balance is further classified as non-spendable, restricted, and unrestricted, which is further split between committed, assigned, and unassigned. Proprietary fund equity is classified the same as in the government-wide statements.

A. Non-spendable

amounts that cannot be spent because they are either (a) not in spendable form, such as prepaid items, inventories, or long-term notes receivable; or (b) legally or contractually required to be maintained intact, such as the principal portion of an endowment. For the fiscal year ended September 30, 2019, non-spendable fund balance in the General Fund totaled \$2,116,815. This balance consisted of \$164,185 of prepaid items, and \$1,952,630 representing a long-term loan initiated in 2005 for the Temple Terrace Golf Club.

B. Restricted

amounts that can be spent only for specific purposes stipulated by (a) external resource providers, such as creditors, grantors, contributors, or laws or regulations of other governmental entities; or (b) imposed by law through constitutional provisions or enabling legislation that creates the revenue source and restricts its use. The detail is seen below:

GENERAL FUND	AMOUNT
Randy Mann Scholarship Funds	\$12,328
Donations - Knox Box Program	1,424
Police Contraband & Forfeitures	241,834
911 Funding	282,770
Tree Impact Fees	274,478
TOTAL GENERAL FUND	812,834
Street Improvements	2,879,553
CIT - Public Safety, Arts Education Center	434,061
TOTAL RESTRICTED FUND BALANCES	\$4,126,448

Proprietary Fund equity restricts a portion of net position equal to certain assets to comply with revenue bond indenture covenants or other legal commitments. The use of restricted net position has been limited to the following items:

Capital Projects indicates that portion of net position attributable to water and sewer improvement fees, which are restricted for costs related to physical plant expansion. The Statement of Net Position includes \$4,543,652 restricted net position for capital projects.

C. Committed

amounts that can be used only for the specific purposes determined by formal action (resolution) of the City Council, the City's highest level of decision-making authority. Commitments are binding unless removed by the City Council's formal action. Any formal action should occur prior to the end of the fiscal year. There was no committed fund balance at September 30, 2019.

D. Assigned

amounts established by the City Manager or Finance Director intended to be used for specific purposes that are

TYPE	AMOUNT
Assigned (General Fund for open purchase orders)	\$540,600
Assigned (General Fund for any other reason)	\$556,369
Assigned (Street Fund)	\$1,825,693

The 2nd assigned (for any other reason) is the claim amount received in this fiscal year, but the work had not started for which we received the claim check for the property damage that had not yet been repaired.

E. Unassigned

the remaining portion of fund balance that does not fall into another category; positive unassigned fund balance applies to the General Fund only. Governmental funds, other than the General Fund, may reflect negative unassigned fund balance if expenditures exceed amounts that are restricted, committed or assigned to those purposes. The City's fund balance policy states that the General Fund shall strive to maintain an unassigned fund balance of 16.7% of operating expenditures. This has been accomplished.

In accordance with the City's policy, restricted funds will be spent first unless there are legal documents that prohibit doing this, such as grant agreements. Regarding the use of unrestricted fund balance amounts, committed would be reduced first, followed by assigned amounts, and then unassigned amounts when expenditures are incurred for purposes for which amounts in any of those unrestricted fund balance classifications could be used.

Revenues, Expenditures, and Expenses

REVENUES

Governmental revenues are accrued unless their actual collection falls outside the availability period of 60 days, consistent with the modified accrual basis of accounting.

Property Taxes

Property taxes are billed and collected within the same fiscal period and are reflected on a cash basis when it is received from the tax collector. Since virtually all taxes levied will be collected through the tax collection process, remittances in October and November for prior year taxes are insignificant.

Under Florida Law, the assessment of all properties and the collection of all City property taxes are consolidated in the offices of the County Property Appraiser and County Tax Collector. The laws of the State regulating tax assessment are also designed to assure a consistent property valuation method statewide. All property is reassessed according to its fair market value on January 1 of each year. However, an increase in assessed value on eligible homestead property is limited to the lesser of 3% or the consumer price index. Each assessment roll is submitted to the Executive Director of the State Department of Revenue for review to determine if the rolls meet all of the appropriate requirements of State Statutes.

The tax levy of the City is established by the City Council prior to October 1 of each year and the Hillsborough County Property Appraiser incorporates the Millage into the total tax levy, which includes the municipality, county, independent districts, and the County School Board tax requirements. State Statutes permit cities to levy at a rate up to 10 mills (\$10 per \$1,000 of assessed taxable property value). The Millage rate in effect for the fiscal year ending September 30, 2019, was 6.555.

All taxes are due and payable on November 1 of each year or as soon thereafter as the assessment roll is certified and delivered to the Tax Collector. All unpaid taxes become delinquent on April 1 following the year in which they were assessed, and at such time a lien on the property is recorded. Discounts are allowed for early payment at the rate of 4% in the month of November, 3% in the month of December, 2% in the month of January and 1% in the month of February. The taxes paid in March are without discount. Delinquent taxes on real property bear interest of 18% per year. On or prior to June 1 following the tax year, certificates are sold for all delinquent taxes on real property. The certificate holder may make application for a tax deed on any unredeemed tax certificate after a period of two years. The County holds unsold certificates.

Impact Fees

Impact Fees recorded in the General Fund are levied per individual agreements with developers and are not subject to refund; therefore, the revenue is recognized when received.

Tap Fees

Tap fees are reported as revenue only to the extent that the amount equals the cost of physical connection to the system. Since fees were not generated in excess of the cost to connect, no addition to contributed capital is required.

EXPENDITURES

Expenditures are recognized when incurred with the following exceptions permitted by Generally Accepted Accounting Principles:

General obligation long-term debt principal and interest are reported, if any, when due.

Inventory costs are reported when items are consumed.

INTERFUND TRANSFERS

Transfers are used to:

- Move \$184,812 from the General Fund, which is required to collect taxes, to the Tax Increment Financing Fund, which is required to expend them,
- Move receipts totaling \$1,779,617 allocated to meet debt service requirements from the funds collecting the receipts to the Debt Service Fund as debt service payments become due.

Below is a summary of interfund transfer activity:

	FUND TRANSFERS IN TAX	FUND TRANSFERS	
FUND TRANSFER OUT	INCREMENT FINANCING	IN DEBT SERVICE	TOTAL
General	\$184,812	\$1,446,612	\$1,631,424
Tax Increment Financing	0	333,006	333,006
TOTAL	\$184,812	\$1,779,617	\$1,964,429

OPERATING REVENUES AND EXPENSES

Proprietary funds distinguish operating revenues and expenses from nonoperating items. The principal operating revenues are charges for services including the portion of tap fees intended to recover the cost of connecting new customers to the system. Operating expenses include the cost to provide service and deliver goods in connection with a proprietary fund's principal ongoing operations, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

COMPENSATED ABSENCES

Regular permanent, full-time and part-time employees accrue a paid vacation period of ten days for one to four years of service. With five through fifteen years of service, employees receive fifteen days of paid vacation annually and thereafter twenty days. Exempt employees receive an additional five days per year until total vacation accrual reaches the maximum of twenty days per year. The City permits employees to accumulate unused vacation and carry it over from one year to the next; however, not more than 450 hours of accrued vacation time may be carried over. Sick Leave for Firefighters is accumulated at the rate of .0533 and for other permanent employees at the rate of .0462 per hour worked until the date of separation from City employment. Annually any unused sick leave over 112 hours for Firefighters, 120 hours for Police officers, and 80 hours for other employees is converted to vacation time on a one-for-one basis. This conversion of sick leave to vacation is done at the employee's option. Any unconverted sick leave at the date of separation from City employment services is forfeited. That portion of sick leave subject to accrual at September 30, 2019, is not material and has not been reflected in the accompanying financial statements.

The City accrues accumulated unpaid vacation leave when earned by the employee in the government- wide, proprietary, and fiduciary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of resignations or retirements.

Deferred Outflows and Inflows of Resources

In addition to assets, the statement of financial position reports a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The deferred outflows of resources reported in the City's statement of net position represent differences between expected and actual economic experience, changes in actuarial assumptions, the net difference between projected and actual earnings on investments, changes in the proportion and differences between the City's contributions and proportionate share of contributions, and the City's contributions subsequent to the measurement date, relating to the City's defined benefit pension plans. The city also has deferred outflows of resources due to the implementation of GASB 75 related to the OPEB Plan. These amounts will be recognized as expenses in future years.

In addition to liabilities, the statement of financial position reports a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to a future period(s) and so will *not* be recognized as an inflow of resources (revenue) until that time. The deferred inflows of resources reported in the City's statement of net position represent the difference between expected and actual economic experience and changes in the proportion and differences between the City's contributions and proportionate share of contributions relating to the City's defined benefit pension plans. The city also has deferred outflows of resources due to the implementation of GASB 75 related to the OPEB Plan. These amounts will be recognized as reductions in expenses in future years.

Note II—Stewardship, Compliance, and Accountability

Material Violations of Finance Related Legal and Contractual Provisions The City has no material violations of finance-related legal and contractual provisions.

Deficit Fund Balance of Net Position of Individual Funds

The Internal Service Fund has a deficit fund balance of -430,939 at September 30, 2019. This deficit resulted from the City's billing process. Correction to that process will allow the fund balance to transition to a positive balance in future years.

Excess of Expenditures over Appropriations

There are no funds with expenditures that exceeded budgeted appropriations.

Note III—Detail Notes—All Funds

Assets

CASH AND INVESTMENTS

The City maintains a pool of cash and investments in which each fund and/or account or sub-account of an enterprise fund participates on a dollar equivalent and daily transaction basis. Interest is distributed monthly based on average daily balances. There is restricted cash for donations given for specific purposes and unexpended grant funds. For purposes of proprietary fund cash flow statements, cash and cash equivalents include equity in pooled investments that meet the criteria described above.

Florida Statutes 218.415 authorize municipalities to invest excess funds in time deposits or savings accounts of financial institutions approved by the State Treasurer, obligations of the United States Government and certain instruments guaranteed by the U.S. Government. Investments may include repurchase agreements. The Statutes also require depositories of public funds to provide collateral each month at least equal to 50 percent of the average daily balance of all public deposits in excess of deposit insurance.

Investments, except for those in the Pension Trust Funds, must be in the City's name and held in safekeeping by a commercial bank having trust powers or a trust company, which record and provide accounting for various securities held.

General Operating Accounts

DEPOSITS AND INVESTMENTS

As of September 30, 2019, the carrying amount of the City's deposits with the financial institution was \$3,516,173 and the total of the book balances was \$3,513,527. \$250,000 of the funds held by the City's banking instruction is covered by Federal Depository Insurance Corporation. The remaining balance was collateralized pursuant to Chapter 280, Florida Statutes, which obligates all participating institutions to reimburse the governmental entity for the loss, in the event of default by a participating financial institution (a qualified public depository). On the Statement of Net position, cash and cash equivalents includes the petty cash funds held in the General Fund and in the Water and Sewer Utility Fund totaling \$786.

The City utilizes a consolidated bank account wherein uninvested cash of all funds are commingled for enabling efficient handling of receipts and disbursements and facilitating investment of idle balances at higher yields. The formal accounting records identify the individual equities of each fund in the account.

At September 30, 2019, the City had \$12,217,276 invested in the State Board of Administration's Local Government Surplus Funds Trust Fund Investment Pool. This investment balance was entirely comprised of Florida PRIME, whose investment policy is to manage the weighted average maturity to 60 days or less. At September 30, 2019, the City also had \$1,885,473 invested in the Florida Surplus Asset Fund Trust ("FL SAFE"), whose primary objective is to provide safety, liquidity, transparency, and yield for Florida government entities.

Florida PRIME and FL SAFE are 2a-7-like pools. A 2a-7-like pool is not registered with the Securities and Exchange Commission (SEC) as an investment company but has a policy that it operates in a manner consistent with the SEC's Rule 2a-7 of the Investment Company Act of 1940, which regulates money market funds. Therefore, Florida PRIME and FL SAFE operate essentially as a money market fund and the City's position in Florida PRIME and FL SAFE is measured at amortized cost. Florida PRIME and FL SAFE are rated by Standard & Poor's with a current rating of AAAm.

Qualifying local government investment pools in the state of Florida must comply with applicable Florida statutory requirements. Chapter 218.409(8)(a), Florida Statutes, states that the principal balance within a LGIP trust fund is subject to withdrawal at any time. However, the Executive Director may, in good faith, on the occurrence of an event that has a material impact on liquidity or operations of the trust fund, for 48 hours limit contributions to or withdrawals from the trust fund to ensure that the LGIP can invest in the monies entrusted to it in exercising its fiduciary responsibility. Such action must be immediately disclosed to all participants, the Trustees, the Joint Legislative Auditing Committee, the Investment Advisory Council, and the Participant Local Government Advisory Council.

With regard to liquidity fees, Chapter 218.409(4) provides authority for an LGIP to impose penalties for early withdrawal, subject to disclosure in the enrollment materials of the amount and purpose of such fees. At present, no such disclosure has been made by Florida PRIME or FL SAFE.

At September 30, 2019, there were no redemption fees or maximum transaction amounts, or any other requirements that serve to limit a participant's daily access to 100% of their account value within Florida PRIME and FL SAFE.

CUSTODIAL RISK

Custodial credit risk is the risk that a government will not be able to recover deposits or the value of investments in the event of the failure of a depository financial institution or a third party holding the investment securities. PNC Bank, N.A. had demand deposits of \$3,516,173 in a checking account, Republic Bank held \$101,324 in a money market account, PNC National Bank held \$2,312,865 money market account, and \$5,242,030 was held in a money market account with Salem Trust. Demand deposits are fully insured by the Federal Depository Insurance Corporation and the multiple financial institution collateral pool, required by Sections 280.07 and 280.08, Florida Statutes. The City has U.S. government agencies held by Salem Trust in the City's name under a third-party safekeeping arrangement.

CREDIT RISK

Credit risk is the risk resulting from potential default of investments that are not financially sound. The City of Temple Terrace limits its credit risk by diversifying the investment portfolio so that potential losses on individual securities will be minimized and by limiting investments to specified credit ratings. The City's investment policy does not require ratings for

U.S. Treasury or Agency securities backed by the full faith and credit of the United States government. Government Sponsored Enterprises must maintain at least two AAA/Aaa/AAA long- term credit ratings from Standard & Poor's, Moody's, or Fitch, respectively.

CONCENTRATION OF CREDIT RISK

Concentration of credit risk is the risk of loss attributable to the quantity of investments in a single issuer. To limit concentration of credit risk, the City's investment policy requires diversification of the portfolio with maximum limits on what can be invested per investment type. Of the total \$25,836,018 available to invest, \$551,082 or 2.1% was invested in U.S. government agencies, which are limited to 75% of the portfolio. The investment policy requires that each individual government security issued cannot be more than 5% of the City's total assets. Other investment types, excluding cash in bank, have individual authority of 25%, except for the Florida Prime which can represent 50% of the portfolio balance. At the time of purchase each individual issue complied with the policy based on the amount of investable cash at the time.

			PERCENTAGE OF
	CREDIT		TOTAL POOLED
INVESTMENT TYPE	RATING	FAIR VALUE	INVESTMENTS
Government National Mortgage Assoc	AA+	\$201,314	0.8%
Federal National Mortgage Assoc	AA+	248,333	1.0%
Federal Home Loan Mortgage Corp	AA+	101,435	0.4%
Local Government Investment Pools	AAAm	14,102,749	54.6%
Money Market Accounts	No Rating	2,312,865	9.0%
Money Market Fund	AAAm	5,343,354	20.7%
Bank Deposits	No Rating	3,516,173	13.6%
TOTAL	NA	\$25,826,223	100%

INTEREST RISK

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The City's investment policy recognizes that the longer a maturity of an investment, the greater its price volatility, so the policy limits risk by requiring investments of current operating funds to have average maturities of no longer than 12 months and all investments to have an average maturity of 5 years or less.

Pension Trust Funds

DEPOSITS AND INVESTMENTS

The City's Pension Trust Funds maintained cash and investment balances of \$57,204,568 as of September 30, 2019, all of which is with fiscal agents. The Pension Fund Investment Policy, as mandated by City Ordinance, permits the investment of Police and Fire Pension Fund assets in stocks and bonds of publicly held companies provided no investment in any one stock exceeds five percent of the total equity portfolio at the time of purchase. In addition, the policy limits the aggregate of all investments in common stocks and convertible bonds to 70% of the total plan assets at market, separately for the Fire Pension and Police Pension Trust. Real estate pooled investments cannot exceed ten percent of plan assets at cost.

CUSTODIAL CREDIT RISK

The police and fire pension plans have U.S. treasury bonds, notes and bills, federal agency guaranteed securities, common stocks, corporate bonds, money market funds, and real estate and international equity funds held by Salem Trust in the City's pension plan name under a third-party safekeeping arrangement. Pooled investments may be governed separately.

CREDIT RISK

Credit risk is the risk resulting from potential default of investments that are not financially sound. The police and fire pension funds limit their credit risk by diversifying the investment portfolio so that potential losses on individual securities will be minimized and by limiting investments to specified credit ratings. Pension fund investment in fixed income investments must have a minimum "investment grade" rating from a major credit rating service. Both pension plans comply with the policy that all fixed income securities must be rated investment grade by a national agency.

The equities of the pension funds must be traded on a national exchange or electronic network. The corporate bonds in the pension trust funds were rated at least A3 by Moody's Investor Services and BBB+ by Standard and Poor's. The average credit quality of the portfolio by Moody's is A3 while S&P average is AA and the percent of the portfolio that has a AAA with Moody's or an AA+ by S&P is roughly 72.8% for fire and 72.3% for police.

CONCENTRATION OF CREDIT RISK

To limit concentration of credit risk, the police investment policy requires diversification of the portfolio with maximum limits on what can be invested per investment type. Per the policy, investments in corporate common stock and convertible bonds shall not exceed 70% of the Plan assets at market. Real estate investments cannot exceed 15% of Plan assets at cost. In addition, not more than 5% of the Plan's assets, at the time of purchase, shall be invested in the common stock, capital stock or convertible stock of any issuing company. The value of bonds issued by any single corporation shall not exceed 3% of the total fund.

Of the total \$28,878,408 police pension fund cash and investments, \$548,317 or 1.90% was invested in cash and cash equivalents. Common stock securities total \$11,753,761 or 40.70%, which are limited to 70% of the portfolio. Real estate investments are \$3,851,388 or 13.34% of total plan assets.

Police Pension Plan

			PERCENTAGE OF TOTAL
INVESTMENT TYPE	CREDIT RATING	FAIR VALUE	POOLED INVESTMENTS
U.S. Treasury Bonds, Notes & Bills	AAA	\$3,243,365	11.23%
Federal agency guaranteed securities	AAA	142,833	0.49%
Corporate Bonds	Α-	2,576,862	8.92%
Common Stocks	No Rating	11,753,761	40.70%
Mutual Funds	No Rating	6,761,882	23.42%
Real Estate Funds	No Rating	3,851,388	13.34%
Cash and Cash Equivalent	No Rating	548,317	1.90%_
TOTAL	MULTIPLE	\$28,878,408	100%_

The Firefighter Pension Plan investment policy also requires that investments in corporate common stock and convertible bonds shall not exceed 70% of the Plan assets at market. Real estate investments cannot exceed 15% of Plan assets at cost. In addition, not more than 5% of the Plan's assets, at the time of purchase, shall be invested in the common stock, capital stock or convertible stock of anyone issuing company. The value of bonds issued by any single corporation shall not exceed 3% of the total fund. Of the total fire pension fund cash and investments, \$660,643 or 2.33% was invested in cash and cash equivalents. Common stock securities total \$10,901,569 or 38.49%. Real estate investments are \$4,057,136 or 14.32%.

Firefighter Pension Plan

			PERCENTAGE OF TOTAL
INVESTMENT TYPE	CREDIT RATING	FAIR VALUE	POOLED INVESTMENTS
U.S. Treasury Bonds, Notes, & Bills	AAA	\$3,513,536	12.40%
Federal agency guaranteed securities	AAA	45,944	0.16%
Corporate Bonds	Α-	2,434,852	8.60%
Common Stocks	No Rating	10,901,569	38.49%
Mutual Funds	No Rating	6,712,480	23.70%
Real Estate Funds	No Rating	4,057,136	14.32%
Cash and Cash Equivalents	No Rating	660,643	2.33%
TOTAL	MULTIPLE	\$28,326,160	100%_

Interest Rate Risk

The City's pension trust fund does not have a formal policy limiting investment maturities that would help manage its exposure to fair value losses from increasing interest rates. The performance of the police and fire pension funds is measured against various nationally recognized benchmarks depending on the category. As of September 30, 2019, the average duration of the funds is 5.3 years for police and fire.

The statements on the following pages reflect the financial position of the pooled investments at September 30, 2019.

CATEGORY	AMOUNTS
ASSETS	
Cash and Cash Investments:	
Petty cash - all funds	\$786
PNC Bank operating account	3,516,173
Regions/Republic Bank money market account	101,324
Florida SAFE	1,885,473
Florida Prime	12,217,276
Goldman Sachs money market fund	5,242,030
PNC Bank money market account	2,312,865
U.S. government & agency securities	551,082
Adjustment for interest accrual	9,009
SUBTOTAL CITY CASH AND INVESTMENTS	25,836,018
Pension Trust Funds:	
Cash and cash equivalents	1,208,960
U.S. Government bonds/notes	6,945,678
Federal agency guaranteed securities	6,756,901
Corporate bonds	5,011,714
Common stocks	36,129,692
Mutual Funds	13,474,362
Pooled/Common/Commingled Funds	7,908,524
SUBTOTAL PENSION ASSETS	57,665,877
TOTAL ASSETS	\$83,040,302
CASH AND INVESTMENTS - PRIMARY GOVERNMENT AND FIDUCIARY FUNDS	
Pooled cash and investments - primary government	\$25,836,018
Police Officers' Retirement Plan	28,878,408
Firefighters' Retirement Fund	28,326,160
TOTAL	\$83,040,302

Fair Value Measurement

The City and the pension trust funds categorize fair value measurements within the fair value hierarchy established by generally accepted accounting principles. Investments are reported at fair value other than those using Net Asset Value ("NAV") or amortized cost. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value determination, other than those measured using the NAV as a practical expedient, are made based upon a hierarchy that prioritizes the inputs to valuation techniques. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements).

The City had the following recurring fair value measurements comprised of investments as of September 30, 2019:

		2019 FAIR VALUE MEASUREMENTS USING QUOTED PRICES IN ACTIVE MARKETS FOR IDENTICAL ASSETS	2019 FAIR VALUE MEASUREMENTS USING SIGNIFICANT OBSERVABLE INPUTS
INVESTMENT TYPE	FAIR VALUE	(LEVEL 1)	(LEVEL 2)
U.S. Government Obligations and Federal			
Agency Securities	\$551,082	\$0	\$551,082
Money Market Mutual Fund	5,343,354	N/A	N/A
Money Market Accounts	2,312,865	N/A	N/A
Local Government Investment Pools (LGIP)	14,102,749	N/A	N/A_
TOTAL CASH EQUIVALENTS AND			
INVESTMENTS	\$22,310,050	\$0	\$551,082

The police pension plan had the following recurring fair value measurements comprised of investments as of

2019 Police Fair Value Measurements

INVESTMENT TYPE FAIR VALUE	MEASUREMENTS USING QUOTED PRICES IN ACTIVE MARKETS FOR IDENTICAL ASSETS (LEVEL 1)	MEASUREMENTS USING SIGNIFICANT OBSERVABLE INPUTS (LEVEL 2)
U.S. Government Obligations \$3,243,365	\$0	\$3,243,365
Federal Agency Securities 142,833	0	142,833
Corporate Bonds 2,576,862	0	2,576,862
Common Stocks 11,753,761	11,753,761	0
Mutual funds 6,761,882	6,761,882	0
SUBTOTAL \$24,478,703	\$18,515,643	\$5,963,060
INVESTMENTS MEASURED AT NET ASSET VALUE (NAV)		
Pooled/Common/Commingled Funds: \$0	N/A	N/A
Real Estate Commingled Fund 3,851,388	N/A	N/A
Cash Equivalents Measured at		
Amortized Costs N/A	N/A	N/A
Money Market Funds 548,317	N/A	N/A
TOTAL CASH EQUIVALENTS AND INVESTMENTS \$28,878,408	\$18,515,643	\$5,963,060

The firefighter pension plan had the following recurring fair value measurements comprised of investments as of September 30, 2019:

2019 Firefighter Fair Value Measurements

		2019 FAIR VALUE	
		MEASUREMENTS USING	2019 FAIR VALUE
		QUOTED PRICES IN ACTIVE	MEASUREMENTS USING
		MARKETS FOR IDENTICAL	SIGNIFICANT OBSERVABLE
INVESTMENT BY FAIR VALUE LEVEL	FAIR VALUE	ASSETS (LEVEL 1)	INPUTS (LEVEL 2)
U.S. Government Obligations	\$3,513,536	\$0	\$3,513,536
Federal Agency Securities	45,944	0	45,944
Corporate Bonds	2,434,852	0	2,434,852
Common Stocks	10,901,569	10,901,569	0
Mutual Funds:	6,712,480	6,712,480	0
SUBTOTAL	\$23,608,381	\$17,614,049	\$5,994,332
Pooled/Common/Commingled Funds:	\$0	N/A	N/A
Real Estate Commingled Fund	4,057,136	N/A	N/A
Total Investments Measured at the NAV	\$4,057,136	N/A	N/A
Total Investments Measured at Fair Value	\$27,665,517	N/A	N/A
Cash Equivalents Measured at		N/A	N/A
Amortized Cost		N/A	N/A
Money Market Funds	660,643	N/A	N/A
TOTAL CASH EQUIVALENTS AND			
INVESTMENTS	\$28,326,160	N/A	N/A

Debt and equity securities classified as Level 1 of the fair value hierarchy are valued using prices quoted in active markets for those securities. Debt securities classified as Level 2 of the fair value hierarchy are valued using quoted prices for similar assets in active markets. The pricing methodology involves the use of evaluation models such as matrix pricing, which is based on the securities' relationship to benchmark quoted prices.

Other information for investments measured at the NAV or its equivalent for the police officer and firefighter pension plans is as follows:

	FAIR VALUE				
	POLICE	FAIR VALUE			
	OFFICER	FIREFIGHTER			REDEMPTION
	PENSION	PENSION	UNFUNDED	REDEMPTION	NOTICE
CATEGORY	PLAN	PLAN	COMMITMENTS	FREQUENCY	PERIOD
Pooled/Common/Commingled Funds:	\$0	\$0	\$0	N/A	N/A
Real Estate Commingled Funds	3,851,388	4,057,136	0	Quarterly	Daily
TOTAL INVESTMENTS MEASURED AT					
THE NAV	\$3,851,388	\$4,057,136	\$0	N/A	N/A

Real Estate Funds

The American Core Realty Fund is an open-end diversified core real estate commingled fund whose primary objective is to provide returns that are attractive relative to other asset classes with stable income and the potential for market appreciation. The Fund invests primarily in core institutional quality industrial, multi-family, office, and retail properties located throughout the United States, and is diversified by product type, geographic region, and economic exposure in order to mitigate investment risk.

The investment objectives of the U.S. Real Estate Investment Fund are to invest in a pool of real estate assets that are diversified by geography and property type with a focus on yield-driven investment and, to a lesser extent, on value-added investments. The manager of the fund is Intercontinental Real Estate Corporation.

International Equity Fund

The investment objective of the RBC International Equity Fund is to provide long-term capital growth by investing primarily in equity securities of companies outside of North America. The fund provides exposure to economies that offer different business cycles and growth opportunities than North American markets.

Unbilled Receivable

Water and sewer charges to customers are based on actual consumption, which is billed on a monthly cycle basis. Sanitation charges are based on user rates. As of September 30, 2019, the City recognized revenue related to estimated unbilled Water, Sewer, and Sanitation services. The combined Utility funds carries this receivable at \$1,159,275.

ALLOWANCE FOR DOUBTFUL ACCOUNTS

Accounts receivable are written off on an individual basis in the year the City deems them uncollectible. Other allowances for doubtful accounts have been established as follows:

CATEGORY	DOUBTFUL ACCOUNT ALLOWANCE
General Fund: Miscellaneous Services	\$0
General Fund: EMS Services	-97,463
Water & Sewer Utility Fund	-7,440
Sanitation Utility Fund	-6,427_
TOTAL	\$-111,330

PROPERTY TAXES

The City is permitted by state law to levy taxes up to 10 mills of assessed valuation. The Millage rate levied by the City for the fiscal year ended September 30, 2019 was 6.555 mills. Tax collections for the City were approximately 100% of the total tax levy, which includes current and delinquent.

The tax levy of the City is established by the City Council. Under Florida Law, the assessment of all properties and the collection of all county, municipal, special district, and school board property taxes are provided by the County's Property Appraiser and Tax Collector.

DUE FROM OTHER AGENCIES

The following amounts were due from other agencies as of September 30, 2019:

FUND	GOVERNMENT NAME	REVENUE SOURCE	AMOUNT
General	Hillsborough County	Delinquent Ad Valorem Taxes	\$5,810
General	State of Florida	Communications Services Tax	110,841
General	State of Florida	Half-Cent Sales Tax	193,537
Total General Fund	Multiple	Multiple	310,188
Street Improvement *	Hillsborough County	One-Cent Gas Tax	73,350
Street Improvement *	Hillsborough County	Surtax Gas Tax	380,839
Insurance Premium Tax Fund *	State of Florida	Excise taxes	157,584
Total Special Revenue Funds	Multiple	Multiple	611,773
TOTAL ALL FUNDS	MULTIPLE	MULTIPLE	\$921,961

^{*} Special Revenue Fund

CAPITAL ASSETS

The primary government's capital asset activity for the year ended September 30, 2019 was as follows:

Governmental Activities Capital Assets

	BEGINNING			ENDING
GOVERNMENTAL ACTIVITIES:	BALANCE	INCREASES	DECREASES	BALANCE
CAPITAL ASSETS NOT BEING DEPRECIATED				
Land	\$5,385,417	\$0	\$0	\$5,385,417
Construction in progress	942,577	1,107,325	-893,904	1,155,998
TOTAL CAPITAL ASSETS NOT BEING				
DEPRECIATED	6,327,994	1,107,325	-893,904	6,541,415
CAPITAL ASSETS BEING DEPRECIATED				
Buildings and improvements	14,369,206	2,970,285	0	17,339,491
Improvements other than buildings	8,063,002	543,307	0	8,606,309
Machinery and equipment	14,661,395	1,413,859	-222,985	15,852,269
Infrastructure	39,436,213	48,904	0	39,485,117
TOTAL CAPITAL ASSETS BEING DEPRECIATED	76,529,816	4,976,355	-222,985	81,283,186
LESS ACCUMULATED DERECAITION FOR				
Buildings and improvements	-6,858,701	-359,569	0	-7,218,270
Improvements other than buildings	-2,893,437	-182,924	0	-3,076,363
Machinery and equipment	-11,591,564	-956,103	222,845	-12,324,822
Infrastructure	-14,783,377	-828,531	0	-15,611,908
TOTAL ACCUMULATED DEPRECIATION	-36,127,079	-2,327,127	222,845	-38,231,363
TOTAL CAPITAL ASSETS BEING DEPRECIATED,				
NET	40,402,737	2,649,228	-140	43,051,823
Governmental activities capital assets, net	\$46,730,731	\$3,756,553	\$-894,044	\$49,593,238

Business-Type Activities Capital Assets

	BEGINNING			ENDING
BUSINESS-TYPE ACTIVITIES:	BALANCE	INCREASES	DECREASES	BALANCE
CAPITAL ASSETS NOT BEING DEPRECIATED				
Land	\$2,417,358	\$310,637	\$0	\$2,727,995
Construction in Progress	199,870	707,474	-49,727	857,617
TOTAL CAPITAL ASSETS, NOT BEING DEPRECIATED	2,617,228	1,018,111	-49,727	3,585,612
CAITAL ASSETS BEING DEPRECIATED				
Buildings and improvements	3,034,846	34,256	-0	3,069,102
Machinery and equipment	7,153,161	1,287,311	0	8,440,473
Infrastructure	44,622,529	77,359	0	44,699,888
TOTAL CAPITAL ASSETS BEING DEPRECIATED	54,810,536	1,398,926	0	56,209,463
LESS ACCUMULATED DEPRECATION				
Buildings	-1,777,915	-80,818	0	-1,858,733
Machinery and equipment	-4,972,317	-475,224	0	-5,447,541
Infrastructure	-23,268,120	-924,715	0	-24,192,835
TOTAL ACCUMULATED DEPRECIATION	-30,018,352	-1,480,757	0	-31,499,110
TOTAL CAPITAL ASSETS, BEING DEPRECIATED NET	24,792,184	-81,830	0	24,710,353
Business-type activities capital assets net	\$27,409,412	\$936,281	\$-49,727	\$28,295,964

DEPRECIATION EXPENSE

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental Activities Depreciation Expense

CATEGORY	AMOUNT
General Government	\$161,016
Public Safety	747,288
Culture and Recreation	485,986
Public Works and Streets, including depreciation of general infrastructure assets	932,408
Capital assets held by the government's Internal Service Fund are charged to	
the various functions based on their usage of the assets	429
TOTAL DEPRECIATION EXPENSE - GOVERNMENTAL ACTIVITIES	\$2.327.127

Business-Type Activities Depreciation Expense

BUSINESS-TYPE ACTIVITIES	AMOUNT
Water Operations	\$737,542
Sewer Operations	499,886
Sanitation - Commercial Operations	15,301
Sanitation - Residential Operations	148,675
Sanitation - Roll-off Container Operations	38,841
Sanitation - Special Trash Pick-Up Operations	40,514
TOTAL DEPRECIATION EXPENSE - BUSINESS-TYPE ACTIVITIES	\$1,480,759

CONSTRUCTION IN PROGRESS

Construction in progress is composed of Government activities and business-Type activities

Government Activities Construction in Progress

PROJECT			IN-PROGRESS
NUMBER/CODE	FUND	PROJECT DESCRIPTION	AMOUNT
BUDDY	General Fund	Buddy Baseball Field	\$81,069
N/A	Street Improvement Fund	Raintree Stormwater Project	20,628
N/A	Street Improvement Fund	Soaring Stormwater Project	21,954
CDBG	Street Improvement Fund	CDBG Sidewalk 52nd Street	168,555
N/A	Street Improvement Fund	Full Depth Reclamation/Paving/Line Striping	863,792
ALL PROJECTS	ALL FUNDS	ALL GOVERNMENT ACTIVITIES PROJECTS	\$1,155,998

Business Type Activities from the Water and Sewer Fund Construction in Progress

PROJECT DESCRIPTION	IN-PROGRESS AMOUNT
St. Augustine Water Main Relocation	\$227,606
Sewer Main Rehabilitation (Sewer System Rebuild)	159,958
Lift Station Tree Tops Rehabilitation	38,176
Lift Station "A" Rehabilitation	43,279
Lift Station Telecom 1 Rehabilitation	65,383
Lift Station SA Rehab	96,407
FDOT Fowler Utility Relocation	495
COTT Master Plan	125,367
Tree Tops Force Main	48,997
Force Main "A"	51,949
TOTAL 410 WATER & SEWER	\$857,617

Liabilities

PENSION PLAN OBLIGATIONS

Defined Benefit Plans

The City maintains two separate single employer pension plans for firefighters and police officers that are maintained as Pension Trust Funds and included as part of the City's reporting entity.

Plans covering firefighters and police officers are contributory. Employee contributions made by firefighters and police officers are 100% refundable if the employee elects to terminate his vesting rights or is not vested at the date of employment termination.

The plans were amended during fiscal year ended September 30, 1998, to provide for Deferred Retirement Option Plan (DROP). A plan participant who is eligible to receive a normal retirement pension may elect to defer receipt of such retirement benefits and participate in the DROP. The participant may elect to continue employment from 12 to 60 months, while his/her pension benefit is invested in the plan.

Summary of Significant Accounting Policies for Retirement Plans:

Basis of Accounting

The Firefighters' and Police Officers' Retirement Trust Fund's financial statements are prepared using the accrual basis of accounting. Employer and plan member contributions are recognized in the period in which the contributions are made. Benefits and refunds are recognized when due and payable in accordance with the terms of each plan.

Method Used to Value Investments

Investments are reported at fair value. Short-term investments are reported at cost, which approximates fair value. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates.

Amortization of Past Service Costs

The past service costs of the firefighters' and police officers' retirement funds are being amortized over a period of 30 years and are included in the City's yearly contributions. The City's policy is to fund pension costs accrued.

Police Officers' Retirement

Plan Description

The City's Police Officers' Retirement Trust Fund was established to conform to the Retirement Trust Fund provisions of Chapter 185 of the State of Florida Statutes, as modified by local ordinance. This is a defined benefit plan which is administered by the City of Temple Terrace Police Officers' Retirement Trust Fund Board which is made up of two police officers, the Mayor, City Manager, and a resident of the City, and covers all full-time sworn police officers. The Police Officers' Retirement Trust Fund does not issue a separate stand-alone financial report; however, GAAP financial reports for all of the pension plans are provided.

Contributions

The City's contribution to the fund is determined annually by actuarial valuation. The City contribution of \$2,844,524 for 2019 is reflected in the departmental expenditure section of the General Fund and recorded as revenue in the Pension Trust Fund during this period. The State of Florida's contribution to the retirement trust fund for 2019 amounted to \$211,464. The City recognized these on-behalf payments from the State as revenue and expenditure within the general fund of the governmental fund financial statements, as well as within governmental activities of the government-wide financial statements in Fiscal Year 2019. The State's contribution represents a portion of the 0.85% tax on all casualty insurance premiums collected within the City limits. Police Officers contribute 11.2% of gross and eligible earnings (merit, overtime, special pay) to the retirement trust fund. Refunds of employee contributions for non-vested members are made at the time an employee terminated employment prior to retirement. The City funds the cost of plan administration.

At September 30, 2019, the Police Officers' Retirement Trust Fund membership consisted of:

MEMBER CATEGORY	NUMBER OF MEMBERS
Retirees and beneficiaries currently receiving benefits	50
Disability benefit retirees receiving benefits	6
Terminated vested employees not yet receiving benefits	6
Deferred retirement option plan (DROP) participants	5
Current employees - Vested	6
Current employees - Non-vested	30
TOTAL MEMBERS	103

Firefighters' Retirement

Plan Description

The City's Firefighters' Retirement Trust Fund has been established to conform to the Retirement Trust Fund provisions of Chapter 175 of the State of Florida Statutes, as modified by local ordinance. This is a defined benefit plan, which is administered by the City of Temple Terrace Firefighters' Retirement Trust Fund Board, which is made up of two firefighters, the Mayor, City Manager, and a resident of the City and covers all full-time firefighters. The Firefighters' Retirement Trust Fund does not issue a separate stand-alone financial report; however, GAAP financial reports for all of the pension plans are provided.

Contributions

The City's contribution to the fund is determined annually by actuarial valuation. The City contribution of \$1,752,112 for 2019 is reflected in the departmental expenditure section of the General Fund and recorded as revenue in the Pension Trust Fund during this period. The State of Florida's contribution to the retirement trust fund for 2019 amounted to \$157,585. The City recognized these on-behalf payments from the State as revenue and expenditure within the general fund of the governmental fund financial statements, as well as within governmental activities of the government-wide financial statements in Fiscal Year 2019. The State's contribution represents a portion of the 1.85% tax on all property insurance premiums collected within the City limits. Firefighters contribute 10.51% of gross salary to the retirement trust fund. Refunds of employee contributions for non-vested members are made at the time an employee terminates employment prior to retirement. The City funds the cost of plan administration.

At September 30, 2019, the Firefighters' Retirement Trust Fund membership consisted of:

MEMBER CATEGORY	NUMBER OF MEMBERS
Retirees and beneficiaries currently receiving benefits	24
Disability benefit retirees receiving benefits	5
Terminated vested employees not yet receiving benefits	2
Deferred retirement option plan (DROP) participants	1
Current employees - Vested	5
Current employees - Non-vested	56
TOTAL MEMBERS	83_

Police and Fire Net Pension Liability

The City's net pension liability was measured as of September 30, 2019, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The components of net pension liability at September 30, 2019 are as follows:

	FIREFIGHTERS'	POLICE OFFICERS'
CATEGORY	LIABILITY	LIABILITY
Total pension liability	\$38,344,865	\$49,403,747
Plan fiduciary net position	28,518,012	29,138,982
CITY'S NET PENSION LIABILITY	\$9,826,853	\$20,264,765
Plan fiduciary net position as a percentage of total pension liability	74.37%	58.98%

Actuarial Assumptions

The total pension liability was determined by actuarial valuations as of October 1, 2018, using the following actuarial assumptions, applied to all prior periods included in the measurement:

	FIREFIGHTERS' 10/1/2018	POLICE OFFICERS' 10/1/2018
VALUATION DATE	UPDATED TO 9/30/2019	UPDATED TO 9/30/2019
Actuarial cost method	Entry Age Normal	Entry Age Normal
Actuarial asset valuation method	4-year average market value	4-year average market value
Actuarial assumptions: Investment rate of return	7.50%	7.50%
Projected salary increases	6.50%	5.50% - 8.50%
Inflation rate assumption	2.50%	2.50%
Post Retirement COLA (beginning at age 56)	3.00%	3.00%

Mortality rates were based on the RP-2000 Combined Healthy Participant Mortality Table for males and females using projection Scale BB to anticipate future mortality improvements, with a five-year age set forward for impaired mortality.

The Long-Term Expected Rate of Return on Pension Plan investments was determined using a building- block method in which best estimate ranges of expected future real rates of return (expected returns, net of Pension Plan investment expenses and inflation) are developed for each major asset class. These ranges are combined to produce the Long-Term Expected Rate of Return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the Pension Plan's target asset allocation as of September 30, 2019 are summarized in the following table:

Long-Term Expected Real Rate of Return

ASSET CLASS	FIREFIGHTERS' RATE	POLICE OFFICERS' RATE
Domestic Equity	7.50%	7.50%
International Equity	8.50%	8.50%
Fixed Income (Core)	2.50%	2.50%
Global Fixed Income	3.50%	3.50%
Real Estate	4.50%	4.50%

For the year ended September 30, 2019, the annual money-weighted rate of return on pension plan investments, net of pension plan investment expense, was 3.59% for the Firefighters' Plan and 5.01% for the Police Officers' Plan.

The Discount Rate used to measure the Total Pension Liability was 7.50 percent. The projection of cash flows used to determine the Discount Rate assumed that Plan Member contributions will be made at the current contribution rate and that Sponsor contributions will be made at rates equal to the difference between actuarially determined contribution rates and the Member rate. Based on those assumptions, the Pension Plan's Fiduciary Net Position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the Long-Term Expected Rate of Return on Pension Plan investments was applied to all periods of projected benefit payments to determine the Total Pension Liability.

Changes in Net Pension Liability and Related Ratios

			POLICE	POLICE
	FIREFIGHTERS'	FIREFIGHTERS'	OFFICERS'	OFFICERS'
CATEGORY	9/30/2019	9/30/2018	9/30/2019	9/30/2018
TOTAL PENSION LIABILITY				
Service Cost	\$1,107,294	\$1,032,866	\$600,586	\$626,092
Interest	2,720,390	2,462,363	3,522,370	3,359,135
Changes in Excess State Money	0	0	0	0
Share Plan Allocation	686	0	0	0
Changes of benefit terms	-17,202	0	44,052	0
Differences between Expected and Actual Experience	81,020	1,408,684	412,127	1,046,273
Changes of assumptions	0	0	72,756	79,720
Contributions - Buy Back	16,383	25,724	0	21,919
Benefit Payments, inc. Employee Contribution Refunds	-1,490,948	-1,602,076	-3,136,877	-2,813,555
Net Change in Total Pension Liability	2,417,623	3,327,561	1,515,014	2,319,584
TOTAL PENSION LIABILITY - BEGINNING	35,927,242	32,599,681	47,888,733	45,569,149
TOTAL PENSION LIABILITY - ENDING	38,344,865	35,927,242	49,403,747	47,888,733
PLAN FIDUCIARY NET POSITION				
Contributions - Employer	1,752,112	1,450,076	2,844,524	2,202,438
Contributions - State	157,585	155,354	211,464	194,338
Contributions - Employee	375,067	350,864	306,159	290,312
Contributions - Buy Back	16,383	25,724	0	21,919
Net Investment Income	969,827	2,600,576	1,366,251	2,464,167
Benefit Payments, including Employee Contribution				
Refunds	-1,490,948	-1,602,076	-3,136,877	-2,813,555
Administrative Expense	-49,498	-54,011	-52,032	-42,874
Net Change in Plan Fiduciary Net Position	1,730,528	2,926,507	1,539,489	2,316,745
TOTAL PLAN FIDUCIARY NET POSITION -				
BEGINNING	26,787,484	23,860,977	27,599,493	25,282,748
TOTAL PLAN FIDUCIARY NET POSITION - ENDING	28,518,012	26,787,484	29,138,982	27,599,493
Net Pension Liability - Ending	\$9,826,853	\$9,139,758	\$20,264,765	\$20,289,240
Plan Fiduciary Net Position as a percentage of the Total				
Pension Liability	74.37%	74.56%	58.98%	57.63%
Covered Payroll	\$3,568,671	\$3,338,386	\$2,733,563	\$2,592,071
Net Pension Liability as a percentage of Covered Payroll	275.36%	273.78%	741.33%	782.74%

The following table illustrates the impact of interest rate sensitivity on the net pension liability as of September 30, 2019:

Sensitivity of the New Pension Liability to Changes in the Discount Rate

	1% DECREASE	CURRENT DISCOUNT RATE	1% INCREASE
PENSION FUND	6.50%	7.50%	8.50%
Firefighters' Net Pension Liability	\$14,799,675	\$9,826,853	\$5,736,972
Police Officers' Net Pension Liability	\$26,720,873	\$20,264,765	\$15,006,588

For the year ended September 30, 2019 the City recognized pension expense of \$1,958,472 relating to the Firefighters' Plan. As of September 30, 2019, the City reported Deferred Outflows of Resources and Deferred Inflows of Resources related to the Firefighters' Plan from the following sources:

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Firefighters' Pension Plan Deferred Outflows of Resources and Deferred Inflows of Resources

	DEFERRED OUTFLOW	DEFERRED INFLOW
CATEGORY	OF RESOURCES	OF RESOURCES
Differences between expected and actual experience	\$917,653	\$104,646
Changes of assumptions	125,543	0
Net difference between projected and actual earnings	0	45,096
TOTAL	\$1,043,196	\$149,742

The amounts reported above as Deferred Outflows of Resources and Deferred Inflows of Resources related to pensions will be recognized in Pension Expense in the future as follows:

Firefighters' Pension Plan Deferred Outflows of Resources and Deferred Inflows of Resources Year ending September 30:

YEAR	AMOUNT
2020	\$233,708
2021	78,253
2022	351,737
2023	\$229,756

For the year ended September 30, 2019 the City recognized pension expense of \$2,626,953 relating to the Police Officers' Plan. As of September 30, 2019, the City reported Deferred Outflows of Resources and Deferred Inflows of Resources related to the Police Officers' Plan from the following sources:

Police Officers' Pension Plan Deferred Outflows of Resources and Deferred Inflows of Resources

	DEFERRED OUTFLOW	DEFERRED INFLOW
CATEGORY	OF RESOURCES	OF RESOURCES
Differences between expected and actual experience	\$623,510	\$0
Changes of assumptions	75,077	0
Net difference between projected and actual earnings	0	219,110
TOTAL	\$698,587	\$219,110

The amounts reported above as Deferred Outflows of Resources and Deferred Inflows of Resources related to pensions will be recognized in Pension Expense in the future as follows:

Police Officers' Pension Plan Deferred Outflows of Resources and Deferred Inflows of Resources Year ending September 30:

YEAR	AMOUNT
2020	\$361,209
2021	-51,116
2022	27,343
2023	142,041

Combining Statement of Fiduciary Net Position

Police Officers' and Firefighters' Pension Trust Funds

	FIREFIGHTERS'	POLICE OFFICERS'	
CATEGORY	RETIREMENT FUND	RETIREMENT FUND	TOTAL
ASSETS			
Money markets funds*	\$660,643	\$548,317	\$1,208,960
Receivables			
Additional City Contributions	0	0	0
State Contributions	157,584	211,464	369,048
Investment income	34,268	57,993	92,261
TOTAL RECEIVABLES	191,852	269,457	461,309
Investments, at fair value			
U.S. Treasury Bonds, Notes and Bills			
Federal agency guaranteed securities	3,559,480	3,386,198	6,945,678
Corporate bonds	2,434,852	2,576,862	5,011,714
Common stocks and Mutual Funds	17,614,049	18,515,643	36,129,692
Other Pooled/Commingled Funds	4,057,136	3,851,388	7,908,524
TOTAL INVESTMENTS	27,665,517	28,330,091	55,995,608
TOTAL ASSETS	28,518,012	29,147,865	57,665,877
LIABILITIES			
Payables:			
Investment Expenses	0	3,921	3,921
Administrative and Other	0	4,962	4,962
TOTAL PAYABLES	0	8,883	8,883
TOTAL LIABILITIES	0	8,883	8,883
NET POSITION			
Held in trust of pension benefits	\$28,518,012	\$29,138,982	\$57,656,995
* Cll!			<u></u> -

^{*} Cash and cash equivalents

Combining Statement of Changes in Fiduciary Net Position

Police Officers' and Firefighters' Pension Trust Funds

	FIREFIGHTERS'	POLICE OFFICERS'	
CATEGORY	RETIREMENT FUND	RETIREMENT FUND	TOTAL
ADDITIONS			
Contributions			
State tax on insurance premiums	\$157,585	\$211,464	\$369,049
Contributions - employer	1,752,112	2,844,524	4,596,636
Contributions - employee	375,067	306,159	681,226
Buy-back	16,383	0	16,383
TOTAL CONTRIBUTIONS	2,301,147	3,362,147	5,663,294
INVESTMENT INCOME			
Net appreciation in fair value of investments	255,375	538,976	794,351
Interest and dividends	857,431	944,628	1,802,059
TOTAL INVESTMENT INCOME	1,112,806	1,483,604	2,596,410
Investment Expense	-142,979	-117,353	-260,332
Net Investment Income	969,827	1,366,251	2,336,078
TOTAL ADDITIONS	3,270,974	4,728,398	7,999,372
DEDUCTIONS			
Pension benefits	1,490,948	2,472,356	3,963,304
Termination refunds	0	664,521	664,521
Other	49,498	52,032	101,530
TOTAL DEDUCTIONS	1,540,446	3,188,909	4,729,355
CHANGE IN NET POSITION	1,730,528	1,539,489	3,270,018
Net position-beginning	26,787,484	27,599,493	54,386,977
Net position-ending	\$28,518,012	\$29,138,982	\$57,656,995

RETIREMENT SYSTEMS

Florida Retirement System (FRS) and Retiree Health Insurance (HIS) Program

The Florida Retirement System (FRS) was created by Chapter 121, Florida Statutes, to provide a defined benefit pension plan for participating public employees. The FRS was amended in 1998 to add the Deferred Retirement Option Program under the defined benefit plan and amended in 2000 to provide a defined contribution plan alternative to the defined benefit plan for FRS members effective July 1, 2002. This integrated defined contribution pension plan is the FRS Investment Plan. Chapter 112, Florida Statutes, established the Retiree Health Insurance Subsidy (HIS) Program, a cost-sharing multiple- employer defined benefit pension plan, to assist retired members of any State-administered retirement system in paying the costs of health insurance.

All non-uniformed full-time employees of the City hired prior to January 1, 1996 participate in the State-administered FRS. Provisions relating to the FRS are established by Chapters 121 and 122, Florida Statutes; Chapter 112, Part IV, Florida Statutes; Chapter 238, Florida Statutes; and FRS Rules, Chapter 60S, Florida Administrative Code; wherein eligibility, contributions, and benefits are defined and described in detail. Such provisions may be amended at any time by further action from the Florida Legislature. The FRS is a single retirement system administered by the Florida Department of Management Services, Division of Retirement, and consists of the two cost-sharing, multiple-employer defined benefit plans and other nonintegrated programs. A comprehensive annual financial report of the FRS, which includes its financial statements, required supplementary information, actuarial report, and other relevant information, is available from the Florida Department of Management Services' Web site www.dms.myflorida.com.

The City's pension income totaled \$153,537. The FRS Pension Plan accounts for \$157,273 pension income and the HIS Plan amounted to expense of 3,736 for the year ended September 30, 2019.

FLORIDA RETIREMENT SYSTEM PENSION PLAN

Plan Description

The Florida Retirement System Pension Plan (FRS Plan) is a cost-sharing multiple- employer defined benefit pension plan, with a Deferred Retirement Option Program (DROP) for eligible employees. The general classes of membership are as follows:

- Regular Class Members of the FRS who do not qualify for membership in the other classes.
- Elected County Officers Class Members who hold specified elective offices in local government.
- Senior Management Service Class (SMSC) Members in senior management level positions.
- Special Risk Class Members who are special risk employees, such as law enforcement officers, meet the criteria to qualify for this class.

Employees enrolled in the FRS Plan prior to July 1, 2011, vest at 6 years of creditable service and employees enrolled in the FRS Plan on or after July 1, 2011, vest at 8 years of creditable service. All vested members, enrolled prior to July 1, 2011, are eligible for normal retirement benefits at age 62 or at any age after 30 years of service, except for members classified as special risk who are eligible for normal retirement benefits at age 55 or at any age after 25 years of service. All members enrolled in the FRS Plan on or after July 1, 2011, once vested, are eligible for normal retirement benefits at age 65 or any time after 33 years of creditable service, except for members classified as special risk who are eligible for normal retirement benefits at age 60 or at any age after 30 years of service. Employees enrolled in the FRS Plan may include up to 4 years of credit for military service toward creditable service. The FRS Plan also includes an early retirement provision; however, there is a

benefit reduction for each year a member retires before his or her normal retirement date. The FRS Plan provides retirement, disability, death benefits, and annual cost-of-living adjustments to eligible participants.

DROP, subject to provisions of Section 121.091, Florida Statutes, permits employees eligible for normal retirement under the FRS Plan to defer receipt of monthly benefit payments while continuing employment with an FRS participating employer. An employee may participate in DROP for a period not to exceed 60 months after electing to participate, except that certain instructional personnel may participate for up to 96 months. During the period of DROP participation, deferred monthly benefits are held in the FRS Trust Fund and accrue interest. The net pension liability does not include amounts for DROP participants, as these members are considered retired and are not accruing additional pension benefits.

Benefits Provided

Benefits under the FRS Plan are computed on the basis of age and/or years of service, average final compensation, and service credit. Credit for each year of service is expressed as a percentage of the average final compensation. For members initially enrolled before July 1, 2011, the average final compensation is the average of the 5 highest fiscal years' earnings; for members initially enrolled on or after July 1, 2011, the average final compensation is the average of the 8 highest fiscal years' earnings. The total percentage value of the benefit received is determined by calculating the total value of all service, which is based on the retirement class to which the member belonged when the service credit was earned. Members are eligible for in-line-of-duty or regular disability and survivors' benefits.

As provided in Section 121.101, Florida Statutes, if the member is initially enrolled in the FRS before July 1, 2011, and all service credit was accrued before July 1, 2011, the annual cost-of-living adjustment is 3 percent per year. If the member is initially enrolled before July 1, 2011, and has service credit on or after July 1, 2011, there is an individually calculated cost-of-living adjustment. The annual cost-of-living adjustment is a proportion of 3% determined by dividing the sum of the pre-July 2011 service credit by the total service credit at retirement multiplied by 3%. FRS Plan members initially enrolled on or after July 1, 2011, will not have a cost-of-living adjustment after retirement.

Contributions

The Florida Legislature establishes contribution rates for participating employers and employees. Effective July 1, 2011, all FRS Plan members (except those in DROP) are required to make 3% employee contributions on a pretax basis. The employer contribution rates by job class for the periods from October 1, 2018 through June 30, 2019 and from July 1, 2019 through September 30, 2019, respectively, were applied to employee salaries as follows: Regular—8.26% and 8.47%; Senior Management Service—24.06% and 25.41%; and DROP participants—14.03% and 14.60%. These employer contribution rates include 1.66% HIS Plan subsidy through September 30, 2019. The City's contributions to the FRS Plan were \$75,314 for the year ended September 30, 2019.

Pension Costs

At September 30, 2019, the City reported a liability of \$836,485 for its proportionate share of the FRS Plan's net pension liability. The net pension liability was measured as of June 30, 2019, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2018. The City's proportion of the net pension liability was based on the City's contributions received by FRS during the measurement period for employer payroll paid dates from July 1, 2018, through June 30, 2019, relative to the total employer contributions received from all of FRS's participating employers. At June 30, 2019, the City's proportion was 0.002428917%, which was a decrease of 0.000076371% from its proportion measured as of June 30, 2018.

For the year ended September 30, 2019, the City recognized pension income of \$157,273 for its proportionate share of FRS's pension expense. In addition, the City reported its proportionate share of FRS's deferred outflows of resources and deferred inflows of resources from the following sources:

Florida Retirement Deferred Outflows and Deferred Inflows

	DEFERRED	DEFERRED
	OUTFLOW OF	INFLOW OF
CATEGORY	RESOURCES	RESOURCES
Differences Between Expected and Actual Economic Experience	\$49,614	\$519
Changes in Actuarial Assumptions	214,845	0
Net Difference Between Projected and Actual Earnings on Pension Plan Investments	0	46,279
Changes in Proportion and Differences Between Entity Contributions and Proportionate Share of Contributions	0	144,207
City Contributions Subsequent to the Measurement Date	19,729	0
TOTAL	\$284,189	\$191,005

\$19,729 reported as deferred outflows of resources related to pensions resulting from City's contributions to the FRS Plan subsequent to the measurement date will be recognized as a reduction of the net pension liability in the Plan year ended June 30, 2019. Other amounts reported as deferred outflows and inflows of resources related to pensions will be recognized as an increase (decrease) in pension expense as follows:

Other amounts reported as deferred outflows (increase) and inflows (decrease) of resources related to pensions

YEAR ENDED SEPTEMBER 30:	AMOUNT
2020	\$35,116
2021	-16,598
2022	22,028
2023	24,921
2024	6,166
Thereafter	1,822
TOTAL	\$73,455

Actuarial Assumptions

The total pension liability in the July 1, 2019, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement period:

- Inflation
 - o 2.60% per year
- Salary Increases
 - o 3.25%, Average, IncludingInflation
- Investment Rate of Return
 - o 6.90%, Net of Pension Plan Expense, Including Inflation

Mortality rates were based on the PUB2010 base table varied by member category and sex, projected generationally with scale MP-2018. The actuarial assumptions used in the July 1, 2019, valuation were based on the results of an actuarial experience study completed in 2014 for the period July 1, 2008, through June 30, 2013.

The long-term expected rate of return on pension plan investments was not based on historical returns, but instead is based on a forward-looking capital market economic model. The allocation policy's description of each asset class was used to map the target allocation to the asset classes shown below. Each asset class assumption is based on a consistent set of underlying assumptions and includes an adjustment for the inflation assumption. The target allocation, as outlined in the FRS Plan's investment policy, and best estimates of arithmetic and geometric real rates of return for each major asset class are summarized in the following table:

FRS Target Allocation

ASSET CLASS	TARGET ALLOCATION	ANNUAL ARITHMETIC RETURN
Cash	1.0%	3.3%
Fixed Income	18.0%	4.1%
Global Equity	54.0%	8.0%
Real Estate (Property)	10.0%	6.7%
Private Equity	11.0%	11.2%
Strategic Investments	6.0%	5.9%

Discount Rate

The discount rate used to measure the total pension liability was 6.90% for the FRS Plan. The projection of cash flows used to determine the discount rate assumed that employee and employer contributions will be made at the rate specified in statute. Based on that assumption, each of the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the City's Proportionate Share of the Net Position Liability to Changes in the Discount Rate

The following presents the City's proportionate share of the net pension liability of the FRS Pension Plan calculated using the discount rate disclosed in the previous paragraph. Also presented is what the City's proportionate share of the FRS Pension Plan net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

The city's proportionate share of the FRS Pension Plan Net Pension Liability

	1% DECREASE	CURRENT DISCOUNT	1% INCREASE
CATEGORY	RATE 5.90%	RATE 6.90%	RATE 7.90%
FRS Pension Plan Net			
Pension Liability	\$1,446,004	\$836,485	\$327,434

PENSION PLAN FIDUCIARY NET POSITION

Detailed information about the FRS Plan's fiduciary's net position is available in a separately issued FRS Pension Plan and Other State-Administered Systems Comprehensive Annual Financial Report. That report may be obtained through the Florida Department of Management Services website at http://www.dms.myflorida.com

Retiree Health Insurance Subsidy (HIS) Program Defined Benefit Pension Plan

Plan Description

The Retiree Health Insurance Subsidy Program (HIS Plan) is a cost-sharing multiple- employer defined benefit pension plan established under Section 112.363, Florida Statutes, and may be amended by the Florida Legislature at any time. The benefit is a monthly payment to assist retirees of State-administered retirement systems in paying their health insurance costs and is administered by the Florida Department of Management Services, Division of Retirement.

Benefits Provided

For the fiscal year ended June 30, 2019, eligible retirees and beneficiaries received a monthly HIS payment of \$5 for each year of creditable service completed at the time of retirement, with a minimum HIS payment of \$30 and a maximum HIS payment of \$150 per month, pursuant to Section 112.363, Florida Statutes. To be eligible to receive a HIS Plan benefit, a retiree under a State- administered retirement system must provide proof of health insurance coverage, which may include Medicare.

Contributions

The HIS Plan is funded by required contributions from FRS participating employers as set by the Florida Legislature. Employer contributions are a percentage of gross compensation for all active FRS members. For the fiscal year ended June 30, 2019, the contribution rate was 1.66 percent of payroll pursuant to section 112.363, Florida Statues. The City contributed 100 percent of its statutorily required contributions for the current and preceding 3 years. HIS Plan contributions are deposited in a separate trust fund from which payments are authorized. HIS Plan benefits are not guaranteed and are subject to annual legislative appropriation. In the event the legislative appropriation or available funds fail to provide full subsidy benefits to all participants, benefits may be reduced or canceled. The City's contributions to the HIS Plan were \$15,098 for the year ended September 30, 2019.

Pension Costs

At September 30, 2019, the City reported a liability of \$304,213 for its proportionate share of the HIS Plan's net pension liability. The net pension liability was measured as of June 30, 2019, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2019. The City's proportion of the net pension liability was based on the City's contributions received during the measurement period for employer payroll paid dates from July 1, 2018, through June 30, 2019, relative to the total employer contributions received from all participating employers. At June 30, 2019, the City's proportion was 0.002718854%, which was a decrease of 0.000259903% from its proportion measured as of June 30, 2018.

For the year ended September 30, 2019, the City recognized pension expense of \$3,736 for its proportionate share of HIS's pension expense. In addition, the City reported its proportionate share of HIS's deferred outflows of resources and deferred inflows of resources from the following sources:

Proportionate Share of HIS deferred outflows and inflows of resources

	DEFERRED	
	OUTFLOW OF	DEFERRED INFLOW
CATEGORY	RESOURCES	OF RESOURCES
Differences Between Expected and Actual Economic		
Experience	\$3,695	\$372
Changes in Actuarial Assumptions	35,225	24,864
Net Difference Between Projected and Actual Earnings		
on Pension Plan Investments	196	0
Changes in Proportion and Differences Between Entity		
Contributions and Proportionate Share of Contributions	0	116,288
City Contributions Subsequent to the Measurement	3,559	0
TOTAL	\$42,675	\$141,524

\$3,599 reported as deferred outflows of resources related to pensions resulting from Council contributions to the FRS Plan subsequent to the measurement date will be recognized as a reduction of the net pension liability in the Plan year ended June 30, 2019. Other amounts reported as deferred outflows and inflows of resources related to pensions will be recognized as an increase (decrease) in pension expense as follows:

Other amounts reported as deferred outflows (increase) and inflows (decrease) of resources related to pensions

YEAR ENDED SEPTEMBER 30:	AMOUNT
2020	\$-21,152
2021	-21,282
2022	-23,052
2023	-23,832
2024	-9,993
Thereafter	-3,098
TOTAL	\$-102,408

Actuarial Assumptions

The total pension liability in the July 1, 2019, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement.

CATEGORY	ASSUMPTION
Inflation	2.60% per year
Salary Increases	3.25% Average, Including Inflation
Municipal Bond Rate	3.50%

Mortality rates were based on the Generational RP-2000 with Projection Scale BB. Because the HIS is funded on a pay-as-you go basis, no experience study has been done.

Discount Rate

The discount rate used to measure the total pension liability was 3.50% for the HIS Plan. In general, the discount rate for calculating the total pension liability is equal to the single rate equivalent to discounting at the long-term expected rate of return for benefit payments prior to the projected depletion date. Because the HIS benefit is essentially funded on a pay-as-you-go basis, the depletion date is considered to be immediate, and the single equivalent discount rate is equal to the municipal bond rate selected by the HIS Plan sponsor. The Bond Buyer General Obligation 20-Bond Municipal Bond Index was adopted as the applicable municipal bond index.

Long-Term Expected Rate of Return

As stated above, the HIS Pension Plan is essentially funded on a pay as you go basis. As such, there is no assumption for a long-term expected rate of return on a portfolio, no assumption for cash flows into and out of the pension plan or assumed asset allocation.

Pension Liability Sensitivity

The following presents the City's proportionate share of the net pension liability for the HIS Plan, calculated using the discount rate disclosed in the preceding paragraph, as well as what the City's proportionate share of the net pension liability would be if it were calculated using a discount rate one percentage point lower or one percentage point higher than the current discount rate:

The city's proportionate share of the FRS Pension Plan Net Pension Liability

	1% DECREASE	CURRENT DISCOUNT	1% INCREASE
PENSION PLAN NET	RATE 2.50%	RATE 3.50%	RATE 4.50%
HIS Pension Plan Net			_
Pension Liability	\$347,274	\$304,213	\$268,347

DEFINED CONTRIBUTION PLAN - 401(A) RETIREMENT PLAN

Plan Description

Beginning January 1, 1996, the City's new general employees participate in the ICMA Retirement Plan, which is qualified under Section 401(a) of the Internal Revenue Code. This is a money- purchase-retirement-program, administrated by the Retirement Corporation, providing vesting according to the following schedule:

Defined Contribution Plan Vesting Timeline

EMPLOYMENT TERM	VESTING
After 2 years	20%
After 3 years	40%
After 4 years	60%
After 5 years	80%
After 6 years	100%

Plan Funding

The plan, as established by Resolution 186-95, applies to all employees, except public safety employees. The City contributes to the plan at a rate of 10% of employee salaries and wages which amount to \$607,414 for Fiscal Year 2018 - 2019. The plan is non-contributory, which means employees are not allowed to contribute to the plan, unless the plan is amended pursuant to Section 14.05. Normal retirement age is 59. A second plan was established January 4, 1999, for the City Manager which exactly mirrors the general employee plan provisions described above except that the City Manager's plan provides immediate 100% vesting and has a contribution rate of 15%, which amounted to \$23,012 for the fiscal year. As of September 30, 2019, 125 general employees participated in the plan, along with the City Manager.

Deferred Compensation Plan

The City offers its employees a tax-deferred compensation plan meeting the requirements of Internal Revenue Code Section 457. The plan was established by City ordinance that appointed ICMA Retirement Corporation and Nationwide as plan administrators. The City's fiduciary responsibility is to remit employee deferred compensation to the administrator on a regular basis. The deferred compensation is not available to employees until termination, retirement, death, or emergency.

Basis of Accounting

The ICMA Retirement Plan's financial statements are prepared using the accrual basis of accounting. Employer and plan member contributions are recognized in the period in which the contributions are made. Benefits and refunds are recognized when due and payable in accordance with the terms of each plan.

Method Used to Value Investments

Investments are reported at fair value. Short-term investments are reported at cost, which approximates fair value. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates.

POST-EMPLOYMENT BENEFIT OBLIGATIONS

OPEB Plan Description

The City provides the following health-related benefits to retirees and certain other employees: (a) The City is required by Florida Statute 112.0801 to allow retirees and certain other former employees to buy healthcare coverage at the same "group insurance rates" current employees are charged. Although retirees pay for healthcare at group rates, they are receiving a valuable benefit because they can buy insurance at costs that are lower than the costs associated with the experience rating for their age bracket. The availability of this lower cost health insurance represents an "implicit subsidy" for retirees. (b) The City offers a monthly flexible benefit amount (stipend) of 5% for each year of service up to the maximum of \$674 per month. The retiree must have been employed by the City for at least ten years and receive normal or early retirement benefits from his/her

retirement plan. The stipend is payable to regular retired employees from ages 62 to 65 and to special risk retired employees from the age they are eligible to retire to 65. The stipend may be used to offset any medical, dental, vision, cancer indemnity, intensive care, hospital indemnity, and personal accident insurance costs. Although the implicit subsidy is the result of state law when healthcare is offered as an employee benefit, the stipend is no longer available for employees who began employment after November 1, 2005.

The City administers the OPEB plan as a single employer defined benefit healthcare plan (the "OPEB Plan") available to retirees and their spouse/dependents. To be eligible for participation in the OPEB Plan, the employee must:

- Retire under the Florida Retirement System, the City of Temple Terrace, Municipal Police Officers' Pension Plan or the Municipal Firefighters' Pension Plan, or the City of Temple Terrace Defined Contribution Plan, and
- Attain the minimum service requirements under the OPEB Plan, and
- Elect to continue medical coverage by paying the applicable monthly premium.

The City does not issue a stand-alone financial report on the OPEB Plan. No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB Statement No. 75.

Employees Covered by Benefit Terms

The following employees were covered by the benefit terms as of September 30, 2019, the latest actuarial valuation date:

CATEGORY	NUMBER COVERED
Retirees and beneficiaries currently	
receiving benefits	34
Active Employees	244
TOTAL COVERED	278_

Benefits Provided

Participants in the City's OPEB Plan become participants in the City's group health self-insurance program and receive the healthcare benefits of that program for themselves and their dependents. (Pursuant to Section 112.0801, Florida Statutes, the City is required to offer participation in such a program at a cost to the retiree that is no greater than the cost at which coverage is available to active City employees i.e., the average blended cost. In other words, the premium payments to the group health self-insurance program cannot be *age-adjusted*, and there is therefore an *implicit subsidy* of retirees by the City and its active employees.) As an alternative, the City also offers retirees or their spouse/dependents the option to purchase a reduced level of coverage under a Medicare supplement plan.

Contributions

Contributions to the OPEB Plan are shared by the retiree and the City. OPEB Plan participants must reimburse the City for the City's average blended cost (the City provides the implicit subsidy). Thus, retirees can continue medical, dental and vision coverage into retirement on the City's plans on a retiree-pay-all basis, including spouse and dependents. The premium rate being charged active participants must be paid. Upon death of the retiree, a dependent may continue coverage only through COBRA continuation of coverage. Retirees eligible for the stipend mentioned above pay the difference in cost for benefits that exceed the Flexible Benefit Contribution.

TOTAL OPEB LIABILITY OF THE CITY

The measurement date for the City's total/net OPEB liability is September 30, 2019, the same as the reporting date. The measurement period for OPEB cost was October 1, 2018 to September 30, 2019. The components of the City's total OPEB liability at September 30, 2019, are as follows:

Components of City's total OPEB Liability

COMPONENT	AMOUNT
Total OPEB liability	\$7,045,331
OPEB Plan fiduciary net position	0
CITY'S TOTAL OPEB LIABILITY	\$7,045,331

Actuarial Assumptions

The total OPEB liability at September 30, 2019 was based on an actuarial valuation dated February 20, 2019, rolled forward to September 30, 2019, using the following actuarial assumptions:

CATEGORY	ASSUMPTION
Inflation	2.5% per annum
Discount Rate	3.58% (S&P Municipal Bond 20-Year High-Grade Rate Index as of 9-30-2019)
Healthcare cost trend rates	7.50% (HMO and PPO -2 Plan); 6.50% (PPO 1 Plan); and 6.00% (HSA Plan) with ultimate Healthcare cost trend rate of 4.5% by FY 2035
Mortality Rates	Mortality Rate assumption was changed from the RP-2014 Healthy Annuitant Mortality Table for males and females to the PubG.H-2010 - General Mortality Table and PubS.H-2010 Safety Table.

An experience study was not done, as it was not considered necessary to support the actuarial results.

Discount Rate

The discount rate used to measure the total OPEB liability at September 30, 2019 was 3.58%, reduced from 3.64% at September 30, 2018. Because the City's OPEB costs are essentially funded on a pay-as-you-go funding structure, a municipal bond rate was used to determine the total pension liability for the Program. The S&P Municipal bond 20-Year High-Grade Rate Index as of September 30, 2019 was adopted for this purpose.

Changes in the Total OPEB Liability

TOTAL OPEB LIABILITY	FISCAL YEAR 2019
Service Cost	\$169,846
Interest	259,005
Difference between expected and actual experience	-194,844
Change of assumptions and other inputs	-23,276
Benefit payments	-571,749
Other Changes*	4,965
Net change in total OPEB liability	-356,053
Total OPEB liability, beginning	7,401,384
Total OPEB liability, ending	\$7,045,331

^{*}Includes new census and interaction amongst changes

Sensitivity of the total OPEB Liability to Changes in the Discount Rate

The following table presents the total OPEB liability, calculated using the discount rate of 3.58%, as well as what the City's total OPEB liability would be if it were calculated using a discount rate that is one percentage-point lower, 2.58%, or one percentage-point higher, 4.58%, than the current discount rate:

CATEGORY	1% DECREASE	CURRENT DISCOUNT RATE	1% INCREASE
Percentage with Increase/Decrease	2.58%	3.58%	4.58%
Total OPEB Liability	\$7,556,804	\$7,045,331	\$6,589,519

Sensitivity of the total OPEB Liability to Changes in the Healthcare Cost Trend Rates

The following table presents the total OPEB liability of the City, as well as what the City's total OPEB liability would be if it were calculated using a healthcare cost trend rate that is one percentage-point lower or one percentage-point higher than the current discount rate:

CATEGORY	1% DECREASE	CURRENT DISCOUNT RATE	1% INCREASE
Total OPEB Liability	\$6,698,116	\$7,045,331	\$7,441,246

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the year ended September 30, 2019 the City recognized OPEB expense of \$344,213 at September 30, 2019, the City has deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	DEFERRED OUTFLOW	DEFERRED INFLOW
CATEGORY	OF RESOURCES	OF RESOURCES
Differences Between Expected and Actual Experience	\$0	\$579,330
Changes in Assumptions	598,997	360,927
Net Difference Between Projected and Actual Earnings	0	0
TOTAL	\$598,997	\$940,257

Deferred inflows of resources shown above will be recognized in OPEB expense in the following years:

FISCAL YEAR ENDING	OUTFLOWS	INFLOWS
September 30, 2020	\$157,764	\$242,402
September 30, 2021	157,764	242,402
September 30, 2022	157,764	242,402
September 30, 2023	100,734	141,867
September 30, 2024	18,545	42,667
September 30, 2025	6,427	28,518

Employee Contribution Information

Retirees participating in the group insurance plans offered by the City of Temple Terrace are required to contribute 100% of the active premiums. In future years, contributions are assumed to increase at the same rate as premiums. Note that projected employee contributions for the Dental and AFLAC benefits are assumed to cover the entire cost of those respective programs. In addition, the Life and Disability Insurance benefits are currently not offered to retirees.

OTHER EMPLOYEE BENEFITS

Vacation and Sick Leave

Unused vacation leave is paid upon an employee's termination. Sick leave not taken is forfeited by terminating employees. The vacation leave is recorded as a liability in the financial statements. Over the past three years the vacation time used is nearly equal with the amount of earned vacation time. Of the \$871,771 beginning balance, \$765,818 or 88% of that amount was used in the current year. Since hours continue to accrue, most of the liability is recorded as long-term.

Post-Retirement Benefits

Based on City of Temple Terrace Rules and Regulations, Section 13-8, retired City employees are eligible to continue participation in the same insurance benefits selected prior to retirement except for additional life insurance, disability, insurance, and deferred compensation. Retirees are eligible to receive the same monthly flexible benefit contribution amount as active City employees less any amount for health insurance subsidy under the retirement plan toward the cost of these benefits until age 65 as discussed in the note regarding other postemployment benefits. Upon reaching age 65, a retiree may elect to continue in the City's group health insurance program but will not be eligible for the City's flexible benefit contribution.

LONG-TERM LIABILITIES

Revenue bonds and other long-term liabilities directly related to and intended to be paid from Enterprise Funds are included in the business-type activities. All other long-term indebtedness of the City is accounted for in the governmental activities.

Summarized below are the City's long-term debt issues which are outstanding at September 30, 2019:

Description of Long-Term Debt

	ORIGINAL	AMOUNT	INTEREST	ANNUAL
GOVERNMENTAL ACTIVITIES LONG-TERM DEBT	AMOUNT	OUTSTANDING	RATE	DEBT
2005 Revenue Note	\$3,125,000	\$1,297,546	5.45%	\$259,895
2015 Revenue Note/Redevelopment	1,600,000	340,000	2.95%	349,769
2018A Taxable Refunding Revenue Note	13,595,000	13,195,000	4.28%	903,629
2018B Taxable Refunding Revenue Note	10,050,000	2,370,199	3.38%	\$266,325
TOTAL GOVERNMENTAL ACTIVITIES LONG-TERM DEBT	\$28,370,000	\$17,202,745	N/A	N/A

Note: The purpose of all debt listed in this table is "Revenue Debt"

During the fiscal year ended September 30, 2019, the following changes in long-term liabilities occurred:

Changes in Long-Term Liabilities

					DUE WITHIN
CATEGORY	2018	ADDITIONS	DELETIONS	2019	ONE YEAR
GOVERNMENTAL ACTIVITIES LONG-TERM					_
2005 Revenue Note - T.T. Golf & C.C.	\$1,476,412	\$0	\$178,866	\$1,297,546	\$188,614
2015 Revenue Note/Redevelopment	670,000	0	330,000	340,000	340,000
2018A Taxable Refunding Revenue Note	13,520,000	0	325,000	13,195,000	400,000
2018B Taxable Refunding Revenue Note	10,050,000	0	7,679,801	2,370,199	0
Compensated absences - accrued vacation	871,771	635,000	765,818	740,953	74,095
Total OPEB obligation	6,348,841	0	301,099	6,047,742	0
Net Pension Liability	30,145,286	708,529	0	30,853,815	0
TOTAL GOVERNMENTAL ACTIVITIES	63,082,310	1,343,529	9,580,584	54,845,255	1,002,709
BUSINESS-TYPE ACTIVITIES LONG-TERM					
Compensated absences - accrued vacation	114,361	92,350	82,352	124,359	6,218
Total OPEB obligation	1,052,693	0	55,104	997,589	0
Net Pension Liability	353,446	24,923	0	378,369	0
TOTAL BUSINESS-TYPE ACTIVITIES	1,520,500	117,273	137,456	1,500,317	6,218
TOTAL LONG-TERM LIABILITIES	\$64,602,810	\$1,460,802	\$9,718,040	\$56,345,572	\$1,008,927

Vlass Revenue Note

In July 2009, title of the downtown property was transferred to Vlass Temple Terrace, LLC. In December of 2014 a settlement agreement was reached with Vlass Temple Terrace, LLC to reacquire the downtown property. This resulted in the City borrowing funds to pay the settlement. The 2015 Taxable Non-Ad Valorem Revenue Note in the amount of \$1,600,000 was issued on June 25, 2015. This is a principal and interest payable note to be paid off by October 1, 2020. In September of 2013 the City refinanced the \$21.2 million of the of the 2009 Revenue Note used to purchase the land and buildings in the redevelopment district and \$3 million 2010 Revenue Note used to finance road improvements within the district. The 2013 Revenue Note for \$24.3 million was an interest only note for two years. At the beginning of fiscal year 2016, there were two separate refinancing notes as follows, 2015A Taxable Non-Ad Valorem Refunding Revenue note for \$23,540,000 and 2015B Taxable Non-Ad Valorem Refunding Revenue note for \$870,000, both are interest only, due April 1, 2018. The 2015B note was paid off as of October 9, 2015. On May 17, 2018, the 2015A Taxable Non- Ad Valorem Refunding Revenue Note was refinanced and replaced with the 2018A Taxable Refunding Revenue Note and the 2018B Taxable Refunding Revenue Note.

Other Long-Term Liabilities

Other long-term liabilities, such as compensated absences, are typically liquidated by the individual fund to which the liability is directly associated, specifically General Fund, Water & Sewer Fund, Sanitation Fund, and Fleet Maintenance Fund.

Summary of Principal and Interest Requirements (all Series)

The annual requirements to amortize all outstanding debt except compensated absences, as of September 30, 2019, as follows:

PAYABLE FISCAL YEAR	2005 REVENUE NOTE	2005 REVENUE NOTE	2015 REVENUE NOTE	2015 REVENUE NOTE	2018A REVENUE NOTE	2018A REVENUE NOTE	2018B REVENUE NOTE	2018 REVENUE NOTE
ENDED SEPTEMBER 30, 2019	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST
2020	\$188,614	\$70,716	\$340,000	\$10,030	\$400,000	\$654,746	\$0	\$222,000
2021	198,893	60,437	0	0	425,000	547,626	0	222,000
2022	209,733	49,597	0	0	500,000	529,436	0	222,000
2023	221,162	38,167	0	0	530,000	508,036	2,370,199	222,000
2024	233,217	26,113	0	0	555,000	485,352	0	0
2025-2029	245,927	13,403	0	0	3,155,000	2,049,000	0	0
2030-2034	0	0	0	0	3,885,000	1,314,602	0	0
2035-2038	0	0	0	0	3,745,000	408,954	0	0
TOTAL	\$1,297,546	\$258,433	\$340,000	\$10,030	\$13,195,000	\$6,497,802	\$2,370,199	\$888,000

2005 Country Club Revenue Note

On October 26, 2005, the City issued a \$3,125,000 taxable non-ad valorem revenue note, series 2005 at 5.45% with Wachovia Bank (now Wells Fargo) on behalf of Temple Terrace Golf and Country Club (Club) to pay off notes 323 and 364 and utilize the remaining proceeds of \$125,496 to construct a maintenance facility. Payment of the loan is secured by a lien upon and a pledge of non-ad valorem funds budgeted and appropriated for purposes of payment. Principal and interest on the note will be paid semi-annually commencing April 1, 2006, with the final payment due October 1, 2025. The source of funds for this payment is generated from the Temple Terrace Golf Club reimbursement, which include 0.5% surcharge over the rate on the note. This surcharge was eliminated on October 6, 2009, per Resolution 127-09. In February 2016, the City entered into an agreement with the golf course management company, Integrity Golf Company, who assumed the operations of the Club during fiscal year 2016. The agreement stipulated that the management company shall remit to the City \$125,000 annually for the Club's debt service payments on the 2005 Revenue Note. Integrity failed to make payments in Fiscal Year 2017, subsequently putting the Club in default for 2 payments. In February 2018 the Club and the City entered into a new agreement. The Club paid the amount in arrears on this loan, and subsequent payments in 2019 to keep the Club in good standings on loan payments. The amount owed to the Bank is accurately stated, however because of the renewed loan payment schedules, the amount owed to the city to eventually cover the entire loan amount with principal and interest may take an additional 24 years.

2015 Taxable Non-Ad Valorem Revenue Note

On June 25, 2015, the City issued a \$1,600,000 taxable non-ad valorem revenue note at a fixed rate of 2.95% with PNC Bank. The principal and interest will be paid off by October 1, 2020.

2018A and 2018B Taxable Refunding Revenue Notes

On May 17, 2018 the City refinanced the 2015A Taxable Non-Ad Valorem Revenue Bond with the 2018A and 2018B Taxable Refunding Revenue Notes. The 2018A note was issued for \$13,595,000 with principal and interest payments due each April and October 1 through October 1, 2038 at a stated interest rate of 4.28%. The 2018B note, \$10,050,000 original issue amount, was structured with a balloon principal payment due October 1, 2023 and interest payable monthly beginning June 1, 2018 at 3.38% at the date of issuance. Interest is variable based on the LIBOR +150 basis points.

Loans Payable

The City does not have any revenue bonds; all loan disclosures relate to Revenue Notes. Thus, there are no unused lines of credit nor assets that are pledged as collateral for debt. All notes are direct borrowing.

Vlass Revenue Note, with an outstanding balance of \$340,000 and the Country Club Renovations Revenue Note with an outstanding balance of \$1,297,547 are both fixed amount payments and have pre-payment penalties. In the event of any default, the interest would accrue on the defaulted and any additional amounts, making the payments larger for any subsequent years for these to be paid off.

The 2018A long term, and 2018B Short Term Revenue notes total \$23,645,000 for the Community Redevelopment Agency area in which the Tax Increment Finance District is located. This is property held by the City. The two loans were split into \$13,595,000 (2018A) principle and interest payment over 20 years; and the \$10,050,000 (2018B) is a 5-year interest only payment with the principle due in the th year. Both loans do not

have prepayment penalties. The balance for the 2018A is \$13,520,000; and the balance for the 2018B is \$2,370,199. These balances are of September 30, 2019.

As above, any defaults would be added on to subsequent payments throughout the term of the loans.

Conduit Debt

On December 2, 2003, City Council authorized the issuance of revenue bonds in the principal amount of \$15,000,000 for construction of two hospice facilities in Temple Terrace and Ruskin by LifePath Hospice and Palliative Care, Inc., which were delivered on December 11, 2003. On August 4, 2009, City Council authorized amendments and the interest rate conversion of \$13,827,500 Revenue Bonds (LifePath Hospice Project), Series 2003 consisting of one fully registered Bond, to SunTrust Bank, dated September 1, 2009, bearing interest at the Bank Rate, and maturing on December 1, 2030. Interest rate is variable based on the LIBOR index. Interest payments are made over a twenty-seven-year period, with principal payments beginning December 1, 2006, and maturing December 1, 2030. These conduit bonds do not constitute an indebtedness of the City of Temple Terrace but are payable solely from the revenues derived from the operation of the hospice facilities.

Note IV—Other Information

Risk Financing

The City is subject to losses in the normal course of operations resulting from general liability, property and casualty, workers' compensation, employee health and accident, environmental and antitrust matters. The City has purchased commercial insurance to protect against employee dishonesty and employee health losses. The City participates in a self-insurance program for purposes of protecting against workers' compensation losses; real and personal property losses; automobile damage; and general liability, including malpractice, employment practices liability insurance and errors and omissions. Further, the City transfers risk, whenever possible, through hold-harmless clauses and insurance requirements in all contracts, leases and agreements. The City has maintained the same insurance coverage for years. Settled claims have not exceeded commercial coverage in any of the past five fiscal years.

On October 1, 2000, the City entered into an intergovernmental cooperative agreement with Public Risk Management of Florida (PRM), a risk management and self-insurance association, for the purpose of reducing and limiting member casualty and property losses and employee injuries caused by or arising out of the operations of its members. The pool processes claims, performs investigations, provides defense and settlement when claims arise. PRM administers a risk management pool and utilizes such funds to defend and protect any members of the pool against liability for a covered loss. All funds contained within the pool are funds directly derived from its members who are public agencies of the State of Florida. The relationship is a joint selfinsurance or self-funded program using governmental funds. The purchase of liability insurance by the pool or any of its members is not intended to, and does not, waive sovereign immunity. The pool and the members of the pool do not intend to waive sovereign immunity through their use of public funds retained within the pool. Such funds are not intended to constitute the existence, issuance or purchase of a policy for insurance. And the pool is not treated as an "insurer" within the meaning of any State legislation. Among other things, the powers of the pool include the purchase of aggregate excess insurance and specific excess insurance to supplement the risk management pool. The City is obligated to make payments to the pool, select a representative to serve on the Board of Directors, allow attorneys employed by the pool to represent the City in investigation, settlement discussions and all levels of litigation arising out of any claim made against the City, and to follow operations and loss reduction and prevention procedures established by the pool.

Public Risk Management (PRM) is a risk pool that assumes the risk of loss for all participating members. The members are subject to additional premium assessments in the event that the risk pool required additional funding to satisfy all claims. The City has a "claims reporting period" that coincides with the fiscal year. Renewal premium quotes are typically available in June prior to the beginning of the fiscal year.

Leases

Temple Terrace Golf and Country Club Lease

On January 1, 1997, the City entered into a 53-year agreement, which expires December 31, 2050, to lease the City-owned golf course to the Temple Terrace Golf and Country Club, Inc. (the Club). The lease is accounted for as an operating lease. All costs and expenses related to the operation of the golf course are borne by the Club.

Subsequent Events

Refinancing 2018A Revenue Note

The City refinanced the remainder of the 2018A Revenue Note from CenterState Bank, N.A. in the amount of \$13,235,000 on November 5, 2019. The purpose of the refinance was to take advantage of a reduced interest rate of 3.28% from the original 4.28%.

COVID19

On December 31, 2019, the first cases of what would become the COVID-19 virus were reported in China. Since then, the virus has spread across the globe and has been declared a global pandemic by the World Health Organization. The City continues to monitor the situation; however, the impact to the City, if any, cannot be determined at this time.



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REQUIRED SUPPLEMENTARY INFORMATION

Pension and Other Postemployment Benefit Schedules

Schedule of Proportionate Share of the Net Pension Liability—Last Ten Fiscal Years

Schedule of Contributions—Last Ten Fiscal Years

Schedule of Changes in Net Pension Liability and Related Ratios-Last Ten Years—Police Officers' Retirement System

Schedule of Contributions—Last Ten Fiscal Years—Police Officers' Retirement System

Schedule of Changes in Net Pension Liability and Related Ratios-Last Ten Years—Firefighters' Retirement System

Schedule of Contributions—Last Ten Fiscal Years—Firefighters' Retirement System

Schedule of Employer Contributions Police Officers' and firefighters' Retirement Systems

Schedule of Changes in Total OPEB Liability and Related Rations—Last Ten Fiscal Years

Pension and Other Postemployment Benefit Schedules

SCHEDULE OF PROPORTIONATE SHARE OF THE NET PENSION LIABILITY—LAST TEN FISCAL YEARS—FRS

FLORIDA RETIREMENT SYSTEM PENSION PLAN	2019	2018	2017	2016	2015
City's Proportion of the Net Pension Liability	0.002428917%	0.002505288%	0.002740681%	0.003723404%	0.004035504%
City's Proportionate Share of the Net Pension Liability	\$836,485	\$754,600	\$810,675	\$940,162	\$521,239
City's Covered Payroll	\$905,074	\$1,013,305	\$1,039,378	\$1,582,909	\$1,771,220
City's Proportionate Share of the Net Pension Liability Asset as a Percentage of Its Covered Payroll	92.42%	74.47%	78.00%	59.39%	29.43%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	82.61%	84.26%	83.89%	84.88%	92.00%

Note: The Amounts Presented for Each Fiscal Year were Determined as of June 30.

Note: Information is required to be presented for 10 years. However, until a full 10-year trend is compiled, the City will present information for only those years for which information is available.

Schedule of Proportionate Share of the Net Pension Liability—Last Ten Fiscal Years—Retiree Health Insurance

RETIREE HEALTH INSURANCE SUBSIDY PROGRAM -HIS	2019	2018	2017	2016	2015
City's Proportion of the Net Pension Liability	0.002718854%	0.002978803%	0.003256996%	0.004234908%	0.004234908%
City's Proportionate Share of the Net Pension Liability	\$304,213	\$315,280	\$348,253	\$493,561	\$467,719
City's Covered Payroll	\$905,074	\$1,013,305	\$1,039,378	\$1,582,909	\$1,771,220
City's Proportionate Share of the Net Pension Liability -Asset as a Percentage of Its Covered Payroll	33.61%	31.11%	33.51%	31.18%	26.41%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	2.63%	2.15%	1.64%	0.97%	0.50%

Note: The Amounts Presented for Each Fiscal Year were Determined as of June 30.

Note: Information is required to be presented for 10 years. However, until a full 10-year trend is compiled, the City will present information for only those years for which information is available.

SCHEDULE OF CONTRIBUTIONS—LAST TEN FISCAL YEARS

FLORIDA RETIREMENT SYSTEM PENSION PLAN	2019	2018	2017	2016	2015
Contractually Required Contribution	\$78,544	\$71,995	\$68,334	\$83,671	\$99,131
Contributions in Relation to the Contractually Required Contribution	-78,544	-71,995	-68,334	-83,671	-99,131
CONTRIBUTION DEFICIENCY -EXCESS	\$0	\$0	\$0	\$0	\$0
City's Covered Payroll	\$917,282	\$927,983	\$984,051	\$1,202,558	\$1,412,055
Contributions as a Percentage of Covered Payroll	8.56%	7.76%	6.94%	6.96%	7.02%

Note: The Amounts Presented for Each Fiscal Year were Determined as of September 30.

Note: Information is required to be presented for 10 years. However, until a full 10-year trend is compiled, the City will present information for only those years for which information is available.

RETIREE HEALTH INSURANCE SUBSIDY PROGRAM -HIS	2019	2018	2017	2016	2015
Contractually Required Contribution	\$22,068	\$15,910	\$16,316	\$19,968	\$19,314
Contributions in Relation to the Contractually Required Contribution	-22,068	-15,910	-16,316	-19,968	-19,314
CONTRIBUTION DEFICIENCY -EXCESS	\$0	\$0	\$0	\$0	\$0
City's Covered Payroll	\$917,282	\$927,983	\$984,051	\$1,202,558	\$1,412,055
Contributions as a Percentage of Covered Payroll	2.41%	1.71%	1.66%	1.66%	1.37%

Note: The Amounts Presented for Each Fiscal Year were Determined as of September 30.

Note: Information is required to be presented for 10 years. However, until a full 10-year trend is compiled, the City will present information for only those years for which information is available.

Schedule of Changes in Net Pension Liability and Related Ratios-Last Ten Years—Police Officers' Retirement System

CATEGORY:	2019	2018	2017	2016	2015	2014
TOTAL PENSION LIABILITY:						
Service Cost	\$600,586	\$626,092	\$658,510	\$652,093	\$634,011	\$673,853
Interest	3,522,370	3,359,135	3,231,782	2,996,634	2,909,094	2,826,257
Changes in Excess State Money	0	0	-13,669	0	0	0
Share Plan Allocation	0	0	0	0	0	0
Changes of benefit terms	44,052	0	0	0	-295,206	0
Differences between Expected and Actual Experience	412,127	1,046,273	254,999	266,414	-7,809	0
Changes of assumptions	72,756	79,720	129,219	1,632,506	444,806	0
Contributions - Buy Back	0	21,919	0	-2,562,970	0	0
Benefit Payments, including Refunds of Employee Contributions	-3,136,877	-2,813,555	-2,274,549	0	0	-2,071,931
Net Change in Total Pension Liability	1,515,014	2,319,584	1,986,292	2,984,677	1,606,627	1,428,179
TOTAL PENSION LIABILITY - BEGINNING	47,888,733	45,569,149	43,582,857	40,598,180	38,991,553	37,563,374
TOTAL PENSION LIABILITY - ENDING (A)	\$49,403,747	\$47,888,733	\$45,569,149	\$43,582,857	\$40,598,180	\$38,991,553
PLAN FIDUCIARY NET POSITION:						
Contributions - Employer	\$2,844,524	\$2,202,438	\$2,079,938	\$1,857,520	\$1,562,285	\$1,536,551
Contributions - State	211,464	194,338	181,543	188,055	165,332	154,522
Contributions - Employee	306,159	290,312	322,963	303,850	303,704	303,725
Contributions - Buy Back	0	21,919	0	0	0	0
Net Investment Income	1,366,251	2,464,167	2,871,553	1,382,196	87,712	2,236,955
Benefit Payments, including Refunds of Employee Contributions	-3,136,877	-2,813,555	-2,274,549	-2,562,970	-2,078,269	-2,071,931
Administrative Expense	-52,032	-42,874	-50,713	-37,851	-32,080	-18,966
Net Change in Plan Fiduciary Net Position	1,539,489	2,316,745	3,130,735	1,130,800	8,684	2,140,856
PLAN FIDUCIARY NET POSITION - BEGINNING	27,599,493	25,282,748	22,152,013	21,021,213	21,012,529	18,871,673
PLAN FIDUCIARY NET POSITION - ENDING (B)	\$29,138,982	\$27,599,493	\$25,282,748	\$22,152,013	\$21,021,213	\$21,012,529
NET PENSION LIABILITY - ENDING (A-B)	\$20,264,765	\$20,289,240	\$20,286,401	\$21,430,844	\$19,576,967	\$17,979,024
Plan Fiduciary Net Position as a percentage of the Total						
Pension Liability	58.98%	57.63%	55.48%	50.83%	51.78%	53.89%
Covered Payroll**	\$2,733,563	\$2,592,071	\$2,883,598	\$2,712,946	\$3,126,443	\$2,889,864
Net Pension Liability as a Percentage of covered payroll	741.33%	782.74%	703.51%	789.95%	626.17%	622.14%

- * Information is required to be presented for 10 years. However, until a full 10-year trend is compiled, the City will present information for only those years for which information is available.
- **The Covered Payroll numbers shown are in compliance with GASB 82, except for the 09/30/2015 measurement period which includes DROP payroll.

Notes to Schedule of Changes in Net Pension Liability and Related Ratios-Last Ten Years—Police Officers' Retirement System:

Effective for the City's fiscal year ending 09/30/2018, the GASB 68 measurement date of the Pension Expense has been approved and changed from 09/30/2017 to 09/30/2018.

Changes of assumptions:

For measurement date 09/30/2019, amounts reported as changes of assumptions resulted from reducing the termination rates by 0.6% for members with 1 to 10 years of service, and by 0.5% for members with 11 or more years of service.

The assumed rates of Normal Retirement were amended only for the next three years as a result of the temporary extension of the DROP period.

For measurement date 09/30/2018, amounts reported as changes of assumptions resulted from the following change:

The termination rates were reduced by 0.6% for members with 1 to 10 years of service, and by 0.5% for members with11 or more years of service, in conjunction with the November 21, 2016 experience study.

For measurement date 09/30/2017, amounts reported as changes of assumptions resulted from the following changes

- The termination rates were reduced by 0.6% for members with 1 to 10 years of service and by 0.5% for members with 11 or more years of service, in conjunction with the November 21, 2016 experience study. We will continue to reduce these rates until the ultimate rates are reached with the October 1, 2020 actuarial valuation.
- The mortality tables were changed to use the same rates as used by the Florida Retirement System (FRS) in their July 1, 2016 valuation as required by State Law.
- The payroll growth assumption was reduced from 0.37% to zero.

For measurement date 09/30/2016, amounts reported as changes of assumptions resulted from an experience study dated November 21, 2016, the following assumption changes were made:

- Salary increases changed from a flat 6.5% to one based on Credited Service.
- Changing the turnover table from an age-based table to a service-based table.
- Reducing the early retirement rates from 5.0% to 2.0% per year.
- Changing the normal retirement rates to vary by Credited Service.
- Changing the mortality table to the same rates as used by the Florida Retirement System (FRS) in their July 1, 2015 valuation as required by State Law.
- Additionally, the inflation assumption rate was lowered from 3.00% to 2.50%, matching the long-term inflation assumption utilized by the Plan's investment consultant.

For measurement date 09/30/2015, amounts reported as changes of assumptions resulted from lowering the investment rate of return from 7.6% to 7.5%.

Changes of benefit terms:

For measurement date 09/30/2019, Ordinance 1471 amended the plan to provide for the following benefit changes:

Extend the maximum DROP participation period from 60 months to 96 months. For DROP participation beyond 60 months, the interest crediting rate on the DROP account shall be either the actual investment return of the trust fund less a 2.0% annualized rate, net of all investment costs or a fixed 3.0% annual rate at the election of the Member. This extension provision shall be repealed on September 17, 2022 unless reviewed and saved from repeal through reenactment by the Council.

For measurement date 09/30/2015, amounts reported as changes of benefit resulted from:

The Plan's definition of Salary was changed so that no amount of vacation payoff shall be included as pensionable earnings.

The Plan's definition of Salary was changed so that the maximum amount of overtime that can be included as pensionable earnings is 300 hours per calendar year.



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SCHEDULE OF CONTRIBUTIONS—LAST TEN FISCAL YEARS—POLICE OFFICERS' RETIREMENT SYSTEM

REPORTING PERIOD ENDING	9/30/2019	9/30/2018	9/30/2017	9/30/2016	9/30/2015	9/30/2014
Actuarially Determined Contribution	\$2,582,962	\$2,413,755	\$2,244,502	\$2,045,575	\$1,727,617	\$1,691,072
Contributions in Relation to the Actuarially Determined Contribution	3,055,988	2,396,776	2,261,481	2,045,575	1,727,617	1,691,072
	. . .	4.00	*	† 0	4.0	
Contribution Deficiency -Excess	\$-473,026	\$16,979	\$-16,979	\$0	\$0	\$0
Contribution Deficiency - Excess Covered Payroll **	\$-4/3,026	\$16,979 \$2,592,071	\$-16,979	\$2,712,946	\$3,126,443	\$0 \$2,889,864

Information is required to be presented for 10 years. However, until a full 10-year trend is compiled, the City will present information for only those years for which information is available.

NOTES TO SCHEDULE OF CONTRIBUTIONS—LAST TEN FISCAL YEARS—POLICE OFFICERS' RETIREMENT SYSTEM:

- * Information is required to be presented for 10 years. However, until a full 10-year trend is compiled, the City will present information for only those years for which information is available.
- ** For the year ending 9/30/15, the Covered Payroll figure included payroll for DROP members.

Actuarially determined contribution rates are calculated as of October 1, two years prior to the end of the fiscal year in which contributions are reported. Methods and assumptions used to determine contribution rates:

Valuation Date:

10/01/2017

Actuarially determined contribution rates are calculated as of October 1, two years prior to the end of the fiscal year in which contributions are reported.

Methods and assumptions used to determine contribution rates:

Mortality Rate:

Healthy Lives (Inactive):

Female: RP2000 Generational, 100% Annuitant White Collar, Scale BB.

Male: RP2000 Generational, 10% Annuitant White Collar / 90% Annuitant Blue Collar, Scale BB.

Healthy Lives (Active):

Female: RP2000 Generational, 100% Combined White Collar, Scale BB.

Male: RP2000 Generational, 10% Combined White Collar / 90% Combined Blue Collar, Scale BB.

Disabled Lives

Female: 60% RP2000 Disabled Female set forward two years / 40% Annuitant White Collar with no setback, no projection scale.

Male: 60% RP2000 Disabled Male setback four years / 40% Annuitant White Collar with no setback, no projection scale.

Interest Rate:

7.50% per year compounded annually, net of investment related expenses. This assumption is reasonable based on the asset allocation and longterm expected rates of return.

Retirement Age:

100% at age 55; 75% upon completing 20 and 21 years of service and 100% upon reaching 22 years of service. This assumption was adopted based on the November 21, 2016 experience study.

Early Retirement:

Commencing with the earliest Early Retirement Age (50), members are assumed to retire with an immediate subsidized benefit at the rate of 2% (prior assumption 5%) per year. This assumption was adopted based on the November 21, 2016 experience study

Disability Rates:

See table below (1207). It is assumed that 75% of disablements and active Member deaths are service related.

AGE	% BECOMING DISABLED DURING THE YEAR
20	0.07%
30	0.11%
40	0.19%
50	0.51%

Termination Rates:

Termination Rate This assumption was adopted with the November 21, 2016 experience study and rates for 1-5 years of service and 6-10 years of service will be reduced by 0.6% for each of the next 4 years, with the ultimate goal of 9.0% and 8.0% respectively. The proposed rates for 11-15 years of service and 16+ years of service will be reduced

SERVICE	TERMINATION
< 1	15.0%
1-5	10.8%
6-10	9.8%
11-15	5.5%
16+	2.5%

Salary Increases:

8.5% for the first year of service and 5.5% thereafter. Projected salary at retirement is not increased to account for non-regular payments.

Cost of Living Increases:

3% per year beginning at age 56 (for Members eligible for NR as of 07/01/2012). 3% per year beginning on 10/01/2032 (for future Retirees not eligible for NR as of 07/01/2012).

Payroll Growth:

0.37% per year.

Funding Method:

Entry Age Normal Actuarial Cost Method.

Actuarial Asset Method

Each year, the prior Actuarial Value of Assets is brought forward utilizing the historical geometric 4-year average Market Value return. It is possible that over time this technique will produce an insignificant bias above or below Market Value of Assets.

SCHEDULE OF CHANGES IN NET PENSION LIABILITY AND RELATED RATIOS-LAST TEN YEARS—FIREFIGHTERS' RETIREMENT SYSTEM

CATEGORY	9/30/2019	9/30/2018	9/30/2017	9/30/2016	9/30/2015	9/30/2014
TOTAL PENSION LIABILITY:						
Service Cost	\$1,107,294	\$1,032,866	\$929,615	\$923,351	\$848,258	\$834,970
Interest	2,720,390	2,462,363	2,342,818	2,179,370	2,106,949	2,001,009
Changes in Excess State Money	0	0	0	-18,213	0	0
Share Plan Allocation	686	0	0	15,028	0	0
Changes of benefit terms	-17,202	0	0	0	0	0
Differences between Expected and Actual Experience	81,020	1,408,684	-261,617	38,129	-208,861	0
Changes of assumptions	0	0	0	627,713	330,207	0
Contributions - Buy Back	16,383	25,724	0	3,143	3,884	0
Benefit Payments, including Refunds of Employee Contributions	-1,490,948	-1,602,076	-1,447,974	-1,769,625	-1,870,919	-1,039,727
Net Change in Total Pension Liability	2,417,623	3,327,561	1,562,842	1,998,896	1,209,518	1,796,252
TOTAL PENSION LIABILITY - BEGINNING	35,927,242	32,599,681	31,036,839	29,037,943	27,828,425	26,032,173
TOTAL PENSION LIABILITY - ENDING (A)	\$38,344,865	\$35,927,242	\$32,599,681	\$31,036,839	\$29,037,943	\$27,828,425
PLAN FIDUCIARY NET POSITION:						
Contributions - Employer	\$1,752,112	\$1,450,076	\$1,316,570	\$1,167,720	\$1,064,455	\$1,064,867
Contributions - State	157,585	155,354	153,625	168,057	160,407	162,928
Contributions - Employee	375,067	350,864	327,645	303,975	297,030	292,410
Contributions - Buy Back	16,383	25,724	0	3,143	3,884	0
Net Investment Income	969,827	2,600,576	2,683,463	1,359,948	232,365	1,915,275
Benefit Payments, including Refunds of Employee Contributions	-1,490,948	-1,602,076	-1,447,974	-1,769,625	-1,870,919	-1,039,727
Administrative Expense	-49,498	-54,011	-65,679	-43,311	-49,011	-48,151
Net Change in Plan Fiduciary Net Position	1,730,528	2,926,507	2,967,650	1,189,907	-161,789	2,347,602
PLAN FIDUCIARY NET POSITION - BEGINNING	26,787,484	23,860,977	20,893,327	19,703,420	19,865,209	17,517,607
PLAN FIDUCIARY NET POSITION - ENDING (B)	\$28,518,012	\$26,787,484	\$23,860,977	\$20,893,327	\$19,703,420	\$19,865,209
NET PENSION LIABILITY - ENDING (A)-(B)	\$9,826,853	\$9,139,758	\$8,738,704	\$10,143,512	\$9,334,523	\$7,963,216
Plan Fiduciary Net Position as a percentage of the Total Pension						
Liability	74.37%	74.56%	73.19%	67.32%	67.85%	71.38%
Covered Payroll	\$3,568,671	\$3,338,386	\$3,117,461	\$2,892,247	\$3,294,335	\$2,688,405
Net Pension Liability as a percentage of Covered Payroll	275.36%	273.78%	280.31%	350.71%	283.35%	296.21%

^{*} Information is required to be presented for 10 years. However, until a full 10-year trend is compiled, the City will present information for only those years for which information is available.

NOTES TO SCHEDULE OF CHANGES IN NET PENSION LIABILITY AND RELATED RATIOS-LAST TEN YEARS—FIREFIGHTERS' RETIREMENT SYSTEM:

For measurement date 09/30/2019, amounts reported as changes of benefits terms resulted from the provisions of Chapter 112.1816, Florida Statutes. The Statutes state that, effective July 1, 2019, a death or disability -under the Plan's definition of total and permanent disability for a Firefighter due to the diagnosis of cancer or circumstances that arise out of the treatment of cancer will be treated as duty-related.

Effective for the City's fiscal year ending 09/30/2018, the GASB 68 measurement date of the Pension Expense has been approved and changed from 09/30/2017 to 09/30/2018

Changes of assumptions:

For year ending 09/30/2016, as a result of Chapter 2015-157, Laws of Florida, the assumed rates of mortality were changed to the assumptions used by the Florida Retirement System for special risk employees. The inflation assumption rate was lowered from 3.00% to 2.50%, matching the long-term inflation assumption utilized by the Plan's investment consultant.

For year ending 09/30/2015 the investment rate of return has been lowered from 7.60% to 7.50% per year, net of investment related expenses

SCHEDULE OF CONTRIBUTIONS—LAST TEN FISCAL YEARS—FIREFIGHTERS' RETIREMENT SYSTEM

CATEGORY	9/30/2019	9/30/2018	9/30/2017	9/30/2016	9/30/2015	9/30/2014
Actuarially Determined Contribution	\$1,722,240	\$1,605,430	\$1,470,195	\$1,329,855	\$1,224,862	\$1,227,794
Contributions in Relation to the Actuarially Determined Contribution	1,909,011	1,605,430	1,470,195	1,329,855	1,224,862	1,227,794
Contribution Deficiency-Excess	\$-186,771	\$0	\$0	\$0	\$0	\$0
Covered Payroll**	\$3,568,671	\$3,338,386	\$3,117,461	\$2,892,247	\$3,294,335	\$2,688,405
Contributions as a Percentage of Covered Payroll	53.49%	48.09%	47.16%	45.98%	37.18%	45.67%

^{*} Information is required to be presented for 10 years. However, until a full 10-year trend is compiled, the City will present information for only those years for which information is available.

Valuation Date:

10/01/2017

Actuarially determined contribution rates are calculated as of October 1, two years prior to the end of the fiscal year in which contributions are reported.

Methods and assumptions used to determine contribution rates:

Mortality Rate:

Healthy Lives:

Female: RP2000 Generational, 100% Annuitant White Collar, Scale BB.

Male: RP2000 Generational, 10% Annuitant White Collar / 90% Annuitant Blue Collar, Scale BB.

Disabled Lives

Female: 60% RP2000 Disabled Female set forward two years / 40% Annuitant White Collar with no setback, no projection scale.

Male: 60% RP2000 Disabled Male setback four years / 40% Annuitant White Collar with no setback, no projection scale.

^{**} For the year ending 9/30/15, the Covered Payroll figure included payroll for DROP members. Actuarially determined contribution rates are calculated as of October 1, two years prior to the end of the fiscal year in which contributions are reported.

The assumed rates of mortality were mandated by Chapter 2015-157, Laws of Florida. This law mandates the use of the assumption used in either of the two most recent valuations of the Florida Retirement System (FRS). The above rates are those outlined in the July 1, 2016 FRS actuarial valuation report. We feel this assumption sufficiently accommodates future mortality improvements.

75% of active deaths are assumed to happen in the line of duty.

Interest Rate:

7.50% per year compounded annually, net of investment related expenses. This is supported by the target asset class allocation of the trust and the expected long-term return by asset class.

Retirement Age:

Earlier of age 54 and 10 years of service or 20 years of service, regardless of age. Also, any member who has reached Normal Retirement is assumed to continue employment for one additional year. This is based on the results of the 2009 actuarial experience study (no changes were adopted as a result of the 2016 experience study).

Early Retirement:

Commencing with eligibility for Early Retirement Age (Age 50 with 10 years of service), members are assumed to retire with an immediate subsidized benefit at the rate of 5.00% per year. This is based on the results of the 2009 actuarial experience study (no changes were adopted as a result of the 2016 experience study).

Disability Rates:

See table below (10 times 1201). 75% of disabilities are assumed to happen in the line of duty. This is based on the results of the 2009 actuarial experience study (no changes were adopted as a result of the 2016 experience study).

Termination Rates:

See table below. This is based on the results of the 2009 actuarial experience study (no changes were adopted as a result of the 2016 experience study).

Salary Increases:

6.50% per year until the assumed retirement age; see table below. Projected salary at retirement is increased according to frozen balances. This is based on the results of the 2009 actuarial experience study (no changes were adopted as a result of the 2016 experience study).

Cost of Living Increases:

3.0% per year from age 56 to age 70.

Payroll Growth:

3.23%, as limited by the provisions of Part VII of Chapter 112, Florida Statutes.

Funding Method:

Entry Age Normal Actuarial Cost Method

Asset Valuation Method

Each year, the prior Actuarial Value of Assets is brought forward utilizing the historical geometric 4-year average Market Value return. It is possible that over time this technique will produce an insignificant bias above or below Market Value of Assets.

Mortality Termination and Disability Rate Table: RP-2000 Combined Healthy Mortality Table

	% BECOMING DISABLED	% TERMINATING
AGE	DURING THE YEAR	DURING THE YEAR
20	0.30%	9.30%
30	0.40%	7.88%
40	0.70%	4.28%
50	1.80%	1.13%

SCHEDULE OF EMPLOYER CONTRIBUTIONS POLICE OFFICERS' AND FIREFIGHTERS' RETIREMENT SYSTEMS

FISCAL YEAR	POLICE OFFICERS'	FIREFIGHTERS'
ENDED 9/30	RETIREMENT SYSTEM	RETIREMENT SYSTEM
2019	5.01%	3.59%
2018	9.80%	10.89%
2017	12.99%	12.86%
2016	6.72%	6.94%
2015	0.42%	1.18%
2014	11.93%	10.82%

SCHEDULE OF CHANGES IN TOTAL OPEB LIABILITY AND RELATED RATIONS—LAST TEN FISCAL YEARS

TOTAL OPEB LIABILITY	FISCAL YEAR 2019	FISCAL YEAR 2018	FISCAL YEAR 2017
Service Cost	\$169,846	\$217,455	\$210,731
Interest	259,005	251,933	277,270
Difference between expected and actual experience	-194,844	0	-769,706
Change of Assumptions and Other Inputs	-23,276	-39,761	603,182
Benefit payments	-571,749	-683,658	-621,863
Other Changes *	4,965	236,821	-380,423
Net change in total OPEB liability	-356,053	-17,210	-680,809
Total OPEB liability, beginning	7,401,384	7,418,594	8,099,403
Total OPEB liability, ending	\$7,045,331	\$7,401,384	\$7,418,594
Covered payroll	\$12,715,145	\$11,542,072	\$11,542,072
Total OPEB liability as a percentage of covered payroll	55.41%	64.13%	64.27%

^{*} Includes new census and iteration amongst changes.

NOTES TO SCHEDULE OF CHANGES IN TOTAL OPEB LIABILITY AND RELATED RATIONS—LAST TEN FISCAL YEARS:

1 Plan Assets: No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB Statement No. 75 to pay related benefits

Other items:

This information is required for ten years. However, only three years of information is available.

Discount rate decreased from 3.64% in 2018 to 3.58% in 2019. The discount rate is based on the S&P Municipal Bond 20 Year High-Grade Index as of 9/30/18.

The 2019 amounts are based on the fiscal 2019 valuation dated 10/01/18 rolled forward to 9/30/19.

OTHER SUPPLEMENTARY INFORMATION

Combining and Individual Fund Financial Statements and Schedules

Debt Service Fund

Combining and Individual Fund Financial Statements and Schedules

Debt Service Fund

The Debt Service Fund is established to account for resources that are restricted, committed, or assigned to expenditure for principal and interest on outstanding bonded debt of the City, exclusive of the bonded debt in the enterprise funds.

The City's Debt Service Fund is established in accordance with statutes and/or bond indentures. Its use enhances the attractiveness of bonds to prospective buyers. Inclusion of debt service fund provisions in the indentures indicates to the prospective buyer that the timing of the assets acquisition to satisfy maturing debt has been formalized and a sophisticated administrative approach to servicing the debt will be followed.

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL—DEBT SERVICE FUND

		FINIAL	A O.T. I.A.I	VARIANCE WITH FINAL
CATEGORY	ORIGINAL BUDGET	FINAL BUDGET	ACTUAL AMOUNTS	BUDGET—POSITIVE (NEGATIVE)
	BUDGET	BUDGET	AIVIOUN 15	(NEGATIVE)
REVENUES				
Investment Earnings	\$0	\$0	\$0	\$0
Other	0	0	0	0
TOTAL REVENUES	0	0	0	0_
EXPENDITURES				
Debt Service				
Principal	833,866	833,866	833,866	0
Interest	1,018,576	1,018,576	945,751	72,825
Other Debt Service Costs	0	0	0	0
TOTAL DEBT SERVICE	1,852,442	1,852,442	1,779,617	72,825
TOTAL EXPENDITURES	1,852,442	1,852,442	1,779,617	72,825
EXCESS -DEFICIENCY OF REVENUES OVER -UNDER				
EXPENDITURE	-1,852,442	-1,852,442	-1,779,617	72,825
OTHER FINANCING SOURCES (USES)				
Transfers In	1,852,442	1,852,442	1,779,617	-72,825
TOTAL OTHER FINANCING				
SOURCES -USES	1,852,442	1,852,442	1,779,617	-72,825
NET CHANGE IN FUND BALANCES	0	0	0	0
Beginning Fund -Deficit Balance	0	0	0	0
ENDING FUND BALANCE	\$0	\$0	\$0	\$0



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STATISTICAL SECTION

Financial Trends

Net Position by Component

Changes in Net Position

Fund Balances, Governmental Funds

Changes in Fund Balances, Governmental Funds

Revenue Capacity

Government-Wide Revenues

Government-Wide Expenses by Function

General Government Revenues by Sources

General Government Expenditures by Function

Property Tax Levies and Collections

Assessed Value of Taxable Property

Property Tax Rates—Direct and Overlapping Governments

Debt Capacity

Ratios of Outstanding Debt by Type

Computation of Direct & Overlapping Debt

Schedule of Revenue Bond Coverage

Principal Taxpayers

Principal Employers in Hillsborough County

Principal Utility Customers

Operating Information

Full-Time Equivalent City Employees by Function

Capital Asset Statistics by Function

Operating Indicators by Function

Water and Sewer Fund Statistical Data

Water Production Data

Financial Trends

NET POSITION BY COMPONENT

CATEGORY	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
GOVERNMENT ACTIVITIES:										<u> </u>
Net Investment in Capital										
Assets	\$36,609,269	\$40,321,330	\$44,564,467	\$44,929,535	\$44,461,063	\$46,467,096	\$45,787,690	\$44,751,620	\$44,460,729	\$47,653,238
Restricted	2,634,580	8,306,042	7,154,188	7,566,336	7,748,873	6,129,784	3,293,605	4,257,394	4,658,338	4,126,448
Unrestricted	-11,935,227	-21,458,838	-23,405,315	-24,276,008	-23,954,426	-50,928,791	-46,842,232	-51,603,235	-50,868,928	-41,506,771
TOTAL GOVERNMENTAL										
ACTIVITIES NET										
POSITIONS	\$27,308,622	\$27,168,534	\$28,313,340	\$28,219,863	\$28,255,509	\$1,668,089	\$2,239,063	\$-2,594,221	\$-1,749,861	\$10,272,915
BUSINESS-TYPE										
ACTIVITIES:										
Net Investment in Capital										
Assets	\$23,197,089	\$24,490,972	\$24,973,142	\$25,505,001	\$26,317,510	\$26,554,406	\$27,161,205	\$27,755,329	\$27,409,412	\$28,295,964
Restricted	5,656,554	4,345,084	3,920,116	3,526,876	2,730,208	3,088,958	4,581,463	3,854,474	4,322,680	4,543,652
Unrestricted	1,112,489	1,387,947	1,262,546	1,765,197	2,490,090	3,342,554	2,484,072	3,749,575	5,858,072	6,168,086
TOTAL BUSINESS-TYPE										
ACTIVITIES NET POSITION	\$29,966,132	\$30,224,003	\$30,155,804	\$30,797,074	\$31,537,808	\$32,985,918	\$34,226,740	\$35,359,378	\$37,590,164	\$39,007,702
										_
PRIMARY GOVERNMENT:										
Net Investment in Capital										
Assets	\$59,806,358	\$64,812,302	\$69,537,609	\$70,434,536	\$70,778,573	\$73,021,501	\$72,948,895	\$72,506,949	\$71,870,141	\$75,949,202
Restricted	8,291,134	12,651,126	11,074,304	11,093,212	10,479,081	9,218,744	7,875,068	8,111,868	8,981,018	8,670,100
Unrestricted	-10,822,738	-20,070,891	-22,142,769	-22,510,811	-21,464,336	-47,586,237	-44,358,160	-47,853,660	-45,010,856	-35,338,685
TOTAL PRIMARY										
GOVERNMENT NET										
POSITION	\$57,274,754	\$57,392,537	\$58,469,144	\$59,016,937	\$59,793,317	\$34,654,008	\$36,465,803	\$32,765,157	\$35,840,303	\$49,280,617

Note: Prior year fund balances may be adjusted for restatements.



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CHANGES IN NET POSITION

CATEGORY	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
GOVERNMENTAL ACTIVITIES										
EXPENSES										
General government	\$4,114,286	\$3,980,313	\$3,900,099	\$3,876,690	\$3,847,264	\$4,889,652	\$4,084,662	\$3,934,517	\$3,502,838	\$4,592,368
Public safety	12,723,993	13,130,360	13,343,136	13,454,784	13,880,527	13,790,072	13,994,461	15,865,516	16,139,381	16,958,631
Public works	2,258,804	2,384,940	2,338,570	2,167,279	2,193,891	1,414,185	2,578,207	2,462,894	2,230,417	3,549,952
Economic environment	742,629	2,305,198	1,000,416	21,692	522	94,120	144,613	104,227	24,578	124,898
Culture and recreation	3,953,613	4,046,833	3,973,313	3,882,710	3,979,142	4,029,260	3,961,717	3,837,790	4,904,099	3,751,207
Interest on long-term debt	803,347	821,790	837,962	868,701	415,854	487,670	719,237	685,104	913,958	945,751
TOTAL GOVERNMENTAL										
ACTIVITIES	24,596,672	26,669,434	25,393,496	24,271,856	24,317,200	24,704,960	25,482,897	26,890,048	27,715,271	29,922,807
BUSINESS-TYPE ACTIVITIES										
EXPENSES										
Water/sewer	9,526,900	9,808,604	10,305,399	9,802,084	9,641,139	9,950,108	10,207,950	10,075,846	10,518,652	11,777,469
Sanitation	2,805,749	2,822,207	3,093,535	2,965,440	3,109,749	3,091,486	3,470,280	3,577,213	3,436,279	3,669,630
TOTAL BUSINESS-TYPE										
ACTIVITIES	12,332,649	12,630,811	13,398,934	12,767,524	12,750,888	13,041,594	13,678,230	13,653,059	13,954,931	15,447,099
TOTAL PRIMARY GOVERNMENT										
EXPENSES	\$36,929,321	\$39,300,245	\$38,792,430	\$37,039,380	\$37,068,088	\$37,746,554	\$39,161,127	\$40,543,107	\$41,670,202	\$45,369,906
EXPENSES GOVERNMENTAL ACTIVITIES	\$36,929,321	\$39,300,245	\$38,792,430	\$37,039,380	\$37,068,088	\$37,746,554	\$39,161,127	\$40,543,107	\$41,670,202	\$45,369,906
	\$36,929,321	\$39,300,245	\$38,792,430	\$37,039,380	\$37,068,088	\$37,746,554	\$39,161,127	\$40,543,107	\$41,670,202	\$45,369,906
GOVERNMENTAL ACTIVITIES										
GOVERNMENTAL ACTIVITIES PROGRAM REVENUES	\$36,929,321 \$4,057,379	\$39,300,245 \$4,164,981	\$38,792,430 \$4,635,442	\$4,375,457	\$37,068,088 \$4,322,450	\$4,704,230	\$39,161,127 \$4,585,227	\$40,543,107 \$4,408,774	\$4,300,664	\$45,369,906 \$5,498,932
GOVERNMENTAL ACTIVITIES PROGRAM REVENUES Charges for services:										
GOVERNMENTAL ACTIVITIES PROGRAM REVENUES Charges for services: General government Public safety Public works	\$4,057,379 1,519,171 62,956	\$4,164,981 1,369,573 85,038	\$4,635,442 1,502,785 86,760	\$4,375,457 1,456,785 90,571	\$4,322,450	\$4,704,230 2,630,890 834,978	\$4,585,227	\$4,408,774	\$4,300,664	\$5,498,932
GOVERNMENTAL ACTIVITIES PROGRAM REVENUES Charges for services: General government Public safety	\$4,057,379 1,519,171 62,956 320,851	\$4,164,981 1,369,573 85,038 123,019	\$4,635,442 1,502,785 86,760 53,169	\$4,375,457 1,456,785 90,571 76,104	\$4,322,450 1,211,799 86,101 0	\$4,704,230 2,630,890 834,978 69,461	\$4,585,227 739,889 93,309 0	\$4,408,774 1,147,181 105,122 0	\$4,300,664 1,765,176 100,344 0	\$5,498,932 1,548,494 101,742 0
GOVERNMENTAL ACTIVITIES PROGRAM REVENUES Charges for services: General government Public safety Public works Economic environment Culture and recreation	\$4,057,379 1,519,171 62,956 320,851 962,115	\$4,164,981 1,369,573 85,038 123,019 968,120	\$4,635,442 1,502,785 86,760 53,169 1,021,213	\$4,375,457 1,456,785 90,571 76,104 982,859	\$4,322,450 1,211,799 86,101 0 931,954	\$4,704,230 2,630,890 834,978	\$4,585,227 739,889 93,309 0 898,252	\$4,408,774 1,147,181 105,122 0 1,086,548	\$4,300,664 1,765,176 100,344 0 1,065,043	\$5,498,932 1,548,494 101,742 0 1,097,026
GOVERNMENTAL ACTIVITIES PROGRAM REVENUES Charges for services: General government Public safety Public works Economic environment	\$4,057,379 1,519,171 62,956 320,851	\$4,164,981 1,369,573 85,038 123,019	\$4,635,442 1,502,785 86,760 53,169	\$4,375,457 1,456,785 90,571 76,104	\$4,322,450 1,211,799 86,101 0	\$4,704,230 2,630,890 834,978 69,461	\$4,585,227 739,889 93,309 0	\$4,408,774 1,147,181 105,122 0	\$4,300,664 1,765,176 100,344 0	\$5,498,932 1,548,494 101,742 0 1,097,026 407,108
GOVERNMENTAL ACTIVITIES PROGRAM REVENUES Charges for services: General government Public safety Public works Economic environment Culture and recreation Operating grants and contributions Capital grants and contributions	\$4,057,379 1,519,171 62,956 320,851 962,115 646,117 4,226,569	\$4,164,981 1,369,573 85,038 123,019 968,120 497,376 2,558,306	\$4,635,442 1,502,785 86,760 53,169 1,021,213 890,686 1,386,176	\$4,375,457 1,456,785 90,571 76,104 982,859 302,479 213,737	\$4,322,450 1,211,799 86,101 0 931,954 277,807 469,111	\$4,704,230 2,630,890 834,978 69,461 1,128,753 0	\$4,585,227 739,889 93,309 0 898,252 508,094 104,862	\$4,408,774 1,147,181 105,122 0 1,086,548 440,904 122,327	\$4,300,664 1,765,176 100,344 0 1,065,043 85,884 195,842	\$5,498,932 1,548,494 101,742 0 1,097,026 407,108 600,138
GOVERNMENTAL ACTIVITIES PROGRAM REVENUES Charges for services: General government Public safety Public works Economic environment Culture and recreation Operating grants and contributions Capital grants and contributions TOTAL GOVT ACTIVITIES	\$4,057,379 1,519,171 62,956 320,851 962,115 646,117	\$4,164,981 1,369,573 85,038 123,019 968,120 497,376	\$4,635,442 1,502,785 86,760 53,169 1,021,213 890,686	\$4,375,457 1,456,785 90,571 76,104 982,859 302,479	\$4,322,450 1,211,799 86,101 0 931,954 277,807	\$4,704,230 2,630,890 834,978 69,461 1,128,753 0	\$4,585,227 739,889 93,309 0 898,252 508,094	\$4,408,774 1,147,181 105,122 0 1,086,548 440,904	\$4,300,664 1,765,176 100,344 0 1,065,043 85,884	\$5,498,932 1,548,494 101,742 0 1,097,026 407,108
GOVERNMENTAL ACTIVITIES PROGRAM REVENUES Charges for services: General government Public safety Public works Economic environment Culture and recreation Operating grants and contributions Capital grants and contributions TOTAL GOV'T ACTIVITIES BUSINESS-TYPE ACTIVITIES	\$4,057,379 1,519,171 62,956 320,851 962,115 646,117 4,226,569	\$4,164,981 1,369,573 85,038 123,019 968,120 497,376 2,558,306	\$4,635,442 1,502,785 86,760 53,169 1,021,213 890,686 1,386,176	\$4,375,457 1,456,785 90,571 76,104 982,859 302,479 213,737	\$4,322,450 1,211,799 86,101 0 931,954 277,807 469,111	\$4,704,230 2,630,890 834,978 69,461 1,128,753 0	\$4,585,227 739,889 93,309 0 898,252 508,094 104,862	\$4,408,774 1,147,181 105,122 0 1,086,548 440,904 122,327	\$4,300,664 1,765,176 100,344 0 1,065,043 85,884 195,842	\$5,498,932 1,548,494 101,742 0 1,097,026 407,108 600,138
GOVERNMENTAL ACTIVITIES PROGRAM REVENUES Charges for services: General government Public safety Public works Economic environment Culture and recreation Operating grants and contributions Capital grants and contributions TOTAL GOV'T ACTIVITIES BUSINESS-TYPE ACTIVITIES PROGRAM REVENUES	\$4,057,379 1,519,171 62,956 320,851 962,115 646,117 4,226,569	\$4,164,981 1,369,573 85,038 123,019 968,120 497,376 2,558,306	\$4,635,442 1,502,785 86,760 53,169 1,021,213 890,686 1,386,176	\$4,375,457 1,456,785 90,571 76,104 982,859 302,479 213,737	\$4,322,450 1,211,799 86,101 0 931,954 277,807 469,111	\$4,704,230 2,630,890 834,978 69,461 1,128,753 0	\$4,585,227 739,889 93,309 0 898,252 508,094 104,862	\$4,408,774 1,147,181 105,122 0 1,086,548 440,904 122,327	\$4,300,664 1,765,176 100,344 0 1,065,043 85,884 195,842	\$5,498,932 1,548,494 101,742 0 1,097,026 407,108 600,138
GOVERNMENTAL ACTIVITIES PROGRAM REVENUES Charges for services: General government Public safety Public works Economic environment Culture and recreation Operating grants and contributions Capital grants and contributions TOTAL GOV'T ACTIVITIES BUSINESS-TYPE ACTIVITIES PROGRAM REVENUES Charges for services:	\$4,057,379 1,519,171 62,956 320,851 962,115 646,117 4,226,569 11,795,158	\$4,164,981 1,369,573 85,038 123,019 968,120 497,376 2,558,306 9,766,413	\$4,635,442 1,502,785 86,760 53,169 1,021,213 890,686 1,386,176 9,576,231	\$4,375,457 1,456,785 90,571 76,104 982,859 302,479 213,737 7,497,992	\$4,322,450 1,211,799 86,101 0 931,954 277,807 469,111 7,299,222	\$4,704,230 2,630,890 834,978 69,461 1,128,753 0 0 9,368,312	\$4,585,227 739,889 93,309 0 898,252 508,094 104,862 6,929,633	\$4,408,774 1,147,181 105,122 0 1,086,548 440,904 122,327 7,310,856	\$4,300,664 1,765,176 100,344 0 1,065,043 85,884 195,842 7,512,953	\$5,498,932 1,548,494 101,742 0 1,097,026 407,108 600,138 9,253,440
GOVERNMENTAL ACTIVITIES PROGRAM REVENUES Charges for services: General government Public safety Public works Economic environment Culture and recreation Operating grants and contributions Capital grants and contributions TOTAL GOV'T ACTIVITIES BUSINESS-TYPE ACTIVITIES PROGRAM REVENUES	\$4,057,379 1,519,171 62,956 320,851 962,115 646,117 4,226,569	\$4,164,981 1,369,573 85,038 123,019 968,120 497,376 2,558,306	\$4,635,442 1,502,785 86,760 53,169 1,021,213 890,686 1,386,176	\$4,375,457 1,456,785 90,571 76,104 982,859 302,479 213,737	\$4,322,450 1,211,799 86,101 0 931,954 277,807 469,111	\$4,704,230 2,630,890 834,978 69,461 1,128,753 0	\$4,585,227 739,889 93,309 0 898,252 508,094 104,862	\$4,408,774 1,147,181 105,122 0 1,086,548 440,904 122,327	\$4,300,664 1,765,176 100,344 0 1,065,043 85,884 195,842	\$5,498,932 1,548,494 101,742 0 1,097,026 407,108 600,138

Capic gards and contributions 48,609 4,381 98,091 138,580 31,432 10,71,571 270,928 47,975 125,190 320,0089 1071A, PRIMARY GOVT PROCRAM REVENUES \$23,680,902 \$22,586,643 \$22,803,073 \$20,907,729 \$20,739,592 \$23,829,505 \$22,244,566 \$22,898,486 \$23,589,395 \$25,931,168 \$20,007,000 \$20,000 \$20,000,000 \$20,000,000 \$20,000,000 \$20,000,000 \$20,000,000 \$20,000,000 \$20,000,000 \$20,000,000 \$20,000,000 \$20,000,000 \$20,000,000 \$20,000,000 \$20,000,000 \$20,000 \$20,000,000 \$20,000,000 \$20,000,000 \$20,000,000 \$20,00	CATEGORY	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
TOTAL PRIMARY COVT PROCRAM REVENUES \$23,680,902 \$22,586,643 \$22,803,073 \$20,907,729 \$20,739,592 \$23,829,505 \$22,244,566 \$22,898,486 \$23,589,395 \$25,931,168 COVERNMENTAL ACTIVITIES GENERAL REVENUES AND OTHER CHANGES IN INT POSITION Takes \$15,509,155 \$15,877,313 \$16,046,405 \$15,907,757 \$16,567,885 \$16,844,869 \$18,344,753 \$19,587,652 \$20,495,681 \$22,817,355 \$10,466,405 \$10,466,	Capital grants and contributions	48,609	4,381	98,091	138,580	31,432	1,071,571	270,928	47,975	125,190	320,089
PROCEPAM FEVENUES \$23,880,902 \$22,586,643 \$22,803,073 \$20,907,729 \$20,739,592 \$23,829,505 \$22,244,566 \$22,898,466 \$23,589,395 \$25,931,168 \$20,007,729 \$20,007,	TOTAL BUS.—TYPE ACTIVITIES	11,885,744	12,820,230	13,226,842	13,409,737	13,440,370	14,461,193	15,314,933	15,587,630	16,076,442	16,677,728
COVERNMENTAL ACTIVITIES CENERAL REVENUES AND OTHER CHANGES N NET POSITION Takes S15,509,155 S15,877,313 S16,046,405 S15,907,757 S16,567,885 S16,844,869 S18,344,753 S19,587,652 S20,495,681 S22,817,355 Chresitode grars and contributions 47,716 79,155 83,529 37,758 S43,96 47,475 S2,2311 69,367 22,802 38,679 Chresitode investment eemings 176,448 120,166 171,636 36,206 77,247 114,324 57,605 85,422 210,031 389,277 Moodeneous 546,559 604,085 592,599 687,139 354,096 517,159 244,837 180,928 318,164 1,359,141 S0,001 terms 35,070 82,214 67,902 11,527 0 0 0 0 0 0 0 0 0	TOTAL PRIMARY GOV'T										
CENERAL FEVENUES AND COTHER CHANCES IN NET POSITION PROSITION	PROGRAM REVENUES	\$23,680,902	\$22,586,643	\$22,803,073	\$20,907,729	\$20,739,592	\$23,829,505	\$22,244,566	\$22,898,486	\$23,589,395	\$25,931,168
Color Chances N Net Position Positio	GOVERNMENTAL ACTIVITIES										
POSITION Takes	GENERAL REVENUES AND										
Taxase	OTHER CHANGES IN NET										
Unrestricted grants and contributions 47,716 79,155 83,529 37,758 54,396 47,475 52,311 69,367 22,802 38,679 Unrestricted investment earnings 176,448 120,166 171,636 36,206 77,247 114,324 57,605 85,422 210,031 389,277 146,6506 180,000 150,	POSITION										
Unrestrided investment earnings 176,448 120,166 171,636 36,206 77,247 114,324 57,605 85,422 210,031 389,277 Moodeneous 546,559 604,085 592,599 687,139 354,096 517,159 244,837 180,928 318,164 1,359,141 Special terms 36,00 0 0 0 0 0 0 0 0 0	Taxes	\$15,509,155	\$15,877,313	\$16,046,405	\$15,907,757	\$16,567,885	\$16,844,869	\$18,344,753	\$19,587,652	\$20,495,681	\$22,817,355
Miscelaneous S46,559 604,085 592,599 687,139 334,096 517,159 244,837 180,928 318,164 1,359,141 Special items 35,070 82,214 67,902 11,527 0 0 0 0 0 0 0 0 0	Unrestricted grants and contributions	47,716	79,155	83,529	37,758	54,396	47,475	52,311	69,367	22,802	38,679
Special items 35,070 82,214 67,902 11,527 0 0 0 0 0 0 0 0 0	Unrestricted investment earnings	176,448	120,166	171,636	36,206	77,247	114,324	57,605	85,422	210,031	389,277
Transfers	Miscellaneous	546,559	604,085	592,599	687,139	354,096	517,159	244,837	180,928	318,164	1,359,141
Cain on Sale	Special items	35,070	82,214	67,902	11,527	0	0	0	0	0	0
TOTAL GOVERNMENTAL ACTIVITIES 16,314,948 16,762,933 16,962,071 16,680,387 17,053,624 17,583,672 19,124,238 19,923,369 21,046,678 32,692,142 BUSINESS-TYPE ACTIVITIES GENERAL REVENUES AND OTHER CHANGES IN NET POSITION Investment earnings 143,992 59,024 103,873 -1,112 49,307 48,827 28,851 50,999 109,275 186,908 Capital Contributions 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Transfers	0	0	0	0	0	59,845	424,732	0	0	0
ACTIVITIES	Gain on Sale	0	0	0	0	0	0	0	0	0	8,087,690
BUSINESS-TYPE ACTIVITIES GENERAL REVENUES AND OTHER CHANGES IN NET POSITION Investment earnings 143,992 59,024 103,873 -1,112 49,307 48,827 28,851 50,999 109,275 186,908 Capital Contributions 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	TOTAL GOVERNMENTAL										
CENERAL REVENUES AND OTHER CHANGES IN NET POSITION 143,992 59,024 103,873 -1,112 49,307 48,827 28,851 50,999 109,275 186,908 109,275	ACTIVITIES	16,314,948	16,762,933	16,962,071	16,680,387	17,053,624	17,583,672	19,124,238	19,923,369	21,046,678	32,692,142
OTHER CHANGES IN NET POSITION POSITION Formula (investment earnings) 143,992 59,024 103,873 -1,112 49,307 48,827 28,851 50,999 109,275 186,908 Capital Contributions 0	BUSINESS-TYPE ACTIVITIES										
POSITION Investment earnings 143,992 59,024 103,873 -1,112 49,307 48,827 28,851 50,999 109,275 186,908 Capital Contributions 0 <td>GENERAL REVENUES AND</td> <td></td>	GENERAL REVENUES AND										
Investment earnings 143,992 59,024 103,873 -1,112 49,307 48,827 28,851 50,999 109,275 186,908 Capital Contributions 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	OTHER CHANGES IN NET										
Capital Contributions 0	POSITION										
Special items 14,272 9,428 0 169 1,939 320,734 0 0 0 0 Transfers 0 0 0 0 0 0 -59,845 -424,732 0 0 0 TOTAL BUSTYPE ACTIVITIES 158,264 68,452 103,873 -943 51,246 309,716 -395,881 50,999 109,275 186,908 TOTAL PRIMARY GOVERNMENT \$16,473,212 \$16,831,385 \$17,065,944 \$16,679,444 \$17,104,870 \$17,893,388 \$18,728,357 \$19,974,368 \$21,155,953 \$32,879,050 CHANGE IN NET POSITION Governmental activities \$3,513,434 \$-140,088 \$1,144,806 \$-93,477 \$35,646 \$2,247,024 \$570,974 \$344,177 \$844,360 \$12,022,776 Business-type activities -288,641 257,871 -68,219 641,270 740,728 1,729,315 1,240,822 1,985,570 2,230,786 1,417,538	Investment earnings	143,992	59,024	103,873	-1,112	49,307	48,827	28,851	50,999	109,275	186,908
Transfers 0 0 0 0 -59,845 -424,732 0 0 0 0 TOTAL BUSTYPE ACTIVITIES 158,264 68,452 103,873 -943 51,246 309,716 -395,881 50,999 109,275 186,908 TOTAL PRIMARY GOVERNMENT \$16,473,212 \$16,831,385 \$17,065,944 \$16,679,444 \$17,104,870 \$17,893,388 \$18,728,357 \$19,974,368 \$21,155,953 \$32,879,050 CHANGE IN NET POSITION Governmental activities \$3,513,434 \$-140,088 \$1,144,806 \$-93,477 \$35,646 \$2,247,024 \$570,974 \$344,177 \$844,360 \$12,022,776 Business-type activities -288,641 257,871 -68,219 641,270 740,728 1,729,315 1,240,822 1,985,570 2,230,786 1,417,538 TOTAL PRIMARY GOVERNMENT	Capital Contributions	0	0	0	0	0	0	0	0	0	0
TOTAL BUSTYPE ACTIVITIES 158,264 68,452 103,873 -943 51,246 309,716 -395,881 50,999 109,275 186,908 TOTAL PRIMARY GOVERNMENT GENERAL REVENUES \$16,473,212 \$16,831,385 \$17,065,944 \$16,679,444 \$17,104,870 \$17,893,388 \$18,728,357 \$19,974,368 \$21,155,953 \$32,879,050 CHANGE IN NET POSITION Governmental activities \$3,513,434 \$-140,088 \$1,144,806 \$-93,477 \$35,646 \$2,247,024 \$570,974 \$344,177 \$844,360 \$12,022,776 Business-type activities -288,641 257,871 -68,219 641,270 740,728 1,729,315 1,240,822 1,985,570 2,230,786 1,417,538 TOTAL PRIMARY GOVERNMENT	Special items	14,272	9,428	0	169	1,939	320,734	0	0	0	0
TOTAL PRIMARY GOVERNMENT GENERAL REVENUES \$16,473,212 \$16,831,385 \$17,065,944 \$16,679,444 \$17,104,870 \$17,893,388 \$18,728,357 \$19,974,368 \$21,155,953 \$32,879,050 CHANGE IN NET POSITION Governmental activities \$3,513,434 \$-140,088 \$1,144,806 \$-93,477 \$35,646 \$2,247,024 \$570,974 \$344,177 \$844,360 \$12,022,776 Business-type activities -288,641 257,871 -68,219 641,270 740,728 1,729,315 1,240,822 1,985,570 2,230,786 1,417,538 TOTAL PRIMARY GOVERNMENT	Transfers	0	0	0	0	0	-59,845	-424,732	0	0	0
GENERAL REVENUES \$16,473,212 \$16,831,385 \$17,065,944 \$16,679,444 \$17,104,870 \$17,893,388 \$18,728,357 \$19,974,368 \$21,155,953 \$32,879,050 CHANGE IN NET POSITION Governmental activities \$3,513,434 \$-140,088 \$1,144,806 \$-93,477 \$35,646 \$2,247,024 \$570,974 \$344,177 \$844,360 \$12,022,776 Business-type activities -288,641 257,871 -68,219 641,270 740,728 1,729,315 1,240,822 1,985,570 2,230,786 1,417,538 TOTAL PRIMARY GOVERNMENT *** TOTAL PRIMARY GOVERNMENT** ***	TOTAL BUSTYPE ACTIVITIES	158,264	68,452	103,873	-943	51,246	309,716	-395,881	50,999	109,275	186,908
CHANGE IN NET POSITION Governmental activities \$3,513,434 \$-140,088 \$1,144,806 \$-93,477 \$35,646 \$2,247,024 \$570,974 \$344,177 \$844,360 \$12,022,776 Business-type activities -288,641 257,871 -68,219 641,270 740,728 1,729,315 1,240,822 1,985,570 2,230,786 1,417,538 TOTAL PRIMARY GOVERNMENT 10,000 1,000	TOTAL PRIMARY GOVERNMENT										
Governmental activities \$3,513,434 \$-140,088 \$1,144,806 \$-93,477 \$35,646 \$2,247,024 \$570,974 \$344,177 \$844,360 \$12,022,776 Business-type activities -288,641 257,871 -68,219 641,270 740,728 1,729,315 1,240,822 1,985,570 2,230,786 1,417,538 TOTAL PRIMARY GOVERNMENT	GENERAL REVENUES	\$16,473,212	\$16,831,385	\$17,065,944	\$16,679,444	\$17,104,870	\$17,893,388	\$18,728,357	\$19,974,368	\$21,155,953	\$32,879,050
Business-type activities -288,641 257,871 -68,219 641,270 740,728 1,729,315 1,240,822 1,985,570 2,230,786 1,417,538 TOTAL PRIMARY GOVERNMENT	CHANGE IN NET POSITION										
TOTAL PRIMARY GOVERNMENT	Governmental activities	\$3,513,434	\$-140,088	\$1,144,806	\$-93,477	\$35,646	\$2,247,024	\$570,974	\$344,177	\$844,360	\$12,022,776
	Business-type activities	-288,641	257,871	-68,219	641,270	740,728	1,729,315	1,240,822	1,985,570	2,230,786	1,417,538
	TOTAL PRIMARY GOVERNMENT										
NET EXPENSE \$3,224,793 \$117,783 \$1,076,587 \$547,793 \$776,374 \$3,976,340 \$1,811,797 \$2,329,748 \$3,075,146 \$13,440,314	NET EXPENSE	\$3,224,793	\$117,783	\$1,076,587	\$547,793	\$776,374	\$3,976,340	\$1,811,797	\$2,329,748	\$3,075,146	\$13,440,314

FUND BALANCES, GOVERNMENTAL FUNDS

Prior to GASB Statement No. 54

CATEGORY	2010
General Fund—Reserved	\$300,726
General Fund—Unreserved	3,690,252
TOTAL GENERAL FUND	3,990,978
All Other Gov. Funds—Reserved	3,533,106
All Other Gov. Funds—Unreserved, reported in:	0
All Other Gov. Funds—Special Revenue Funds	4,364,919
All Other Gov. Funds-Debt Service Fund	439,316
All Other Gov. Funds—Capital Projects Fund	1,771
TOTAL ALL OTHER GOVERNMENTAL FUNDS	8,339,112
TOTAL FUND BALANCE ALL GOVERNMENTAL FUNDS	\$12,330,090

CONTINUED

Beginning in Fiscal Year 2011, due to implementation of GASB Statement No. 54, fund balance is now reported as follows:

CATEGORY	2011	2012	2013	2014	2015	2016	2017	2018	2019
GENERAL FUND									
Non-spendable	\$35,585	\$25,584	\$22,325	\$21,958	\$21,958	\$2,735,860	\$2,703,833	\$2,183,112	\$2,116,815
Restricted	143,111	131,774	\$174,300	217,513	276,403	325,705	371,977	404,490	812,834
Committed	0	471,349	\$116,591	116,591	116,591	116,591	116,591	0	0
Assigned	1,049,674	249,984	1,706,440	1,155,010	1,426,959	94,653	94,653	1,361,843	1,096,969
Unassigned	2,343,181	3,259,530	2,551,211	2,861,765	3,917,317	6,157,984	6,332,169	6,314,505	5,485,173
TOTAL GENERAL									
FUND	3,571,551	4,138,221	4,570,867	4,372,838	5,759,228	9,430,793	9,619,223	10,263,950	9,511,791
ALL OTHER									
GOVERNMENTAL									
FUNDS									
Restricted, reported in:	0	0	0	0	0	0	0	0	0
Special Revenue Funds	4,566,211	3,610,417	4,023,569	4,232,684	5,806,751	2,967,900	3,921,943	4,253,848	3,313,614
Special Revenue Funds									
Assigned	0	0	0	0	0	0	0	0	1,825,693
Debt Service Fund	2,863,128	2,641,625	2,559,576	2,794,452	46,631	0	0	0	0
Capital Projects Fund	0	0	0	0	0	0	0	0	0
Unrestricted, reported in									
Debt Service Fund	0	0	0	0	0	-288,533	-288,533	0	0
TOTAL ALL OTHER									
GOVERNMENTAL									
FUNDS	7,429,339	6,252,042	6,583,145	7,027,136	5,853,382	2,679,367	3,633,410	4,253,848	5,139,307
TOTAL FUND									
BALANCE ALL									
GOVERNMENTAL									
FUNDS	\$11,000,890	\$10,390,263	\$11,154,012	\$11,399,974	\$11,612,610	\$12,110,160	\$13,252,633	\$14,517,798	\$14,651,098

CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS

CATEGORY	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
REVENUES										
Taxes	\$13,017,443	\$12,934,258	\$13,021,553	\$12,805,206	\$13,262,249	\$13,675,122	\$14,593,675	\$15,852,483	\$16,604,502	\$17,169,109
Licenses and permits	2,221,279	2,130,961	2,061,898	2,064,671	2,017,310	2,351,720	2,360,318	2,185,374	2,481,931	2,491,984
Intergovernmental	6,810,376	6,139,380	4,796,594	3,686,168	4,011,413	4,941,011	4,360,329	4,529,581	4,416,439	6,495,309
Charges for services	3,800,496	3,842,628	4,237,744	4,032,528	3,963,372	4,416,457	3,653,272	4,109,960	4,258,697	4,466,720
Fines and forfeitures	751,591	576,551	788,489	685,288	449,747	745,001	190,095	157,134	220,566	478,183
Other	786,585	777,029	1,403,750	800,952	530,035	1,612,163	471,450	325,713	508,292	2,756,582
TOTAL REVENUES	27,387,770	26,400,807	26,310,028	24,074,813	24,234,126	27,741,474	25,629,139	27,160,245	28,490,427	33,857,888
EXPENDITURES										
General government	4,731,907	6,099,752	4,690,547	3,870,788	3,743,156	4,079,016	4,023,549	4,013,152	4,336,604	4,575,473
Public safety	11,919,349	12,222,205	12,397,480	12,606,806	12,979,074	12,808,684	13,330,262	14,700,131	14,817,011	16,675,447
Transportation & Public Works	1,647,345	1,711,672	1,534,495	1,359,681	1,378,734	1,341,907	1,336,109	1,201,944	1,444,507	2,626,343
Culture & Recreation	3,575,879	3,594,863	3,516,949	3,439,561	3,515,786	3,572,694	3,441,957	3,507,684	3,616,480	3,369,453
Capital outlay	3,842,919	5,238,966	3,445,880	2,153,617	1,700,019	3,990,018	4,147,878	1,512,882	1,706,285	5,106,145
Debt service										
Principal	959,565	375,310	1,397,675	415,431	407,182	144,657	1,322,541	470,855	24,104,621	8,513,667
Interest	803,347	810,696	826,868	786,588	414,969	407,071	692,006	685,104	815,630	945,751
Debt issuance	31,283	2,000	0	71,019	885	80,599	27,231	0	98,328	0
TOTAL EXPENDITURES	27,511,594	30,055,464	27,809,894	24,703,491	24,139,805	26,424,646	28,321,533	26,091,752	50,939,466	41,812,280
EXCESS (DEFICIENCY) OF										
REVENUES OVER EXPENDITURES	-123,824	-3,654,657	-1,499,866	-628,678	94,321	1,316,828	-2,692,394	1,068,493	-22,449,039	-7,954,392
OTHER FINANCING SOURCES (USES)										
Debt Proceeds	724,568	2,284,299	1,000,192	-24,207,806	0	1,600,000	24,410,000	0	23,645,000	0
Proceeds of Refunding Debt	0	0	0	24,335,000	0	0	-24,335,000	0	0	0
Transfers in	943,892	739,480	1,798,761	1,943,343	826,329	504,453	2,882,275	1,240,043	1,779,824	1,964,430
Transfers out	-943,892	-739,480	-1,798,761	-875,718	-826,329	-444,608	-2,482,275	-1,240,043	-1,779,824	-1,964,430
Payment to Escrow Agent	0	0	0	0	0	0	0	0	0	0
Sale of capital assets	57,277	41,158	69,047	17,608	29,816	63,541	9,191	73,980	69,204	8,087,690
TOTAL OTHER FINANCING SOURCES										
(USES)	781,845	2,325,457	1,069,239	1,212,427	29,816	1,723,386	484,191	73,980	23,714,204	8,087,689
NET CHANGE IN FUND BALANCES	\$658,021	\$-1,329,200	\$-430,627	\$583,749	\$124,137	\$3,040,214	\$-2,208,203	\$1,142,473	\$1,265,165	\$133,300
Debt service as a percentage of noncapital										
expenditures	8.1%	5.0%	10.0%	5.6%	3.8%	2.5%	9.1%	4.9%	50.7%	25.8%

Revenue Capacity

GOVERNMENT-WIDE REVENUES

					GRANTS &			
		OPERATING			CONTRIBUTIONS			
		GRANTS &	CAPITAL GRANTS		NOT RESTRICTED	UNRESTRICTED		
FISCAL	CHARGES FOR	CONTRIBUTIONS	& CONTRIBUTIONS		TO SPECIFIC	INVESTMENT		
YEAR	SERVICES (A)	(A)	(A)	TAXES (B)	PROGRAMS (B)	EARNINGS (B)	MISC.(B)	TOTAL
2010	\$18,759,607	\$646,117	\$4,275,178	\$15,509,155	\$47,716	\$320,440	\$546,559	\$40,104,772
2011	19,526,580	497,376	2,562,687	15,877,313	79,155	179,190	604,085	39,326,386
2012	20,428,120	890,686	1,484,267	16,046,405	83,529	275,509	592,590	39,801,106
2013	20,252,933	302,479	352,317	15,907,757	37,758	35,094	698,835	37,587,173
2014	19,961,242	277,807	500,543	16,567,885	54,396	126,554	356,035	37,844,462
2015	21,022,492	935,977	1,871,036	16,844,869	96,302	114,324	837,893	41,722,893
2016	21,360,682	508,094	375,790	18,344,753	52,311	86,456	244,837	40,972,923
2017	22,287,280	440,904	170,302	19,587,652	69,367	133,321	184,028	42,872,854
2018	23,182,479	85,884	321,032	20,495,681	22,802	319,306	318,164	44,745,348
2019	24,603,833	407,108	920,227	22,817,355	38,679	576,185	9,446,831	58,810,218

^{*}There were no transfers for the listed years.

⁽A) Program Revenues

⁽B) General Revenues and Sale of Land/Assets

GOVERNMENT-WIDE EXPENSES BY FUNCTION

						INTEREST &			
FISCAL	GENERAL	PUBLIC	HIGHWAYS &	ECONOMIC	CULTURE &	OTHER GENERAL	WATER &		
YEAR	GOVERNMENT	SAFETY	PUBLIC WORKS	DEVELOPMENT	RECREATION	GOVERNMENT	SEWER	SANITATION	TOTAL
2010	\$4,114,286	\$12,723,993	\$2,258,804	\$742,629	\$3,953,613	\$803,347	\$9,526,900	\$2,805,749	\$36,929,321
2011	3,980,313	13,130,360	2,384,940	2,305,198	4,046,833	821,790	9,808,604	2,822,207	39,300,245
2012	3,900,099	13,443,136	2,338,570	1,000,416	3,973,313	837,962	10,305,399	3,093,515	38,892,410
2013	3,876,690	13,454,784	2,167,279	21,692	3,882,710	868,701	9,802,084	2,965,440	37,039,380
2014	3,847,264	13,880,527	2,193,891	522	3,979,142	415,854	9,641,139	3,109,749	37,068,088
2015	4,889,652	13,790,072	1,414,185	94,120	4,029,260	487,670	9,950,108	3,091,486	37,746,553
2016	4,084,662	13,994,461	2,578,207	144,613	3,961,717	719,237	10,207,950	3,470,280	39,161,127
2017	3,934,517	15,865,516	2,462,894	104,227	3,837,790	685,104	10,075,846	3,577,213	40,543,107
2018	3,502,838	16,139,381	2,230,417	24,578	4,904,099	913,958	10,518,652	3,436,279	41,670,202
2019	4,592,368	16,958,631	3,549,952	124,898	3,751,207	945,751	11,777,469	3,669,630	45,369,906

^{*}There were no special items or transfers for the listed years.

GENERAL GOVERNMENT REVENUES BY SOURCES

General Government Revenue by Source

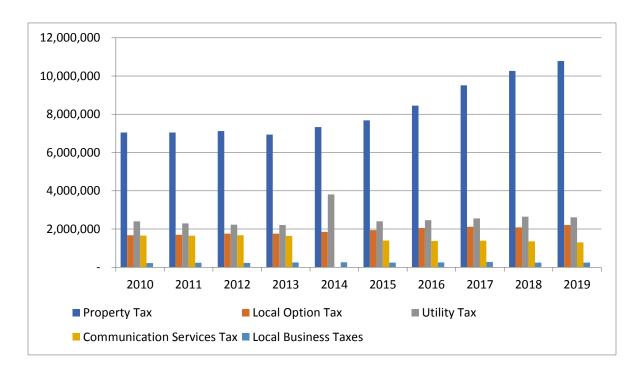
				CHARGES					
FISCAL		LICENSES		FOR	FINES &	INVESTMENT			
YEAR	TAXES	& PERMITS	INTERGOVT	SERVICES	FORFEITURES	EARNINGS	CONTRIBUTIONS	OTHER	TOTAL
2010	\$13,017,443	\$2,221,279	\$6,810,376	\$3,800,496	\$751,591	\$176,448	\$47,716	\$562,421	\$27,387,770
2011	12,934,258	2,130,961	6,139,380	3,842,628	576,551	73,841	79,155	624,033	26,400,807
2012	13,021,553	2,061,898	4,796,594	4,237,744	788,489	134,856	600,996	667,898	26,310,028
2013	12,805,206	2,064,671	3,686,168	4,032,528	685,288	-2,312	54,935	748,329	24,074,813
2014	13,262,249	2,017,310	4,011,413	3,963,372	449,747	77,247	112,512	340,276	24,234,126
2015	13,675,122	2,351,720	4,941,011	4,416,457	745,001	276,392	842,264	493,507	27,741,474
2016	14,593,675	2,360,318	4,360,329	3,653,272	190,095	57,605	197,043	216,802	25,629,139
2017	15,852,483	2,185,374	4,529,581	4,109,960	157,134	85,422	102,160	138,131	27,160,245
2018	16,604,502	2,481,931	4,416,439	4,258,697	220,566	210,030	118,453	179,809	28,490,427
2019	17,169,109	2,491,984	6,495,309	4,466,720	478,183	389,277	504,350	1,862,955	33,857,887

Revised table to include local option gas tax and local option sales tax in the Taxes category previously recorded in Intergovernmental.

Tax Revenue by Source

()()N/(N//)	JNICATIONS	:
		,

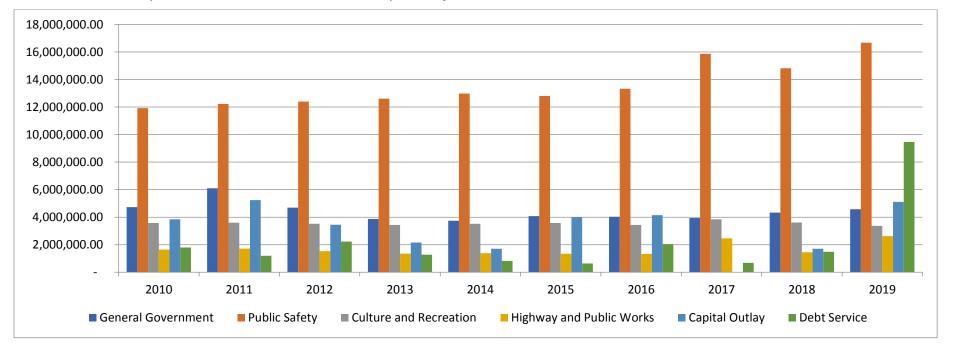
FISCAL YEAR	PROPERTY TAX	LOCAL OPTION TAX	UTILITY TAX	SERVICES TAX	LOCAL BUSINESS TAX	TOTAL TAXES
2010	\$7,047,679	\$1,676,543	\$2,404,690	\$1,663,902	\$224,629	\$13,017,443
2011	7,043,990	1,705,046	2,294,274	1,650,780	240,168	12,934,258
2012	7,121,260	1,760,198	2,228,386	1,678,859	232,850	13,021,553
2013	6,935,502	1,759,178	2,211,444	1,643,243	255,838	12,805,205
2014	7,334,187	1,856,112	3,811,075	0	260,875	13,262,249
2015	7,679,632	1,947,482	2,400,541	1,398,859	248,608	13,675,122
2016	8,452,704	2,051,122	2,463,214	1,373,110	253,525	14,593,675
2017	9,509,915	2,119,070	2,557,318	1,390,004	276,176	15,852,483
2018	10,263,530	2,086,672	2,648,140	1,357,045	249,115	16,604,502
2019	10,783,581	2,213,092	2,618,083	1,303,611	250,744	17,169,109



GENERAL GOVERNMENT EXPENDITURES BY FUNCTION

	GENERAL		CULTURE &	HIGHWAY &	CAPITAL		
FISCAL YEAR	GOVERNMENT	PUBLIC SAFETY	RECREATION	PUBLIC WORKS	OUTLAY*	DEBT SERVICE	TOTAL
2010	\$4,731,907	\$11,919,349	\$3,575,879	\$1,647,345	\$3,842,919	\$1,794,195	\$27,511,594
2011	6,099,752	12,222,205	3,594,863	1,711,672	5,238,966	1,188,006	30,055,464
2012	4,690,547	12,397,480	3,516,949	1,534,495	3,445,880	2,224,543	27,809,894
2013	3,870,788	12,606,806	3,439,561	1,359,681	2,153,617	1,273,038	24,703,491
2014	3,743,156	12,979,074	3,515,786	1,378,734	1,700,019	823,037	24,139,806
2015	4,079,016	12,808,684	3,572,694	1,341,907	3,990,018	632,327	26,424,646
2016	4,023,549	13,330,262	3,441,957	1,336,109	4,147,878	2,041,778	28,321,533
2017	4,013,152	14,700,131	3,507,684	1,201,944	1,512,882	1,155,959	26,091,752
2018	4,336,604	14,817,011	3,616,480	1,444,507	1,706,285	1,478,579	27,399,466
2019	4,575,473	16,675,447	3,369,453	2,626,343	5,106,145	9,459,418	41,812,280

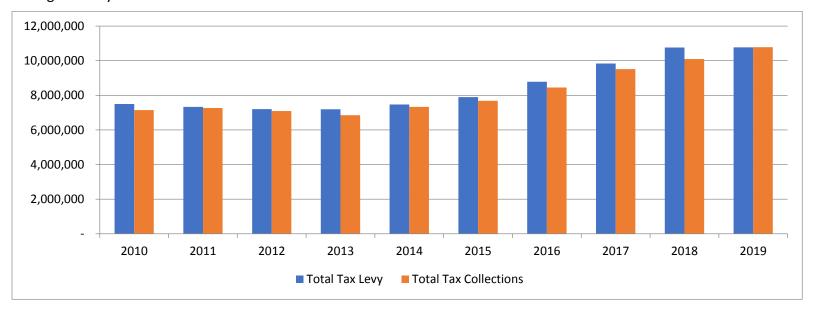
^{*} Includes General, Special Revenue, Debt Service, and Capital Project Funds



PROPERTY TAX LEVIES AND COLLECTIONS

						TOTAL		
						COLLECTIONS		
			PERCENT OF	DELINQUENT		AS PERCENT	OUTSTANDING	DELINQUENT TAXES
FISCAL	TOTAL TAX	CURRENT TAX	LEVY	TAX	TOTAL TAX	OF CURRENT	DELINQUENT	AS PERCENT OF
YEAR	LEVY	COLLECTIONS	COLLECTED	COLLECTIONS	COLLECTIONS	LEVY	TAXES	CURRENT LEVY
2010	\$7,502,958	\$7,036,782	93.8%	\$112,562	\$7,149,344	95.3%	\$115,691	1.54%
2011	7,327,818	7,038,313	96.0%	230,978	7,269,291	99.2%	988	0.01%
2012	7,206,568	6,805,186	94.4%	287,654	7,092,840	98.4%	113,728	1.58%
2013	7,194,398	6,852,255	95.2%	0	6,852,255	95.2%	3,687	0.05%
2014	7,470,973	7,334,188	98.2%	1,066	7,335,254	98.2%	2,621	0.04%
2015	7,896,081	7,666,621	97.1%	13,011	7,679,632	97.3%	219,070	2.77%
2016	8,779,489	8,444,965	96.2%	7,739	8,452,704	96.3%	47,314	0.54%
2017	9,840,209	9,322,752	94.7%	187,163	9,509,915	96.6%	330,293.81	3.36%
2018	10,765,915	9,950,216	92.4%	143,109	10,093,325	93.8%	44,956.93	0.42%
2019	10,769,915	10,780,581	100%	-22,202	10,805,783	100%	0	0%

Source: Hillsborough County Tax Collector



ASSESSED AND ESTIMATED TRUE VALUE OF TAXABLE PROPERTY

		PERSONAL					
	REAL PROPERTY	PROPERTY	LESS TAX-	TOTAL TAXABLE		TOTAL NET	RATIO OF NET
	ASSESSED	ASSESSED	EXEMPT REAL	ASSESSED	TOTAL DIRECT	ESTIMATED	ASSESSED TO
FISCAL YEAR	VALUE	VALUE	PROPERTY	VALUE	TAX RATE	TRUE VALUE	TRUE VALUE
2010	\$1,704,757,891	\$181,624,140	\$466,147,402	\$466,147,402	5.283	\$1,886,382,031	75%
2011	1,443,942,096	180,109,330	392,485,391	392,485,391	5.950	1,624,051,426	76%
2012	1,339,227,728	185,492,400	352,084,991	352,084,991	6.150	1,524,720,128	77%
2013	1,296,779,042	168,532,670	346,431,717	346,431,717	6.430	1,465,311,712	76%
2014	1,377,052,761	164,018,070	379,177,661	379,177,661	6.430	1,541,070,831	75%
2015	1,481,403,262	200,656,340	429,707,356	429,707,356	6.955	1,682,059,602	74%
2016	1,560,204,397	155,911,850	340,039,072	340,039,072	7.205	1,715,964,587	74%
2017	1,705,271,469	178,196,500	356,783,155	356,783,155	7.205	1,883,467,969	73%
2018	1,903,182,651	218,580,650	374,964,739	374,964,739	6.955	2,121,763,301	72%
2019	2,120,313,976	233,518,911	390,832,248	390,832,248	6.555	2,414,772,337	72%

Source: Hillsborough County Property Appraiser

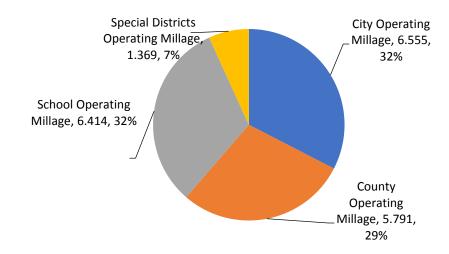
PROPERTY TAX RATES—DIRECT AND OVERLAPPING GOVERNMENTS

FISCAL	CITY OPERATING	COUNTY OPERATING	SCHOOL OPERATING	SPECIAL DISTRICTS	
YEAR	MILLAGE	MILLAGE (A)	MILLAGE (A)	OPERATING MILLAGE (A)	TOTAL MILLAGE RATES
2010	4.569	6.360	7.692	1.805	20.426
2011	5.283	6.359	7.592	1.789	21.023
2012	5.950	6.357	7.913	1.765	21.985
2013	6.150	6.355	7.877	1.583	21.965
2014	6.430	6.354	7.690	1.578	22.052
2015	6.430	6.352	7.353	1.490	21.625
2016	6.955	6.350	7.247	1.490	22.042
2017	7.205	6.350	6.906	1.436	21.897
2018	6.955	5.791	6.596	1.402	20.744
2019	6.555	5.791	6.414	1.369	20.130

Source: Hillsborough County Property Appraiser

A. Overlapping Rates

B. SHARE OF TOTAL TAX LEVY



Debt Capacity

RATIOS OF OUTSTANDING DEBT BY TYPE

FISCAL	CAPITAL IMPROVEMENT	CAPITAL LEASES	UTILITY SYSTEM	CAPITAL LEASES	TOTAL PRIMARY	PERCENTAGE OF PERSONAL	DEBT PER
YEAR	NOTES (A)	PAYABLE (A)	REVENUE BONDS (B)	PAYABLE (B)	GOVERNMENT	INCOME	CAPITAL
2010	\$25,550,033	\$72,966	\$4,205,000	\$31,270	\$29,859,269	4.83%	\$1,221.64
2011	27,482,340	49,648	3,540,000	21,277	31,093,265	5.03%	1,270.67
2012	27,109,164	25,340	2,855,000	10,869	30,000,363	4.58%	1,203.92
2013	26,846,267	0	2,145,000	0	28,991,267	4.22%	1,145.58
2014	26,439,086	0	1,410,000	0	27,849,086	3.64%	1,097.41
2015	27,894,429	0	635,000	0	28,529,429	N/A	1,115.87
2016	26,646,888	0	325,000	0	26,971,888	N/A	1,044.61
2017	26,971,033	0	325,000	0	26,971,033	3.46%	1,028.88
2018	25,716,412	0	0	0	25,716,412	3.28%	970.83
2019	17,202,745	0	0	0	17,202,745	1.09%	648.86

(A) GOVERNMENTAL ACTIVITIES

(B) BUSINESS TYPE ACTIVITIES

Details regarding the City's outstanding debt can be found in the notes to the financial statements. See demographic and economic statistics in table 15 for personal income and population data.

N/A - Information is not available.

COMPUTATION OF DIRECT & OVERLAPPING DEBT

	NET DEBT	CITY OF TEMPLE TERRACE	CITY OF TEMPLE TERRACE AMOUNT
CATEGORY	OUTSTANDING	PERCENT OF DEBT	OF DEBT (A)
DIRECT DEBT			
City of Temple Terrace	\$17,202,745	100.00%	\$17,202,745
OVERLAPPING DEBT			
School Board of Hillsborough County,	900,596,516	1.61%	14,490,339
Hillsborough County, County - Wide Debt Service	986,000,000	1.61%	15,864,456
TOTAL AD VALOREM SUPPORTED DEBT	\$1,886,596,516		30,354,795
TOTAL DIRECT AND OVERLAPPING			\$47,557,540

DEBT RATIOS	PERCENT
Overall Debt to 2019 Taxable Valuation	4.48%
Overall Debt per Capita	\$2,193.11

⁽A) Determined by ratio of valuation of property subject to taxation in the City of Temple Terrace to assessed valuation of property subject to taxation in the overlapping unit.

SCHEDULE OF REVENUE BOND COVERAGE

FISCAL YEAR			NET REVENUE	PRINCIPAL	INTEREST DEBT	TOTAL DEBT	
ENDED	GROSS		AVAILABLE FOR	DEBT SERVICE	SERVICE	SERVICE	
SEPT 30	REVENUE (A)	EXPENSES (B)	DEBT SERVICE	REQUIREMENTS	REQUIREMENTS	REQUIREMENTS	COVERAGE
2010	\$9,013,917	\$4,618,136	\$4,395,781	\$644,587	\$181,099	\$825,686	5.324
2011	9,849,409	4,498,594	5,350,815	674,993	157,644	832,637	6.426
2012	10,199,253	4,635,769	5,350,815	674,993	157,644	832,637	6.619
2013	10,245,855	4,594,292	5,651,563	720,859	107,560	828,419	6.822
2014	10,365,058	4,638,239	5,726,819	735,000	81,363	816,363	7.015
2015	10,627,687	4,854,213	5,773,474	635,000	39,899	674,899	8.555
2016	11,476,512	4,993,152	6,483,360	325,000	13,508	338,508	19.153
2017	12,022,271	5,065,765	6,956,506	325,000	13,507	338,507	20.551
2018	0	0	0	0	0	0	0
2019	0	0	0	0	0	0	0

⁽A) Includes interest earnings

⁽B) Operating expenses exclude depreciation and payments to the City of Tampa

DEMOGRAPHIC STATISTICS

					MEDIAN				
					EDUCATION				
			PER		LEVEL IN				
			CAPITA		YEARS OF		HILLSBOROUGH	STATE OF	
			MONEY		FORMAL	SCHOOL	COUNTY	FLORIDA	UNITED STATES
FISCAL	POPULATION	PERSONAL	INCOME	MEDIAN	SCHOOLING	ENROLLMENT	UNEMPLOYMENT	UNEMPLOYMENT	UNEMPLOYMENT
YEAR	(A)	INCOME	(F)	AGE (E)	(C)	(B)	RATE (D)	RATE (D)	RATE (D)
2010	24,442	\$615,180,698	\$25,169	36.1	14.1	2,663	10.7%	11.0%	9.6%
2011	24,442	617,576,014	25,267	33.3	14.1	2,722	9.6%	10.0%	8.9%
2012	24,919	654,946,077	26,283	33.4	14.1	2,652	7.9%	8.5%	8.1%
2013	25,307	687,059,743	27,149	33.4	14.1	2,574	6.6%	7.2%	7.4%
2014	25,377	765,776,352	30,176	34.5	14.2	2,588	5.8%	6.3%	6.2%
2015	25,567	N/A	N/A	35.2	N/A	2,665	5.1%	5.4%	5.3%
2016	25,820	N/A	N/A	35.2	N/A	2,538	4.4%	4.8%	4.9%
2017	26,214	779,997,570	29,755	35.2	14.2	2,590	3.8%	4.2%	4.4%
2018	26,489	782,988,351	29,559	35.3	13.2	2,602	3.3%	3.6%	3.9%
2019	26,512	N/A	31,236	34.1	N/A	2,890	3.1%	3.2%	3.7%

Source: (A) Budget

- (B) School Board of Hillsborough County
- (C) http://factfinder2.census.gov/faces/tableservices/jsf/pages/productview.xhtml?pid=ACS
- (D) https://stats.bls.gov/data/#unemployment
- (E) https://datausa.io/profile/geo/temple-terrace-fl/
- (F) https://florida.hometownlocator.com/fl/hillsborough/temple-terrace.cfm#demographic

Note:

Specific statistics for per capita income, median age, education level in years of formal schooling, and unemployment rate are available for the City of Temple Terrace only for census years. The Hillsborough County-wide average has been substituted for informational comparisons only. Where noted "N/A", statistical information was not available at this time.

PRINCIPAL TAXPAYERS

2019 **PERCENTAGE** 2010 PERCENTAGE OF 2019 TAXABLE OF TOTAL CITY 2010 TAXABLE TYPE OF **ASSESSED** 2019 **ASSESSED ASSESSED** TOTAL CITY **TAXPAYERS VALUE** 2010 RANK ASSESSED VALUE **BUSINESS RANK VALUE VALUE** 2 River Chase at River Hills **Apartments** \$58,713,700 1 3.39% \$40,395,600 2.84% Verizon Data Services Inc 2 Offices 49,569,630 2.87% 43,944,500 1 3.09% 3 Liberty WS Tampa Fletcher Hotel 37,729,632 2.18% N/A N/A N/A 5 Boardwalk at Morris Bridge **Apartments** 21.942.000 4 1.27% 14.226.100 0.93% Telecom Riverside N/A Offices 20,581,100 5 1.19% N/A N/A TDC Lofters LLC Offices 19,505,700 6 1.13% N/A N/A N/A DAEJAN (formerly AIMCO) 7 13.138.700 6 1.00% Fisherman's Landing **Apartments** 17,624,255 1.02% 8 Bedrock Holdiings II FL LLC **Apartments** 14,050,036 .81% N/A N/A N/A HTA 13020 Telecom LLC Offices 9 .80% N/A 13.791.000 N/A N/A United Dominion Realty Trust DBA Summit West **Apartments** 13,522,561 10 .78% 11,215,900 11 0.79% G&I VI Laurel Oaks LLC **Apartments** N/A N/A N/A 11,794,200 9 0.65% AIMCO Doral Oaks N/A N/A N/A 11,389,000 10 0.80% **Apartments** Osprey Tampa Oaks, LLC Offices N/A N/A N/A 18,963,900 3 1.34% Tampa Bay Office Investors LLC Offices N/A 17,522,500 4 1.23% N/A N/A FAO Tampa LLC Offices N/A N/A N/A 12,256,000 7 0.86% GI Tampa North Realco LLC Hotel N/A N/A N/A 12,190,100 8 0.86% Glenborough Properties Offices N/A N/A N/A 9,186,700 13 0.83% Columbia Temple Terrace Offices N/A N/A N/A 9,269,500 12 0.65% \$267,029,614 N/A TOTAL ALL N/A 15.44% \$225,492,700 15.87%

Source: Hillsborough County Property Appraiser

PRINCIPAL EMPLOYERS IN HILLSBOROUGH COUNTY

		2019	2019	2019 PERCENTAGE OF TOTAL COUNTY	2010	2010	2010 PERCENTAGE OF TOTAL COUNTY
EMPLOYER	TYPE OF BUSINESS	EMPLOYEES	RANK	EMPLOYEES	EMPLOYEES	RANK	EMPLOYEES
Publix Super Markets	Supermarket	22,515	1	3.0%	5,823	7	1.0%
BayCare Health Care Systems	Healthcare	17,000	2	2.3%	N/A	N/A	N/A
Walmart	Retail	18,800	3	2.5%	N/A	N/A	N/A
Verizon Communications	Telecommunications	14,000	4	1.9%	N/A	N/A	N/A
Tampa Electric	Power Company	4,894	5	0.7%	N/A	N/A	N/A
Times Publishing	Print	4,072	6	0.5%	N/A	N/A	N/A
Lakeland Regional	Medical Facility	4,000	7	0.5%	N/A	N/A	N/A
Hillsborough County School District	Public Education	N/A	N/A	N/A	24,700	1	4.1%
HCA West Florida	Medical Facility	N/A	N/A	N/A	N/A	N/A	N/A
MacDill Air Force Base	Central Command HQ	N/A	N/A	N/A	13,300	2	2.2%
Hillsborough County Government	Government	N/A	N/A	N/A	8,871	3	1.5%
Tampa International Airport	International Airport	N/A	N/A	N/A	7,500	4	1.2%
Tampa General Hospital	Medical Facility	N/A	N/A	N/A	6,020	6	1.0%
Bloomin Brands	Restaurant	N/A	N/A	N/A	N/A	N/A	N/A
St. Joseph's Hospital	Medical Facility Entertainment &	N/A	N/A	N/A	4,437	8	0.7%
Busch Gardens	Recreation	N/A	N/A	N/A	3,926	11	0.6%
University of South Florida James A. Haley Veterans Hospital	Education	N/A	N/A	N/A	6,151	5	1.0%
5900	Medical Facility	N/A	N/A	N/A	4,100	9	0.7%
U.S. Postal Service	Government Service	N/A	N/A	N/A	3,060	14	0.5%_
TOTAL PRINCIPAL EMPLOYERS	ALL	N/A	N/A	N/A	87,888	N/A	14.5%

^{*} Hillsborough County Total Labor Force 2019

751,821

605,536

https://fred.stlouisfed.org/series/FLHILL7LFN

^{*} Hillsborough County Total Labor Force 2010

PRINCIPAL UTILITY CUSTOMERS

			2019	2019		2010	2010
		2019	CONSUMPTION IN	PERCENTAGE OF	2010	CONSUMPTION IN	PERCENTAGE OF
CUSTOMER	CLASSIFICATION	RANK	GALLONS	CONSUMPTION	RANK	GALLONS	CONSUMPTION
The Falls (Arbors at Fletcher Island)	Apartments	1	26,245,760	1.92%	8	11,898,700	1.0%
Lamplighter	Mobile Home Park	2	21,033,800	1.54%	3	25,917,200	2.2%
Meadowood Condominiums Inc.	Apartments	3	19,902,256	1.46%	4	20,471,000	1.8%
Verizon Data Services	Commercial	4	16,070,760	1.18%	1	43,250,500	3.7%
The Park At Valenza-Riverchase	Apartments	5	15,733,527	1.15%	N/A	N/A	N/A
Southern Cove Apartments	Apartments	6	14,644,749	1.07%	N/A	N/A	N/A
The Preserve at Temple Terrace	Apartments	7	14,000,855	1.03%	5	19,808,480	1.7%
The Park At Valenza-TT HWY	Apartments	8	13,424,596	0.98%	N/A	N/A	N/A
JMJ Doral Oaks LLC	Apartments	9	13,301,200	0.97%	N/A	N/A	N/A
Victoria Terrace Homeowners	Apartments	10	12,094,600	0.89%	7	11,998,400	1.0%
United Dom/Summit West	Apartments	N/A	N/A	N/A	9	10,259,880	0.9%
Riverchase	Apartments	N/A	N/A	N/A	2	28,500,310	2.4%
Cameo Development	Apartments	N/A	N/A	N/A	6	15,672,500	1.3%
Laurel Oaks	Apartments	N/A	N/A	N/A	10	10,182,200	0.9%
TOTAL WATER AND SEWER							
CONSUMPTION BILLED	N/A	N/A	199,458,794	N/A	N/A	198,050,170	N/A

^{*} Total Water Consumption Billed 2019

1,364,468,511

1,167,703,000

Note:

Information was calculated for the top ten utility customers for each listed year. In places where N/A is listed, the customer was not in the top ten for that Fiscal Year.

^{*} Total Water Consumption Billed 2010

Operating Information

FULL-TIME EQUIVALENT CITY EMPLOYEES BY FUNCTION

FUNCTION	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
General Government—Legislative	3.50	3.50	3.50	3.50	3.50	3.50	3.50	3.50	3.50	3.50
General Government—Executive	3.20	3.20	3.20	3.20	3.20	3.20	3.20	3.00	3.00	3.00
General Government—Human Resources	3.50	3.50	3.50	3.50	3.50	3.50	3.50	4.00	4.00	4.00
General Government—Information Technology	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
General Government—Finance	6.15	6.09	5.89	5.89	5.89	5.49	5.89	5.89	5.89	5.45
General Government—Community Development	10.00	10.00	9.00	8.00	8.00	7.00	8.00	7.00	7.00	7.00
General Government—Legal	0	0	0	0	0	0	0	2.00	2.00	2.00
TOTAL GENERAL GOVERNMENT	29.35	29.35	29.29	28.09	27.09	27.09	25.69	27.09	28.39	27.95
Public Safety—Code Compliance	4.50	4.50	4.50	4.12	4.12	4.12	4.12	4.12	4.96	5.00
Public Safety—Police Officers	54.00	52.00	53.00	52.00	52.00	54	53.00	53.00	55.00	53.00
Public Safety—Civilians-Police	21.63	24.63	23.63	22.63	22.63	21.63	19.63	18.00	18.00	18.00
Public Safety—Firefighters and Officers	49.50	50.00	50.00	50.00	50.00	50.00	50.00	50.00	51.00	50.00
Public Safety—Civilians-Fire	7.00	7.00	7.00	7.08	7.58	7.33	7.08	7.08	7.08	6.50
TOTAL PUBLIC SAFETY	136.63	138.13	138.13	135.83	136.33	137.08	133.83	132.20	136.04	132.50
Public Works—Administration*	3.50	3.50	4.25	4.75	5.00	4.00	4.00	4.00	5.00	2.10
Public Works—Streets Maintenance	7.20	6.15	6.15	5.15	5.15	5.15	5.15	5.15	4.15	10.00
Public Works—Facility Maintenance	4.65	3.65	3.65	2.65	2.65	2.65	2.65	2.65	2.50	1.00
Public Works—Engineering	3.50	3.50	3.25	1.85	1.85	1.85	1.85	1.85	2.85	0.00
TOTAL PUBLIC WORKS	18.85	16.80	17.30	14.40	14.65	13.65	13.65	13.65	14.50	23.10
ECONOMIC DEVELOPMENT	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00
Culture & Recreation—Library	12.53	12.53	12.53	12.50	12.50	12.50	12.50	12.50	12.50	12.50
Culture & Recreation—Parks & Rec.	55.58	54.48	54.71	53.44	53.44	53.44	53.44	53.44	43.44	42.44
TOTAL CULTURE & RECREATION	68.11	67.01	67.24	65.94	65.94	65.94	65.94	65.94	55.94	54.94
Physical Environment—Finance: Utility Services	8.65	8.65	7.46	7.16	7.16	7.16	7.56	7.56	7.56	8.55
Physical Environment—PW: Water	15.15	15.15	14.45	14.55	14.55	14.55	16.70	17.70	17.70	17.30
Physical Environment—PW: Sewer	10.60	10.60	10.40	9.30	9.30	9.30	9.30	8.30	8.30	8.60
Physical Environment—PW: Renewal & Replacement	3.15	3.15	3.15	2.15	2.15	2.15	2.15	2.15	2.15	0.00
Physical Environment—Sanitation	17.60	16.65	15.55	14.70	14.70	14.70	14.70	14.70	13.70	14.00
Physical Environment—Parks and Grounds Maintenance	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	10.00	0.00
TOTAL PHYSICAL ENVIRONMENT	55.15	54.20	51.01	47.86	47.86	47.86	50.41	50.41	59.41	48.45
INTERNAL SERVICE-FLEET MAINTENANCE	4.15	4.15	4.65	4.40	4.15	4.15	4.15	4.15	4.15	5.00
TOTAL	312.24	309.64	307.62	296.52	297.02	296.77	294.67	294.44	299.43	292.94

Source: City Annual Budget *Moved from Internal Services Fund - Central Warehouse to Public Works Administration in October 2007

CAPITAL ASSET STATISTICS BY FUNCTION

FUNCTION:	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Area: Land (square miles)	7.30	7.36	7.36	7.38	7.39	7.39	7.43	7.45	7.53	7.53
Public Safety—Police Stations	1	1	1	1	1	1	1	1	1	1
Public Safety—Fire Stations	2	2	2	2	2	2	2	2	2	2
Streets & Drainage—Paved streets (miles)	75.56	76.25	76.13	76.13	76.13	78.88	78.52	78.52	78.52	78.52
Streets & Drainage—Unimproved streets (miles)	0.07	0.07	0.41	0.07	0.07	0.32	0.32	0.32	0.32	0.32
Streets & Drainage—Street Lights (number)	2,725	2,725	2,725	2,789	2,789	2,800	2,800	2,800	2,800	2,800
Streets & Drainage—Storm Sewers (miles)	27.11	27.11	28.00	36.70	36.70	36.70	36.70	36.70	36.70	36.70
Culture & Rec.—Library Branches	1	1	1	1	1	1	1	1	1	1
Culture & Rec.—Library Holdings	102,010	102,010	98,500	98,061	98,061	94,700	94,700	94,700	96,991	96,991
Parks & Rec.—Recreation Centers	2	2	2	2	2	2	2	2	2	2
Parks & Rec.—Fitness Center	1	1	1	1	1	1	1	1	1	1
Parks & Rec.—Parks facilities	27	27	28	28	28	28	28	28	28	28
Parks & Rec.—Parks acreage	413.52	413.52	416.34	417.67	417.84	419.50	419.50	419.50	419.50	419.50
Parks & Rec.—Playgrounds	9	9	9	10	10	10	10	10	10	10
Parks & Rec.—Softball diamonds	3	3	3	2	2	3	3	3	3	3
Parks & Rec.—Tennis courts	15	15	15	14	14	14	14	14	14	14
Parks & Rec.—Basketball courts	6	6	6	6	6	6	6	6	6	6
Parks & Rec.—Soccer fields	9	9	9	8	8	8	8	8	8	8
Parks & Rec.—Racquetball/Handball courts	6	6	6	6	6	6	6	6	6	6
Parks & Rec.—Swimming Pools	5	5	5	5	5	5	5	5	5	5
Parks & Rec.—Baseball fields	10	10	10	10	10	10	10	10	10	10
Parks & Rec.—Football fields	0	0	1	0	0	0	0	0	0	0
Sanitary Sewers—Sewer mains (miles)	94.67	94.67	94.75	98.34	97.78	94.78	102.88	102.88	102.88	102.88
Sanitary Sewers-Equivalent Connections	11,655	11,655	11,727	11,743	7,047*	7,053*	7,055	7,055	9,881	9,881
Sanitary Sewers-Lift Stations	30	30	30	30	30	30	30	30	30	30
Sanitary Sewers—Force main (feet)	152,605	152,780	152,915	159,613	152,950	152,950	152,950	152,950	152,950	152,950
Sanitary Sewers—Gravity main (feet)	347,275	347,325	347,410	359,638	347,450	347,450	347,450	347,450	414,374	414,374
Water—Mains (miles)	121.00	121.00	121.30	123.75	123.50	123.50	123.75	123.75	123.75	123.75
Water—Equivalent Connections	12,137	12,137	12,263	12,288	10,050*	10,052*	10,100	10,100	10,248	10,248
Water—Wells	10	10	10	10	10	10	10	10	10	10
Water—Fire Hydrants: Inside City	643	645	645	648	648	649	649	649	669	669
Water—Fire Hydrants: Extended Service Area	211	211	218	220	220	218	218	218	224	224

^{*} Changed from equivalent connections to actual connections in 2013-14.

OPERATING INDICATORS BY FUNCTION

FUNCTION:	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Public Safety—Police: Calls for service	33829	32890	33425	36027	36376	28488	27,152	27,339	25741	31,345
Public Safety—Police: Traffic citations	5,522	5,049	5,275	3968	2967	2316	1,874	2065	1129	2,673
Public Safety—Police: Traffic accidents	522	498	477	446	490	469	449	496	421	476
Public Safety—Police: Boating citations	153	32	16	11	8	7	7	10	10	2
Public Safety—Police: Part I cases reported	1,028	826	802	714	821	884	826	771	636	664
Public Safety—Police: Part II cases reported	1,094	910	1,055	856	869	821	820	838	585	689
Public Safety—Police: 911 calls	9,180	11,517	12,553	12,225	13,300	14,600	16,643	17225	11403	11,531
Public Safety—Fire: Fire incidents	2939	3205	3020	2939	3097	3529	3634	3411	3992	3,818
Public Safety—Fire: Medical incidents	1514	1397	1507	1547	2,250	2057	2262	2236	2864	2158
Public Safety—Fire: Medical transports	1709	1900	1,723	1,740	1,900	1,993	1,985	,1,950	2,000	2,147
Community Devel.—Value of permits issued (in millions)	\$23.87	\$23.23	\$24.25	\$38.54	\$35.86	\$45.24	\$40.27	\$47.29	\$29.96	\$50.00
Streets & Drainage—Linear feet sidewalk repaired/replaced	622	12,658	32,964	11,162	6,667	6,667	6,667	6,667	732	732
Streets & Drainage—Linear feet of curbing replaced	285	202	326	680	200	200	200	200	60	60
Streets & Drainage—Curb miles swept	441	467	694	836	650	650	650	650	999	999
Culture & Rec.—Library service hours	2,564	2,604	2,600	2,612	2,600	2,600	2,591	2,591	2,561	2,602
Culture & Rec.—Library Internet users	98,044	70,440	76,195	73,755	72,000	70,500	54,765	54,765	51,572	51,356
Culture & Rec.—Library Circulation per year	340,431	372,983	454,914	450,965	426,900	378,510	394,910	394,910	320,773	347,313
Culture & Rec.—Library card holders	68,096	35,940	37,989	48,942	44,067	47,000	47,080	47,080	46,729	49,556
Parks & Rec.—Summer youth participants	280	183	277	277	275	275	257	275	275	225
Parks & Rec.—After school participants	160	132	159	131	130	130	152	130	150	471
Parks & Rec.—Open swim visitors	55,000	43,149	36,874	30,087	32,000	35,125	28,626	28,000	28,000	6,402
Parks & Rec.—Senior center annual participants	11,452	11,536	11,835	12,913	12,466	12,000	12,356	12,784	13,000	13,610
Parks & Rec.—Special interest class participants	3,000	4,584	7,901	9,156	10,554	11,500	11,756	11,720	12,500	5,872
Parks & Rec.—Fitness Participants	0	0	0	0	0	0	0	0	0	42,094
Sanitary Sewers-Number of customers	6,363	6,368	6,381	6,402	6,430	6,430	6,450	6,500	6,600	9,849
Sanitary Sewers—Gallons wastewater pumped (millions)	720	716	726	714	725	725	754	754	794	783
Water—Number of meters in system	9,835	9,869	9,895	9,930	10,050	10,050	10,078	10,100	10,100	10,217
Water-Number of meters in system Gallons raw water										
pumped (millions)	1,350	1,364	1,346	1,255	1,375	1,272	1302	1422	1452	1,122
Sanitation—Tons of commercial waste collected	5,985	5,726	5,881	5,926	6,000	6,200	6,845	6,386	7,000	7,787
Sanitation—Tons of residential waste collected	5,590	5,551	5,347	5,359	5,600	6,001	6,595	6,061	6,080	5,422
Sanitation—Tons of special trash pickup collected	438	350	193	300	325	331	750	738	1,900	2,130
Fleet Maintenance-Number of vehicles/equipment	208	205	203	206	210	205	205	205	211	211
Fleet Maintenance—Repair orders completed	2,498	2,754	2,276	2,508	2,471	1,245	2,400	2,400	1,600	1,600
Fleet Maintenance—Preventive maintenance orders	355	281	283	289	318	167	410	410	103	103

WATER AND SEWER FUND STATISTICAL DATA

Water and Sewer Revenue and Expenses

	# OF EQUIVALENT	# OF EQUIVALENT	TOTAL				NET INCOME BEFORE
FISCAL	WATER	SEWER	OPERATING	OPERATING	NON-	NON-OPERATING	TRANSFERS &
YEAR	CONNECTIONS	CONNECTIONS	REVENUE	EXPENSES	REVENUE	EXPENSES	SPECIAL ITEMS
2010	12,137	11,655	\$8,880,252	\$9,309,487	\$175,018	\$217,413	\$-471,630
2011	12,145	11,657	9,798,141	9,614,816	52,741	193,788	42,278
2012	12,263	11,727	10,111,117	10,137,498	88,136	167,901	-106,146
2013	12,288	11,743	10,250,778	9,592,222	-4,754	209,862	443,940
2014	10,050	7,047	10,322,234	9,557,947	44,763	83,191	725,859
2015	10,055	7,055	10,573,064	10,127,790	58,501	56,497	447,278
2016	10,065	7,100	11,452,554	10,122,651	23,958	26,391	1,327,470
2017	10,096	9,664	12,022,271	10,060,956	44,627	14,890	1,991,052
2018	10,128	9,726	12,295,439	10,516,359	100,315	2,293	1,877,102
2019	10,034	9,866	12,697,226	11,776,246	165,716	1,223	1,085,474

Water and Sewer Impact Fees

FISCAL YEAR	WATER IMPACT FEES	SEWER IMPACT FEES	TOTAL IMPACT FEES
2010	\$35,409	\$13,200	\$48,609
2011	3,181	1,200	4,381
2012	82,891	15,200	98,091
2013	111,980	26,600	138,580
2014	24,232	211,200	235,432
2015	860,371	7,200	867,571
2016	225,728	45,200	270,928
2017	39,175	8,800	47,975
2018	122,790	2,400	125,190
2019	260,089	60,000	320,089

WATER PRODUCTION DATA

FISCAL YEAR	YEARLY TOTAL	MONTHLY PEAK	MONTHLY AVERAGE	DAILY PEAK	DAILY AVERAGE	RAINFALL (INCHES)
2010	1,167.7	129.3	97.3	5.7	3.2	53.87
2011	1,225.2	122.3	102.1	4.8	3.3	56.23
2012	1,199.4	116.2	100.0	4.7	3.3	62.39
2013	1,147.2	103.6	95.6	3.8	3.2	65.32
2014	1,131.2	104.3	94.2	4.8	3.1	61.42
2015	1,180.3	108.1	98.8	5.1	3.2	75.62
2016	1,034.5	100.5	86.2	4.8	2.9	70.73
2017	1,091.3	101.2	90.9	4.8	3.0	45.39
2018	1,296.7	117.1	108.1	5.0	3.6	89.37
2019	1,335.1	128.6	111.25	5.8	3.7	57.9

^{*}Data is presented in millions of gallons.

COMPLIANCE SECTION

Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters based on an audit of Basic Financial Statements Performed in accordance with Government Auditing Standards

Independent Auditor's Management Letter

Independent Accountant's report



INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Honorable Mayor and Members of the City Council City of Temple Terrace, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund of the City of Temple Terrace, Florida (the City) as of and for the fiscal year ended September 30, 2019, and the related notes to the financial statements, which collectively comprise the City's basic financial statements, and have issued our report thereon dated April 28, 2020.

Internal Control over Financial Reporting

Management of the City is responsible for establishing and maintaining effective internal control over financial reporting. In planning and performing our audit of the financial statements, we considered the City's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. Accordingly, we do not express an opinion on the effectiveness of the City's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The Honorable Mayor and Members of the City Council City of Temple Terrace, Florida

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the City's basic financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Pursuant to the provisions of Chapter 10.550, *Rules of the Auditor General*, we reported certain matters to management of the City in a separate management letter and Independent Accountant's Report dated April 28, 2020.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

MSL, P.A.

Certified Public Accountants

Tampa, Florida April 28, 2020



INDEPENDENT AUDITOR'S MANAGEMENT LETTER

Honorable Mayor and Members of the City Council City of Temple Terrace, Florida

Report on Financial Statements

We have audited the financial statements of the City of Temple Terrace, Florida (the City) as of and for the fiscal year ended September 30, 2019, and have issued our report thereon dated April 28, 2020.

Auditor's Responsibility

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States; and Chapter 10.550, *Rules of the Auditor General*.

Other Reporting Requirements

We have also issued our Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*, and Independent Accountant's Report on an examination conducted in accordance with AICPA *Professional Standards*, AT-C Section 315, regarding compliance requirements in accordance with Chapter 10.550, *Rules of the Auditor General*. Disclosures in those reports, which are dated April 28, 2020, should be considered in conjunction with this management letter.

Prior Audit Findings

Section 10.554(1)(i)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial report. Corrective actions have been taken to address findings and recommendations made in the preceding financial audit report.

Official Title and Legal Authority

Section 10.554(1)(i)4., *Rules of the Auditor General*, requires that the name or official title and legal authority for the primary government and each component unit of the reporting entity be disclosed in this management letter, unless disclosed in the notes to the financial statements. The legal authority is disclosed in the notes to the financial statements.

Financial Condition and Management

Sections 10.554(1)(i)5.a. and 10.556(7), *Rules of the Auditor General*, require that we apply appropriate procedures and report the results of our determination as to whether or not the City has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and identification of the specific conditions met. In connection with our audit, we determined that the City did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Honorable Mayor and Members of the City Council City of Temple Terrace, Florida

Financial Condition and Management (Continued)

Pursuant to Sections 10.554(1)(i)5.b. and 10.556(8), *Rules of the Auditor General*, we applied financial condition assessment procedures. It is management's responsibility to monitor the City's financial condition, and our financial condition assessment was based, in part, on representations made by management and the review of financial information provided by the same. The assessment was prepared as of fiscal year-end.

Section 10.554(1)(i)2., *Rules of the Auditor General*, requires that we address in the management letter any recommendations to improve financial management. In connection with our audit, did not have any such recommendations.

Additional Matter

Section 10.554(1)(i)3., *Rules of the Auditor General*, requires that we address noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but which warrants the attention of those charged with governance. In conjunction with our audit, we did not have any such findings.

Purpose of this Letter

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, federal and other granting agencies, the City Council members, and applicable management and is not intended to be, and should not be, used by anyone other than these specified parties.

MSL, P.A.

Certified Public Accountants

Tampa, Florida April 28, 2020



INDEPENDENT ACCOUNTANT'S REPORT

Honorable Mayor and Members of the City Council City of Temple Terrace, Florida

We have examined the City of Temple Terrace, Florida's (the City) compliance with the requirements of Section 218.415, Florida Statutes, during the fiscal year ended September 30, 2019. Management is responsible for the City's compliance with those requirements. Our responsibility is to express an opinion on the City's compliance based on our examination.

Our examination was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. Those standards require that we plan and perform the examination to obtain reasonable assurance about whether the City complied with those requirements. An examination involves performing procedures to obtain evidence about the City's compliance with those requirements. The nature, timing, and extent of the procedures selected depend on our judgment, including an assessment of the risks of noncompliance, whether due to fraud or error. We believe that the evidence we obtained is sufficient and appropriate to provide a reasonable basis for our opinion. Our examination does not provide a legal determination on the City's compliance with specified requirements.

In our opinion, the City complied, in all material respects, with the aforementioned requirements for the fiscal year ended September 30, 2019.

MSL, P.A.

Certified Public Accountants

Tampa, Florida April 28, 2020