

Annual Financial Report

CITY OF OCOEE, FL



FISCAL YEAR ENDED

September 30, 2020

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City of Ocoee, Florida
Financial Report
For The Year Ended September 30, 2020

Prepared by: City of Ocoee Finance Department

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Introductory Section

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Mayor
Rusty Johnson

Commissioners
Larry Brinson, Sr.
District 1

Rosemary Wilsen
District 2

Richard Firstner
District 3

George Oliver III
District 4

City Manager
Robert D. Frank

May 11, 2021

To the Honorable Mayor and City Commission and Citizens of the City of Ocoee, Florida:

The **Annual Financial Report (AFR) of the City of Ocoee, Florida** for the year ended September 30, 2020 is submitted herewith pursuant to Article III, Section 11 of the City Charter, Florida Statutes Chapter 11, Section 45, and Chapter 10.550 of the Rules of the Auditor General of the State of Florida. State law requires that all general-purpose local governments publish a complete set of financial statements presented in conformity with accounting principles generally accepted in the United States of America, and that they be audited in accordance with auditing standards generally accepted in the United States of America by a firm of licensed certified public accountants.

The Annual Financial Report was compiled by the staff of the Finance Department. Management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the City of Ocoee has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the City of Ocoee's financial statements in conformity with Generally Accepted Accounting Principles (GAAP). Because the cost of internal controls should not outweigh their benefits, the City of Ocoee's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects. We encourage readers to consider information provided in the Management Discussion and Analysis (p. 3-14) in conjunction with the information provided in this Transmittal.

The City of Ocoee's financial statements have been audited by McDirmit, Davis, LLC, a firm of licensed certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of the City of Ocoee for the fiscal year ended September 30, 2020 are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unmodified opinion that the City of Ocoee's financial statements for the fiscal year ended September 30, 2020, are fairly presented in conformity with accounting principles generally accepted in the United States of America. The independent auditor's report is presented as the first component of the financial section of this report.



Profile of the Government

Mayor

Rusty Johnson

Commissioners

Larry Brinson, Sr.
District 1

Rosemary Wilsen
District 2

Richard Firstner
District 3

George Oliver III
District 4

City Manager

Robert D. Frank

The City of Ocoee is a municipal corporation of the State of Florida operating under a commission/manager form of government. Located in Central Florida, approximately 14 miles west of Orlando, the City of Ocoee encompasses 16.16 square miles. Ocoee is home to approximately 49,781 residents.

Ocoee is conveniently situated along several of central Florida's major highways, such as Florida's Turnpike, SR 408, SR 50, and SR 429. Over the next several years the northern leg of SR 429 will be extended north to intersect with Interstate 4 near Sanford to form a major by-pass route west of Orlando. Downtown Orlando, including many tourist attractions and major employers, is an easy 15 minute drive from central Ocoee. Residents and visitors to Ocoee are within a days' drive from four major cruise ports, several international and regional airports, and Florida's award winning beaches. Contributing to Ocoee's appeal as a livable workable city are its many recreational opportunities, excellent schools, major hospital and county operated public library.

The City is empowered to levy a property tax on real estate and personal properties within its city limits. The City commission, comprised of the Mayor and four commissioners, is the governing body of the City. The City Manager is appointed by the commission and is responsible for implementing policies adopted by the commission and managing employees and the daily operations of the city government. The financial reporting entity, the City of Ocoee, includes all funds of the primary government and activity for the Community Redevelopment Agency (CRA). The CRA was created in 2006 and is reported as a special revenue fund. Additional information can be found in Note 1 of the notes to the basic financial statements.

The fiscal operating year for the City is October 1st through September 30th. The City Manager submits an annual budget to the city commission by the first day of August for the ensuing year for the general fund, CRA fund, impact fee special revenue funds and enterprise funds. Public hearings are held as required by the Truth in Millage Act (TRIM) prior to adoption of the millage rate and budget by the commission. Budgetary control over expenditures is at the department level. Commission approval is required to adjust the bottom line of a department. A budget to actual comparison for the general fund is provided on pages 20-21.

The provision of services such as police, fire rescue, municipal water and wastewater services, storm water management, and solid waste collection and disposal is an important aspect of Ocoee's growth management. Ocoee continues to expand and improve its wastewater and water facilities to keep pace with the City's growth, and to meet state concurrency requirements through an aggressive capital improvements program.

In 2020, commercial growth continued its steady pace. With more than 100,000 square feet, West Oaks Self Storage offers office, retail space and climate-controlled storage space. Vermeer Trinity's SE and Caribbean Headquarters provides retail, office and warehouse space covering more than 65,000 square feet. In addition, the City looks forward to welcoming several new restaurants including Tijuana Flats, Sonny's Barbecue, and Mr. and Mrs. Crab



The city's residential developments continue to expand. Located on Tomyne Boulevard, the new Inspiration Town Center includes 90 townhomes and four office and retail buildings. Arden Park North expanded its footprint with 366 new residential lots. And, a total of 364 new town homes are laying their foundation in Ocoee including Arden Landing, formerly known as Ciara Place, Greens at Forest Lake, and Prairie Meadows.

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Factors affecting Financial Condition

Local economy. The City is primarily a residential and retail area with a moderate amount of light industry and commercial business. The City's total assessed valuation for real and personal property increased 12% from the prior year indicating property values are continuing to increase in the City. The City's population has increased 40% from that of ten years ago. Local indicators point to a continued trend of growth as the City continues to work with builders, developers and residents for both commercial and residential development. The unemployment rate for Ocoee at September 30, 2020 was 7.9% which was consistent with the state's unemployment rate at 7.6% and the national unemployment rate of 7.9%. The City is home to several major employers- Orlando Health Hospital, Super Wal-Mart, Florida Auto Auction, Orange County Public Schools, Westgate Resorts, Sysco Foods, and the Orange County Tax Collector. Located in the West Oaks Mall, the Tax Collector's Ocoee Branch is the largest in the State of Florida.

Long-term financial planning The City maintained a moderate property tax rate of 5.25 mills during fiscal year 2020 (tax year 2019). The maximum millage rate that can be levied is 10 mills. Projections for budgeted revenues remained conservative, particularly in the fees generated by building/construction areas. An increase in recurring revenues off-set the budgeted millage rate.

The City annually updates and adopts a 5-year Capital Improvements Plan (CIP). The CIP is a multi-year prioritized schedule of improvements that lists each capital improvement by year it is intended to be purchased or commenced; the amount to be spent per year; and, the method of financing such improvement. Each year prior to the annual budget process the CIP is reviewed to ensure incorporation of all necessary capital improvements. The CIP is not a fixed document but a flexible, evolutionary document that may change to reflect changing priorities, opportunities, costs, or different financing approaches.

Relevant Financial Policies. The City had no significant or material changes in financial policy and all required debt service payments of principal and interest were met.

Major Initiatives.

Improving transportation is a major focus for the City. Staff maintains and updates annually a master plan that identifies transportation projects and potential funding to implement the projects. During 2019-2020 the City moved forward with several of the projects identified in the Transportation Master Plan, including the following:

- The City, in partnership with Orange County, commenced construction on improvements to the Fullers Cross Road/Ocoee Apopka Road intersection. Construction is expected to be completed in 2021.
- Identified in the Complete Streets Study for SR 438, the City partnered with CFX to design an 8-12' shared pathway along Franklin Street from SR 429 to Bowness Avenue. Construction will commence in 2021.

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- The City in partnership with the CRA partnered to update the conceptual plan to improve pedestrian and bicycle facilities along Bluford Avenue from Orlando Avenue to Old Winter Garden Road to include a possible roundabout at the Bluford Avenue and Geneva Street intersection . Engineering is expected to get underway in 2021.

- The City entered into an agreement with the West Orange Healthcare District to draft the Healthy West Orange Trails Master Plan. The Trails Master Plan identifies existing and future trails for the County, Oakland, Winter Garden, Windermere, Gotha, and Ocoee.

In keeping with the city’s Downtown Master Plan, the design and engineering for City Hall, Oakland Avenue improvements, and the Downtown Stormwater Park were completed and construction for each of these projects will be initiated in 2021. The Parks and Recreation Department initiated construction on improvements at Montgomery Park, which includes a new playground and the City’s first dog park. The new park improvements will be completed in early 2021.

To aid potential developers in visioning the City’s improvement goals, the City’s Urban Design Studio worked with potential developers to prepare design concepts. This activity is leading to the redevelopment of some of our older buildings, as well as, commitments to build new construction consistent with other downtown expansion, created and approved by City staff.

Fifty West is the City’s Redevelopment District, centered on SR 50 between SR 429 and Clarke Road. During 2020 the CRA, in partnership with the City and FDOT, completed the median landscape improvement project of SR 50 between SR 429 and Good Homes Road. This major beautification project enhanced over three miles of SR 50.

The Fifty West Redevelopment District has seen increasing success since its inception in 2006, realizing an 120% increase in taxable property values and increase of 258% in increment revenue over the past five years. New businesses are locating to the area while existing establishments are refurbishing the buildings. In 2020, 24 new business opened within the Redevelopment District. New construction is underway including Phase II of the Ocoee Corners and City Center West Orange. Once completed, City Center West Orange will be the largest mix-use center in the city.

Awards and Acknowledgements.

On February 18, 2020 the Florida Department of Health presented the City with the designation as a “Healthy Community Champion”. This designation was given based on our policies, programs, and projects that promote healthy lifestyles. The City also received the Outstanding Development Award for its Lakefront Park Phase I Development by the Florida Planning and Zoning Association (FPZA). This award recognized the City for its commitment to implementing their Downtown Master Plan as demonstrated by expanding the Lakeshore Center and other significant improvements made to Lakefront Park and the historic Withers-Maguire House.

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Ocoee for its CAFR for the fiscal year ended September 30, 2019. This was the thirtieth consecutive year that the government has received this prestigious award. In order to be awarded a Certificate of Achievement, the government must publish an easily readable and

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Rosemary Wilsen
District 2

Richard Firstner
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George Oliver III
District 4

City Manager
Robert D. Frank



efficiently organized CAFR. This report satisfied both GAAP and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current CAFR continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

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Rosemary Wilsen
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Richard Firstner
District 3

George Oliver III
District 4

City Manager
Robert D. Frank

Robert D. Frank, MPA
City Manager

Rebecca Roberts, CPA
Finance Director



Government Finance Officers Association

Certificate of
Achievement
for Excellence
in Financial
Reporting

Presented to

**City of Ocoee
Florida**

For its Comprehensive Annual
Financial Report
For the Fiscal Year Ended

September 30, 2019

Christopher P. Morill

Executive Director/CEO

CITY OF OCOEE, FLORIDA

LIST OF PRINCIPAL OFFICIALS

September 30, 2020

ELECTED OFFICIALS

MAYOR

COMMISSIONER- District 1

COMMISSIONER- District 2

COMMISSIONER- District 3

COMMISSIONER- District 4

Leon "Rusty" Johnson

Larry Brinson, Sr.

Rosemary Wilsen

Richard Firstner

George Oliver

STAFF

CITY MANAGER

ASSISTANT CITY MANAGER

CITY CLERK

FINANCE DIRECTOR

POLICE CHIEF

FIRE CHIEF

PUBLIC WORKS DIRECTOR

CITY ENGINEER

HUMAN RESOURCES/RISK MANAGEMENT DIRECTOR

UTILITIES DIRECTOR

PARKS AND RECREATION DIRECTOR

SUPPORT SERVICES DIRECTOR

Robert Frank

Craig Shadrix

Melanie Sibbitt

Rebecca Roberts

Charles Brown

John Miller

Steve Krug

Richard Campanale

V. Gene Williford

Charles Smith

Mark Johnson

J. Allison Butler

LEGAL COUNSEL

Scott Cookson, Esq.

Shuffield, Lowman, and Wilson, P.A.

FINANCIAL ADVISOR

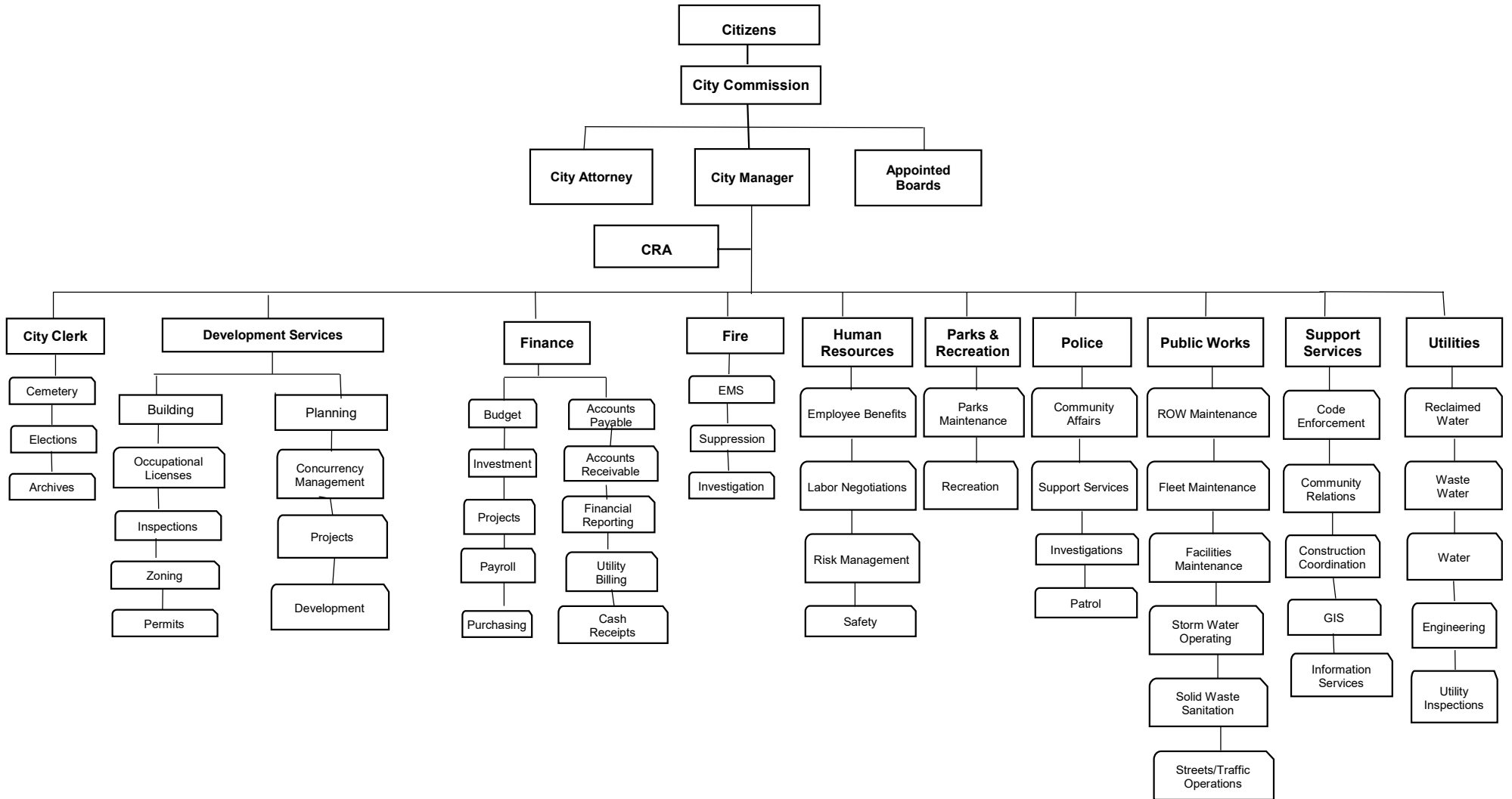
Mark Galvin

Hilltop Securities, Inc.

AUDITORS

McDimit Davis, LLC

City of Ocoee
 Organizational Chart
 Fiscal Year 2020



Financial Section

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INDEPENDENT AUDITOR'S REPORT

Honorable Mayor and City Commissioners
City of Ocoee, Florida

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the *City of Ocoee, Florida*, as of and for the year ended September 30, 2020, and the related notes to the financial statements, which collectively comprise the City's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

City of Ocoee's management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America, this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness accounting policies used and significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Ocoee, Florida, as of September 30, 2020, and the respective changes in financial position and, where applicable, cash flows thereof and the respective budgetary comparison for the general fund and road impact fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America, require that the management's discussion and analysis and the pension and other postemployment benefits disclosures on pages 3 through 14 and 65 through 73 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Ocoee, Florida's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements and schedules, and statistical section are presented for purposes of additional analysis and are not a required part of the financial statements.

The combining and individual nonmajor fund financial statements and schedules are the responsibility of management and were derived from and related directly to the underlying accounting and other records used to prepare the financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements taken as a whole.

The introductory section and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued a report dated May 11, 2021 on our consideration of the *City of Ocoee, Florida's* internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the result of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering City of Ocoee's internal control over financial reporting and compliance.

McDiarmid Davis

Orlando, Florida
May 11, 2021

MANAGEMENT'S DISCUSSION AND ANALYSIS

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This narrative overview and analysis of the financial activities of the City of Ocoee for the fiscal year ended September 30, 2020 is designed to assist the reader in a) focusing on significant financial issues, b) providing an overview of the City's financial activity, c) identifying changes in the City's financial position, d) identifying any material deviations from the approved budget, and e) identifying individual fund issues or concerns. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found on pages iii-vi of this report.

Financial Highlights

- The assets and deferred outflows of resources of the City of Ocoee exceeded its liabilities and deferred inflows at the close of the most recent fiscal year by \$222,906,114 (*net position*). Of this amount, \$58,144,206 (*unrestricted net position*) may be used to meet the government's ongoing obligations to citizens and creditors.
- The government's total net position increased by \$7,644,076 or 3.6%.
- As of the close of the current fiscal year, the City of Ocoee's governmental funds reported combined ending fund balances of \$59,744,400. Approximately 32% of this total amount, \$18,962,045 is available for spending at the government's discretion (*unassigned fund balance*).
- At the end of the current fiscal year, unassigned fund balance for the general fund was \$19,506,824, or 46% of total general fund expenditures.
- The City of Ocoee's total debt decreased by \$3,606,407 (5.1%) during the current fiscal year.

Using this Annual Report

The financial statement's focus is on both the City as a whole (government-wide) and on the major individual funds. Both perspectives (government-wide and major fund) allow the user to address relevant questions, broaden a basis for comparison (year to year or government to government) and enhance the City's accountability.

This discussion and analysis are intended to serve as an introduction to the City of Ocoee's basic financial statements, which are comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-Wide Financial Statements

The *government-wide financial statements* are designed to provide readers with a broad overview of the City of Ocoee's finances, in a manner similar to a private-sector business.

The *statement of net position* presents information on all of the City of Ocoee's assets, liabilities and deferred inflows/outflows of resources, with the difference reported as *net position*. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the City of Ocoee is improving or deteriorating.

The *statement of activities* presents information showing how the government's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the City of Ocoee that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the City of Ocoee include general government, public safety, physical environment, and culture and recreation. The business-type activities of the City of Ocoee include Water and Wastewater, Solid Waste, and Stormwater.

The government-wide financial statements include only the City of Ocoee itself (known as the *primary government*) and one blended component unit (The City of Ocoee Community Redevelopment Trust Fund). The Water and Wastewater fund, Solid Waste fund, and the Stormwater fund function as departments of the City of Ocoee, and therefore have been included as an integral part of the primary government.

The government-wide financial statements can be found on pages 15-16 of this report.

Fund Financial Statements

A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City of Ocoee, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City of Ocoee can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental Funds

Governmental funds are used to account for essentially the same functions reported as *governmental activities* in the governmental-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on *near-term inflows and outflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The City of Ocoee maintains 13 individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund, Road Impact Fund, and 2017 Capital Projects Fund. Data from the other 10 governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of *combining statements* elsewhere in this report.

The City of Ocoee adopts an annual appropriated budget for the General Fund, Community Redevelopment Agency fund and Special Revenue funds. Budgetary comparison schedules have been provided for the General Fund, Road Impact Fund to demonstrate compliance with the budget on pages 20-22. Budgetary comparison schedules for nonmajor Special Revenue funds are presented on pages 80-83.

The basic governmental fund financial statements can be found on pages 17-22 of this report.

Proprietary Funds

The City of Ocoee maintains two types of proprietary funds: *enterprise* and *internal service*.

Enterprise funds are used to report the same functions presented as *business-type activities* in the government-wide financial statements. The City of Ocoee uses enterprise funds to account for its Water and Wastewater fund, Solid Waste fund, and Stormwater fund. Annual operating budgets are adopted for these funds. *Internal service funds* are an accounting tool used to accumulate and allocate costs internally among various functions. The City utilizes an internal service fund for its health insurance. Because services accounted for in the internal service fund predominately benefit governmental rather than business-type functions, it has been included within the *governmental activities* in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the Water and Wastewater fund, Solid Waste fund, and for the Stormwater fund.

The basic proprietary fund financial statements can be found on pages 23-27 of this report.

Fiduciary Funds

Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statement because the resources of those funds are *not* available to support the City of Ocoee's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

The basic fiduciary fund financial statements can be found on pages 28-29 of this report.

Notes to the Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 30-64 of this report.

Required Supplementary Information (RSI)

RSI can be found on pages 65-73 of this report.

Other Information

The combining statements referred to earlier in connection with nonmajor governmental funds are presented immediately following the RSI. Combining and individual fund statements and schedules can be found on pages 74-85 of this report.

Government-Wide Financial Analysis

Statement of Net Position

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of the City of Ocoee, assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by \$222,906,114 at the close of the most recent fiscal year.

By far the largest portion of the City of Ocoee's net position (61%) reflects its investment in capital assets (e.g., land, buildings, machinery, and equipment), less any related debt used to acquire those assets that is still outstanding. The City of Ocoee uses these capital assets to provide services to citizens; consequently, these assets are *not* available for future spending. Although the City of Ocoee's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities. An additional portion of the City of Ocoee's net position (13%) represents resources that are subject to external restrictions on how they may be used. The remaining balance of *unrestricted net position* (\$58,144,206) may be used to meet the government's ongoing obligations to citizens and creditors.

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City of Ocoee, Florida
Management's Discussion and Analysis

At September 30, 2020, the City of Ocoee is able to report positive balances in all three categories of net position, both for the government as a whole, as well as for its separate governmental and business-type activities. The following table reflects the condensed Statement of Net Position for the current and prior year. For more detail see the Statement of Net Position on page 15.

Statement of Net Position as of September 30,

	Governmental Activities		Business Activities		Total	
	2020	2019	2020	2019	2020	2019
Current and Other Assets	\$ 75,546,411	\$ 70,383,833	\$ 35,775,893	\$ 36,128,246	\$ 111,322,304	\$ 106,512,079
Restricted Assets	-	-	10,728,701	10,810,170	10,728,701	10,810,170
Capital Assets	119,975,917	121,670,687	68,754,803	69,427,404	188,730,720	191,098,091
Total assets	195,522,328	192,054,520	115,259,397	116,365,820	310,781,725	308,420,340
Deferred Outflows of Resources	5,750,989	3,816,441	1,194,687	554,620	6,945,676	4,371,061
Current Liabilities	8,853,891	10,037,356	2,181,477	2,152,196	11,035,368	12,189,552
Long Term Liabilities						
Outstanding	58,107,051	58,149,216	23,483,739	24,711,869	81,590,790	82,861,085
Other Liabilities	-	-	425,210	480,665	425,210	480,665
Total liabilities	66,960,942	68,186,572	26,090,426	27,344,730	93,051,368	95,531,302
Deferred Inflows of Resources	1,589,464	1,760,854	180,455	237,207	1,769,919	1,998,061
Net Position:						
Net Investment in Capital						
Assets	86,613,220	89,356,276	48,701,406	48,925,160	135,314,626	138,281,436
Restricted	18,470,046	15,455,417	10,977,236	11,389,750	29,447,282	26,845,167
Unrestricted	27,639,645	21,111,842	30,504,561	29,023,593	58,144,206	50,135,435
Total net position	\$ 132,722,911	\$ 125,923,535	\$ 90,183,203	\$ 89,338,503	\$ 222,906,114	\$ 215,262,038

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Statement of Activities

The following table reflects the condensed Statement of Activities for the current and prior year. For more detailed information see the Statement of Activities on page 16. Note that total net position increased by \$7,644,076.

Net position for governmental activities increased by \$6,799,376.

The City of Ocoee experienced continued growth in residential and commercial properties contributing to increase in taxes and service charges. Key elements of this increases are:

- Property taxes are \$1,253,789 or 9% higher than fiscal year 2019.
- Capital grants and contributions also grew by \$1,464,055 or 117%.
- Other revenues are lower than fiscal year 2019 due to lower interest earned on investments.
- Expenditures increased by \$774,541 over fiscal year 2019 due to increases in general government, and public safety operations.

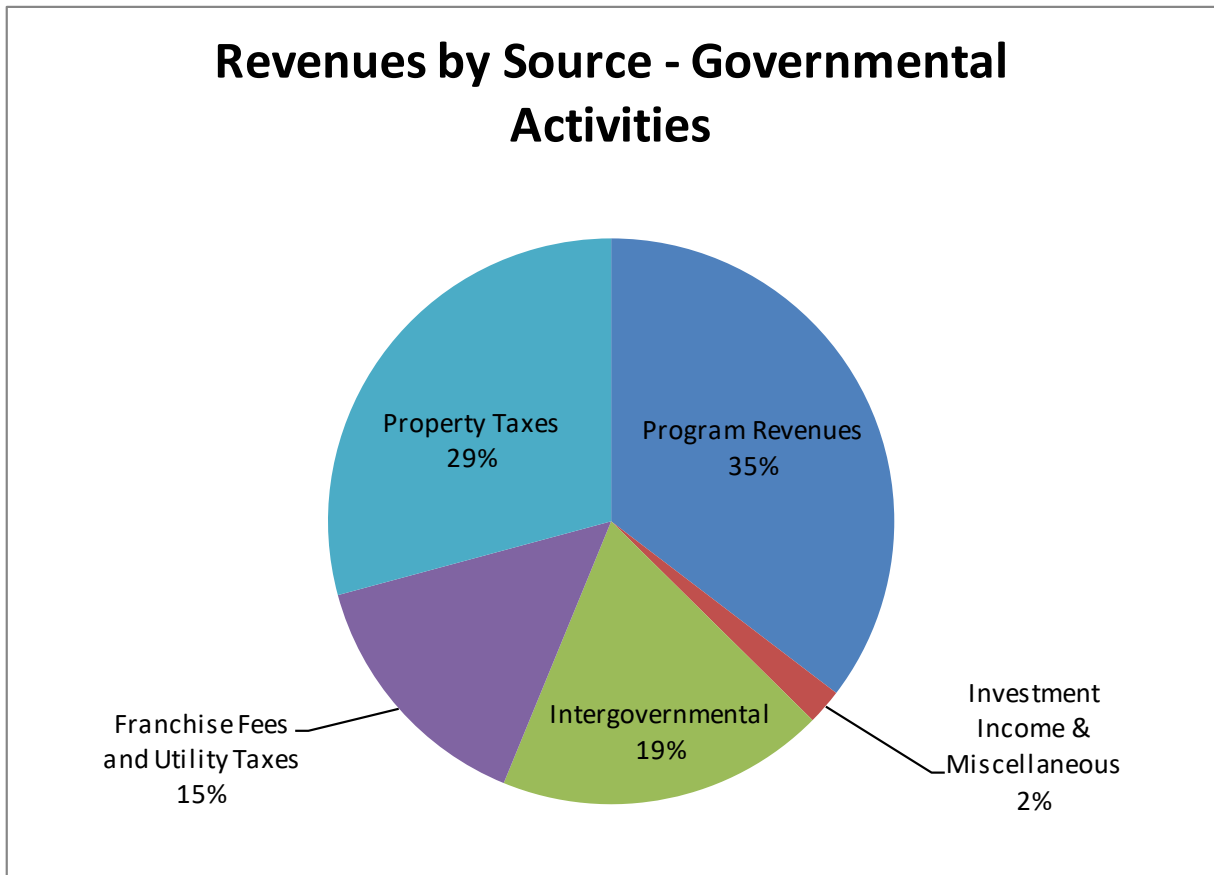
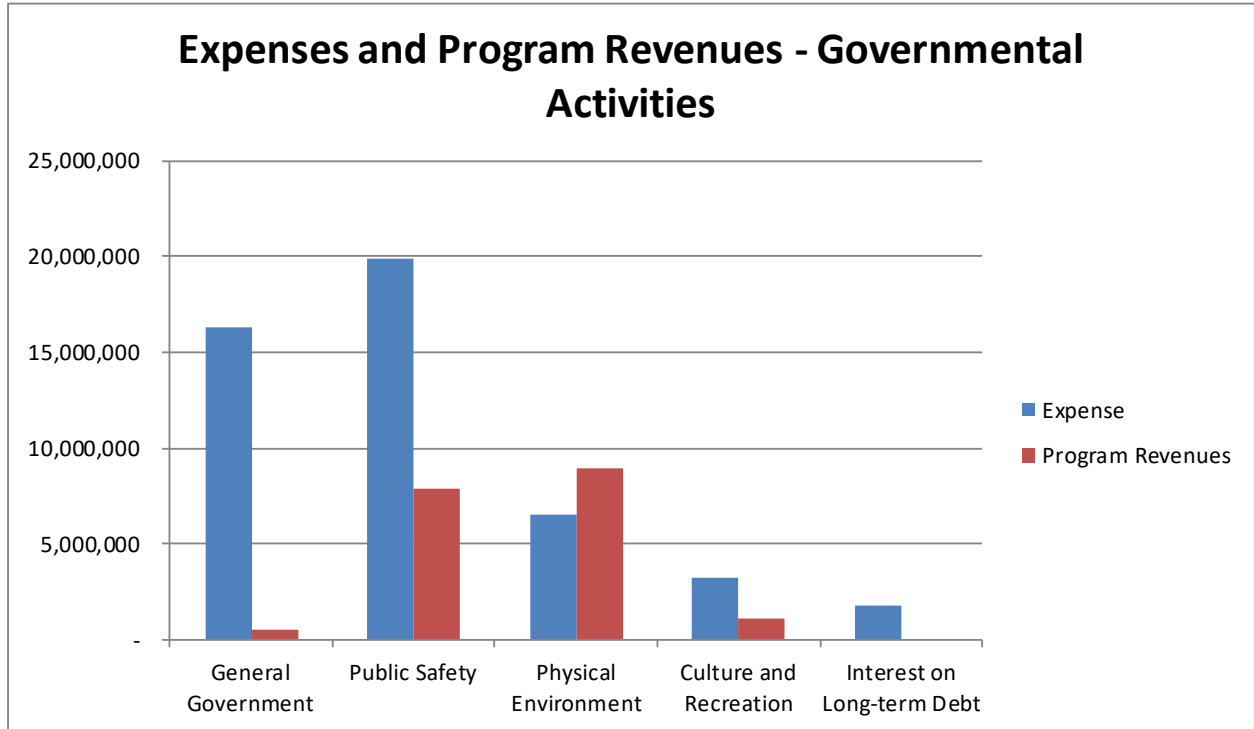
Net position for Business Type Activities increased by \$844,700 despite increases in expenses of \$2,922,956 from fiscal year 2019.

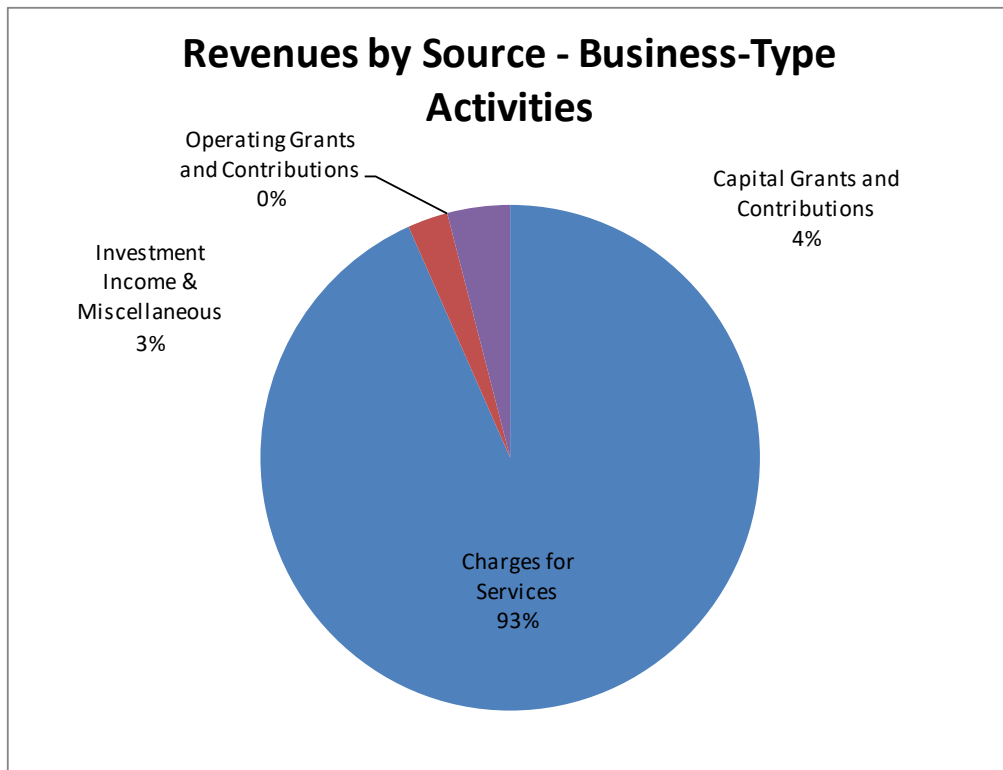
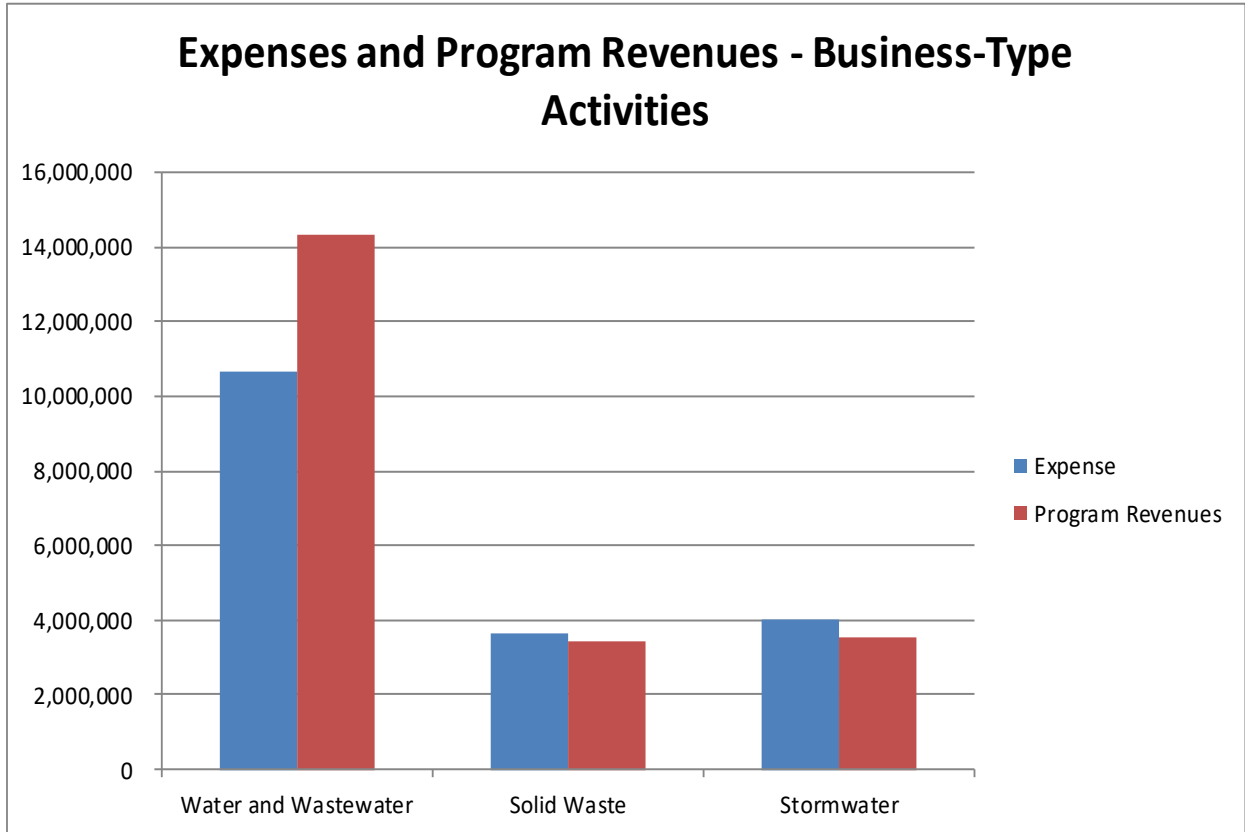
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City of Ocoee, Florida
Management's Discussion and Analysis

Changes in Net Position For the Year Ended September 30,

	Governmental Activities		Business Activities		Total	
	2020	2019	2020	2019	2020	2019
Revenues:						
Program Revenues:						
Charges for Services	\$ 12,331,610	\$ 12,181,617	\$ 20,443,297	\$ 19,920,000	\$ 32,774,907	\$ 32,101,617
Operating Grants and Contributions	3,256,384	3,501,863	-	-	3,256,384	3,501,863
Capital Grants and Contributions	2,720,302	1,256,247	889,487	1,135,134	3,609,789	2,391,381
General Revenues:						
Property Taxes	15,112,380	13,858,591	-	-	15,112,380	13,858,591
Franchise Fees and Utility Taxes	7,557,709	6,946,302	-	-	7,557,709	6,946,302
Intergovernmental	9,726,680	10,906,810	-	-	9,726,680	10,906,810
Other	1,049,405	1,572,457	571,036	977,310	1,620,441	2,549,767
Total revenues	51,754,470	50,223,887	21,903,820	22,032,444	73,658,290	72,256,331
Expenses:						
General Government	16,285,574	15,118,912	-	-	16,285,574	15,118,912
Public Safety	19,945,312	18,486,749	-	-	19,945,312	18,486,749
Physical Environment	6,501,948	7,926,217	-	-	6,501,948	7,926,217
Culture and Recreation	3,248,184	3,676,540	-	-	3,248,184	3,676,540
Interest on Long-term Debt	1,753,079	1,751,138	-	-	1,753,079	1,751,138
Water and wastewater	-	-	10,635,316	9,698,307	10,635,316	9,698,307
Solid Waste	-	-	3,620,400	2,874,263	3,620,400	2,874,263
Stormwater	-	-	4,024,401	2,784,591	4,024,401	2,784,591
Total expenses	47,734,097	46,959,556	18,280,117	15,357,161	66,014,214	62,316,717
Increase (Decrease) in Net Position Before Transfers	4,020,373	3,264,331	3,623,703	6,675,283	7,644,076	9,939,614
Transfers	2,779,003	3,645,437	(2,779,003)	(3,645,437)	-	-
Increase (Decrease) in Net Position	6,799,376	6,909,768	844,700	3,029,846	7,644,076	9,939,614
Net Position, October 1	125,923,535	119,013,767	89,338,503	86,308,657	215,262,038	205,322,424
Net Position, September 30	\$ 132,722,911	\$ 125,923,535	\$ 90,183,203	\$ 89,338,503	\$ 222,906,114	\$ 215,262,038





Financial Analysis of the Government's Funds

As noted earlier, the City of Ocoee uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds

The focus of the City of Ocoee's *governmental funds* is to provide information on near-term inflows, outflows, and balances of *spendable* resources. Such information is useful in assessing the City of Ocoee's financing requirements. In particular, *unassigned fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of September 30, 2020, the City of Ocoee's governmental funds reported combined ending fund balances of \$59,744,400, an increase of \$4,866,189 in from the prior year. Approximately 32% or \$18,962,045 of this total amount constitutes unassigned fund balance, which is available for spending at the government's discretion. The remainder of fund balance is nonspendable, restricted, committed, or assigned to indicate that it is not available for new spending.

The general fund is the chief operating fund of the City of Ocoee. At the end of the current fiscal year, unassigned fund balance of the general fund was \$19,506,824 while total fund balance reached \$26,138,406. As a measure of the general fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total fund expenditures. Unassigned fund balance represents 46% of total general fund expenditures compared to 39% for last year. Total fund balance represents 61% of total general fund expenditures compared to 54% for last year.

General Fund's fund balance increased by \$2,659,608, primarily due to an increase in revenues of \$2,907,064 from taxes, charges for services, and fines and forfeitures.

The Road Impact Fund balance increased \$2,496,626 during the year. The increase in fund balance is due to a decrease in capital improvement expenditures. The fund balance is reserved for future planned road projects.

The fund balance of the 2017 Capital Projects Fund decreased \$1,415,269 during the current fiscal year. This decrease is due to expenditures on a number of projects in process during the year.

Proprietary Funds

The City of Ocoee's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

Unrestricted net position of the Water and Wastewater Fund at the end of the year amounted to \$20,482,080 and unrestricted net position for the Solid Waste and Stormwater Fund amounted to (\$236,147) and \$9,284,064 respectively. The total increase in Water and Wastewater Fund was \$2,111,224, decrease in the Solid Waste Fund was \$838,436, and the Stormwater Fund decreased \$743,177. Other factors concerning the finances of these three funds have already been addressed in the discussion of the City of Ocoee's business-type activities on page 7.

General Fund Budgetary Highlights

There were some adjustments to the original department budgets and one amendment for the General Fund during the year and the total changes resulted in a net \$13,857,235 increase in appropriations and transfers out for the General Fund budget.

During the year revenues were less than budgetary estimates by \$1,203,535, due primarily from less than budgeted sales tax and program activity fees. These decreases are directly attributable to the COVID-19 pandemic.

During the year expenditures were less than budgetary estimates by \$16,306,612 due primarily to lower than budgeted salary and capital expenses in all operating departments.

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Capital Asset and Debt Administration

Capital Assets

The City of Ocoee's investment in capital assets for its governmental and business type activities as of September 30, 2020 amounts to \$188,730,720 (net of accumulated depreciation). This investment in capital assets includes land, buildings and systems, improvements, machinery and equipment, park facilities, roads, highways, and bridges.

Capital asset activity in the City included acquisition of land and machinery and equipment in support of the downtown redevelopment efforts reflected in the increase in construction in process. Additional information on the City of Ocoee's capital assets can be found in note 7 on pages 43-45 of this report.

**Capital Assets (net of depreciation)
As of September 30, 2020 and September 30, 2019**

	Governmental Activities		Business-type Activities		Total	
	2020	2019	2020	2019	2020	2019
Land	\$ 22,007,428	\$ 23,817,839	\$ 6,512,151	\$ 5,772,638	\$ 28,519,579	\$ 29,590,477
Buildings	13,359,752	13,878,267	5,360,725	5,820,707	18,720,477	19,698,974
Improvements	17,878,100	14,148,448	46,055,940	46,374,506	63,934,040	60,522,954
Machinery and Equipment	5,190,288	4,960,309	3,281,649	2,827,239	8,471,937	7,787,548
Intangibles	33,861	93,646	-	2,993	33,861	96,639
Infrastructure	49,098,191	51,077,959	-	-	49,098,191	51,077,959
Construction in Progress	12,408,297	13,694,219	7,544,338	8,629,321	19,952,635	22,323,540
Total net position	\$ 119,975,917	\$ 121,670,687	\$ 68,754,803	\$ 69,427,404	\$ 188,730,720	\$ 191,098,091

Long-term debt

At the end of the current fiscal year, the City of Ocoee had total bonded debt outstanding of \$55,000,000. All of this debt is secured solely by specified revenue sources (i.e., revenue bonds). The City of Ocoee also has various notes payable and capital lease obligations.

There are no limitations placed on the amount of debt the City may issue either by the City's charter, code of ordinances or by the Florida State Statutes.

Additional information on the City of Ocoee's long-term debt can be found in notes 8 and 9 on pages 45-48 of this report.

Economic Factors and Next Year's Budgets and Rates

The City experienced an 13.7% increase in growth for assessed property values for the budgeted year 2020. This increase in property values continues with 11.7% growth for budget year 2021. The unemployment rate for Ocoee at September 30, 2020 was 7.9% which was consistent with the state's rate of 7.6%.

The 2021 budget was approved with a millage of 5.15 which is lower than the previous year's rate. The total operating budget adopted for fiscal year 2020-2021 is \$85,588,383. This increase of \$2,273,934 from 2020 is attributable to improving recurring revenue performance.

Requests for Information

This financial report is designed to provide a general overview of the City of Ocoee's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Finance Director, 150 N. Lakeshore Drive, Ocoee, Florida 34761.

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BASIC FINANCIAL STATEMENTS

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City of Ocoee, Florida
Statement of Net Position
September 30, 2020

	Governmental Activities	Business-type Activities	Total
Assets:			
Cash and cash equivalents	\$ 48,184,753	\$ 19,588,838	\$ 67,773,591
Investments	26,870,458	13,280,155	40,150,613
Receivables, net	1,295,678	1,537,683	2,833,361
Inventories	52,186	-	52,186
Due from other governments	316,366	115,888	432,254
Internal balances	(1,251,081)	1,251,081	-
Prepaid costs	78,051	2,248	80,299
Restricted assets:			
Cash and cash equivalents	-	4,796,320	4,796,320
Investments	-	5,932,381	5,932,381
Capital assets			
Capital assets (not being depreciated)	34,415,725	14,056,489	48,472,214
Capital assets (being depreciated net of accumulated depreciation)	85,560,192	54,698,314	140,258,506
Total Assets	195,522,328	115,259,397	310,781,725
Deferred Outflows of Resources			
Deferred outflows of pension and OPEB earnings	5,750,989	943,290	6,694,279
Deferred charge on refunding	-	251,397	251,397
	5,750,989	1,194,687	6,945,676
Liabilities:			
Accounts payable and other current liabilities	4,056,406	773,343	4,829,749
Matured bonds and interest payable	1,538,819	1,408,134	2,946,953
Accrued interest payable	42,889	-	42,889
Unearned revenue	3,215,777	-	3,215,777
Customer deposits payable	-	425,210	425,210
Noncurrent liabilities:			
Due within one year	2,838,341	1,332,850	4,171,191
Due in more than one year	55,268,710	22,150,889	77,419,599
Total liabilities	66,960,942	26,090,426	93,051,368
Deferred Inflows of Resources			
Deferred inflows of pension and OPEB earnings	1,589,464	180,455	1,769,919
Net Position:			
Net investment in capital assets	86,613,220	48,701,406	135,314,626
Restricted for:			
Debt Service	-	561,310	561,310
Highways and streets	9,257,651	-	9,257,651
Public safety	3,918,148	-	3,918,148
Culture and recreation	2,978,510	-	2,978,510
Capital outlay	-	6,587,409	6,587,409
Renewal and replacement	-	3,828,517	3,828,517
Community Redevelopment	2,315,737	-	2,315,737
Unrestricted	27,639,645	30,504,561	58,144,206
Total net position	\$ 132,722,911	\$ 90,183,203	\$ 222,906,114

City of Ocoee, Florida
Statement of Activities
For the Year Ended September 30, 2020

Functions/Programs:					Net (Expense) Revenue and Changes in Net Position		
	Expenses	Program Revenue		Primary Government		Total	
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities		Business-type Activities
Governmental activities:							
General government	\$ 16,285,574	\$ 490,180	\$ -	\$ -	\$ (15,795,394)	\$ -	\$ (15,795,394)
Public safety	19,945,312	6,467,345	1,381,898	-	(12,096,069)	-	(12,096,069)
Physical environment	6,501,948	4,321,635	1,874,486	2,720,302	2,414,475	-	2,414,475
Culture and recreation	3,248,184	1,052,450	-	-	(2,195,734)	-	(2,195,734)
Interest on long-term debt	1,753,079	-	-	-	(1,753,079)	-	(1,753,079)
Total governmental activities	47,734,097	12,331,610	3,256,384	2,720,302	(29,425,801)	-	(29,425,801)
Business-type activities:							
Water and wastewater	10,635,316	13,444,939	-	889,487	-	3,699,110	3,699,110
Solid Waste	3,620,400	3,438,296	-	-	-	(182,104)	(182,104)
Stormwater	4,024,401	3,560,062	-	-	-	(464,339)	(464,339)
Total business-type activities	18,280,117	20,443,297	-	889,487	-	3,052,667	3,052,667
Total primary government	\$ 66,014,214	\$ 32,774,907	\$ 3,256,384	\$ 3,609,789	(29,425,801)	3,052,667	(26,373,134)
General Revenues:							
Property taxes					15,112,380	-	15,112,380
Franchise fees and utility taxes					7,557,709	-	7,557,709
Intergovernmental-unrestricted					9,726,680	-	9,726,680
Investment income and miscellaneous					1,049,405	521,245	1,570,650
Gain on sale of capital assets					-	49,791	49,791
Transfers					2,779,003	(2,779,003)	-
Total general revenues and transfers					36,225,177	(2,207,967)	34,017,210
Change in net position					6,799,376	844,700	7,644,076
Net position, beginning					125,923,535	89,338,503	215,262,038
Net Position, ending					\$ 132,722,911	\$ 90,183,203	\$ 222,906,114

City of Ocoee, Florida
Balance Sheet - Governmental Funds
September 30, 2020

	General Fund	Road Impact	2017 Capital Projects	Other Governmental Funds	Total Governmental Funds
Assets:					
Cash and cash equivalents	\$ 9,096,803	\$ 10,427,781	\$ 5,486,224	\$ 14,379,611	\$ 39,390,419
Investments	18,683,520	1,016,587	6,157,519	1,012,832	26,870,458
Receivables, net	1,245,635	-	-	9,655	1,255,290
Inventories, at cost	52,186	-	-	-	52,186
Due from other governments	316,366	-	-	-	316,366
Due from other funds	200,847	350,000	193,262	156,896	901,005
Prepays	78,051	-	-	-	78,051
Total assets	\$ 29,673,408	\$ 11,794,368	\$ 11,837,005	\$ 15,558,994	\$ 68,863,775
Liabilities and Fund Balances:					
Accounts payable	\$ 1,525,318	\$ 44,455	\$ 32,149	\$ 1,091,285	\$ 2,693,207
Accrued liabilities	1,108,663	-	-	9,108	1,117,771
Deposits payable	210,583	-	-	-	210,583
Due to other funds	157,736	164,097	847	-	322,680
Due to other governments	20,538	-	-	-	20,538
Matured bonds payable	-	-	-	710,000	710,000
Matured interest payable	-	-	-	828,819	828,819
Unearned revenue	512,164	2,328,165	-	375,448	3,215,777
Total liabilities	3,535,002	2,536,717	32,996	3,014,660	9,119,375
Fund Balances:					
Nonspendable	130,237	-	-	-	130,237
Restricted	-	9,257,651	11,804,009	9,212,395	30,274,055
Assigned	6,501,345	-	-	3,876,718	10,378,063
Unassigned	19,506,824	-	-	(544,779)	18,962,045
Total fund balances	26,138,406	9,257,651	11,804,009	12,544,334	59,744,400
Total liabilities and fund balances	\$ 29,673,408	\$ 11,794,368	\$ 11,837,005	\$ 15,558,994	

Amounts reported for governmental activities in the statement of net position are different because:

Capital assets used in governmental activities are not current financial resources and therefore are not reported in the funds.	119,591,979
Internal service funds are used by management to charge the cost of insurance to individual funds. The assets and liabilities of the internal service funds are included in governmental activities in the statement of net position.	7,374,947
Deferred inflows and outflows of resources related to pension earnings are not recognized in governmental funds, however, they are recorded in net position under full accrual accounting.	4,161,525
Long-term liabilities are not due and payable in the current period and therefore are not reported in the funds.	(58,149,940)
Net position of governmental activities	\$ 132,722,911

City of Ocoee, Florida
Statement of Revenues, Expenditures and Changes
In Fund Balances - Governmental Funds
Year Ended September 30, 2020

	General Fund	Road Impact	2017 Capital Projects	Other Governmental Funds	Total Governmental Funds
Revenues:					
Taxes:					
Taxes and impact fees	\$ 22,670,089	\$ 2,522,359	\$ -	\$ 2,728,898	\$ 27,921,346
Licenses and permits	2,184,566	-	-	-	2,184,566
Intergovernmental revenues	13,723,747	-	-	589,504	14,313,251
Charges for services	4,302,515	-	-	-	4,302,515
Fines and forfeitures	1,927,235	-	-	56,152	1,983,387
Investment income	322,411	126,517	79,046	195,998	723,972
Miscellaneous	239,427	-	-	20,000	259,427
Total revenues	45,369,990	2,648,876	79,046	3,590,552	51,688,464
Expenditures:					
Current:					
General government	14,603,821	-	-	-	14,603,821
Public safety	19,153,378	-	-	7,595	19,160,973
Physical environment	2,701,925	-	-	473,045	3,174,970
Culture and recreation	2,720,495	-	-	-	2,720,495
Debt Service:					
Principal	1,375,808	-	-	1,129,742	2,505,550
Interest and fiscal charges	143,091	-	-	1,685,893	1,828,984
Capital Outlay:					
General government	78,932	-	1,177,259	330,400	1,586,591
Public safety	1,563,193	-	-	941,113	2,504,306
Physical environment	148,960	152,250	301,259	2,406,799	3,009,268
Culture and recreation	59,652	-	15,797	648,973	724,422
Total expenditures	42,549,255	152,250	1,494,315	7,623,560	51,819,380
Excess (Deficiency) of Revenues Over Expenditures	2,820,735	2,496,626	(1,415,269)	(4,033,008)	(130,916)
Other Financing Sources (Uses):					
Transfers in	3,966,357	-	-	6,345,586	10,311,943
Transfers out	(6,345,586)	-	-	(1,187,354)	(7,532,940)
Capital leases	1,077,362	-	-	-	1,077,362
Sale of capital assets	1,140,740	-	-	-	1,140,740
Total Other Financing Sources (Uses)	(161,127)	-	-	5,158,232	4,997,105
Net change in fund balances	2,659,608	2,496,626	(1,415,269)	1,125,224	4,866,189
Fund balances, beginning	23,478,798	6,761,025	13,219,278	11,419,110	54,878,211
Fund balances, ending	\$ 26,138,406	\$ 9,257,651	\$ 11,804,009	\$ 12,544,334	\$ 59,744,400

**Reconciliation of the Statement of Revenues, Expenditures and Changes
in Fund Balances of Governmental Funds to the Statement of Activities**

Year Ended September 30, 2020

Net Change in Fund Balances - total governmental funds: \$ 4,866,189

Amounts reported for Governmental Activities in the Statement of Activities are different because:

Governmental funds report outlays for capital assets as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period. 930,258

The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. Also, governmental funds report the effect of discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the net effect of these differences in the treatment of long-term debt and related items. 1,428,188

The net effect of various transactions involving capital assets (i.e. sales, trade-ins, donations and transfers) is to decrease net position. (2,604,821)

Cash pension contributions reported in the funds were more than the calculated pension expense on the statement of activities, and therefore increased net position. 1,077,253

Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds. (386,213)

Internal service funds are used by management to charge the costs of certain activities, such health insurance to individual funds. The net revenue (expense) of certain internal service funds is reported with governmental activities. 1,488,522

Change in net position of governmental activities \$ 6,799,376

General Fund**Statement of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual**

Year Ended September 30, 2020

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Positive (Negative)
	Original	Final		
Revenues:				
Taxes:				
Property	\$ 15,978,133	\$ 15,978,133	\$ 15,112,380	\$ (865,753)
Franchise	2,951,962	3,209,962	3,133,715	(76,247)
Utility	3,592,470	3,592,470	4,423,994	831,524
	<u>22,522,565</u>	<u>22,780,565</u>	<u>22,670,089</u>	<u>(110,476)</u>
Licenses and permits:				
Building	1,999,785	1,999,785	1,694,456	(305,329)
Occupational	426,853	426,853	490,110	63,257
	<u>2,426,638</u>	<u>2,426,638</u>	<u>2,184,566</u>	<u>(242,072)</u>
Intergovernmental revenues:				
Sales tax	7,013,913	7,013,913	6,303,075	(710,838)
State revenue sharing	2,200,000	2,200,000	2,267,937	67,937
Other state shared revenue	1,666,487	1,666,487	1,409,469	(257,018)
Other county shared revenue	3,251,666	3,251,666	2,995,568	(256,098)
	<u>14,132,066</u>	<u>14,132,066</u>	<u>12,976,049</u>	<u>(1,156,017)</u>
Charges for services:				
Fire contract	625,000	625,000	625,000	-
Program activity fees	789,390	789,390	217,470	(571,920)
Development review	56,225	56,225	65,675	9,450
Miscellaneous	3,011,265	3,011,265	3,096,990	85,725
	<u>4,481,880</u>	<u>4,481,880</u>	<u>4,005,135</u>	<u>(476,745)</u>
Fines and forfeitures	<u>1,005,075</u>	<u>1,005,075</u>	<u>1,927,235</u>	<u>922,160</u>
Investment income	<u>400,000</u>	<u>400,000</u>	<u>319,431</u>	<u>(80,569)</u>
Miscellaneous	<u>170,700</u>	<u>170,700</u>	<u>110,884</u>	<u>(59,816)</u>
Total revenues	<u>45,138,924</u>	<u>45,396,924</u>	<u>44,193,389</u>	<u>(1,203,535)</u>

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Positive (Negative)
	Original	Final		
Expenditures:				
Current:				
General government:				
Legislative	208,254	252,579	166,689	85,890
Executive	866,748	861,764	861,269	495
Finance and admin	1,955,649	1,955,004	1,816,064	138,940
Legal	276,125	276,125	231,496	44,629
Community development	856,273	836,274	588,144	248,130
General services	11,768,429	24,344,206	9,689,737	14,654,469
Building maintenance	2,320,587	2,236,706	1,954,460	282,246
	<u>18,252,065</u>	<u>30,762,658</u>	<u>15,307,859</u>	<u>15,454,799</u>
Public Safety:				
Police	12,318,113	11,919,826	11,702,950	216,876
Fire	9,266,007	8,207,320	8,179,495	27,825
Inspections	1,058,900	1,067,527	869,605	197,922
	<u>22,643,020</u>	<u>21,194,673</u>	<u>20,752,050</u>	<u>442,623</u>
Physical environment:				
Public works	4,761,105	2,958,308	2,898,576	59,732
Culture and recreation:				
Parks and recreation	3,237,264	2,764,182	2,414,724	349,458
Total expenditures	<u>48,893,454</u>	<u>57,679,821</u>	<u>41,373,209</u>	<u>16,306,612</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>(3,754,530)</u>	<u>(12,282,897)</u>	<u>2,820,180</u>	<u>15,103,077</u>
Other Financing Sources (Uses):				
Transfers in	2,433,829	2,433,829	3,966,357	1,532,528
Transfers out	(3,583,042)	(8,653,910)	(6,345,586)	2,308,324
Notes payable	-	13,000,000	-	(13,000,000)
Capital leases	1,156,500	1,156,500	1,077,362	(79,138)
Sale of capital assets	-	-	1,140,740	1,140,740
Total other financing sources(uses)	<u>7,287</u>	<u>7,936,419</u>	<u>(161,127)</u>	<u>(8,097,546)</u>
Net change in fund balance	<u>(3,747,243)</u>	<u>(4,346,478)</u>	<u>2,659,053</u>	<u>7,005,531</u>
Fund balance, beginning	<u>23,478,798</u>	<u>23,478,798</u>	<u>23,478,798</u>	<u>-</u>
Fund balance, ending	<u>\$ 19,731,555</u>	<u>\$ 19,132,320</u>	<u>\$ 26,137,851</u>	<u>\$ 7,005,531</u>

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City of Ocoee, Florida
Road Impact Fund
Statement of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual
Year Ended September 30, 2020

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Positive (Negative)
	Original	Final		
Revenues:				
Taxes and impact fees	\$ 2,362,942	\$ 2,362,942	\$ 2,522,359	\$ 159,417
Investment income	-	-	126,517	126,517
Total revenues	<u>2,362,942</u>	<u>2,362,942</u>	<u>2,648,876</u>	<u>285,934</u>
Expenditures:				
Physical environment				
Roads	2,362,942	4,481,461	152,250	4,329,211
Total expenditures	<u>2,362,942</u>	<u>4,481,461</u>	<u>152,250</u>	<u>4,329,211</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>-</u>	<u>(2,118,519)</u>	<u>2,496,626</u>	<u>4,615,145</u>
Net change in fund balance	<u>-</u>	<u>(2,118,519)</u>	<u>2,496,626</u>	<u>4,615,145</u>
Fund balance, beginning	6,761,025	6,761,025	6,761,025	-
Fund balance, ending	<u>\$ 6,761,025</u>	<u>\$ 4,642,506</u>	<u>\$ 9,257,651</u>	<u>\$ 4,615,145</u>

City of Ocoee, Florida
Statement of Net Position
Proprietary Funds
September 30, 2020

	Enterprise Funds				Governmental
	Water and Wastewater Fund	Solid Waste Fund	Stormwater Fund	Total	Activities- Internal Service Fund
Assets					
Current assets:					
Cash and cash equivalents	\$ 14,007,074	\$ 225,695	\$ 5,356,069	\$ 19,588,838	\$ 8,794,334
Cash with fiscal agent	-	-	-	-	-
Investments	9,374,615	-	3,905,540	13,280,155	-
Receivables, net	1,501,800	16,230	19,653	1,537,683	40,388
Due from other governments	50,368	21,422	44,098	115,888	-
Due from other funds	-	-	305,682	305,682	-
Prepays	1,298	-	950	2,248	-
Total current assets	24,935,155	263,347	9,631,992	34,830,494	8,834,722
Noncurrent assets:					
Restricted cash and cash equivalents	4,796,320	-	-	4,796,320	-
Restricted investments	5,932,381	-	-	5,932,381	-
Total restricted assets	10,728,701	-	-	10,728,701	-
Capital assets:					
Land, buildings and equipment	100,268,990	2,198,034	61,286,307	163,753,331	404,145
Construction in progress	6,534,855	-	1,009,483	7,544,338	-
Less accumulated depreciation	(58,863,458)	(1,878,754)	(41,800,654)	(102,542,866)	(20,207)
Total capital assets (net of depreciation)	47,940,387	319,280	20,495,136	68,754,803	383,938
Total noncurrent assets	58,669,088	319,280	20,495,136	79,483,504	383,938
Total assets	83,604,243	582,627	30,127,128	114,313,998	9,218,660
Deferred Outflows of Resources					
Deferred charge on refunding	251,397	-	-	251,397	-
Deferred pension and OPEB	655,425	135,170	152,695	943,290	-
	\$ 906,822	\$ 135,170	\$ 152,695	\$ 1,194,687	\$ -

	Enterprise Funds				Governmental Activities-
	Water and Wastewater Fund	Solid Waste Fund	Stormwater Fund	Total	Internal Service Fund
Liabilities					
Current Liabilities:					
Accounts payable	\$ 254,775	\$ 272,964	\$ 89,192	\$ 616,931	\$ 7,309
Accrued liabilities	112,481	8,867	35,064	156,412	6,998
Compensated absences	34,819	1,374	10,019	46,212	-
Due to other funds	29,165	-	-	29,165	854,842
Customer deposits payable	425,210	-	-	425,210	-
Matured notes payable	945,000	-	-	945,000	-
Matured interest payable	463,134	-	-	463,134	-
Capital lease payable	-	306,638	-	306,638	-
Bonds payable	980,000	-	-	980,000	-
Total current liabilities	3,244,584	589,843	134,275	3,968,702	869,149
Noncurrent Liabilities					
Compensated absences	313,372	12,365	90,171	415,908	-
Bonds payable	19,792,289	-	-	19,792,289	-
Capital lease payable	-	216,228	-	216,228	-
Net pension liability	715,771	142,182	168,488	1,026,441	-
Other post employment benefits	453,264	165,716	81,043	700,023	-
Total noncurrent liabilities	21,274,696	536,491	339,702	22,150,889	-
Total liabilities	24,519,280	1,126,334	473,977	26,119,591	869,149
Deferred Inflows of Resources					
Deferred pension and OPEB	122,613	31,196	26,646	180,455	-
Net Position					
Net investment in capital assets	28,409,856	(203,586)	20,495,136	48,701,406	383,938
Restricted for debt service	561,310	-	-	561,310	-
Restricted for capital projects	6,587,409	-	-	6,587,409	-
Restricted for renewal and replacement	3,828,517	-	-	3,828,517	-
Unrestricted	20,482,080	(236,147)	9,284,064	29,529,997	7,965,573
Total net position	\$ 59,869,172	\$ (439,733)	\$ 29,779,200	89,208,639	\$ 8,349,511
				974,564	
Total net position per government-wide financial statements				<u>\$ 90,183,203</u>	

The assets and liabilities of certain internal service funds are not included in the fund financial statement, but are included in the business activities of the Statement of Net Position.

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City of Ocoee, Florida
Statement of Revenues, Expenses and Changes
in Fund Net Position - Proprietary Funds
Year Ended September 30, 2020

	Enterprise Funds			Total	Governmental Activities-
	Water and Wastewater Fund	Solid Waste Fund	Stormwater Fund		Internal Service Funds
Operating Revenues:					
Charges for services	\$ 13,444,939	\$ 3,438,296	\$ 3,560,062	\$ 20,443,297	\$ 9,544,868
Total operating revenues	<u>13,444,939</u>	<u>3,438,296</u>	<u>3,560,062</u>	<u>20,443,297</u>	<u>9,544,868</u>
Operating Expenses:					
Salaries and benefits	3,516,112	756,262	1,002,361	5,274,735	-
Insurance claims and expenses	-	-	-	-	7,787,056
Materials and supplies	1,370,801	562,490	148,036	2,081,327	-
Depreciation and amortization	3,669,424	352,540	1,995,913	6,017,877	20,207
Other operating expenses	1,501,805	1,994,862	751,476	4,248,143	-
Total operating expenses	<u>10,058,142</u>	<u>3,666,154</u>	<u>3,897,786</u>	<u>17,622,082</u>	<u>7,807,263</u>
Operating income (loss)	<u>3,386,797</u>	<u>(227,858)</u>	<u>(337,724)</u>	<u>2,821,215</u>	<u>1,737,605</u>
Nonoperating Revenue (Expenses):					
Investment income (loss)	363,129	38,158	119,958	521,245	66,006
Interest expense	(799,210)	(29,523)	-	(828,733)	-
Gain (loss) on disposal of capital assets	-	49,791	(144,391)	(94,600)	-
Total non-operating revenue (expenses)	<u>(436,081)</u>	<u>58,426</u>	<u>(24,433)</u>	<u>(402,088)</u>	<u>66,006</u>
Income before contributions and transfers	<u>2,950,716</u>	<u>(169,432)</u>	<u>(362,157)</u>	<u>2,419,127</u>	<u>1,803,611</u>
Capital Contributions:					
Connection fees	889,487	-	-	889,487	-
Transfers in	-	-	224,268	224,268	-
Transfers out	(1,728,979)	(669,004)	(605,288)	(3,003,271)	-
Change in net position	<u>2,111,224</u>	<u>(838,436)</u>	<u>(743,177)</u>	<u>529,611</u>	<u>1,803,611</u>
Total net position, beginning	<u>57,757,948</u>	<u>398,703</u>	<u>30,522,377</u>		<u>6,545,900</u>
Total net position, ending	<u>\$ 59,869,172</u>	<u>\$ (439,733)</u>	<u>\$ 29,779,200</u>		<u>\$ 8,349,511</u>

Internal service funds are used by management to charge the costs of certain activities to individual funds. The net revenue (expense) of certain internal service funds is reported with Business Activities.

	315,089
Change in business-type activities in net position per government-wide financial statements	<u>\$ 844,700</u>

City of Ocoee, Florida
Statement of Cash Flow
Proprietary Funds
Year Ended September 30, 2020

	Enterprise Funds				Governmental
	Water and Wastewater Fund	Solid Waste Fund	Stormwater Fund	Total	Activities- Internal Service Fund
Cash Flows from Operating Activities:					
Receipts from customers	\$ 13,467,821	\$ 3,421,718	\$ 3,527,642	\$ 20,417,181	\$ -
Receipts from internal services provided	-	-	-	-	9,544,868
Payments to suppliers	(2,883,977)	(2,421,781)	(1,027,671)	(6,333,429)	(7,870,303)
Payments to employees	(3,390,018)	(827,126)	(916,223)	(5,133,367)	-
Net cash provided (used) by operating activities	7,193,826	172,811	1,583,748	8,950,385	1,674,565
Cash Flows from Non-Capital Financing Activities:					
Transfers in	-	-	25,000	25,000	-
Transfers out	(1,728,979)	(438,600)	(605,288)	(2,772,867)	-
Decrease (increase) in due from other funds	61	-	6,250	6,311	-
Net cash provided (used) by non-capital financing activities	(1,728,918)	(438,600)	(574,038)	(2,741,556)	-
Cash Flows from Capital and Related Financing Activities:					
Proceeds from sale of capital assets	2,483	1,209,795	355,488	1,567,766	-
Acquisition of capital assets	(3,406,090)	(1,032,978)	(2,599,710)	(7,038,778)	-
Proceeds from capital leases	-	1,034,202	-	1,034,202	-
Principal paid on revenue bonds, notes and leases	(915,000)	(975,484)	-	(1,890,484)	-
Interest paid on revenue bonds, notes and leases	(940,177)	(29,523)	-	(969,700)	-
Connection fees	889,487	-	-	889,487	-
Net cash provided (used) by capital and related financing activities	(4,369,297)	206,012	(2,244,222)	(6,407,507)	-
Cash Flows from Investing Activities:					
Sale (purchase) of investments	1,849,136	-	(22,402)	1,826,734	-
Investment income	363,129	38,158	119,958	521,245	66,006
Net cash provided (used) by investing activities	2,212,265	38,158	97,556	2,347,979	66,006
Net Increase (Decrease) in Cash and Cash Equivalents	3,307,876	(21,619)	(1,136,956)	2,149,301	1,740,571
Cash and cash equivalents, beginning	15,495,518	247,314	6,493,025	22,235,857	7,053,763
Cash and cash equivalents, end	\$ 18,803,394	\$ 225,695	\$ 5,356,069	\$ 24,385,158	\$ 8,794,334
Classified As:					
Cash and cash equivalents	\$ 14,007,074	\$ 225,695	\$ 5,356,069	\$ 19,588,838	\$ 8,794,334
Restricted cash and cash equivalents	4,796,320	-	-	4,796,320	-
Total	\$ 18,803,394	\$ 225,695	\$ 5,356,069	\$ 24,385,158	\$ 8,794,334

	Enterprise Funds				Governmental
	Water and Wastewater Fund	Solid Waste Fund	Stormwater Fund	Total	Activities- Internal Service Fund
Reconciliation of Operating Income to Net Cash Provided by Operating Activities					
Operating income (loss)	\$ 3,386,797	\$ (227,858)	\$ (337,724)	\$ 2,821,215	\$ 1,737,605
Adjustments Not Affecting Cash:					
Depreciation and amortization	3,669,424	352,540	1,995,913	6,017,877	20,207
Change in Assets and Liabilities:					
Decrease (increase) in accounts receivable	78,337	4,480	(283)	82,534	-
Decrease (increase) in due from other governments	-	(21,058)	(32,137)	(53,195)	-
Decrease (increase) in prepaid costs	645	1,931	(950)	1,626	-
Decrease (increase) in deferred outflows	(465,780)	(78,256)	(121,744)	(665,780)	-
Increase (decrease) in accounts payable	(12,016)	133,640	(127,209)	(5,585)	(75,906)
Increase (decrease) in accrued liabilities	22,428	(20,610)	16,773	18,591	(7,341)
Increase (decrease) in customer deposits	(55,455)	-	-	(55,455)	-
Increase (decrease) in compensated absences	7,576	(63,370)	37,733	(18,061)	-
Increase (decrease) in deferred inflows	(37,930)	(20,499)	1,677	(56,752)	-
Increase (decrease) in net pension liability	555,508	98,872	142,552	796,932	-
Increase (decrease) in OPEB obligation	44,292	12,999	9,147	66,438	-
Total adjustments	137,605	48,129	(74,441)	111,293	(83,247)
Net Cash Provided (Used) By Operating Activities	\$ 7,193,826	\$ 172,811	\$ 1,583,748	\$ 8,950,385	\$ 1,674,565
Noncash Capital and Financing Activities:					
Contributed assets	\$ -	\$ -	\$ -	\$ -	\$ -

City of Ocoee, Florida
Statement of Fiduciary Net Position
Fiduciary Funds
September 30, 2020

	<u>Total Employee Pension Funds</u>
Assets:	
Cash and cash equivalents	\$ 3,492,453
Investments, at fair value:	
Common funds, equity	61,061,607
Common funds, bonds	31,672,029
Real estate investment trust	<u>10,628,929</u>
Total Investments	<u>103,362,565</u>
Total assets	<u>106,855,018</u>
Liabilities:	
Accounts Payable	<u>-</u>
Total liabilities	<u>-</u>
Net Position:	
Restricted for pensions	<u>\$ 106,855,018</u>

City of Ocoee
Statement of Changes in Fiduciary Net Position
Fiduciary Funds
Year Ended September 30, 2020

	<u>Total Employee Pension Funds</u>
Additions:	
Contributions:	
Employer	\$ 3,778,075
Plan members	1,453,802
State	<u>747,698</u>
Total contributions	<u>5,979,575</u>
Investment income:	
Interest	2,353,055
Net appreciation (loss) on fair value of investments	6,795,656
Less investment expense	<u>(377,343)</u>
Net investment income (loss)	<u>8,771,368</u>
Total additions	<u>14,750,943</u>
Deductions:	
Benefits	6,593,574
Administrative expenses	<u>170,074</u>
Total deductions	<u>6,763,648</u>
Change in net position	7,987,295
Net position, beginning	<u>98,867,723</u>
Net position, ending	<u><u>\$ 106,855,018</u></u>

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Notes to Financial Statements

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NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Reporting Entity

The City of Ocoee, Florida ("the City") is a political subdivision of the state of Florida located in Orange County and was established by the Laws of Florida 10951 (1925). The legislative branch of the City is comprised of a five-member elected Commission, which is governed by the City Charter and by state and local laws and regulations. The City Commission is responsible for the establishment and adoption of policy; the execution of such policy is the responsibility of the City Manager appointed by the Commission.

In evaluating how to define the government, for financial reporting purposes, the City has considered all potential component units. The definition of the reporting entity is based primarily on the notion of financial accountability. A primary government is financially accountable for the organizations that make up its legal entity. It is also financially accountable for legally separate organizations if its officials appoint a voting majority of an organization's governing body, and either it is able to impose its will on that organization or there is a potential for the organization to provide specific financial benefits to, or to impose specific financial burdens on, the primary government. A primary government may also be financially accountable for governmental organizations that are fiscally dependent on it.

A primary government has the ability to impose its will on an organization if it can significantly influence the programs, projects or activities of, or the level of services performed or provided by, the organization. A financial benefit or burden relationship exists if the primary government (a) is entitled to the organizations' resources; (b) is legally obligated or has otherwise assumed the obligation to finance the deficits of, or provide financial support to, the organization; or (c) is obligated in some manner for the debt of the organization. Additionally, the primary government has operational responsibility for the component unit. In applying the above criteria, the City has one blended component unit as follows:

The City of Ocoee created the Community Redevelopment Agency (CRA) in May of 2006. This is a dependent taxing district established in accordance with Chapter 163, Part III, Florida Statutes. Notification to affected taxing agency was done in compliance with Chapter 163.346, Part III, Florida Statutes. The incremental annual increase in tax over the base years will be used to fund projects designed to enhance and improve the described area. The purpose of the CRA is to utilize appropriate private and public resources to eliminate and prevent the development or spread of slum and blighted areas in designated areas within the City. Areas within the CRA are to be redeveloped as an economically sustainable and attractive mixed-use area offering a high quality local destination in a manner that promotes a positive image for the City.

The Ocoee Community Redevelopment Plan was adopted in Resolution No. 2006-007 by Ocoee City Commission to govern the use of these resources. The CRA is governed by a board of seven - the five members of the Ocoee City Commission and two individuals appointed by the City Commission. One of the appointed individuals is nominated by Orange County. The adoption of Ordinance No. 2006-012 established the Redevelopment Trust Fund to account for all transactions generated by activity in the CRA. The Community Redevelopment Agency serves to renew economic interest and improve commercial diversity and viability to Ocoee's redevelopment area known as 50 West and includes the State Road 50 corridor and surrounding area. The City approves the budget, provides funding and performs all accounting functions for the CRA. The CRA's services are provided exclusively to the City.

Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the non-fiduciary activities of the City. For the most part, the effect of interfund activity has been removed from these statements; however, interfund services provided and used are not eliminated. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for support.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, franchise taxes, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the City.

The government reports the following funds:

Major Governmental Funds

General Fund - the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Road Impact Special Revenue Fund - accounts for road impact fees collected from new developments which are restricted for use for planning, acquisition, expansion and development of improvements to the road system.

2017 Capital Projects Fund - accounts for the resources to finance the Capital Improvements to the downtown area of the City. Some of the planned projects are City Hall Relocation, Bluford Avenue Reconstruction, Lakeshore Center Expansion, Lakefront Park Improvements, and the reconstruction of various downtown streets.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Nonmajor Governmental Funds

Special Revenue Funds - account for specific revenue sources that are legally restricted or committed to expenditures for specific purposes other than debt service or capital projects.

Debt Service Funds - account for the accumulation of resources for the payment of principal and interest on certain long-term debt.

Capital Projects Funds - account for financial resources segregated for the acquisition or construction of major capital facilities.

Major Proprietary Funds

Water and Wastewater Utility Fund - used to account for the operations of the City's water and wastewater systems, which are financed in a manner similar to private business enterprises, where the costs, including depreciation, of providing services to the general public on an ongoing basis are financed primarily through user charges.

Stormwater Utility Fund - accounts for the operation and maintenance of the City's stormwater system and payment of related debt.

Solid Waste Utility Fund - accounts for the operation and maintenance of the City's solid waste collection and disposal system.

Other Fund Types

Pension Trust Funds - account for activities of police officers, firefighters and general employees' retirement plans which accumulate resources for pension benefit payments to qualified employees.

Internal Services Fund - accounts for self-insurance activities of the City.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are other charges between the City's water and wastewater function and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Assets, Liabilities, Deferred Outflows/Inflows of Resources and Net Position/Fund Balance

Amounts reported as *program revenues* include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as *general revenues* rather than as program revenues. Likewise, general revenues include all taxes.

All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Proprietary funds distinguish *operating* revenues and expenses from *nonoperating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the City's Water and Wastewater Utility, Solid Waste, and Stormwater Utility funds are charges to customers for sales and services. The City also recognizes as operating revenue the portion of tap fees intended to recover the cost of connecting new customers to the system. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets.

When both restricted and unrestricted resources are available for use, it is the government's policy to use restricted resources first, then unrestricted resources as they are needed.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Deposits and Investments

The government's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

Investments of the City are reported at fair value within the fair value hierarchy established in accordance with GASB Statement No. 72, *Fair Value Measurement and Application*, except for the position in the Florida State Board of Administration's Investment Pool (LGIP). In accordance with state law, the LGIP operates in conformity with all the requirements of the Securities and Exchange Commission's (SEC) Rule 2a7 as promulgated under the Investment Company Act of 1940, as amended. Accordingly, the LGIP's qualify as 2a7-like pools and are reported at the net asset value per share (which approximates fair value) even though it is calculated using the amortized cost method. The Florida State Board of Administration is subject to regulatory oversight by the State of Florida, although it is not registered with the SEC. The City's investments consist of investments authorized per the investment policy adopted in accordance with Section 218.415, Florida Statutes.

Receivables and Payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances".

Advances between funds, as reported in the fund financial statements, are offset by a non-spendable fund balance account in applicable governmental funds to indicate that they are not available for appropriation and are not expendable available financial resources.

All receivables are shown net of an allowance for uncollectibles. The County bills and collects property taxes and remits them to the City. City property tax revenues are recognized when levied to the extent that they result in current receivables.

All property is reassessed according to its fair value on the lien date, or January 1 of each year. Taxes are levied on October 1 of each year. Discounts are allowed for early payment at the rate of 4% in the month of November, 3% in the month of December, 2% in the month of January, and 1% in the month of February. The taxes paid in March are without discount. All unpaid taxes become delinquent on April 1 following the year in which they are assessed. On or around May 31 following the tax year, certificates are sold for all delinquent taxes on real property.

Inventories and Prepaid Items

All inventories are valued at cost using the first-in/first-out (FIFO) method. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements. These are recorded as expenditures when consumed rather than when purchased.

Restricted assets

Certain proceeds of the City's enterprise fund revenue bonds, as well as certain resources set aside for their repayment, are classified as restricted assets on the balance sheet because they are maintained in separate bank accounts and their use is limited by applicable bond covenants. Assets so designated are identified as restricted assets on the balance sheet.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Capital assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the City as assets with an initial, individual cost of \$5,000 or more and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated acquisition value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed.

Property, plant, and equipment of the City are depreciated using the straight line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Buildings	10-30
Improvements	20-40
Infrastructure	30-50
Intangible Assets	5-10
Equipment	5-10

Compensated absences

It is the City's policy to permit employees to accumulate earned but unused personal leave benefits. Since the City's policy is to pay accumulated personal leave when employees separate from service, all personal leave is accrued when incurred in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements. For governmental funds, compensated absences, other post-employment benefits and net pension liability are generally liquidated by the General Fund.

Long-term obligations

In the government-wide financial statements and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount.

In the fund financial statements, governmental fund types recognize bond premiums and discounts during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses.

Deferred outflows/inflows of resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The City has two items that qualify for reporting in this category. The deferred charge on refunding and deferred outflows of pension and OPEB earnings reported in the enterprise and government-wide statement of net position. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The City has one item that qualifies for reporting in this category, deferred inflows of pension and OPEB earnings.

Net position flow assumptions

Sometimes the City will fund outlays for a particular purpose from both restricted and unrestricted resources. In order to calculate the amounts to report as restricted net position and unrestricted net position in the government-wide financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. It is the City's policy to consider restricted net position to have been depleted before unrestricted net position is applied.

Fund balance flow assumptions

Sometimes the City will fund outlays for a particular purpose from both restricted and unrestricted resources (the total of committed, assigned, and unassigned fund balance). In order to calculate the amounts to report as restricted, committed, assigned and unassigned fund balance in the governmental fund financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. It is the government's policy to consider restricted fund balance to have been depleted first before using any of the components of unrestricted fund balance. Further when the components of unrestricted fund balance can be used for the same purpose, committed fund balance is depleted first, followed by assigned fund balance. Unassigned fund balance is applied last.

Fund Balance Policies

Fund balance of governmental funds is reported in various categories based on the nature of any limitations requiring the use of resources for specific purposes. The City itself can establish limitations on the use of resources through either a commitment (committed fund balance) or an assignment (assigned fund balance).

The committed fund balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the City's highest level of decision-making authority. The City Commission is the highest level of decision making authority for the City that can, by adoption of an ordinance prior to the end of the fiscal year, commit fund balance. Once adopted, the limitation imposed by the ordinance remains in place until a similar action is taken (the adoption of another ordinance) to remove or revise the limitation.

Amounts in the assigned fund balance classifications are intended to be used by the City for specific purposes but do not meet the criteria to be classified as committed. The Commission has the responsibility for assigning fund balance. The commission may also assign fund balance as it does when appropriating fund balance to cover a gap between estimated revenue and appropriations in the subsequent year's appropriated budget. Unlike commitments, assignments generally only exist temporarily. In other words, an additional action does not normally have to be taken for the removal of an assignment. Conversely, as discussed above, an additional action is essential to either remove or revise a commitment.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

New GASB Statements Implemented

In fiscal year 2020, the City implemented GASB Statement No. 95, *Postponement of the Effective Dates of Certain Authoritative Guidance*. This pronouncement provides temporary relief to governments and other stakeholders in light of the COVID-19 pandemic by postponing the effective dates of provisions in certain other statements. There was no effect on beginning balances of the City for the implementation of this statement.

NOTE 2 RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

Explanation of Certain Differences Between the Governmental Fund Balance Sheet and the Government-Wide Statement of Net Position

The governmental fund balance sheet includes a reconciliation between *fund balance - total governmental funds* and *net position-governmental activities* as reported in the government-wide statement of net position. One element of that reconciliation explains that “long-term liabilities are not due and payable in the current period and therefore are not reported in the funds.” The details of this difference are as follows:

Notes Payable	\$ 3,527,000
Bonds Payable	36,675,000
Premium on Bonds Payable	2,785,389
Capital Leases Payable	2,386,421
Other Post Employment Benefits	3,130,125
Compensated Absences	2,460,891
Net Pension Liability	7,142,225
Accrued Interest Payable	42,889
Net Adjustment to Reduce Fund Balance - total governmental funds to arrive at net position - governmental activities	\$ 58,149,940

Explanation of Certain Differences Between the Governmental Fund Statement of Revenues, Expenditures, and Changes in Fund Balances and the Government-Wide Statement of Activities

The governmental fund statement of revenues, expenditures, and changes in fund balances includes a reconciliation between *net changes in fund balances - total governmental funds* and *changes in net position of governmental activities* as reported in the government-wide statement of activities. One element of that reconciliation explains “Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.” The details of this difference are as follows:

Capital Outlay	\$ 7,067,880
Depreciation Expense	(6,137,622)
Net Adjustment to Decrease Net Changes in Fund Balances - total governmental funds to arrive at changes in net position of governmental activities	\$ 930,258

NOTE 2 RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

Another element of that reconciliation states “the issuance of long-term debt (e.g., bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. Also, governmental funds report the effect of discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities.” The details of this difference are as follows:

Debt Issued or Incurred:	
Capital leases	\$ (1,077,362)
Principal Repayment	<u>2,505,550</u>
Net Adjustment to Increase Net Changes in Fund Balances - total governmental funds to arrive at changes in net position of governmental activities	<u>\$ 1,428,188</u>

Another element of that reconciliation states “Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.” The details of this difference are as follows:

Compensated Absences	\$ (281,133)
Other Post Employment Benefits	(180,985)
Accrued Interest Payable	(28,875)
Amortization of Premium	<u>104,780</u>
Net Adjustment to Decrease Net Changes in Fund Balances - total governmental funds to arrive at changes in net position of governmental activities	<u>\$ (386,213)</u>

NOTE 3 STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

Budgetary Information

Annual budgets are adopted on a basis consistent with generally accepted accounting principles for the General, Community Redevelopment Agency Special Revenue Fund, Impact Fee Special Revenue and Enterprise Funds, except as described below under Budget Basis of Accounting. All annual appropriations lapse at fiscal year end. The City follows these procedures set forth below in establishing the budgetary data reflected in the financial statements.

1. Prior to August 1st, the City Manager submits to the City Commission a proposed operating budget for the fiscal year commencing the following October 1st. The operating budget includes proposed expenditures and the means of financing them.
2. Public hearings are conducted to obtain taxpayers comments.
3. On or before September 30th of each year, public hearings are completed and the Commission adopts the final budget and establishes the ad valorem tax millage.
4. The City cannot legally exceed the budget; however, the City Manager is authorized to transfer budgeted amounts within departments within any fund. The City Commission must approve revisions that alter the total expenditures of any department. The legal level of budgetary control is the department level.
5. Budgetary comparisons are not presented for Enterprise Funds since not required under generally accepted accounting principles.

NOTE 4 BUDGETARY BASIS OF ACCOUNTING

The General Fund, Community Redevelopment Agency Special Revenue Fund and Impact Fee Special Revenue Fund budgets are prepared on a budgetary basis, whereby encumbrances are treated as budgeted expenditures in the year of incurrence of the commitment to purchase. In addition, the City includes a portion of the prior year's fund balance represented by unappropriated liquid assets remaining in the fund as budgeted revenue in the succeeding year. The results of operations on a GAAP basis do not recognize the fund balance allocation as revenue as it represents prior periods' excess of revenues over expenditures. Also, the City does not budget for capital outlay expenditures and other financing sources related to the acquisition of assets through capital leases. The City does not budget for the state pension contributions that must be recorded as intergovernmental revenue and public safety expenditures in the General Fund GAAP financial statements.

The City also does not budget for Recreation Programs, Founders Day, Police Fundraiser, Community Events, and Fire Fully Involved, which are consolidated in the General Fund for GAAP purposes, however not included in the budgetary basis of the General Fund.

For the 2020 fiscal year, the following adjustments were necessary to convert General Fund expenditures on the GAAP basis to the budgetary basis:

	<u>Expenditures</u>	<u>Revenues</u>	<u>Other Financing Sources (Uses)</u>
General Fund:			
GAAP Basis	\$ 42,549,255	\$ 45,369,990	\$ (161,127)
Nonbudgeted State Pension Amounts	(747,698)	(747,698)	-
Nonbudgeted Recreation Programs	(12,526)	(60,170)	-
Nonbudgeted Founders Day	(400,577)	(355,903)	-
Nonbudgeted Police Fundraiser	(13,105)	(12,117)	-
Nonbudgeted Community Events	(2,140)	(521)	-
Nonbudgeted Fire Fully Involved	-	(192)	-
Budgetary Basis	<u>\$ 41,373,209</u>	<u>\$ 44,193,389</u>	<u>\$ (161,127)</u>

NOTE 5 DEPOSITS AND INVESTMENTS

Deposits

All bank deposits were covered by Federal Depository Insurance or held in banks that are members of the State of Florida's Collateral Pool as specified under Florida law. This limits local government deposits to "authorized depositories." The State of Florida Collateral Pool is a multiple financial institution pool with the ability to assess its members for collateral shortfalls if a member institution fails. For this reason, the City considers its deposits insured or collateralized.

NOTE 5 DEPOSITS AND INVESTMENTS (CONTINUED)

Investments

The City's investment policy is governed by State Statutes and City ordinances. The investment policy does not apply to the City's Pension Funds and funds related to the issuance of debt where there are other existing policies or indentures in effect. City ordinance allows investments in any financial institution that is a qualified public depository of the State of Florida as identified by the State Treasurer, in accordance with chapter 280 of the Florida Statutes. Authorized investments are:

1. State Board of Administration Local Government Investment Pool (SBA);
2. Registered investment companies (money market mutual funds);
3. Money Market funds and Certificates of Deposit in state-certified qualified public depositories;
4. U.S. Government Agency Securities and U.S. Treasury Bills, Notes and Bonds;
5. Repurchase agreements

The SBA is not a registrant with the Securities and Exchange Commission (SEC); however, the State of Florida does provide regulatory oversight. The Board has adopted operating procedures consistent with the requirements for a 2a-7 fund for the Florida Prime Fund; therefore, the pool account balance can be used as fair value for the financial reporting.

Investments made by the City of Ocoee at September 30, 2020 are summarized below. Defined benefit pension plan investments, other than \$71,690,536 invested in equities, mutual funds, and unit investment trusts, are included below.

<u>Investment Type</u>	<u>Fair Value</u>	<u>Credit Rating</u>	<u>Weighted Average Maturity</u>
Florida Prime	\$ 256,239	AAAm	48 days
Certificates of Deposit	2,362,429	Not rated	3.66 years
Money Market	5,152,602	Not rated	N/A
FLSTAR Government Fund	10,128,320	AAAm	24 days
Florida Investment Trust	28,183,403	AAAf/S1	116 days
Pension Plan Investments:			
Fixed Income Securities	31,672,029	A-AAA	9.0 years
	<u>\$ 77,755,022</u>		

Credit Risk

The City's investment policy limits credit risk by restricting authorized investments to those described above. The policy requires that investments in U.S. Government Agency Securities be guaranteed by the full faith of the U.S. Government. Also, term repurchase agreements must be collateralized by U.S. Treasury securities and overnight (sweep) repurchase agreements must be collateralized by the full faith or general faith and credit obligations of the U.S. Government or U.S. Government Agency Securities. Securities of registered investment companies must be limited to U.S. Government obligations and to repurchase agreements fully collateralized by such U.S. Government obligations.

Custodial Credit Risk

In the case of deposits, this is the risk that in the event of a bank failure, the City's deposits may not be returned to it. The City's investment policy requires that bank deposits be secured as provided by Chapter 280, Florida Statutes. This law requires local governments to deposit funds only in financial institutions designated as qualified public depositories by the Chief Financial officer of the State of Florida, and creates the Public Deposits Trust Fund, a multiple financial institution pool with the ability to assess its member financial institutions for collateral shortfalls if a default or insolvency has occurred. At September 30, 2020, all of the City's bank deposits were in qualified public depositories.

NOTE 5 DEPOSITS AND INVESTMENTS (CONTINUED)

For an investment, this is the risk that, in the event of the failure of the counterparty, the government will not be able to recover the value of its investments of collateral securities that are in the possession of an outside party. At September 30, 2020, none of the investments listed are exposed to custodial credit risk because their existence is not evidenced by securities that exist in physical or book entry form.

Concentration of Credit Risk

The policy has no limitations on portfolio composition.

Interest Rate Risk

The policy limits investment in U.S. Government Agency Securities, Treasury Bills, Notes and Bonds to a maximum maturity of five years. The maximum length to maturity for Certificates of Deposit is three years.

Fair Value

The City categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The fair value is the price that would be received to sell an asset, or paid to transfer a liability, in an orderly transaction between market participants at the measurement date. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. The City uses a market approach in measuring fair value that uses prices and other relevant information generated by market transactions involving identical or similar assets, liabilities, or groups of assets and liabilities.

Assets or liabilities are classified into one of three levels. GASB 72, Fair Value Measurement and Application provides guidance for determining fair value of investments for financial reporting purposes. It has a 3 level hierarchy based on the valuation inputs used to measure the assets fair value. Level 1 is the most reliable and is based on quoted price for identical assets, or liabilities, in an active market. Level 2 uses significant other observable inputs when obtaining quoted prices for identical or similar assets, or liabilities, in markets that are not active, such as the net asset value of a fund portfolio, whereby the underlying assets are valued based on quoted prices or market-corroborated inputs. Level 3 is the least reliable, and uses significant unobservable inputs that uses the best information available under the circumstances, which includes the City's own data in measuring unobservable inputs.

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NOTE 5 DEPOSITS AND INVESTMENTS (CONTINUED)

The City has the following recurring fair value measurements as of September 30, 2020:

	9/30/2020	Fair Value Measurements Using		
		Quoted Prices in Active Markets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
General Investments				
Florida Investment Trust	\$ 28,183,403	\$ -	\$ 28,183,403	\$ -
General Employees' Pension				
Equities				
Common stock	\$ 7,312,220	\$ 7,312,220	\$ -	\$ -
Mutual funds	18,803,115	-	18,803,115	-
Unit investment trusts	4,718,221	-	-	4,718,221
Fixed Income				
Mutual funds	2,204,042	-	2,204,042	-
Asset backed securities	2,594,018	-	2,594,018	-
Collateralized mortgage obligations	440,642	-	440,642	-
US government bonds	1,222,624	-	1,222,624	-
Corporate bonds	4,836,530	-	4,836,530	-
Foreign bonds	412,323	-	412,323	-
Total	\$ 42,543,735	\$ 7,312,220	\$ 30,513,294	\$ 4,718,221
Police Officers' and Firefighters' Pension				
Equities				
Common stock	\$ 14,390,098	\$ 14,390,098	\$ -	\$ -
Mutual funds	20,556,174	-	20,556,174	-
Unit investment trusts	5,910,708	-	-	5,910,708
Fixed Income				
US government bonds	7,364,783	-	7,364,783	-
Corporate bonds	12,597,067	-	12,597,067	-
Total	\$ 60,818,830	\$ 14,390,098	\$ 40,518,024	\$ 5,910,708

NOTE 6 RECEIVABLES

Receivables as of year end for the City's individual major funds and nonmajor and fiduciary funds in the aggregate, including the applicable allowances for uncollectible accounts, are as follows:

	<u>Accounts Receivable</u>	<u>Less Allowance for Uncollectible Accounts</u>	<u>Total</u>
General fund	\$ 1,380,635	\$ (135,000)	\$ 1,245,635
Water and wastewater utility fund	1,627,732	(125,932)	1,501,800
Solid waste fund	17,911	(1,681)	16,230
Stormwater fund	21,209	(1,556)	19,653
Internal service fund	40,388	-	40,388
Other governmental funds	9,655	-	9,655
Total	<u>\$ 3,097,530</u>	<u>\$ (264,169)</u>	<u>\$ 2,833,361</u>

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NOTE 7 CAPITAL ASSETS

Capital asset activity for the year ended September 30, 2020 was as follows:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
Governmental Activities:				
Capital assets, not being depreciated:				
Land	\$ 23,817,839	\$ 676,803	\$ (2,487,214)	\$ 22,007,428
Construction in progress	13,694,219	4,459,880	(5,745,802)	12,408,297
Total capital assets, not being depreciated	<u>37,512,058</u>	<u>5,136,683</u>	<u>(8,233,016)</u>	<u>34,415,725</u>
Capital assets, being depreciated:				
Buildings	21,534,827	109,151	-	21,643,978
Improvements	25,098,074	5,095,825	-	30,193,899
Machinery and equipment	16,492,924	2,354,416	-	18,847,340
Intangibles	889,389	-	-	889,389
Infrastructure	95,995,485	-	-	95,995,485
Total capital assets, being depreciated	<u>160,010,699</u>	<u>7,559,392</u>	<u>-</u>	<u>167,570,091</u>
Less accumulated depreciation for:				
Buildings	(7,656,560)	(627,666)	-	(8,284,226)
Improvements	(10,949,626)	(1,366,173)	-	(12,315,799)
Machinery and equipment	(11,532,615)	(2,124,437)	-	(13,657,052)
Intangibles	(795,743)	(59,785)	-	(855,528)
Infrastructure	(44,917,526)	(1,979,768)	-	(46,897,294)
Total accumulated depreciation	<u>(75,852,070)</u>	<u>(6,157,829)</u>	<u>-</u>	<u>(82,009,899)</u>
Total capital assets, being depreciated, net	<u>84,158,629</u>	<u>1,401,563</u>	<u>-</u>	<u>85,560,192</u>
Governmental activities capital assets, net	<u>\$ 121,670,687</u>	<u>\$ 6,538,246</u>	<u>\$ (8,233,016)</u>	<u>\$ 119,975,917</u>

NOTE 7 CAPITAL ASSETS (CONTINUED)

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
Business-type Activities:				
Capital assets, not being depreciated:				
Land	\$ 5,772,638	\$ 1,239,392	\$ (499,879)	\$ 6,512,151
Construction in progress	8,629,321	2,185,015	(3,269,998)	7,544,338
Total capital assets, not being depreciated	<u>14,401,959</u>	<u>3,424,407</u>	<u>(3,769,877)</u>	<u>14,056,489</u>
Capital assets, being depreciated:				
Buildings	20,220,421	-	-	20,220,421
Improvements	121,442,680	4,072,561	-	125,515,241
Machinery and equipment	10,349,122	3,011,076	(2,054,384)	11,305,814
Intangibles	199,704	-	-	199,704
Total capital assets, being depreciated	<u>152,211,927</u>	<u>7,083,637</u>	<u>(2,054,384)</u>	<u>157,241,180</u>
Less accumulated depreciation for:				
Buildings	(14,399,714)	(459,982)	-	(14,859,696)
Improvements	(75,068,174)	(4,391,127)	-	(79,459,301)
Machinery and equipment	(7,521,883)	(1,163,775)	661,493	(8,024,165)
Intangibles	(196,711)	(2,993)	-	(199,704)
Total accumulated depreciation	<u>(97,186,482)</u>	<u>(6,017,877)</u>	<u>661,493</u>	<u>(102,542,866)</u>
Total capital assets, being depreciated, net	<u>55,025,445</u>	<u>1,065,760</u>	<u>(1,392,891)</u>	<u>54,698,314</u>
Business-type activities capital assets, net	<u>\$ 69,427,404</u>	<u>\$ 4,490,167</u>	<u>\$ (5,162,768)</u>	<u>\$ 68,754,803</u>

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NOTE 7 CAPITAL ASSETS (CONTINUED)

Depreciation expense was charged to functions/programs as follows:

Governmental Activities:

General government	\$ 663,363
Public safety	2,116,193
Physical environment	2,821,800
Culture and recreation	536,266
Capital assets held by the City's internal service fund are charged to the various functions based on their usage of the assets	<u>20,207</u>
Total depreciation expense, governmental activities	<u><u>\$ 6,157,829</u></u>

Business-type Activities:

Water and wastewater	\$ 3,669,424
Solid waste	352,540
Stormwater	<u>1,995,913</u>
Total depreciation expense, business-type activities	<u><u>\$ 6,017,877</u></u>

NOTE 8 LEASES

Capital Leases

The City has entered into lease agreements as lessee for financing the acquisition of vehicles, trucks, data processing, communications and office equipment. These lease agreements qualify as capital leases for accounting purposes and, therefore, have been recorded at the present value of their future minimum lease payments as of the inception date.

The assets acquired through capital leases are as follows:

	<u>Governmental Activities</u>	<u>Business-type Activities</u>
Assets		
Machinery & equipment	\$ 3,794,811	\$ 1,942,295
Less: Accumulated depreciation	<u>(1,321,787)</u>	<u>(772,257)</u>
Total	<u><u>\$ 2,473,024</u></u>	<u><u>\$ 1,170,038</u></u>

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NOTE 8 LEASES (CONTINUED)

Amortization of equipment leased and capital leases is included in depreciation expense. The future minimum lease obligations and the net present value of these minimum lease payments as of September 30, 2020 were as follows:

<u>Year Ending September 30</u>	<u>Governmental Activities</u>	<u>Business-type Activities</u>
2021	\$ 933,471	\$ 315,546
2022	739,870	160,004
2023	504,803	60,640
2024	276,260	-
Total Minimum Lease Payments	2,454,404	536,190
Less: Amount representing interest	(67,983)	(13,324)
	<u>\$ 2,386,421</u>	<u>\$ 522,866</u>

NOTE 9 LONG-TERM DEBT

Notes Payable - Direct Borrowing

The Governmental Activities Notes payable are secured by a covenant to budget and appropriate, not a pledge of specific revenues. In the event of default, the noteholder may declare all principal and interest immediately due and payable.

The City has notes payable for governmental. Outstanding notes payable at year end are as follows:

Governmental Activities

Capital Improvement Note, Series 2009 - payable in annual principal installments start 10/1/10 through 10/1/2024 and interest paid semi-annually at a variable rate equal to 67% of the sum of LIBOR plus 2.6%, with a floor of 2.1%	\$ 1,670,000
Non-Ad Valorem Refunding Revenue Note, Series 2012 - payable in annual principal installments start 2/1/2013 through 2/1/2023 and interest paid semi-annually at 2.10%	1,107,000
Note Payable - payable in 20 quarterly principal installments and quarterly interest payments of \$50,000	<u>750,000</u>
	<u>\$ 3,527,000</u>

Annual debt service requirements to maturity for notes payable are as follows:

<u>Year Ending September 30,</u>	<u>Governmental Activities</u>	
	<u>Principal</u>	<u>Interest</u>
2021	\$ 951,000	\$ 66,527
2022	978,000	50,682
2023	1,003,000	34,239
2024	595,000	18,345
2025	-	-
	<u>\$ 3,527,000</u>	<u>\$ 169,793</u>

NOTE 9 LONG-TERM DEBT (CONTINUED)

Bonds Payable - Public Offering

The 2017 Capital Improvement Revenue and Refunding Bonds are secured the half cent sales tax revenues, public services tax revenues, and the communications services tax revenues. Total principal and interest remaining to be paid is \$61,613,991. For the fiscal year, principal and interest paid on this series was \$2,367,836 and total pledged revenue was \$11,699,061. In the event of default, the bondholder may exercise all legal remedies to enforce payment.

The 2016 Water and Sewer System Refunding Revenue Bonds are secured by net revenue of the water and sewer system. Total principal and interest remaining to be paid is \$25,546,902. For the fiscal year, principal and interest paid on this series was \$1,871,269 and total pledged revenue was \$5,733,293. In the event of default, the bondholder may exercise all legal remedies to enforce payment.

The City has bonds payable for both governmental and business-type activities. Outstanding bonds payable at year end are as follows:

Governmental Activities

Capital Improvement Revenue and Refunding Bonds, Series 2017 - payable in annual principal installments through 10/1/2046 and interest paid semi-annually at rates from 3.00% to 5.00% \$ 36,675,000

Business-Type Activities

Water and Sewer System Revenue and Refunding Bonds, Series 2016 - payable in annual principal installments through 10/1/2036 and interest paid semi-annually at rates from 2.00% to 5.00% \$ 18,325,000

Annual debt service requirements to maturity for bonds payable are as follows:

<u>Year Ending September 30,</u>	<u>Governmental Activities</u>		<u>Business-Type Activities</u>	
	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>
2021	\$ 745,000	\$ 1,629,238	\$ 980,000	\$ 888,469
2022	770,000	1,599,438	1,015,000	849,269
2023	810,000	1,560,938	1,075,000	798,519
2024	845,000	1,520,438	1,125,000	744,769
2025	895,000	1,478,188	1,175,000	688,519
2026 - 2030	5,170,000	6,674,688	6,720,000	2,506,844
2031 - 2035	6,600,000	5,246,688	5,770,000	728,075
2036 - 2040	8,360,000	3,488,250	465,000	17,438
2041 - 2045	10,190,000	1,655,250	-	-
2046	2,290,000	85,875	-	-
	<u><u>\$ 36,675,000</u></u>	<u><u>\$ 24,938,991</u></u>	<u><u>\$ 18,325,000</u></u>	<u><u>\$ 7,221,902</u></u>

NOTE 9 LONG-TERM DEBT (CONTINUED)

Changes in Long-Term Liabilities

Long-term liability activity for the year ended September 30, 2020 was as follows:

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Reductions</u>	<u>Ending Balance</u>	<u>Due Within One Year</u>
Governmental Activities:					
Notes Payable	\$ 4,456,000	\$ -	\$ (929,000)	\$ 3,527,000	\$ 951,000
Bonds Payable	37,385,000	-	(710,000)	36,675,000	745,000
Premium on bonds issued	2,890,169	-	(104,780)	2,785,389	-
Capital lease	2,175,609	1,077,362	(866,550)	2,386,421	896,241
Compensated absences	2,179,758	499,133	(218,000)	2,460,891	246,100
Net pension liability	6,248,378	893,847	-	7,142,225	-
Other post employment benefits	2,814,302	315,823	-	3,130,125	-
Governmental activity long-term liabilities	<u>\$ 58,149,216</u>	<u>\$ 2,786,165</u>	<u>\$ (2,828,330)</u>	<u>\$ 58,107,051</u>	<u>\$ 2,838,341</u>
Business-type Activities:					
Bonds payable	\$ 19,270,000	\$ -	\$ (945,000)	\$ 18,325,000	\$ 980,000
Premium on bonds issued	2,600,244	-	(152,955)	2,447,289	-
Capital lease	1,498,350	-	(975,484)	522,866	306,638
Compensated absences	480,181	29,958	(48,019)	462,120	46,212
Net pension liability	229,509	796,932	-	1,026,441	-
Other post employment benefits	633,585	66,438	-	700,023	-
Business-type activity long-term liabilities	<u>\$ 24,711,869</u>	<u>\$ 893,328</u>	<u>\$ (2,121,458)</u>	<u>\$ 23,483,739</u>	<u>\$ 1,332,850</u>

For governmental funds, compensated absences, other post-employment benefits and net pension liability are generally liquidated by the General Fund.

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NOTE 10 INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS

The composition of interfund balances as of September 30, 2020 is as follows:

Receivable Fund	Payable Fund	Amount
Community Redevelopment Agency	General Fund	\$ 156,896
General Fund	2017 Capital Projects Fund	847
General Fund	Internal Service Fund	200,000
Road Impact	Internal Service Fund	350,000
2017 Capital Projects Fund	Road Impact	164,097
2017 Capital Projects Fund	Water and Wastewater Fund	29,165
Stormwater Fund	General Fund	840
Stormwater Fund	Internal Service Fund	304,842
Total		\$ 1,206,687

Interfund balances represent reimbursements for a portion of salaries, purchases paid from an incorrect funds and transfer for debt service payment.

Interfund transfers for the year ended September 30, 2020 consisted of the following:

	Transfers In			Total
	General Fund	Stormwater Fund	Nonmajor Governmental	
Transfer Out:				
General fund	\$ -	\$ -	\$ 6,345,586	\$ 6,345,586
Water and wastewater fund	1,728,979	-	-	1,728,979
Solid waste fund	444,736	224,268	-	669,004
Stormwater fund	605,288	-	-	605,288
Nonmajor governmental	1,187,354	-	-	1,187,354
Total	\$ 3,966,357	\$ 224,268	\$ 6,345,586	\$ 10,536,211

Transfers are used to move revenues from the fund that statute or budget requires collecting them to the fund that they are required to be expended from. Transfers are also used to a) accumulate required interest and principal debt payments for timely remittance, b) move administrative fees from the enterprise funds to the general fund, and c) move funds for purchases of computers based upon a replacement schedule.

NOTE 11 RETIREMENT PLANS

Defined Benefit Plan and Trust

The City maintains two separate single-employer defined benefit pension plans for police officers and firefighters and all other full-time employees who are included as part of the City’s reporting entity in Pension Trust Funds. The plans do not issue stand-alone financial reports. Each plan provides retirement and death benefits to plan members and beneficiaries. In addition, the police and firefighters plan provides disability benefits to Plan members. Florida Statutes, Chapter 175 and 185 establish minimum benefit provisions. The City of Ocoee Commission appoints two boards of trustees, two trustees are elected by the employees and a fifth member is selected by the four trustees to administer the pension trust funds. This board of trustees may not amend any provisions of the pension plan without the approval of the City Commission.

Contributions from the State received under Florida State Statutes 175 and 185 amounted to \$747,698 in 2020 and were recorded as revenue and expenditures in the general fund. The amounts legally required at September 30, 2020 to be reserved for general employees and police and fire pension funds are \$43,530,656 and \$63,324,362 respectively.

Summary of Significant Accounting Principles

The Plan’s financial statements are prepared using the accrual basis of accounting. Plan member contributions are recognized in the period in which the contributions are due. Employer contributions to each plan are recognized when due and formal commitment to provide the contributions has been made. Benefits and refunds are recognized when due and payable in accordance with the terms of the Plan. All Plan investments are reported at fair value. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates. Investments without an established market are reported at estimated fair value.

Individual Pension Fund Statements

The pension plans do not issue stand-alone financial reports. Individual statements of net position and changes in pension fund net position for the two pension plans included in the City of Ocoee fiduciary funds are as follows:

**Individual Statements of Fiduciary Net Position
September 30, 2020**

	General Employees Pension	Police and Fire Pension
	<u> </u>	<u> </u>
Assets:		
Cash and cash equivalents	\$ 986,921	\$ 2,505,532
Investments, at fair value:		
Common funds - equity	26,115,335	34,946,272
Real estate investment trust	4,718,221	5,910,708
Common funds - bonds	<u>11,710,179</u>	<u>19,961,850</u>
Total investments	<u>42,543,735</u>	<u>60,818,830</u>
Total assets	<u>43,530,656</u>	<u>63,324,362</u>
Liabilities:		
Accounts Payable	<u>-</u>	<u>-</u>
Total liabilities	<u>-</u>	<u>-</u>
Net Position:		
Restricted for pensions	<u>\$ 43,530,656</u>	<u>\$ 63,324,362</u>

NOTE 11 RETIREMENT PLANS (CONTINUED)

**Individual Statements of Changes in Fiduciary Net Position
For the Year Ended September 30, 2020**

	<u>General Employees Pension</u>	<u>Police and Fire Pension</u>
Additions:		
Contributions:		
Employer	\$ 845,408	\$ 2,932,667
Plan members	755,897	697,905
State	-	747,698
Total contributions	<u>1,601,305</u>	<u>4,378,270</u>
Investment income:		
Interest	1,355,685	997,370
Net appreciation on fair value of investments	1,639,455	5,156,201
Less investment expense	<u>(153,051)</u>	<u>(224,292)</u>
Net investment income	<u>2,842,089</u>	<u>5,929,279</u>
Total additions	<u>4,443,394</u>	<u>10,307,549</u>
Deductions:		
Benefits	2,188,880	4,404,694
Administrative expenses	<u>119,382</u>	<u>50,692</u>
Total deductions	<u>2,308,262</u>	<u>4,455,386</u>
Change in net position	2,135,132	5,852,163
Net position, beginning	<u>41,395,524</u>	<u>57,472,199</u>
Net position, ending	<u>\$ 43,530,656</u>	<u>\$ 63,324,362</u>

General Employees' Pension

Summary of Significant Accounting Policies

Method used to value investments - Investments are reported at fair value. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates.

Plan Description

Plan Administration - the General Employees' Pension is administered by a Board of Trustees comprised of two City Commission appointees, two members of the Plan elected by the membership, and a fifth member elected by the other four members, and appointed by City Commission.

Plan Membership - At September 30, 2020 plan membership consisted of the following:

Inactive plan members or beneficiaries currently receiving benefits	116
Inactive plan members entitled to but not yet receiving benefits	73
Active plan members	<u>196</u>
	<u>385</u>

NOTE 11 RETIREMENT PLANS (CONTINUED)

Benefits Provided - The plan provides retirement, termination and death benefits.

Normal Retirement - Date: Attainment of Age 60. The Mayor and Commissioners have a 9 year Credited Service requirement in addition to the attainment of Age 60. Members (excluding the Mayor and Commissioners) hired after September 17, 2012, achieve normal retirement eligibility upon the attainment of age 62, with the completion of 7 years of credited service

Benefit: 3% of average final compensation for each year of credited service, limited to 81% of average final compensation. For members (including Mayor and Commissioners) hired or elected after September 17, 2012, the benefit is 2.25% of average final compensation for each year of credited service, limited to 70% of average final compensation.

Early Retirement - Eligibility: Age 50 and 5 years of credited service. The Mayor and Commissioners have a 9 year service requirement. Members (excluding the Mayor and Commissioners) hired after September 17, 2012, achieve early retirement eligibility upon the attainment of age 50 with the completion of 7 years of credited service. Accrued benefits are actuarially reduced.

Vesting - Members are 100% vested after 5 years of credited service. The Mayor and Commissioners have a 9 year requirement for vesting eligibility. Members (excluding the Mayor and Commissioners) hired after September 17, 2012 achieve 100% vesting eligibility upon the completion of 7 years of credited service. Members will receive the vested portion of their accrued benefit payable at the otherwise early (reduced) or normal (unreduced) retirement date.

Pre-Retirement Death Benefits - Vested: monthly accrued benefit payable to designated beneficiary for 10 years. *Nonvested:* refund of accumulated contributions without interest.

Contributions - Member contributions are 7.4% of salary. The Mayor and Commissioners are non-contributory participants. City contributions are the remaining amount required in order to pay current costs and amortize unfunded past service cost, if any, over 30 years.

Net Pension Liability - The City's net pension liability was measured as of September 30, 2020, and the total pension liability used to calculate the net pension liability was determined as of that date. The components of the net pension liability on September 30, 2020 were as follows:

Total pension liability	\$ 46,795,557
Plan fiduciary net position *	<u>(43,493,659)</u>
Sponsor's net pension liability	<u>\$ 3,301,898</u>
Plan fiduciary net position as a percentage of total pension liability	92.94%

* includes accrued investment income net of prepaid city contributions not included in the fund.

Actuarial Assumptions - The total pension liability was determined by an actuarial valuation as of October 1, 2019 updated to September 30, 2020 using the following actuarial assumptions:

Inflation	2.50%
Salary increases	service based
Discount rate	7.00%
Investment rate of return	7.00%

Mortality rates were based on the PubG.H-2010 scale, with white collar and annuitant adjustments for healthy and disabled lives. All rates are projected generationally with Mortality Improvement Scale MP-2018.

NOTE 11 RETIREMENT PLANS (CONTINUED)

The actuarial assumptions used in the October 1, 2019 valuation were based on the results of an actuarial experience study performed on November 4, 2019.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expenses and inflation) are developed for each major asset class. These ranges are combined to produce the long term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

Best estimates of arithmetic real rates of return for each major asset class included in the pension plan's target asset allocation as of September 30, 2020 are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long Term Expected Real Rate of Return</u>
Domestic equity	45.0%	7.50%
International equity	15.0%	8.50%
Broad market fixed income	25.0%	2.50%
Fixed income (non-core)	2.5%	2.50%
Global bond	2.5%	3.50%
Real estate	10.0%	4.50%
Total	<u>100.0%</u>	

Discount rate - The discount rate used to measure the total pension liability was 7.0%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that sponsor contributions will be made at rates equal to the difference between the actuarially determined contribution rates and the member rate. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

NOTE 11 RETIREMENT PLANS (CONTINUED)

Changes in Net Pension Liability

	Increase (Decrease)		
	Total Pension Liability (a)	Plan Fiduciary Net Position (b)	Net Pension Liability (a)-(b)
Balances at September 30, 2019	\$ 42,204,017	\$ 41,366,866	\$ 837,151
Changes for a Year:			
Service cost	1,091,532	-	1,091,532
Interest	3,122,971	-	3,122,971
Differences between expected and actual experience	550,789	-	550,789
Changes of assumptions	1,955,087	-	1,955,087
Contributions-employer	-	845,408	(845,408)
Contributions-employee	-	698,250	(698,250)
Contributions-buyback	57,647	57,647	-
Net investment income	-	2,840,934	(2,840,934)
Benefit payments, including refunds of employee contributions	(2,186,486)	(2,186,486)	-
Administrative Expense	-	(128,960)	128,960
Net Changes	4,591,540	2,126,793	2,464,747
Balances at September 30, 2020	\$ 46,795,557	\$ 43,493,659	\$ 3,301,898

Sensitivity of the Net Pension Liability to Changes in the Discount Rate

	1% Decrease	Current Discount Rate	1% Increase
	6.00%	7.00%	8.00%
Net pension liability	\$ 8,818,545	\$ 3,301,898	\$ (1,331,435)

Deferred outflows and inflows of resources

For the year ended September 30, 2020, the City will recognize a pension expense of \$1,181,147. On September 30, 2020 the City reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 505,754	\$ 244,466
Changes of assumptions	1,564,068	62,512
Net difference between projected and actual earnings on pension plan investments	755,863	-
	\$ 2,825,685	\$ 306,978

NOTE 11 RETIREMENT PLANS (CONTINUED)

Amounts reported as deferred outflows of resources related to pensions will be recognized in pension expense as follows:

Year Ended September 30:		
2021	\$	359,509
2022		689,556
2023		929,709
2024		539,933
2025		-
Thereafter		-

Concentrations - The Plan did not hold investments in any one organization that represents 5 percent or more of the Pension Plan's fiduciary net position.

Rate of return - For the year ended September 30, 2020 the annual money-weighted rate of return on pension plan investments, net of pension plan investment expense, was 6.94 percent. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

Deferred Retirement Option Program (DROP) - members are eligible following satisfaction of normal retirement requirements (age 60). For members hired after September 17, 2012, the eligibility for DROP participation is the attainment of age 62 and the completion of 10 years of credited service. Participation is not more than 84 months from age 60. For members hired after September 17, 2012, the DROP participation period shall not exceed 60 months from the first date of normal retirement eligibility. Earnings accrue at a fixed annual rate of 3%, credited quarterly. The DROP balance as of September 30, 2020 is \$468,536.

Police Officers' and Firefighters' Pension

Summary of Significant Accounting Policies

Method used to value investments - Investments are reported at fair value. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates.

Plan Description

Plan Administration - The Plan is administered by a Board of Trustees comprised of two City Commission appointees, two members of the Plan elected by the membership, and a fifth member elected by the other four members, and appointed by City Commission.

Plan Membership - At September 30, 2020 plan membership consisted of the following:

Inactive plan members or beneficiaries currently receiving benefits	73
Inactive plan members entitled to but not yet receiving benefits	33
Active plan members	139
	245
	245

Benefits Provided - The plans provide retirement, termination, disability and death benefits.

Normal Retirement - Date: Earlier of age 55 and 10 years of credited service, or 25 years of credited service, regardless of age.

Benefit: 3.5% of average final compensation times credited service. For firefighters hired after September 30, 2015 and Police Officers hired after May 16, 2017, the benefit accrual rate is 3.25% for each year of Credited Service. Maximum benefit for members hired before October 1, 2012, 100% of average final compensation. For member hired after September 30, 2012, 91% of average final compensation. For members hired under the 3.25% benefit accrual rate, the maximum benefit is 81.25% of average final compensation.

NOTE 11 RETIREMENT PLANS (CONTINUED)

Early Retirement - Eligibility: Age 45 and 5 years of credited service. Accrued benefits are reduced 3% per year to age 50 and actuarially reduced from age 50 to age 45.

Vesting - Members are 100% vested after 5 years of credited service. For firefighters hired after September 30, 2015 and police officers hired after May 16, 2017, 100% vesting occurs after the completion of 7 years of credited service. Members will receive the vested portion of their accrued benefit payable at the otherwise early or normal retirement date.

Disability - For service incurred, covered from date of employment. For non-service incurred- 10 years of credited service. Benefit is accrued to date of disability but not less than 42% of average final compensation (service incurred). Additionally, the benefit cannot exceed a percentage of average final compensation as outlined above under maximum benefit.

Pre-Retirement Death Benefits - Vested: monthly accrued benefit payable to designated beneficiary for 10 years. Nonvested: refund of accumulated contributions without interest.

Supplement Benefit (Police only) - Initial crediting pursuant to a mutual consent agreement between the City and PBA, \$193,674 from the excess state monies reserve is allocated to eligible police officers. Annual crediting of 50% of annual Chapter 185 premium tax revenues received by the City in excess of \$223,377 shall be allocated based on a method to be determined. Investment earnings on the eligible share accounts shall be credited or debited annually, based on the Plan's net-of-fees investment performance for the immediately preceding plan year. Expenses are allocated annually in proportion to individual share account balances as a percentage of total plan assets.

Contributions - Member contributions are 8% of salary. The City contributions are the remaining amount required in order to pay current costs and amortize unfunded past service cost, if any, as provided in Chapter 112, Florida Statutes.

Net Pension Liability - The City's net pension liability was measured as of September 30, 2020, and the total pension liability used to calculate the net pension liability was determined as of that date. The components of the net pension liability on September 30, 2020 were as follows:

Total pension liability	\$ 68,500,361
Plan fiduciary net position *	<u>(63,633,593) *</u>
Sponsor's net pension liability	<u>\$ 4,866,768</u>
Plan fiduciary net position as a percentage of total pension liability	92.90%

* includes accrued investment income net of prepaid city contributions not included in the funds

Actuarial Assumptions - The total pension liability was determined by an actuarial valuation as of October 1, 2019 updated to September 30, 2020 using the following actuarial assumptions applied to all measurement periods.

Inflation	2.50%
Salary increases	service based
Discount rate	7.25%
Investment rate of return	7.25%

Mortality rates were based on the PubS.H-2010 scale, with adjustments for healthy and disabled lives. All rates are projected generationally with Mortality Improvement Scale MP-2018.

The actuarial assumptions used in the October 1, 2019 valuation were based on the results of an actuarial experience study dated August 3, 2020.

NOTE 11 RETIREMENT PLANS (CONTINUED)

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expenses and inflation) are developed for each major asset class. These ranges are combined to produce the long term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

Best estimates of arithmetic real rates of return for each major asset class included in the pension plan's target asset allocation as of September 30, 2020 are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long Term Expected Real Rate of Return</u>
Domestic equity	45.0%	7.50%
International equity	15.0%	8.50%
Broad market fixed income	25.0%	2.50%
Fixed income (non-core)	2.5%	2.50%
Global bond	2.5%	3.50%
Real estate	10.0%	4.50%
Total	100.0%	

Discount rate - The discount rate used to measure the total pension liability was 7.25%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that sponsor contributions will be made at rates equal to the difference between the actuarially determined contribution rates and the member rate. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

NOTE 11 RETIREMENT PLANS (CONTINUED)

Changes in Net Pension Liability

	Increase (Decrease)		
	Total Pension Liability (a)	Plan Fiduciary Net Position (b)	Net Pension Liability (a)-(b)
Balances at September 30, 2019	\$ 63,545,542	\$ 57,904,806	\$ 5,640,736
Changes for a Year:			
Service cost	1,857,318	-	1,857,318
Interest	4,932,076	-	4,932,076
Share plan allocation	85,487	-	85,487
Differences between expected and actual experience	(90,179)	-	(90,179)
Changes of assumptions	2,512,338	-	2,512,338
Contributions-employer	-	2,932,668	(2,932,668)
Contributions-state	-	747,698	(747,698)
Contributions-employee	-	697,905	(697,905)
Net investment income	-	5,788,976	(5,788,976)
Benefit payments, including refunds of employee	(4,342,221)	(4,342,221)	-
Administrative expense	-	(96,239)	96,239
Net Changes	4,954,819	5,728,787	(773,968)
Balances at September 30, 2020	\$ 68,500,361	\$ 63,633,593	\$ 4,866,768

Sensitivity of the Net Pension Liability to Changes in the Discount Rate

	1% Decrease	Current Discount	1% Increase
	6.25%	Rate	8.25%
		7.25%	
Net pension liability	\$ 13,260,826	\$ 4,866,768	\$ (2,100,148)

Deferred outflows and inflows of resources

For the year ended September 30, 2020, the City will recognize pension expense of \$2,370,138. On September 30, 2020 the City reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 303,950	\$ 977,108
Changes of assumptions	2,729,467	-
Net difference between projected and actual earnings on pension plan investments	466,951	-
	\$ 3,500,368	\$ 977,108

NOTE 11 RETIREMENT PLANS (CONTINUED)

Amounts reported as deferred outflows of resources related to pensions will be recognized in pension expense as follows:

Year Ended September 30:		
2021	\$	637,599
2022		879,010
2023		696,703
2024		27,499
2025		282,449
Thereafter		-

Concentrations - The Plan did not hold investments in any one organization that represents 5 percent or more of the Pension Plan's fiduciary net position.

Rate of return - For the year ended September 30, 2020 the annual money-weighted rate of return on pension plan investments, net of pension plan investment expense was 10.11 percent.

Deferred Retirement Option Program (DROP) Police and Fire - members are eligible within 12 months following satisfaction of normal retirement requirements. Participation is not more than 60 months. Rate of return: at election of member (may change once during DROP period) either: 1) actual net rate of investment return (total return net of brokerage commissions, transaction costs, and management fees), or 2) 6.5%. Earnings are credited each fiscal quarter (2% for members entering the DROP after September 30, 2012). Additionally, members entering the DROP after September 30, 2012 cannot choose the Plan return option for investment crediting. The DROP balance as of September 30, 2020 is \$1,416,399.

Aggregate Amounts of All Pension Plans

The aggregate amounts for all of the City's defined benefit pension plans at September 30, 2020 are as follows:

	Governmental Activities			
	Net Pension Asset (Liability)	Deferred Inflows	Deferred Outflows	Pension & OPEB Expense
Police and Fire Pension Plan	\$ (4,866,768)	\$ (977,108)	\$ 3,500,368	\$ (1,310,228)
General Employees Pension	(2,275,457)	(211,550)	1,947,282	232,975
OPEB Plan	(3,130,125)	(400,806)	303,339	180,985
	<u>\$ (10,272,350)</u>	<u>\$ (1,589,464)</u>	<u>\$ 5,750,989</u>	<u>\$ (896,268)</u>
	Business-type Activities			
	Net Pension Asset (Liability)	Deferred Inflows	Deferred Outflows	Pension & OPEB Expense
General Employees Pension	\$ (1,026,441)	\$ (95,428)	\$ 878,403	\$ 102,764
OPEB Plan	(700,023)	(85,027)	64,887	38,074
	<u>\$ (1,726,464)</u>	<u>\$ (180,455)</u>	<u>\$ 943,290</u>	<u>\$ 140,838</u>

NOTE 12 OTHER POST EMPLOYMENT BENEFITS

In accordance with Florida Statutes Section 112.0801, the City makes continued group health insurance through the City's current provider available to retirees and eligible dependents provided certain service requirements and normal age retirement requirements have been met. This benefit has no cost to the City, other than the implicit cost of including retirees in the group calculation. All premiums are paid by the retiree. The City has chosen pay-as-you-go funding, but is recording the liability in the government wide financial statements. This plan does not issue stand-alone financial statements.

Plan Description - The City of Ocoee's Retiree Health Care Plan (Plan) is a single-employer defined benefit postemployment health care plan that covers eligible retired employees of the City. The Plan, which is administered by the City, allows employees who retire and meet eligibility requirements under one of the City's retirement plans to continue medical and life insurance coverage as a participant in the City's plan. For purposes of applying Paragraph 4 under Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions*, the Plan does not meet the requirements for an OPEB plan administered through a trust.

Employees Covered by Benefit terms - At September 30, 2019, the following employees were covered by the benefit terms:

Inactive plan members or beneficiaries currently receiving benefits	84
Inactive plan members entitled to but not yet receiving benefits	-
Active plan members	352
	436
	436

Benefits Provided - A retired employee and his or her spouse and eligible dependents are eligible to continue health insurance identical to active employees if they meet the eligibility for retirement under the applicable retirement plan. The retiree is responsible for paying the entire monthly premium for health coverage and that of any covered spouse or eligible dependents. Medicare coverage is assumed to become primary upon attainment of age 65.

Eligible retirees may also elect \$10,000 in life insurance coverage. The retiree is responsible for paying the entire monthly premium for coverage.

Summary of Actuarial Methods & Assumptions

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future.

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

NOTE 12 OTHER POST EMPLOYMENT BENEFITS (CONTINUED)

The total OPEB liability was determined by an actuarial valuation as of September 30, 2019 using the following actuarial assumptions:

Inflation	2.50%
Salary increases	Varies by service
Discount rate	3.58%
Initial trend rate	7.50%
Ultimate trend rate	4.00%
Years to ultimate	55

All mortality rates were based on the PUB-2010 mortality tables. All mortality rates are those outlined in Milliman's July 1, 2019 Florida Retirement System (FRS) valuation report.

Discount Rate - Given the City's decision not to fund the program, all future benefit payments were discounted using a high-quality municipal bond rate of 3.58%. The high-quality municipal bond rate was based on the S&P Municipal Bond 20 Year High Grade Rate Index as published by S&P Dow Jones Indices as of the measurement date. The S&P Municipal 20 Year High Grade Rate Index consists of bonds in the S&P Municipal Bond Index with a maturity of 20 years. Eligible bonds must be rated at least AA by Standard and Poor's Ratings Services, Aa2 by Moody's or AA by Fitch. If there are multiple ratings, the lowest rating is used.

Below are the details regarding the Total OPEB liability for the measurement period from October 1, 2019 to September 30, 2020.

	Increases and (Decreases) in Total OPEB Liability
Balances at September 30, 2019	<u>\$ 3,447,887</u>
Changes for a Year:	
Service cost	231,988
Interest	151,788
Differences between expected and actual experience	(198,886)
Changes of assumptions	295,577
Benefit payments	(98,206)
Other changes	-
Net Changes	<u>382,261</u>
Balances at September 30, 2020	<u><u>\$ 3,830,148</u></u>

The following represents the Total OPEB liability of the City, as well as what the City's Total OPEB liability would be if it were calculated using a discount rate that is one percentage-point lower or one percentage-point higher than the current discount rate:

	1% Decrease	Current Discount	1% Increase
	2.58%	Rate	4.58%
	<u> </u>	<u>3.58%</u>	<u> </u>
Net OPEB liability	\$ 4,347,771	\$ 3,830,148	\$ 3,396,432

NOTE 12 OTHER POST EMPLOYMENT BENEFITS (CONTINUED)

The following represents the Total OPEB liability of the City, as well as what the City's Total OPEB liability would be if it were calculated using healthcare cost trend rates that is one percentage-point lower or one percentage-point higher than the current healthcare cost trend rates:

	1% Decrease 3.0% - 6.5%	Healthcare Cost Trend Rates 4.0% - 7.5%	1% Increase 5.0% - 8.5%
Net OPEB liability	\$ 3,454,337	\$ 3,830,148	\$ 4,277,543

For the year ended September 30, 2020 the City will recognize OPEB expense of \$328,655.

On September 30, 2020, the City reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ -	\$ 174,025
Changes of assumptions	258,630	311,808
Employer contributions subsequent to the measurement date	109,596	-
	<u>\$ 368,226</u>	<u>\$ 485,833</u>

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year Ended September 30:	
2021	\$ (57,621)
2022	(57,621)
2023	(57,621)
2024	(57,623)
2025	(20,892)
Thereafter	24,175

NOTE 13 DEFERRED COMPENSATION PLAN

The City offers its employees three deferred compensation plans created in accordance with Internal Revenue Code Section 457. The plans are administered by Great West, ICMA Retirement Corporation, Principal Group and Hartford. The plans permit participants to defer a portion of their salary until future years. The deferred compensation is not available to employees until termination, retirement, death, or unforeseeable emergency.

Because the Plan Assets are held in trust for the exclusive benefit of plan participants and their beneficiaries, the Plan is not accounted for in the City's fund financials.

NOTE 14 RISK MANAGEMENT

The City is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; job-related illnesses or injuries to employees; and natural disasters. Risk of loss from above is transferred by the City to various commercial insurers through the purchase of insurance. There have been no significant reductions in insurance coverage from the prior year, and settlements have not exceeded insurance coverage during the past three years.

The City became self-insured for employee health insurance effective November 1, 2007. As permitted by GASB Statement No. 10, Accounting and Financial Reporting for Risk Financing and Related Insurance Issues, the City accounts for its self-insured assets, liabilities, net position and activities in an internal service fund.

The general, water and wastewater, solid waste, and stormwater funds participate in the program and make payments to the internal service fund based on the number of employees in each fund.

The City's health internal service fund covers claims up to \$100,000 per individual event and related claims. The City purchased excess stop loss coverage with an aggregate limit of \$1,000,000 per policy period.

The claims liability of \$7,309 represents claims processed through December 2020 which were applicable to the current fiscal year and any additional claims are deemed to be immaterial. Changes to the claims liability are as follows for the years ended September 30:

	<u>2020</u>	<u>2019</u>
Claims liability, beginning of year	\$ 83,215	\$ 65,574
Incurred claims	7,787,056	6,363,616
Payments on claims	<u>(7,862,962)</u>	<u>(6,345,975)</u>
Claims liability, end of year	<u>\$ 7,309</u>	<u>\$ 83,215</u>

The City also became self-insured for workers' compensation effective October 1, 2007. The City covers events up to \$600,000 even if more than one employee is involved in the event. The City has purchased excess stop loss coverage with an aggregate limit of \$1,000,000 per event. The City also has an aggregate retention limit of \$1,364,543 for all claims, and when this aggregate is reached, then the excess stop loss coverage up to \$1,000,000 in excess of the aggregate covers claims.

Worker's compensation claims are paid from each fund as incurred and, therefore, is not included in the internal service fund. Also, actuarial probabilities are not needed since no claims are pending at September 30, 2020.

NOTE 15 CONTINGENT LIABILITIES

Amounts received or receivable from grant agencies are subject to audit and adjustment by grantor agencies, principally the federal government and the State of Florida. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures that may be disallowed by the grantor cannot be determined at this time, although the City expects such amounts, if any, to be immaterial.

The City is a defendant in various lawsuits. Although the outcome of these lawsuits is not presently determinable, in the opinion of the City's counsel the resolution of these matters will not have a material adverse effect on the financial condition of the City.

NOTE 16 FUND BALANCE

At September 30, 2020, the City's governmental fund balances were as follows:

	<u>General Fund</u>	<u>Road Impact</u>	<u>2017 Capital Projects Fund</u>	<u>Other Governmental Funds</u>	<u>Total</u>
Nonspendable					
Inventory and prepaids	\$ 130,237	\$ -	\$ -	\$ -	\$ 130,237
Spendable					
Restricted for:					
Community redevelopment	-	-	-	2,315,737	2,315,737
Highways and streets	-	9,257,651	-	-	9,257,651
Fire	-	-	-	2,559,880	2,559,880
Police	-	-	-	1,358,268	1,358,268
Culture and recreation	-	-	-	2,978,510	2,978,510
Capital projects	-	-	11,804,009	-	11,804,009
Assigned to:					
Subsequent year expenditures	5,357,030	-	-	-	5,357,030
Capital projects	1,144,315	-	-	3,876,718	5,021,033
Unassigned	<u>19,506,824</u>	<u>-</u>	<u>-</u>	<u>(544,779)</u>	<u>18,962,045</u>
Total fund balance	<u>\$ 26,138,406</u>	<u>\$ 9,257,651</u>	<u>\$ 11,804,009</u>	<u>\$ 12,544,334</u>	<u>\$ 59,744,400</u>

NOTE 17 SUBSEQUENT EVENTS

In October 2020, the City approved the issuance of Capital Improvement Revenue Bonds, Series 2020, in the amount of \$11.3 million. The Bonds were issued to finance the completion of the City Hall relocation.

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REQUIRED SUPPLEMENTARY INFORMATION

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Retiree Continuation Insurance Plan

Schedule of Changes in the City's Total OPEB Liability and Related Ratios

Last Ten Fiscal Years*

	<u>9/30/2020</u>	<u>9/30/2019</u>	<u>9/30/2018</u>
Total OPEB Liability			
Service cost	\$ 231,988	\$ 245,728	\$ 265,605
Interest	151,788	130,806	109,613
Differences between expected and actual experience	(198,886)	-	-
Changes of assumptions	295,577	(230,864)	(257,084)
Benefit Payments	(98,206)	(90,512)	(83,229)
Other changes	-	-	-
Net change in total OPEB liability	<u>382,261</u>	<u>55,158</u>	<u>34,905</u>
Total OPEB liability, beginning	<u>3,447,887</u>	<u>3,392,729</u>	<u>3,357,824</u>
Total OPEB liability, ending	<u>\$ 3,830,148</u>	<u>\$ 3,447,887</u>	<u>\$ 3,392,729</u>
Plan fiduciary net position as a percentage of total OPEB liability	0.00%	0.00%	0.00%
Covered payroll	\$ 19,381,886	\$ 17,103,823	\$ 16,884,918
Net OPEB liability as a percentage of covered payroll	19.76%	20.16%	20.09%

Difference between expected and actual experience. Difference between expected and actual experience reflects the impact of changes to the census data from the prior valuation.

Changes of assumptions. Changes of assumptions and other inputs reflect the effects of changes in the discount rate each period.

Benefit payments. The plan sponsor did not provide actual net benefits paid by the Plan. Expected net benefit payments produced by the valuation model for the same period are shown in the table above.

*Data before 2018 not available; additional years' information will be displayed as it becomes available.

Schedule of Changes in the City's Net Pension Liability and Related Ratios

General Employees

Last 10 Fiscal Years*

	9/30/2020	9/30/2019	9/30/2018	9/30/2017	9/30/2016	9/30/2015	9/30/2014
Total Pension Liability							
Service cost	\$ 1,091,532	\$ 1,149,974	\$ 1,211,261	\$ 1,143,018	\$ 1,134,150	\$ 1,130,748	\$ 1,099,915
Interest	3,122,971	3,146,116	2,960,746	2,805,205	2,555,534	2,440,626	2,265,121
Differences between expected and actual experience	550,789	(362,530)	162,806	(316,002)	175,180	(480,737)	-
Changes of assumptions	1,955,087	(125,022)	-	-	1,211,288	-	-
Contributions - buy back	57,647	-	-	-	-	-	-
Benefit payments, including refunds of employee contributions	(2,186,486)	(2,099,182)	(1,664,134)	(1,722,831)	(2,004,076)	(1,218,647)	(1,043,921)
Net change in total pension liability	4,591,540	1,709,356	2,670,679	1,909,390	3,072,076	1,871,990	2,321,115
Total pension liability, beginning	42,204,017	40,494,661	37,823,982	35,914,592	32,842,516	30,970,526	28,649,411
Total pension liability, ending (a)	\$ 46,795,557	\$ 42,204,017	\$ 40,494,661	\$ 37,823,982	\$ 35,914,592	\$ 32,842,516	\$ 30,970,526
Plan Fiduciary Net Position							
Contributions, employer	845,408	959,036	972,370	860,420	934,082	1,077,570	1,629,738
Contributions, employee	698,250	673,662	664,834	631,835	633,073	603,922	588,154
Contributions, buy back	57,647	-	-	-	-	-	-
Net investment income	2,840,934	1,188,196	3,637,465	3,929,617	2,745,277	454,266	2,447,920
Benefit payments, including refunds of employee contributions	(2,186,486)	(2,099,182)	(1,664,134)	(1,722,831)	(2,004,076)	(1,218,647)	(1,043,921)
Administrative expense	(128,960)	(132,985)	(100,468)	(70,099)	(86,300)	(89,735)	(60,184)
Net change in plan fiduciary net position	2,126,793	588,727	3,510,067	3,628,942	2,222,056	827,376	3,561,707
Plan fiduciary net position, beginning	41,366,866	40,778,139	37,268,072	33,639,130	31,417,074	30,589,698	27,027,991
Plan fiduciary net position, ending (b)	\$ 43,493,659	\$ 41,366,866	\$ 40,778,139	\$ 37,268,072	\$ 33,639,130	\$ 31,417,074	\$ 30,589,698
net pension liability, ending (a) - (b)	\$ 3,301,898	\$ 837,151	\$ (283,478)	\$ 555,910	\$ 2,275,462	\$ 1,425,442	\$ 380,828
Plan fiduciary net position as a percentage of total pension liability	92.94%	98.02%	100.70%	98.53%	93.66%	95.66%	98.77%
Covered payroll	\$ 9,476,712	\$ 9,144,437	\$ 9,025,137	\$ 8,579,221	\$ 8,591,994	\$ 8,671,290	\$ 7,988,910
Net pension liability as a percentage of covered payroll	34.84%	9.15%	-3.14%	6.48%	26.48%	16.44%	4.77%

*- only seven years of data available

Schedule of Changes in the City's Net Pension Liability and Related Ratios

General Employees

Last 10 Fiscal Years*

Changes of assumptions:

For measurement date 09/30/2020, as mandated by Chapter 2015-157, Laws of Florida, the assumed rates of mortality were changed to the rates used in Milliman's July 1, 2019 FRS valuation report for non-special-risk employees, with appropriate adjustments made based on plan demographics. Additionally, the Board approved a reduction in the investment return assumption from 7.40% to 7.00% per year.

For measurement date 9/30/2019, resulted from an experience study dated November 9, 2019 the Board approved the following changes:

- Assumed rates of individual salary increases
- Investment return assumption
- Assumed rates of pre-retirement withdrawal
- Assumed rates of retirement

For measurement date 9/30/2016, as a result of Chapter 2015-157, Laws of Florida, the assumed rates of mortality were changed to the assumptions used by the Florida Retirement System.

The inflation assumption rate was lowered from 3.00% to 2.50%, matching the long-term inflation assumption utilized by the Plan's investment consultant.

City of Ocoee, Florida
Schedule of Changes in the City's Net Pension Liability and Related Ratios
Police and Firefighters
Last 10 Fiscal Years*

	9/30/2020	9/30/2019	9/30/2018	9/30/2017	9/30/2016	9/30/2015	9/30/2014
Total Pension Liability							
Service cost	\$ 1,857,318	\$ 1,733,023	\$ 1,597,646	\$ 1,479,035	\$ 1,222,895	\$ 1,245,860	\$ 1,315,099
Interest	4,932,076	4,795,870	4,514,299	4,202,389	3,985,189	3,784,844	3,562,111
Changes in Excess State Money	-	-	-	(664,444)	135,836	95,618	94,656
Share plan allocation	85,487	79,615	58,503	231,069	-	-	-
Changes of benefit terms	-	(13,236)	-	-	-	-	-
Differences between expected and actual experience	(90,179)	(1,189,010)	304,104	455,694	(315,979)	(146,497)	-
Changes of assumptions	2,512,338	340,308	329,525	475,896	416,293	-	-
Benefit payments, including refunds of employee contributions	(4,342,221)	(3,150,257)	(2,800,461)	(2,559,339)	(2,478,996)	(2,234,870)	(1,812,744)
Net change in total pension liability	4,954,819	2,596,313	4,003,616	3,620,300	2,965,238	2,744,955	3,159,122
Total pension liability, beginning	63,545,542	60,949,229	56,945,613	53,325,313	50,360,075	47,615,120	44,455,998
Total pension liability, ending (a)	<u>\$ 68,500,361</u>	<u>\$ 63,545,542</u>	<u>\$ 60,949,229</u>	<u>\$ 56,945,613</u>	<u>\$ 53,325,313</u>	<u>\$ 50,360,075</u>	<u>\$ 47,615,120</u>
Plan fiduciary net position							
Contributions, employer	2,932,668	3,060,827	2,297,293	1,813,985	1,762,326	1,726,011	1,943,350
Contributions, state	747,698	709,268	636,589	564,098	557,160	516,942	515,980
Contributions, employee	697,905	658,066	616,991	601,901	593,431	584,706	616,402
Net investment income	5,788,976	1,559,613	3,892,569	4,915,076	3,474,566	343,322	3,922,191
Benefit payments, including refunds of employee contributions	(4,342,221)	(3,150,257)	(2,800,461)	(2,559,339)	(2,478,996)	(2,234,870)	(1,812,744)
Administrative expense	(96,239)	(118,948)	(132,147)	(80,547)	(100,422)	(93,962)	(81,677)
Net change in plan fiduciary net position	5,728,787	2,718,569	4,510,834	5,255,174	3,808,065	842,149	5,103,502
Plan fiduciary net position, beginning	57,904,806	55,186,237	50,675,403	45,420,229	41,612,164	40,770,015	35,666,513
Plan fiduciary net position, ending (b)	<u>\$ 63,633,593</u>	<u>\$ 57,904,806</u>	<u>\$ 55,186,237</u>	<u>\$ 50,675,403</u>	<u>\$ 45,420,229</u>	<u>\$ 41,612,164</u>	<u>\$ 40,770,015</u>
Net pension liability, ending (a)- (b)	<u>\$ 4,866,768</u>	<u>\$ 5,640,736</u>	<u>\$ 5,762,992</u>	<u>\$ 6,270,210</u>	<u>\$ 7,905,084</u>	<u>\$ 8,747,911</u>	<u>\$ 6,845,105</u>
Plan fiduciary net position as a percentage of total pension liability	92.90%	91.12%	90.54%	88.99%	85.18%	82.63%	85.62%
Covered payroll	\$ 8,723,810	\$ 8,225,822	\$ 7,712,391	\$ 7,523,761	\$ 7,417,886	\$ 8,310,219	\$ 7,705,028
Net pension liability as a percentage of covered payroll	55.79%	68.57%	74.72%	83.34%	106.57%	105.27%	88.84%

*- only seven years of data available

Schedule of Changes in the City's Net Pension Liability and Related Ratios

Police and Firefighters

Last 10 Fiscal Years*

Changes of benefit terms:

For measurement date 9/30/19, amounts reported as changes of benefit terms resulted from the provisions of Chapter 112.1816, Florida Statutes. The Statutes state that, effective July 1, 2019, a death or disability (under the Plan's definition of total and permanent disability) for a Firefighter due to the diagnosis of cancer or circumstances that arise out of the treatment of cancer will be treated as duty-related.

For measurement date 9/30/2017, the following plan changes were made:

1. Ordinance 2017-016, adopted and effective May 16, 2017, implemented changes to the benefit accrual rate, maximum benefit, vesting, in addition to the establishment of a Share Plan. An Actuarial Impact Statement dated May 23, 2017 was issued for this amendment.
2. Ordinance 2017-032, adopted and effective December 5, 2017, provided details regarding the Share Plan established with Ordinance 2017-016. A letter of no actuarial impact was submitted for this amendment.

Changes of assumptions:

For measurement date 09/30/2020, amounts reported as changes of assumptions resulted from an Actuarial Experience Study dated August 3, 2020 the following assumption changes were approved by the Board:

1. As mandated by Chapter 2015-157, Laws of Florida, the assumed rates of mortality were changed to the rates used in Milliman's July 1, 2019 FRS valuation report for special risk employees, with appropriate adjustments made based on plan demographics.
2. The annual assumed rate of investment return was decreased from 7.80% to 7.25%, net of fees.
3. The service-based salary increase rates were updated, resulting in generally lower assumed salary increases.
4. The assumed rates for Early and Normal Retirement were updated, resulting in generally more Early Retirements and less normal retirements.
5. The assumed rates of withdrawal were updated, resulting in generally less withdrawals after vesting and prior to early or normal retirement.
6. The assumed rates of disability were updated, resulting in generally less disabilities.

For measurement date 9/30/19, amounts reported as changes of assumptions resulted from lowering the investment return from 7.85% to 7.80% (net of fees).

For measurement date 9/30/2018, amounts reported as changes of assumptions resulted from lowering the investment return from 7.9% to 7.85% (net of fees).

For measurement date 9/30/2017, as required by Chapter 2015-157, Laws of Florida, the assumed rates of mortality have been changed from those in the July 1, 2015 FRS valuation report to those used in the July 1, 2016 FRS valuation report. Additionally, the investment return assumption has been reduced from 7.95% to 7.90% (net of fees). This assumption will be reduced annually by 5 basis points until it reaches an ultimate rate of 7.75% with the October 1, 2020 actuarial valuation.

For measurement date 9/30/16, amounts reported as changes of assumptions were a result of the Experience Study dated October 30, 2015, the Board has made the following changes:

1. Salary Increases - the assumed rate of individual salary increases was changed from a flat 6.0% each year to a service-based table.
2. Mortality Rates - The assumed rates of mortality were changed to match what is used by the Florida Retirement System (FRS) for special risk participants
3. Retirement Rates - Modified for Normal and Early Retirement, per results of the Experience Study
4. Withdrawal Rates - The assumed rates of turnover changed from an age-based table to a service-based table.

Additionally, the investment return assumption was lowered from 8.0% to 7.95% (net of fees).

Furthermore, the inflation assumption rate was lowered from 3.00% to 2.50%, matching the long-term inflation assumption utilized by the Plan's investment consultant.

City of Ocoee, Florida
Schedule of Contributions - General Employees
 Last 10 Fiscal Years*

Fiscal Year Ended	Actuarially Determined Contribution	Contributions in relation to the actuarially determined contributions	Contribution deficiency (excess)	Covered Payroll	Contributions as a percentage of covered payroll
9/30/2020	\$ 840,584	\$ 845,408	\$ (4,824)	\$ 9,476,712	8.92%
9/30/2019	955,594	959,036	(3,442)	9,144,437	10.49%
9/30/2018	971,105	972,370	(1,265)	9,025,137	10.77%
9/30/2017	857,922	860,420	(2,498)	8,579,221	10.03%
9/30/2016	921,062	934,082	(13,020)	8,591,994	10.87%
9/30/2015	1,077,570	1,077,570	-	8,671,290	12.43%
9/30/2014	1,629,738	1,629,738	-	7,988,910	20.40%
9/30/2013	1,778,969	1,778,969	-	7,896,000	22.53%

Notes to schedule

Valuation date 10/1/2018

Actuarially determined contribution rates are calculated as of October 1, two years prior to the end of the fiscal year in which contributions are reported.

Methods and assumptions used to determine contribution rates:

Actuarial Cost Method Entry Age Normal
 Amortization Method Level Percentage of Pay, Closed
 Remaining Amortization Period 23 years (as of 10/1/2018)
 Mortality RP -2000 combined healthy mortality table (sex distinct), projected to the valuation date. The assumed rates of mortality are mandated by Chapter 2015-157, Laws of Florida. This law mandates the use of the assumption used in either of the two most recent valuations of the Florida Retirement System (FRS). The above rates are those outlined in the July 1, 2016 FRS actuarial valuation report for non-special risk lives.

Interest Rate 7.75% per year, compounded annually, net of investment expenses

Normal Retirement *Contribution Members Hired Prior to 9/18/2012*: age 60. *Contribution Members Hired After 9/17/12*: Age 62 and completion of 7 years of credited service. *Non-Contributory Members*: Age 60 and completion of 9 years of credited service. Also any member who has reached normal retirement is assumed to continue employment for one additional year.

Early Retirement *Contribution Members Hired Prior to 9/18/2012*: 8% per year from ages 50 to 59; 5 year service requirement applies. *Contribution Members Hired After 9/17/12*: 2% per year from ages 50 to 61; 7 year service requirement applies. *Non-Contributory Members*: 2% per year from ages 50 to 59; 9 year service requirement applies.

Termination Rates	Credited Service	Termination Probability
	Less than 1 year	15%
	1-10 years	10%
	11 Years and Greater	2%

Salary Increases	Credited Service	Increase
	First 10 years	5%
	Greater than 10 years	4%

Final Year Salary Load	Years of Credited service as of October 1, 2011	Assumption
	less than 1 year	No Load
	1 to 10 years	10%
	10 or more years	20%

Asset Smoothing Methodology The actuarial value of assets is brought forward using the historical four-year geometric average of fair value returns (net-of-fees). Over time, this may result in a deminis bias that is above or below the fair value of assets.

Payroll Increases 1.96% per year

*- only eight years of data available

City of Ocoee, Florida
Schedule of Contributions - Police and Fire
 Last 10 Fiscal Years*

Fiscal Year Ended	Actuarially Determined Contribution	Contributions in relation to the actuarially determined contributions	Contribution deficiency (excess)	Covered Payroll	Contributions as a percentage of covered payroll
9/30/2020	\$ 2,932,945	\$ 3,413,163	\$ (480,218)	\$ 8,723,810	39.12%
9/30/2019	3,060,828	3,535,451	(474,623)	8,225,822	42.98%
9/30/2018	2,718,618	2,750,804	(32,186)	7,712,391	35.67%
9/30/2017	2,235,309	2,246,389	(11,080)	7,523,761	29.86%
9/30/2016	2,171,957	2,183,650	(11,693)	7,417,886	29.44%
9/30/2015	2,147,335	2,147,334	1	8,310,219	25.84%
9/30/2014	2,364,673	2,364,673	-	7,705,028	30.69%
9/30/2013	2,421,668	2,421,668	-	7,414,782	32.66%

Notes to schedule

Valuation date 10/1/2018

Actuarially determined contribution rates are calculated as of October 1, two years prior to the end of the fiscal year in which contributions are reported.

Methods and assumptions used to determine contribution rates:

Actuarial Cost Method Entry Age Normal

Amortization Method Level Percentage of Pay, Closed

Remaining Amortization Period 25 years (as of 10/1/2017)

Mortality RP -2000 combined healthy mortality table (sex distinct). Disabled lives are set forward five years. The assumed rates of mortality are mandated by Chapter 2015-157, Laws of Florida. This law mandates the use of the assumption used in either of the two most recent valuations of the Florida Retirement System (FRS). The above rates are those outlined in the July 1, 2016 FRS actuarial valuation report for non-special risk lives.

Interest Rate 7.9% per year, compounded annually, net of investment expenses

Normal Retirement Based on the results of an experience study dated October 30, 2015, the below table reflects the assumed rates of retirement once a member attains normal retirement eligibility with at least 25 years of credited service:

Age	25 or more years of credited service
45	25.00%
46	25.00%
47	25.00%
48	66.70%
49	66.70%
50+	100.00%

Additionally 100% assumed retirement upon the completion of at least 27 years of credited service, regardless of age.

Early Retirement In conjunction with this valuation, members eligible for early retirement between the ages of 45-54 are assumed to retire with an immediate subsidized benefit at the rate of 4% per year (except for a 25% assumption at age 50). The new rates were adopted as the result of the October 25, 2015 experience study

City of Ocoee, Florida
Schedule of Contributions - Police and Fire
 Last 10 Fiscal Years*

Disability Rate See table below. It is assumed that 75% of disablements and active member deaths are service related.

Age	Disabled During the Year
20	0.14%
30	0.18%
40	0.30%
50	1.00%

Termination Rate According to the table below, based on the October 30, 2015 experience study.

Credited Service	Assumed Termination Rate
Less than 10 years	5.00%
10-14 years	2.00%
15 or more years	0.00%

Salary Increases According to the table below, based on the October 30, 2015 experience Study

Credited Service	Assumed Salary increase
Less than 1 year	13.00%
1-9 years	5.00%
10 or more years	4.50%

Payroll Growth 2.64% per year

Actuarial Asset Method Each year, the prior actuarial value of assets is brought forward utilizing the historical geometric four-year average fair value returns net-of-fees. It is possible that over time, this technique will produce an insignificant bias that is above or below fair value.

*- only eight years of data available

City of Ocoee, Florida
Schedule of Investment Returns
 Last 10 Fiscal Years*

Fiscal Year Ended	General Employees	Police and Fire
	Annual Money-Weighted Rate of Return Net of Investment Expense	Annual Money-Weighted Rate of Return Net of Investment Expense
9/30/2020	6.94%	10.11%
9/30/2019	2.94%	2.82%
9/30/2018	9.79%	7.74%
9/30/2017	11.75%	10.90%
9/30/2016	8.82%	8.41%
9/30/2015	1.47%	8.40%
9/30/2014	8.92%	10.95%

* - only seven years of data available

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NONMAJOR GOVERNMENTAL FUNDS

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Nonmajor Governmental Funds

Special Revenue Funds

- Fire Impact** - Accounts for Fire Impact fees collected from new developments which are restricted for acquisition of facilities and equipment determined to be needed to provide fire protection for new development within the City.
- Police Impact** - Accounts for Police Impact fees collected from new developments which are restricted for acquisition of facilities and equipment determined to be needed to provide police protection for new development within the City.
- Recreation Impact** - Accounts for the land and/or money received from owners or developers as a recreational facilities assessment when lands are subdivided within the City. Funds are restricted for the improvement or expansion of City parks.
- Police Trust** - Accounts for the proceeds from property confiscated in police enforcement activities pursuant to F.S. 932.701 (Florida Contraband Forfeiture Act). Funds are restricted for funding police operations.
- Police Training** - Accounts for the revenues received pursuant to F.S. 943.25(8) which imposes a \$2.00 court cost against every person convicted for violation of state penal or criminal statute or convicted of a municipal or county ordinance violation where said offense occurred within the City of Ocoee. Funds are restricted for education and training of law enforcement personnel.
- Community Redevelopment Agency** - Established in 2006 as a dependent taxing district. The incremental annual increase in tax over the base years will be used to fund projects designed to enhance and improve the described area.

Debt Service Funds

- Capital Improvement Revenue and Refunding Bonds, Series 2017** - Accounts for the accumulation of resources and payment of principal and interest payments on the 2017 Capital Improvement Revenue and Refunding Bonds, issued to refund the 2011 Capital Improvement Refunding Note, and the 2012 Transportation Improvement Refunding Note, and finance certain capital improvements.

Capital Projects Funds

- Capital Projects Reserve** - Accounts for resources segregated for capital projects approved by the commission but not completed at year end.
- Transportation Improvements** - Accounts for resources to finance the design, construction, paving and improvement of certain roads and drainage improvements within the City.
- Coca Cola Property Improvements** - Accounts for the resources for the development - including infrastructure for the Crown Point area.

City of Ocoee, Florida
Combining Balance Sheet
Nonmajor Governmental Funds
September 30, 2020

	Special Revenue				
	Fire Impact	Police Impact	Recreation Impact	Police Trust	Police Training
Assets:					
Cash and cash equivalents	\$ 1,547,048	\$ 1,092,241	\$ 3,380,575	\$ 161,684	\$ 105,221
Investments	1,012,832	-	-	-	-
Receivables, net	-	-	-	-	-
Due from other funds	-	-	-	-	-
Total assets	\$ 2,559,880	\$ 1,092,241	\$ 3,380,575	\$ 161,684	\$ 105,221
Liabilities and Fund Balances:					
Accounts payable	\$ -	\$ 878	\$ 152,065	\$ -	\$ -
Accrued liabilities	-	-	-	-	-
Matured bonds payable	-	-	-	-	-
Matured interest payable	-	-	-	-	-
Unearned revenue	-	-	250,000	-	-
Total liabilities	-	878	402,065	-	-
Fund Balances:					
Restricted	2,559,880	1,091,363	2,978,510	161,684	105,221
Assigned	-	-	-	-	-
Unassigned	-	-	-	-	-
Total fund balances	2,559,880	1,091,363	2,978,510	161,684	105,221
Total liabilities and fund balances	\$ 2,559,880	\$ 1,092,241	\$ 3,380,575	\$ 161,684	\$ 105,221

City of Ocoee
Combining Balance Sheet
Nonmajor Governmental Funds
September 30, 2020

	Special Revenue		Debt Service	
	Community Redevelopment Agency	Total Special Revenue Funds	2017 Debt Service	Total Debt Service Funds
Assets:				
Cash and cash equivalents	\$ 2,273,696	\$ 8,560,465	\$ 998,275	\$ 998,275
Investments	-	1,012,832	-	-
Receivables, net	-	-	-	-
Due from other funds	156,896	156,896	-	-
Total assets	<u>\$ 2,430,592</u>	<u>\$ 9,730,193</u>	<u>\$ 998,275</u>	<u>\$ 998,275</u>
Liabilities and Fund Balances:				
Accounts payable	\$ 105,747	\$ 258,690	\$ -	\$ -
Accrued liabilities	9,108	9,108	-	-
Matured bonds payable	-	-	710,000	710,000
Matured interest payable	-	-	828,819	828,819
Unearned revenue	-	250,000	-	-
Total liabilities	<u>114,855</u>	<u>517,798</u>	<u>1,538,819</u>	<u>1,538,819</u>
Fund Balances:				
Restricted	2,315,737	9,212,395	-	-
Assigned	-	-	-	-
Unassigned	-	-	(540,544)	(540,544)
Total fund balances	<u>2,315,737</u>	<u>9,212,395</u>	<u>(540,544)</u>	<u>(540,544)</u>
Total liabilities and fund balances	<u>\$ 2,430,592</u>	<u>\$ 9,730,193</u>	<u>\$ 998,275</u>	<u>\$ 998,275</u>

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City of Ocoee
Combining Balance Sheet
Nonmajor Governmental Funds
September 30, 2020

	Capital Projects Funds			Total Capital Projects	Total-Other Governmental Funds
	Capital Projects Reserve Fund	Transportation Improvements Fund	Coca Cola Property Improv Fund		
Assets:					
Cash and cash equivalents	\$ 4,378,950	\$ 441,893	\$ 28	\$ 4,820,871	\$ 14,379,611
Investments	-	-	-	-	1,012,832
Receivables, net	8,695	960	-	9,655	9,655
Due from other funds	-	-	-	-	156,896
Total assets	\$ 4,387,645	\$ 442,853	\$ 28	\$ 4,830,526	\$ 15,558,994
Liabilities and Fund Balances:					
Accounts payable	\$ 828,332	\$ -	4,263	\$ 832,595	\$ 1,091,285
Accrued liabilities	-	-	-	-	9,108
Matured bonds payable	-	-	-	-	710,000
Matured interest payable	-	-	-	-	828,819
Unearned revenue	125,448	-	-	125,448	375,448
Total liabilities	953,780	-	4,263	958,043	3,014,660
Fund Balances:					
Restricted	-	-	-	-	9,212,395
Assigned	3,433,865	442,853	-	3,876,718	3,876,718
Unassigned	-	-	(4,235)	(4,235)	(544,779)
Total fund balances	3,433,865	442,853	(4,235)	3,872,483	12,544,334
Total liabilities and fund balances	\$ 4,387,645	\$ 442,853	\$ 28	\$ 4,830,526	\$ 15,558,994

City of Ocoee, Florida
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
Nonmajor Governmental Funds
Year Ended September 30, 2020

Special Revenue

	Fire Impact	Police Impact	Recreation Impact	Police Trust	Police Training
Revenues:					
Taxes and impact fees	\$ 473,471	\$ 350,512	\$ 514,800	\$ -	\$ -
Intergovernmental revenues	-	-	-	-	-
Fines and forfeitures	-	-	-	37,470	18,682
Investment income	40,875	14,901	43,643	2,358	1,364
Miscellaneous	-	-	-	-	-
Total revenues	514,346	365,413	558,443	39,828	20,046
Expenditures:					
Current:					
Public safety	-	-	-	7,000	595
Physical environment	-	-	-	-	-
Debt Service:					
Principal	-	105,900	113,842	-	-
Interest and fiscal charges	-	9,820	18,435	-	-
Capital Outlay:					
General government	-	-	-	-	-
Public safety	-	264,372	-	-	-
Physical environment	-	-	-	-	-
Culture and recreation	-	-	351,509	-	-
Total expenditures	-	380,092	483,786	7,000	595
Excess (Deficiency) of Revenues Over Expenditures	514,346	(14,679)	74,657	32,828	19,451
Other Financing Sources (Uses):					
Transfers in	-	-	-	-	-
Transfers out	-	-	-	-	-
Total other financing sources(uses)	-	-	-	-	-
Net change in fund balances	514,346	(14,679)	74,657	32,828	19,451
Fund balances, beginning	2,045,534	1,106,042	2,903,853	128,856	85,770
Fund balances, ending	\$ 2,559,880	\$ 1,091,363	\$ 2,978,510	\$ 161,684	\$ 105,221

Combining Statement of Revenues, Expenditures and Changes in Fund Balance

Nonmajor Governmental Funds

Year Ended September 30, 2020

	Special Revenue		Debt Service	
	Community Redevelopment Agency	Total Special Revenue Funds	2017 Debt Service	Total Debt Service Funds
Revenues:				
Taxes and impact fees	\$ 1,390,115	\$ 2,728,898	\$ -	\$ -
Intergovernmental revenues	589,504	589,504	-	-
Fines and forfeitures	-	56,152	-	-
Investment income	-	103,141	6,498	6,498
Miscellaneous	-	-	-	-
Total revenues	1,979,619	3,477,695	6,498	6,498
Expenditures:				
Current:				
Public safety	-	7,595	-	-
Physical environment	473,045	473,045	-	-
Debt Service:				
Principal	-	219,742	710,000	710,000
Interest and fiscal charges	-	28,255	1,657,638	1,657,638
Capital Outlay:				
General government	-	-	-	-
Public safety	-	264,372	-	-
Physical environment	1,452,216	1,452,216	-	-
Culture and recreation	-	351,509	-	-
Total expenditures	1,925,261	2,796,734	2,367,638	2,367,638
Excess (Deficiency) of Revenues Over Expenditures	54,358	680,961	(2,361,140)	(2,361,140)
Other Financing Sources (Uses):				
Transfers in	-	-	1,657,638	1,657,638
Transfers out	-	-	-	-
Total other financing sources (uses)	-	-	1,657,638	1,657,638
Net change in fund balances	54,358	680,961	(703,502)	(703,502)
Fund balances, beginning	2,261,379	8,531,434	162,958	162,958
Fund balances, ending	\$ 2,315,737	\$ 9,212,395	\$ (540,544)	\$ (540,544)

Continued

Combining Statement of Revenues, Expenditures and Changes in Fund Balance

Nonmajor Governmental Funds

Year Ended September 30, 2020

	Capital Projects				Total-Other Governmental Funds
	Capital Projects Reserve Fund	Transportation Improvements Fund	Coca Cola Property Improv Fund	Total Capital Projects	
Revenues:					
Taxes and impact fees	\$ -	\$ -	\$ -	\$ -	\$ 2,728,898
Intergovernmental revenues	-	-	-	-	589,504
Fines and forfeitures	-	-	-	-	56,152
Investment income	86,359	-	-	86,359	195,998
Miscellaneous	20,000	-	-	20,000	20,000
Total revenues	106,359	-	-	106,359	3,590,552
Expenditures:					
Current:					
Public safety	-	-	-	-	7,595
Physical environment	-	-	-	-	473,045
Debt Service:					
Principal	200,000	-	-	200,000	1,129,742
Interest and fiscal charges	-	-	-	-	1,685,893
Capital Outlay:					
General government	330,400	-	-	330,400	330,400
Public safety	676,741	-	-	676,741	941,113
Physical environment	954,583	-	-	954,583	2,406,799
Culture and recreation	297,464	-	-	297,464	648,973
Total expenditures	2,459,188	-	-	2,459,188	7,623,560
Excess (Deficiency) of Revenues Over Expenditures	(2,352,829)	-	-	(2,352,829)	(4,033,008)
Other Financing Sources (Uses):					
Transfers in	4,687,948	-	-	4,687,948	6,345,586
Transfers out	(1,187,354)	-	-	(1,187,354)	(1,187,354)
Total other financing sources(uses)	3,500,594	-	-	3,500,594	5,158,232
Net change in fund balances	1,147,765	-	-	1,147,765	1,125,224
Fund balances, beginning	2,286,100	442,853	(4,235)	2,724,718	11,419,110
Fund balances, ending	\$ 3,433,865	\$ 442,853	\$ (4,235)	\$ 3,872,483	\$ 12,544,334

Fire Impact Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual

Year Ended September 30, 2020

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Positive (Negative)
	Original	Final		
Revenues:				
Taxes and impact fees	\$ 484,632	\$ 484,632	\$ 473,471	\$ (11,161)
Investment income	-	-	40,875	40,875
Total revenues	<u>484,632</u>	<u>484,632</u>	<u>514,346</u>	<u>29,714</u>
Expenditures:				
Current:				
Public Safety:				
Fire	484,632	484,632	-	484,632
Total expenditures	<u>484,632</u>	<u>484,632</u>	<u>-</u>	<u>484,632</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>-</u>	<u>-</u>	<u>514,346</u>	<u>514,346</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>514,346</u>	<u>514,346</u>
Fund balance, beginning	2,045,534	2,045,534	2,045,534	-
Fund balance, ending	<u>\$ 2,045,534</u>	<u>\$ 2,045,534</u>	<u>\$ 2,559,880</u>	<u>\$ 514,346</u>

City of Ocoee, Florida
Police Impact Fund
Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual
Year Ended September 30, 2020

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Positive (Negative)
	Original	Final		
Revenues:				
Taxes and impact fees	\$ 381,825	\$ 381,825	\$ 350,512	\$ (31,313)
Investment income	2,000	2,000	14,901	12,901
Total revenues	<u>383,825</u>	<u>383,825</u>	<u>365,413</u>	<u>(18,412)</u>
Expenditures:				
Current:				
Public Safety:				
Police	1,147,210	1,628,220	264,372	1,363,848
Debt Service:				
Principal and Interest	113,105	113,105	115,720	(2,615)
Total expenditures	<u>1,260,315</u>	<u>1,741,325</u>	<u>380,092</u>	<u>1,361,233</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>(876,490)</u>	<u>(1,357,500)</u>	<u>(14,679)</u>	<u>1,342,821</u>
Net change in fund balance	<u>(876,490)</u>	<u>(1,357,500)</u>	<u>(14,679)</u>	<u>1,342,821</u>
Fund balance, beginning	1,106,042	1,106,042	1,106,042	-
Fund balance, ending	<u>\$ 229,552</u>	<u>\$ (251,458)</u>	<u>\$ 1,091,363</u>	<u>\$ 1,342,821</u>

City of Ocoee, Florida
Recreation Impact Fund
Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual
Year Ended September 30, 2020

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Positive (Negative)
	Original	Final		
Revenues:				
Taxes and impact fees	\$ 720,720	\$ 720,720	\$ 514,800	\$ (205,920)
Investment income	-	-	43,643	43,643
Total revenues	<u>720,720</u>	<u>720,720</u>	<u>558,443</u>	<u>(162,277)</u>
Expenditures:				
Culture and recreation:				
Parks and recreation	570,720	823,119	351,509	471,610
Debt Service:				
Principal and interest	150,000	150,000	132,277	17,723
Total expenditures	<u>720,720</u>	<u>973,119</u>	<u>483,786</u>	<u>489,333</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>-</u>	<u>(252,399)</u>	<u>74,657</u>	<u>327,056</u>
Net change in fund balance	<u>-</u>	<u>(252,399)</u>	<u>74,657</u>	<u>327,056</u>
Fund balance, beginning	<u>2,903,853</u>	<u>2,903,853</u>	<u>2,903,853</u>	<u>-</u>
Fund balance, ending	<u>\$ 2,903,853</u>	<u>\$ 2,651,454</u>	<u>\$ 2,978,510</u>	<u>\$ 327,056</u>

Community Redevelopment Agency

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual

Year Ended September 30, 2020

	Budgeted Amounts		Actual Amounts	Variance with Final Budget - Positive (Negative)
	Original	Final		
Revenues:				
Property tax	\$ 1,354,856	\$ 1,390,115	\$ 1,390,115	\$ -
Intergovernmental revenues	-	-	589,504	589,504
Total revenues	<u>1,354,856</u>	<u>1,390,115</u>	<u>1,979,619</u>	<u>589,504</u>
Expenditures:				
Physical environment	3,234,280	3,464,678	1,925,261	1,539,417
Total expenditures	<u>3,234,280</u>	<u>3,464,678</u>	<u>1,925,261</u>	<u>1,539,417</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>(1,879,424)</u>	<u>(2,074,563)</u>	<u>54,358</u>	<u>2,128,921</u>
Net change in fund balance	(1,879,424)	(2,074,563)	54,358	2,128,921
Fund balance, beginning	2,261,379	2,261,379	2,261,379	-
Fund balance, ending	<u>\$ 381,955</u>	<u>\$ 186,816</u>	<u>\$ 2,315,737</u>	<u>\$ 2,128,921</u>

City of Ocoee, Florida
Combining Statement of Fiduciary Net Position
Fiduciary Funds
September 30, 2020

	General Employees Pension	Police and Fire Pension	Total Employee Pension Funds
Assets:			
Cash and cash equivalents	\$ 986,921	\$ 2,505,532	\$ 3,492,453
Investments, at fair value:			
Common funds, equity	26,115,335	34,946,272	61,061,607
Real estate investment trust	4,718,221	5,910,708	10,628,929
Common funds, bonds	11,710,179	19,961,850	31,672,029
Total investments	42,543,735	60,818,830	103,362,565
Total assets	43,530,656	63,324,362	106,855,018
Liabilities:			
Accounts payable	-	-	-
Total liabilities	-	-	-
Net Position:			
Restricted for pensions	<u>\$ 43,530,656</u>	<u>\$ 63,324,362</u>	<u>\$ 106,855,018</u>

Combining Statement of Changes in Fiduciary Net Position**Fiduciary Funds**

For the Year Ended September 30, 2020

	General Employees Pension	Police and Fire Pension	Total Employee Pension Funds
Additions:			
Contributions:			
Employer	\$ 845,408	\$ 2,932,667	\$ 3,778,075
Plan members	755,897	697,905	1,453,802
State	-	747,698	747,698
Total contributions	1,601,305	4,378,270	5,979,575
Investment Income:			
Interest	1,355,685	997,370	2,353,055
Net appreciation (depreciation) on fair value of investments	1,639,455	5,156,201	6,795,656
Less investment expense	(153,051)	(224,292)	(377,343)
Net investment income	2,842,089	5,929,279	8,771,368
Total additions	4,443,394	10,307,549	14,750,943
Deductions:			
Benefits	2,188,880	4,404,694	6,593,574
Administrative expenses	119,382	50,692	170,074
Total deductions	2,308,262	4,455,386	6,763,648
Change in net position	2,135,132	5,852,163	7,987,295
Net position, beginning	41,395,524	57,472,199	98,867,723
Net position, ending	\$ 43,530,656	\$ 63,324,362	\$ 106,855,018

STATISTICAL SECTION

This part of the City of Ocoee's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government's overall financial health.

Contents	Page
Financial Trends	86
These schedules contain trend information to help the reader understand how the government's financial performance and well-being have changed over time.	
Revenue Capacity	93
These schedules contain information to help the reader assess the government's most significant local revenue source, the property tax.	
Debt Capacity	97
These schedules present information to help the reader assess the affordability of the government's current levels of outstanding debt and the government's ability to issue additional debt in the future.	
Demographic and Economic Information	101
These schedules offer demographic and economic indicators to help the reader understand the environment within which the government's financial activities take place.	
Operating Information	103
These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report relates to the services the government provides and the activities it performs.	

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

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City Of Ocoee

Net Position by Component

Last Ten Years
Accrual Based Accounting
(amount expressed in thousands)

	Fiscal Year									
	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
Governmental activities										
Net investment in capital assets	\$ 86,671	\$ 87,154	\$ 87,432	\$ 87,717	\$ 87,359	\$ 87,677	\$ 87,143	\$ 88,420	\$ 89,356	\$ 86,613
Restricted	6,909	5,549	4,112	3,560	3,943	4,831	7,737	12,679	15,455	18,470
Unrestricted	14,491	11,810	11,959	9,816	3,661	8,983	11,448	17,919	21,112	27,640
Total governmental activities net position	\$ 108,071	\$ 104,512	103,503	101,093	\$ 94,963	\$ 101,491	\$ 106,328	\$ 119,018	\$ 125,923	\$ 132,723
Business-type activities										
Net investment in capital assets	\$ 41,936	\$ 41,155	\$ 41,661	\$ 45,527	\$ 44,515	\$ 44,787	\$ 47,653	\$ 48,326	\$ 48,925	\$ 48,701
Restricted	7,604	7,519	7,583	8,670	9,066	10,001	10,462	10,007	11,390	10,977
Unrestricted	23,385	24,461	24,305	22,110	23,137	23,931	24,485	27,975	29,024	30,505
Total business-type activities net position	\$ 72,925	\$ 73,135	\$ 73,549	\$ 76,307	\$ 76,718	\$ 78,719	\$ 82,600	\$ 86,308	\$ 89,339	\$ 90,183
Primary government										
Net investment in capital assets	\$ 128,607	\$ 128,309	\$ 129,093	\$ 133,244	\$ 131,874	\$ 132,464	\$ 134,796	\$ 136,746	\$ 138,281	\$ 135,314
Restricted	14,513	13,068	11,695	12,231	13,009	14,832	18,199	22,686	26,845	29,447
Unrestricted	37,876	36,271	36,246	31,926	26,798	32,914	35,933	45,894	50,136	58,145
Total primary government net position	\$ 180,996	\$ 177,647	\$ 177,034	\$ 177,401	\$ 171,681	\$ 180,210	\$ 188,928	\$ 205,326	\$ 215,262	\$ 222,906

City of Ocoee, Florida

Change in Net Position

Last Ten Fiscal Years

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Expenses										
Governmental activities:										
General Government	9,441,940	9,416,758	9,938,792	10,681,945	12,495,444	13,039,440	13,649,539	13,178,601	15,118,912	16,285,574
Physical Environment	5,943,872	6,504,465	5,555,374	5,218,225	5,476,916	5,105,153	5,332,183	5,298,461	7,926,217	6,501,948
Public Safety	15,197,572	15,541,748	16,076,453	15,926,441	14,919,303	15,174,974	15,190,761	16,229,129	18,486,749	19,945,312
Parks & Recreation	2,480,771	2,666,475	2,737,947	3,035,914	3,197,256	2,944,167	2,972,836	2,953,950	3,676,540	3,248,184
Interest on Long Term Debt	1,511,332	1,402,016	895,124	798,482	746,693	711,401	1,153,474	1,777,286	1,751,138	1,753,079
Total governmental activities	34,575,487	35,531,462	35,203,690	35,661,007	36,835,612	36,975,135	38,298,793	39,437,427	46,959,556	47,734,097
Business-type activities										
Water & Wastewater	7,851,659	8,087,860	8,132,179	8,293,957	9,094,414	10,615,152	9,157,504	9,366,129	9,698,307	10,635,316
Stormwater	2,497,936	2,456,562	2,770,460	2,841,248	2,849,891	2,658,963	3,009,574	2,745,162	2,784,591	4,024,401
Sanitation	2,388,845	2,104,964	2,178,409	2,720,559	2,300,596	2,552,590	2,809,579	4,064,133	2,874,263	3,620,400
Total business-type activities	12,738,440	12,649,386	13,081,048	13,855,764	14,244,901	15,826,705	14,976,657	16,175,424	15,357,161	18,280,117
Total Expenses	47,313,927	48,180,848	48,284,738	49,516,771	51,080,513	52,801,840	53,275,450	55,612,851	62,316,717	66,014,214
Program Revenues										
Governmental activities:										
Charges for services:										
General Government	413,648	404,022	404,374	400,175	419,721	410,555	414,888	423,657	433,855	490,180
Physical Environment	1,491,414	994,221	2,311,995	1,282,450	3,245,152	3,023,769	3,817,488	4,746,061	4,917,421	4,321,635
Public Safety	1,169,318	1,135,693	1,526,424	2,289,219	3,771,840	3,852,085	4,123,370	4,370,274	5,267,762	6,467,345
Parks & Recreation	877,217	849,167	1,162,865	1,021,146	1,239,553	1,212,834	1,654,969	1,510,022	1,525,561	1,052,450
Oper. Grants & Contributions	1,740,436	1,861,636	2,032,462	2,062,887	2,032,603	2,119,977	2,157,004	2,798,378	3,501,863	3,256,384
Capital Grants & Contributions	664,533	1,540,435	1,163,135	219,160	225,719	449,106	487,181	662,282	1,256,247	2,720,302
Total governmental activities	6,356,566	6,785,174	8,601,255	7,275,037	10,934,588	11,068,326	12,654,900	14,510,674	16,902,709	18,308,296
Business-type activities:										
Charges for services:										
Water & Wastewater	8,470,715	8,485,818	8,716,867	9,155,979	9,661,139	10,541,635	11,471,245	11,494,750	13,272,537	13,444,939
Stormwater	3,401,041	3,360,566	3,349,634	3,199,105	2,918,911	2,825,072	3,094,732	3,513,024	3,439,673	3,560,062
Solid Waste	2,750,381	2,810,349	2,875,741	2,925,054	2,991,560	3,021,514	3,066,449	3,165,442	3,207,790	3,438,296
Oper. Grants & Contributions	-	41,304	14,661	11,620	-	248,077	1,115,283	129,410	-	-
Capital Grants & Contributions	1,015,687	500,838	1,395,220	3,469,260	1,718,056	3,890,008	2,652,962	2,109,731	1,135,134	889,487
Total business-type activities	15,637,824	15,198,875	16,352,123	18,761,018	17,289,666	20,526,306	21,400,671	20,412,357	21,055,134	21,332,784
Total program revenues	21,994,390	21,984,049	24,953,378	26,036,055	28,224,254	31,594,632	34,055,571	34,923,031	37,957,843	39,641,080

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Net (expense) revenue										
Governmental activities	(28,218,921)	(28,746,288)	(26,602,435)	(28,385,970)	(25,901,024)	(25,906,809)	(25,643,893)	(24,926,753)	(30,056,847)	(29,425,801)
Business-type activities	2,899,384	2,549,489	3,271,075	4,905,254	3,044,765	4,699,601	6,424,014	4,236,933	5,697,973	3,052,667
Total net expense	<u>(25,319,537)</u>	<u>(26,196,799)</u>	<u>(23,331,360)</u>	<u>(23,480,716)</u>	<u>(22,856,259)</u>	<u>(21,207,208)</u>	<u>(19,219,879)</u>	<u>(20,689,820)</u>	<u>(24,358,874)</u>	<u>(26,373,134)</u>

General Revenue (Expenses) and Other Changes in Net Position

Governmental activities

Property Taxes	9,715,104	9,643,175	9,325,520	9,192,829	9,884,437	11,060,960	11,725,114	12,604,617	13,858,591	15,112,380
Franchise fees and utility taxes	5,566,196	5,283,990	5,276,556	5,703,266	5,833,539	5,809,867	5,886,336	6,277,216	6,946,302	7,557,709
Intergovernment Revenue	7,030,532	7,328,477	7,780,675	8,276,562	8,789,064	9,350,920	9,667,495	10,458,407	10,906,810	9,726,680
Investment income and misc.	557,380	351,594	570,883	412,895	775,716	699,409	476,935	2,079,913	1,574,294	1,049,405
Gain on sale of capital assets	-	-	-	-	-	2,641,378	56,476	3,731,097	35,181	-
Transfers	2,410,292	2,581,232	2,640,910	2,414,089	2,605,550	2,872,166	2,669,804	1,108,409	3,645,437	2,779,003
Total governmental activities	<u>25,279,504</u>	<u>25,188,468</u>	<u>25,594,544</u>	<u>25,999,641</u>	<u>27,888,306</u>	<u>32,434,700</u>	<u>30,482,160</u>	<u>36,259,659</u>	<u>36,966,615</u>	<u>36,225,177</u>

Business-type activities

Investment income and misc.	163,445	241,393	86,970	266,193	145,188	173,027	127,519	273,422	977,310	571,036
Transfers	(2,410,292)	(2,581,232)	(2,640,910)	(2,414,089)	(2,605,550)	(2,872,166)	(2,669,804)	(1,108,409)	(3,645,437)	(2,779,003)
Total business-type activities	<u>(2,246,847)</u>	<u>(2,339,839)</u>	<u>(2,553,940)</u>	<u>(2,147,896)</u>	<u>(2,460,362)</u>	<u>(2,699,139)</u>	<u>(2,542,285)</u>	<u>(834,987)</u>	<u>(2,668,127)</u>	<u>(2,207,967)</u>
Total government	<u>23,032,657</u>	<u>22,848,629</u>	<u>23,040,604</u>	<u>23,851,745</u>	<u>25,427,944</u>	<u>29,735,561</u>	<u>27,939,875</u>	<u>35,424,672</u>	<u>34,298,488</u>	<u>34,017,210</u>

Change in Net Position

Governmental activities	(2,939,417)	(3,557,820)	(1,007,891)	(2,386,329)	\$ 1,987,282	\$ 6,527,891	\$ 4,838,267	\$ 11,332,906	\$ 6,909,768	\$ 6,799,376
Business-type activities	652,537	209,650	717,135	2,757,358	584,403	2,000,462	3,881,729	3,401,946	3,029,846	844,700
Total change in net position	<u>\$ (2,286,880)</u>	<u>\$ (3,348,170)</u>	<u>(290,756)</u>	<u>371,029</u>	<u>\$ 2,571,685</u>	<u>\$ 8,528,353</u>	<u>\$ 8,719,996</u>	<u>\$ 14,734,852</u>	<u>\$ 9,939,614</u>	<u>\$ 7,644,076</u>

Governmental Activities Tax Revenue by Source

Last Ten Fiscal Years
(accrual basis of accounting)

<u>Fiscal Year</u>	<u>Property Tax</u>	<u>Franchise Fees</u>	<u>Utility Tax</u>	<u>Half-Cent Sales Tax</u>	<u>Alcoholic Beverage License</u>	<u>County 6 Cent Gas Tax</u>	<u>Total</u>
2011	9,715,104	2,481,838	3,084,358	4,391,828	10,278	1,101,513	20,784,919
2012	9,643,175	2,372,389	2,911,601	4,598,067	19,745	1,110,779	20,655,756
2013	9,325,520	2,272,718	3,003,838	4,924,796	2,521	1,158,717	20,688,110
2014	9,192,829	2,461,250	3,242,016	5,314,028	21,206	1,269,929	21,501,258
2015	9,884,436	2,620,151	3,213,389	5,665,490	1,515	1,257,015	22,641,996
2016	11,060,960	2,457,176	3,352,691	6,084,185	9,703	1,373,709	24,338,424
2017	11,181,486	2,440,059	3,446,277	6,359,607	1,075	1,401,038	24,829,542
2018	12,604,617	2,675,962	3,601,254	7,013,913	11,809	1,472,446	27,380,001
2019	13,858,591	2,936,228	4,010,074	7,365,056	13,393	1,506,713	29,690,055
2020	15,112,381	3,133,715	4,423,994	6,303,075	14,019	1,389,376	30,376,559

City of Ocoee, Florida

Fund Balances of Governmental Funds

Last Ten Fiscal Years
(modified accrual basis of accounting)

Fiscal Year	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
General Fund										
Non-Spendable	\$ 99,416	\$ 127,412	\$ 121,556	\$ 86,901	\$ 110,379	\$ 135,781	\$ 146,586	\$ 1,034,309	\$ 1,178,228	\$ 130,237
Restricted	-	-	-	-	-	-	-	-	-	\$ -
Assigned	3,200,000	4,283,790	3,200,000	2,500,000	2,873,528	3,176,410	4,379,362	4,233,141	5,519,778	6,501,345
Unassigned	9,172,375	7,279,077	7,938,384	7,657,842	9,804,236	12,954,594	13,310,229	14,191,570	16,780,792	19,506,824
Total General Fund	<u>\$ 12,471,791</u>	<u>\$ 11,690,279</u>	<u>\$ 11,259,940</u>	<u>\$ 10,244,743</u>	<u>\$ 12,788,143</u>	<u>\$ 16,266,785</u>	<u>\$ 17,836,177</u>	<u>\$ 19,459,020</u>	<u>\$ 23,478,798</u>	<u>\$ 26,138,406</u>
All other Governmental Funds										
Non-Spendable	\$ 495	\$ 1,818	\$ 4,700	\$ 3,445	\$ 5,572	\$ -	\$ -	\$ -	\$ -	\$ -
Restricted	6,909,134	5,548,030	4,106,828	3,558,497	3,937,663	4,831,346	31,859,663	30,538,812	28,674,695	30,274,055
Assigned	3,845,715	3,198,202	3,523,450	3,024,980	2,363,677	3,554,671	3,285,545	4,902,299	2,728,953	3,876,718
Unassigned	-	-	-	-	-	-	-	-	(4,235)	(544,779)
Total all other Governmental Funds	<u>\$ 10,755,344</u>	<u>\$ 8,748,050</u>	<u>\$ 7,634,978</u>	<u>\$ 6,586,922</u>	<u>\$ 6,306,912</u>	<u>\$ 8,386,017</u>	<u>\$ 35,145,208</u>	<u>\$ 35,441,111</u>	<u>\$ 31,399,413</u>	<u>\$ 33,605,994</u>

City of Ocoee, Florida

Changes in Fund Balance of Governmental Funds

Last Ten Fiscal Years

(modified accrual basis of accounting)

(amounts expressed in thousands)

	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
Revenues										
Taxes and Impact Fees	\$ 16,524	\$ 15,563	\$ 16,408	\$ 15,704	\$ 18,318	\$ 19,936	\$ 21,698	\$ 23,679	\$ 26,268	\$ 27,921
Licenses and Permits	1,148	1,041	1,589	1,053	1,964	1,711	2,345	2,442	2,670	2,185
Intergovernmental	9,078	10,118	10,081	10,349	10,822	11,590	11,831	13,275	14,453	14,313
Charges for services	852	919	1,056	1,947	3,257	3,292	3,349	3,759	4,031	4,303
Fines and forfeitures	709	786	955	1,185	1,081	761	710	696	1,193	1,983
Contributions	358	265	188	210	-	-	-	-	-	-
Investment earnings	211	142	34	63	112	82	93	283	1,073	724
Miscellaneous	343	207	535	288	553	616	382	1,789	376	259
Total revenues	<u>29,223</u>	<u>29,041</u>	<u>30,846</u>	<u>30,799</u>	<u>36,107</u>	<u>37,988</u>	<u>40,408</u>	<u>45,923</u>	<u>50,064</u>	<u>51,688</u>
Expenditures										
General government	8,323	8,343	9,080	9,559	11,077	12,281	13,298	14,178	15,083	14,604
Public safety	14,161	14,291	15,110	14,937	14,634	14,768	15,413	16,614	18,987	19,161
Physical environment	3,976	3,554	3,260	3,126	2,816	2,354	2,681	3,169	2,931	3,175
Culture and recreation	2,245	2,413	2,462	2,601	2,625	2,459	2,575	3,357	3,088	2,720
Capital outlay	1,605	2,797	2,515	2,515	3,359	2,534	2,915	8,025	12,241	7,824
Debt service										
Principal	1,840	24,730	8,266	2,182	2,517	5,113	20,010	2,241	2,330	2,506
Interest	1,522	1,402	938	802	749	712	1,206	1,871	1,860	1,829
Other charges	-	-	-	-	-	-	-	-	-	-
Total expenditures	<u>33,672</u>	<u>57,530</u>	<u>41,631</u>	<u>35,722</u>	<u>37,777</u>	<u>40,221</u>	<u>58,098</u>	<u>49,455</u>	<u>56,520</u>	<u>51,819</u>
Excess of revenues over (under) expenditures	(4,449)	(28,489)	(10,785)	(4,923)	(1,670)	(2,233)	(17,690)	(3,532)	(6,456)	(131)

City of Ocoee, Florida

Changes in Fund Balance of Governmental Funds

Last Ten Fiscal Years

(modified accrual basis of accounting)

(amounts expressed in thousands)

	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
Other financing sources (uses)										
Transfers in	6,843	6,337	6,861	5,845	6,089	7,491	48,820	5,479	8,310	10,312
Transfers out	(4,408)	(3,755)	(4,220)	(3,431)	(3,495)	(4,617)	(46,150)	(4,371)	(4,464)	(7,533)
Bonds	-	-	-	-	-	-	39,415	-	-	-
Premium on bonds issued	-	-	-	-	-	-	3,143	-	-	-
Capital leases	51	40	310	373	1,185	1,161	732	580	1,745	1,077
Promissory notes	-	23,022	6,291	-	-	-	-	-	1,000	-
Payments to refunded bond escrow agent	-	-	-	-	-	-	-	-	-	-
Proceeds of refunding bonds	-	-	-	-	-	-	-	-	-	-
Sale of capital assets	215	57	-	73	154	3,755	57	3,762	50	1,141
Total other financing sources (uses)	<u>2,701</u>	<u>25,701</u>	<u>9,242</u>	<u>2,860</u>	<u>3,933</u>	<u>7,790</u>	<u>46,017</u>	<u>5,450</u>	<u>6,641</u>	<u>4,997</u>
Net change in fund balances	<u>\$ (1,748)</u>	<u>\$ (2,788)</u>	<u>\$ (1,543)</u>	<u>\$ (2,063)</u>	<u>\$ 2,263</u>	<u>\$ 5,557</u>	<u>\$ 28,327</u>	<u>\$ 1,918</u>	<u>\$ 185</u>	<u>\$ 4,866</u>
Debt service as a percentage of noncapital expenditures	11.71%	10.87%	9.74%	9.87%	10.48%	15.45%	38.54%	8.86%	7.84%	9.69%

City of Ocoee, Florida

Assessed Value and Estimated Actual Value of Taxable Property

Last Ten Fiscal Years
(amounts expressed in thousands)

Fiscal Year Ended September 30,	Real Property Assessed	Real Property Estimated Actual	Personal Property Assessed	Personal Property Estimated Actual	Total Assessed	Total Actual	Total Direct Tax Rate
2011	1,728,828	1,714,380	93,294	92,514	1,822,122	1,806,894	5.5574
2012	1,623,489	1,618,845	90,255	89,997	1,713,744	1,708,842	5.8460
2013	1,568,859	1,567,379	90,059	89,974	1,658,918	1,657,353	5.8460
2014	1,583,978	1,580,727	92,883	92,692	1,676,861	1,673,419	5.7855
2015	1,722,692	1,717,624	96,001	95,719	1,818,693	1,813,343	5.6371
2016	1,849,132	1,843,511	100,013	99,709	1,949,145	1,943,220	5.9104
2017	1,987,873	1,988,159	94,244	94,258	2,082,117	2,082,417	5.8291
2018	2,204,994	2,201,438	108,619	108,444	2,313,613	2,309,882	5.6546
2019	2,510,512	2,507,775	118,415	118,286	2,628,927	2,626,061	5.5000
2020	2,799,175	2,795,442	190,320	190,066	2,989,495	2,985,508	5.2500

City of Ocoee, Florida

Property Tax Rates

Direct and Overlapping¹ Governments
Last Ten Fiscal Years

Fiscal Year	Orange County					Overlapping Rates							Total Direct & Overlapping Rates
	City of Ocoee Operating Millage	General County Millage	Capital Projects County Millage	Parks County Millage	Total County Millage	Local Required School Millage	Local Discretionary School Millage	Supplemental Discretionary School Millage	Local Capital Improvement School Millage	Total School Millage	Library Operating Millage	St. John's Water Management District	
2011	5.5574	4.0441	0.2250	0.1656	4.4347	5.3960	0.7480	0.2500	1.5000	7.8940	0.3748	0.4158	18.6767
2012	5.8460	4.0441	0.2250	0.1656	4.4347	5.2970	0.7480	1.0000	1.5000	8.5450	0.3748	0.3313	19.5318
2013	5.8460	4.0441	0.2250	0.1656	4.4347	5.2300	0.7480	1.0000	1.5000	8.4780	0.3748	0.3313	19.4648
2014	5.7855	4.0441	0.2250	0.1656	4.4347	5.2260	0.7480	1.0000	1.5000	8.4740	0.3748	0.3164	19.3854
2015	5.6371	4.0441	0.2250	0.1656	4.4347	4.9700	0.7480	1.0000	1.5000	8.2180	0.3748	0.3023	18.9669
2016	5.9104	4.0441	0.2250	0.1656	4.4347	4.5630	0.7480	1.0000	1.5000	7.8110	0.3748	0.4158	18.9467
2017	5.6546	4.0441	0.2250	0.1656	4.4347	4.5630	0.7480	1.0000	1.5000	7.8110	0.0375	0.0272	17.9650
2018	5.5000	4.0441	0.2250	0.1656	4.4347	4.5630	0.7480	1.0000	1.5000	7.8110	0.0375	0.0272	17.8104
2019	5.5000	4.0441	0.2250	0.1656	4.4347	3.8610	0.7480	1.0000	1.5000	7.1090	0.3748	0.2414	17.6599
2020	5.2500	4.0441	0.2250	0.1656	4.4347	3.8610	0.7480	1.0000	1.5000	7.1090	0.3748	0.2414	17.4099

Source: Orange County Tax Collectors Office & Orange County Property Appraiser

¹ Overlapping rates are those of local and county governments that apply to property owners within the City of Ocoee.

City of Ocoee, Florida

Principal Property Taxpayers

September 30, 2020
(amounts expressed in thousands)

Taxpayer	2020			2011		
	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value
BCORE MF AS WINDERMERE LLC	\$ 82,730	1	2.48%			
MAR CASA MIRELLA LLC	54,685	2	1.64%			
OASIS AT LAKE BENNET LLC	54,007	3	1.62%			
ADVENIR AT THE OAKS LLC	49,337	4	1.48%			
MAGUIRE PARK STREET OWNER LLC	47,372	5	1.42%			
ARBOURS AT CROWN POINT LLC	45,751	6	1.37%			
BCI IV PARK 429 LOGISTICS CENTER LLC	38,500	7	1.15%			
MANHEIM REMARKETING L P	28,093	8	0.84%	16,678	3	0.97%
DISTRIBUTION 429 LLC	21,985	9	0.66%			
SUSO 4 GOOD HOMES LP	20,899	10	0.63%			
WEST OAKS MALL TRUST				41,205	1	2.41%
CITY NATIONAL BANK				33,725	2	1.97%
OAK FOREST PARTNERS	-		-	14,493	4	0.85%
WALMART STORES EAST INC	-		-	12,259	5	0.72%
GOOD HOMES PLAZA (E&A) LLC				11,402	6	0.67%
DDRM WEST OAKS TOWNE CENTER LLC				8,196	7	0.48%
ORLANDO PUNIT LLC				7,994	8	0.47%
WESTLAKE PARTNERS LTD				7,785	9	0.45%
ARDEN PARK VENTURES LLC				7,700	10	0.45%
	<u>\$ 443,359</u>		<u>13.27%</u>	<u>\$ 161,437</u>		<u>9.43%</u>

Source: Orange County Property Appraiser
2020 Tax Roll Total Assessed Value 3,341,706

City of Ocoee, Florida

Property Tax Levies and Collections

Last Ten Fiscal Years
(amounts expressed in thousands)

Fiscal Year Ended September 30,	Total Tax Levy for Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2011	10,042	9,683	96.43%	32	9,715	96.74%
2012	9,990	9,631	96.41%	12	9,643	96.53%
2013	9,689	9,324	96.23%	2	9,326	96.25%
2014	9,682	9,315	96.21%	-122	9,193	94.95%
2015	10,222	9,847	96.33%	37	9,884	96.69%
2016	11,485	10,491	91.35%	4	10,495	91.38%
2017	12,139	11,004	90.65%	177	11,181	92.11%
2018	13,059	11,989	91.81%	20	12,009	91.96%
2019	14,435	13,085	90.65%	166	13,251	91.80%
2020	15,666	13,855	88.44%	287	14,142	90.27%

City of Ocoee, Florida

Ratios of Outstanding Debt by Type
 Last Ten Fiscal Years
 (dollars in thousands, except per capita)

Fiscal Year Ended September 30,	Governmental Activities			Business-Type Activities			Total Primary Government	Percentage of Personal Income	Per Capita
	Refunding Revenue Bonds	Notes Payable	Capital Leases	Water Revenue Bonds	Notes Payable	Capital Leases			
2011	23,280	11,925	346	12,500	7,051	155	55,257	6.17%	1,664
2012	0.00 *	33,736	147	12,300	6,696	419	53,298	5.95%	1,605
2013	0.00	31,879	339	12,095	6,360	416	51,089	5.59%	1,513
2014	0.00	29,894	514	0.00	17,931	573	48,912	5.36%	1,233
2015	0.00	27,767	1,309	0.00	17,283	700	47,059	5.15%	1,171
2016	0.00	23,386	1,738	0.00	16,616	830	42,570	4.66%	1,016
2017	41,840 **	4,890	1,632	23,981 **	-	1,059	73,402	5.98%	1,704
2018	41,065	4,212	1,319	22,938	-	1,016	70,550	5.74%	1,638
2019	40,275	4,456	2,176	21,870	-	1,498	70,275	5.01%	1,477
2020	39,460	3,527	2,386	20,772	-	523	66,668	4.75%	1,401

* Bonds refunded with Notes during the 2012 Fiscal Year.

** Notes refinanced with Bonds during the 2017 Fiscal Year.

Source: City of Ocoee

Metro Orlando Economic Development Commission

US Department of Labor: Bureau of Labor Statistics

US Department of Census Bureau

City of Ocoee, Florida

Direct and Overlapping Governmental Activities Debt

As of September 30, 2020
 (amounts expressed in thousands)

Governmental Unit	Debt Outstanding	Estimated Percentage Applicable	Estimated Share of Overlapping Debt
Overlapping Debt:			
Orange County Library District	\$ -		\$ -
Orange County School District	\$ -		
Orange County Government	\$ -		
St. John's River Water Management District	\$ -		
Subtotal, overlapping debt	\$ -		
Direct Debt:			
City of Ocoee Debt/All Funds (3)	45,373	-	-
Total direct and overlapping debt	\$ 45,373		\$ -

³ City of Ocoee does not currently have any General Obligation Debt which is being repaid through general property taxes.

City of Ocoee, Florida

LEGAL DEBT MARGIN

September 30, 2020

Assessed Value (FY2020)	\$	3,341,706
Debt Limit 25% of Assessed Value	\$	835,427
Amount of Debt Applicable to Debt Limit:	\$	-
Legal Debt Margin	\$	835,427
Total Bonded Debt	\$	-

Article VIII Section 53 of the City Charter states that the City shall have the power to issue general obligation bonds in an aggregate principal amount of bonds outstanding at any time not in excess of Twenty-Five percent (25%) of the assessed value of the taxable property within the City as shown on the pertinent tax records at the time of the authorization of the general obligation bonds for which the full faith credit of the City is pledged.

City of Ocoee, Florida
Pledged-Revenue Coverage
 Last Ten Fiscal Years

Water/Sewer Revenue Bonds and Notes

Fiscal Year End Sept. 30th	Gross Revenues	Operating Expenses	Net Revenue Available for Debt Service	Debt Service Requirements			Coverage
				Principal	Interest	Total	
2011	8,730,055	5,962,597	2,767,458	531,000	883,390	1,414,390	1.96
2012	8,922,597	5,860,140	3,062,457	555,000	851,335	1,406,335	2.18
2013	9,149,151	6,172,153	2,976,998	541,000	748,854	1,289,854	2.31
2014	10,456,403	6,041,532	4,414,871	524,000	686,218	1,210,218	3.65
2015	11,252,533	6,785,561	4,466,972	648,000	608,657	1,256,657	3.55
2016	10,614,349	6,966,652	3,647,697	667,000	590,871	1,257,871	2.90
2017	11,537,885	7,361,092	4,176,793	725,000	829,099	1,554,099	2.69
2018	12,104,986	8,672,187	3,432,799	890,000	980,419	1,870,419	1.84
2019	14,705,060	8,953,674	5,751,386	915,000	953,719	1,868,719	3.08
2020	14,697,555	10,058,142	4,639,413	945,000	926,269	1,871,269	2.48

City of Ocoee, Florida

Demographic & Economic Statistics

<u>Fiscal Year</u>		<u>Population</u>	<u>Personal Income (amounts expressed in thousands)</u>	<u>Per Capita Personal Income</u>	<u>Median Age</u>	<u>Unemploy ment Rate</u>
2011	²	36,020	978,015	27,152	33.5	9.3
2012	³	36,953	995,476	26,939	36.2	5.8
2013	⁴	37,615	979,870	26,050	36.7	5.0
2014	⁵	39,679	1,048,755	26,487	35.4	4.4
2015	⁶	40,171	1,023,275	25,473	35	4.2
2016	⁶	41,881	1,095,481	26,157	35.8	3.9
2017	²	43,072	1,228,198	28,515	35.9	2.7
2018	⁶	47,000	1,310,413	27.88	35.9	2.5
2019	⁶	47,580	1,402,611	29.48	36	2.4
2020	⁶	49,781	1,513,889	30,411.00	35	8.8

Sources:

- 2 FY 2011 BEBR Demographics
- 3 FY 2012 Metro Orlando Economic Development Commission
- 4 FY 2013 Estimated-Metro Orlando Economic Development Commission
- 5 FY 2014 City of Ocoee Community Development Department
- 6 City of Ocoee Community Development Department
- 6 BEBR Demographics
- 6 US Department of Census Bureau

City of Ocoee, Florida

Principal Employers
Current Year and Ten Years Ago

<u>2020</u>				<u>2011</u>			
Employer	Employees	Rank	Percentage of Total City Employment	Employer	Employees	Rank	Percentage of Total City Employment
Health Central Hospital	1409	1	2.83%	Health Central Hospital	1366	1	3.79%
Publix	678	2	1.36%	Publix	470	8	1.30%
Westgate Resorts, LTD	606	3	1.22%	Westgate Resorts, LTD	546	6	1.52%
Orange County Schools	434	4	0.87%	Orange County Schools	697	4	1.94%
Wal-Mart	387	5	0.78%	Wal-Mart	700	3	1.94%
Manheim Auto Auction	382	6	0.77%	Manheim Auto Auction	696	5	1.93%
City of Ocoee	376	7	0.76%	City of Ocoee	379	9	1.05%
Sysco Foods	364	8	0.73%	Sysco Foods	530	7	1.47%
Wayne Automatic	253	9	0.51%	Wayne Automatic	150	10	0.42%
Bright Future Electric	163	10	0.33%	West Oaks Mall	853	2	2.37%
Total	<u>5,052</u>		<u>10.15%</u>	Total	<u>6,387</u>		<u>17.73%</u>

Source: City of Ocoee Planning Department
 2011 Populatiion 36,020
 2020 Populatiion 49,781

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City of Ocoee, Florida

City Government Employees by Function
Last Ten Fiscal Years

	Fiscal Year									
	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Approved Positions										
General Government	63	62	60	60	59	64	67	68	72.5	73
Public Safety										
Police-Officers	15	15	16	23	23	22	15	14	12	16
Police-Sworn	65	65	64	57	57	63	73	78	81	84
Police-Support	10	9	9	9	10	11	10	10	13	16
Fire Safety										
Firefighters	33	30	30	30	30	30	30	39	49	49
Fire-Officers	15	19	18	18	18	18	19	20	19	20
Fire-inspectors	2	1	1	2	2	2	1	1	2	1
Fire-Civilian	3	2	2	2	2	2	2	3	2	2
Communication Operators	0	0	0	0	0	0	0	0	0	0
Public Works	32	30	29	29	29	29	31	33	37	33
Parks & Recreation	39	38	39	42	41	44	44	68	71	69
Utilities Department	34	34	34	34	34	40	41	42	43	46
Stomwater	5	5	6	6	6	7	7	7	7.5	9.5
Sanitation	15	15	15	15	15	15	15	14	15.5	13.5
Total	331	325	323	327	326	347	355	397	424.5	432

Source: City of Ocoee Budget

* Includes full and part-time positions

City of Ocoee, Florida

Operating Indicators by Function

Last Ten Fiscal Years

Function	Fiscal Year									
	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Police										
Employees	117	118	118	119	125	127	98	93	107	116
Auto Accidents	917	877	922	904	1,126	1,150	1,331	1,428	1,493	1,293
Arrests	1,337	972	1,074	1,434	1,454	982	1,035	1,666	1,018	772
Criminal Investigations	1,506	1,050	1,054	1,092	1,050	1,084	985	1,012	703	779
Total Service Calls	46,180	41,017	48,802	49,769	49,938	48,552	67,988	55,987	53,804	66,008
911 Calls Received	7,885	8,571	9,783	10,776	14,126	12,279	11,483	8,207	6,874	7,463
Pieces of Evidence Processed	3,147	2,385	7,035	5,458	4,005	2,014	4,986	3,248	3,042	3,023
Fire & Life Safety										
Employees	57	56	55	52	55	54	52	65	73	73
Total Permits Issued	164	139	312	259	199	171	250	329	147	148
Construction Inspections	747	625	590	568	754	701	551	763	579	882
Public Education Programs	85	79	139	139	285	105	266	228	138	74
Emergency Calls Answered/Vehicle	355	327	270	270	102	153	350	283	430	319
Emergency Calls Answered/Fire	772	798	401	116	106	83	200	183	128	169
Emergency Calls Answered/All Other	3,087	3,205	3,969	4,813	4,367	5,689	6,342	6,490	5,871	5,492
Miles of Streets, Sidewalks & Bike Paths										
Streets - paved	113.01	114.27	115.28	115.28	115.14	117.00	117.00	121.99	123.48	124.02
Streets - unpaved	0.76	0.76	0.76	0.76	0.76	1.00	1.00	0.70	1.64	1.64
Streets - brick	1.54	1.54	1.54	1.54	1.54	2.00	2.00	1.99	1.58	1.66
Sidewalks	175.4	175.4	175.4	175.4	175.4	175.4	175.0	175.0	175.0	175.0
Culture and recreation										
Multi-purpose recreation center	1	1	1	1	1	1	1	1	1	1
Community Center	3	3	3	3	3	3	3	3	3	3
Athletic fields	11	12	12	12	12	12	12	12	12	12
Tennis courts	6	6	6	6	6	6	6	6	6	6
Racquetball courts	1	1	1	1	1	1	1	1	1	1
Shuffleboard courts	-	-	-	-	-	-	-	-	-	-
Passive parks	16	16	16	15	16	16	16	15	15	16
Parks & Recreation City Playgrounds	10	10	10	9	10	10	10	10	10	11

City of Ocoee, Florida

Operating Indicators by Function
Last Ten Fiscal Years

Function	Fiscal Year									
	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Water										
New Connections	105	122	171	134	180	162	226	427	647	1,087
Number of Customers	11,292	11,300	11,314	11,745	13,319	13,563	14,164	14,683	15,330	15,708
Miles of water mains	149.51	153.03	155.04	156.04	159.72	164.50	180.00	179.16	182.00	182.95
Daily Average Consumption (gallons)	3.67	3.16	3.18	3.15	3.52	3.50	3.67	4.15	3.52	3.62
Plant capacity (Gallons)	10.85	10.85	10.85	10.85	10.85	10.85	10.85	10.85	10.85	10.85
Plant Permitted Daily capacity (MGD)	4.73	4.81	4.88	4.88	4.88	4.88	4.88	4.88	4.88	4.88
Service connections	10,609	11,080	11,314	11,319	11,424	16,290	11,709	11,833	11,897	12,075
Deep wells	6	6	6	6	6	6	6	6	6	6
Fire hydrants	1,056	1,056	1,334	1,334	1,334	1,334	1,288	1,261	1,226	1,234
Sewer System:										
Miles of sanitary sewers	83.25	86.36	89.38	89.92	90.03	102.00	107.47	109.42	111.04	112.15
Lift stations	59	59	58	61	64	62	66	65	65	67
Daily average treatment (Gallons per day)	1.62	1.63	1.83	1.62	1.65	1.65	1.7	1.77	1.82	1.67
Plants capacity (MGD)	3.0	3.00	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Disposal sites	4	4	4	4	4	4	4	4	4	4
General Government										
Personnel actions processed	n/a	17	13	15	15	9	29	11	14	12
Legal Notices published	91	86	86	93	201	63	100	118	131	116
Occupational Licenses issued	1,703	1,798	1,607	1,760	1,835	1,582	1,555	1,456	1,925	1,595
Accidents & Injuries reviewed	56	37	39	43	43	43	36	23	30	22
Land Use amendments & rezonings	13	4	7	17	17	3	7	11	19	15
License/Permit Reviews	913	1,839	2,206	2,625	2,023	2,792	3,186	4,123	3,969	3,647
Employees paid	418	413	404	414	413	431	442	468	462	448
A/P Checks issued	3,751	4,279	4,239	4,422	4,785	4,664	4,285	4,057	4,549	6,286
Purchase orders/EPO's processed	643	615	661	663	680	708	778	704	572	508

City of Ocoee, Florida

Capital Assets Statistics by Function

Last Ten Fiscal Years

Function	Fiscal Year									
	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Number of Municipal Employees	379	373	371	414	413	431	442	371		
Elections:										
Registered voters	17,949	21,296	22,056	23,013	22,950	24,941	25,361	25,663	6,790	30,006
Votes in Municipal Elections	4,608	3,426	531	-		6,264	14,944	2,119	596	-
Police Protection:										
Stations	1	1	1	1	1	1	1	1	1	1
Patrol cars	76	74	76	75	75	79	70	70	75	75
Other vehicles	26	24	26	29	26	26	33	33	31	38
Auto Accidents	917	877	922	904	1,126	1,150	1,331	1,428	1,493	1,293
Arrests	1,337	972	1,074	1,434	1,454	952	1,035	1,666	1,018	772
Criminal Investigations	1,506	1,050	1,054	1,092	1,050	1,084	985	1,012	703	779
Total Service Calls	46,180	41,017	48,802	49,769	49,938	48,552	67,988	55,987	53,804	66,008
911 Calls Received	7,885	8,571	9,783	10,776	14,126	12,279	11,483	8,207	6,874	7,463
Pieces of Evidence Processed	3,147	2,385	7,035	5,458	4,005	2,014	4,986	3,248	3,042	3,023
Fire Protection:										
Stations	3	4	4	4	4	4	4	4	4	4
Recreation:										
Multi-purpose recreation center	1	1	1	1	1	1	1	1	1	1
Community Center	3	2	3	3	3	3	3	3	3	13
Athletic fields	11	12	12	12	12	12	12	12	12	12
Tennis courts	6	6	6	6	6	6	6	6	6	6
Racquetball courts	1	1	1	1	1	1	1	1	1	1
Shuffleboard courts	-	-	-	-	-	-	-	-	-	-
Passive parks	16	16	16	15	16	16	16	15	15	15
City Playgrounds	10	10	10	9	10	10	10	10	10	11

Capital Assets Statistics by Function

Last Ten Fiscal Years

Function	Fiscal Year									
	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Miles of Streets, Sidewalks & Bike Paths										
Streets - paved	113.01	114.27	115.28	115.28	115.14	117.15	117.00	121.66	123.48	124.02
Streets - unpaved	0.76	0.76	0.76	0.76	0.76	0.75	1.00	0.70	1.64	1.64
Streets - brick	1.54	1.54	1.54	1.54	1.54	1.54	2.00	1.99	1.58	1.66
Sidewalks	175.40	175.40	175.40	175.40	175.40	175.40	175.00	175.00	175.00	175.00
Bike paths	6.20	6.20	6.20	6.20	6.20	6.20	6.20	6.20	6.20	6.20
Water										
Miles of water mains	149.51	153.03	155.04	156.04	159.72	164.5	180.00	179.16	182.00	182.95
Daily Average Consumption (MGD)	3.67	3.16	3.18	3.15	3.52	3.52	3.67	4.15	3.52	3.62
Plant capacity Permitted	4.73	4.81	4.88	4.88	4.88	4.88	4.88	4.88	4.88	4.88
Sewer System:										
Miles of sanitary sewers	83.25	86.36	89.38	89.92	90.03	102.18	107.47	109.42	111.04	112.15

City of Ocoee, Florida

Schedule of Revenues by Source and Expense by Type

General Employees Pension Fund
Last Ten Fiscal Year

Year	Revenue by Source			Expenses by Type		City Contribution as a Percent of Payroll
	Investment Income Net	Contributions	Benefits & Refunds	Investment Related Expenses (1)	Admin Expenses	
2011	(164,397)	2,138,622	1,136,431	132,769	51,092	17.2%
2012	2,914,938	2,109,364	1,244,973	140,014	59,424	17.5%
2013	3,142,906	2,425,260	1,101,837	173,577	41,069	22.5%
2014	2,447,920	2,217,892	1,043,921	0	60,184	20.4%
2015	454,266	1,681,492	1,218,647	0	89,735	13.1%
2016	2,736,440	1,556,414	1,939,917	0	70,328	10.7%
2017	4,182,436	1,492,256	1,801,475	0	264,918	10.5%
2018	3,805,747	1,637,204	1,669,331	0	245,499	8.9%
2019	1,147,429	1,632,698	2,099,531	0	70,513	10.5%
2020	2,842,089	1,601,305	2,188,880	0	119,382	8.9%

(1) investment expenses netted with investment income after 2013

City of Ocoee, Florida

Schedule of Revenues by Sources and Expenses by Type

Police and Fire Pension Fund
Last Ten Fiscal Year

Year	Revenue by Source			Expenses by Type		
	Investment Income Net	Contributions	Benefits & Refunds	Investment Related Expenses (1)	Admin Expenses	City Contribution as a Percent of Payroll
2011	(107,044)	2,319,644	1,072,077	137073	16,778	19.60%
2012	4,017,592	2,618,959	1,236,784	190271	62,361	22.20%
2013	4,387,664	3,063,043	1,714,899	227152	45,396	26.70%
2014	3,992,191	3,075,732	1,812,744	0	81,667	32.70%
2015	343,322	2,827,659	2,234,870	0	93,962	30.70%
2016	3,465,045	2,901,224	2,473,894	0	62,462	29.40%
2017	5,142,602	2,979,985	2,707,152	0	337,352	29.30%
2018	4,048,418	3,550,873	2,810,076	0	442,102	32.00%
2019	1,538,827	4,428,163	3,180,493	0	121,220	37.21%
2020	5,929,279	4,378,270	4,404,694	0	50,692	33.57%

(1) investment expenses netted with investment income after 2013

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Other Reports

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**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND
ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

Honorable Mayor and City Commissioners
City of Ocoee, Florida

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Ocoee, Florida (the City), as of and for the year ended September 30, 2020, and the related notes to the financial statements, which collectively comprise the City's basic financial statements, and have issued our report thereon dated May 11, 2021.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the City of Ocoee's internal control over financial reporting (internal control) to as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. Accordingly, we do not express an opinion on the effectiveness of the City's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be material weakness or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified. We identified a deficiency in internal control, described in Appendix A to the accompanying management letter, that we consider to be a significant deficiency.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether City of Ocoee's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we have reported to the management of the City of Ocoee in a separate letter dated May 11, 2021.

City of Ocoee's Response to Findings

City of Ocoee's response to the findings identified in our audit is described in the accompanying letter to management. City of Ocoee's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

McDiarmid Davis

Orlando, Florida
May 11, 2021

MANAGEMENT LETTER

Honorable Mayor and City Commission
City of Ocoee, Florida

Report on the Financial Statements

We have audited the financial statements of the City of *Ocoee, Florida*, as of and for the fiscal year ended September 30, 2020, and have issued our report thereon dated May 11, 2021.

Auditor's Responsibility

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and Chapter 10.550, Rules of the Auditor General.

Other Reporting Requirements

We have issued our Independent Auditor's Report on Internal Control over Financial Reporting and Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with *Government Auditing Standards*; and Independent Auditor's Report on an examination conducted in accordance with *AICPA Professional Standards*, AT-C Section 315, regarding compliance requirements in accordance with Chapter 10.550, Rules of the Auditor General. Disclosures in those reports, which are dated May 11, 2021 should be considered in conjunction with this management letter.

Prior Audit Findings

Section 10.554(1)(i)1., Rules of the Auditor General, require that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report. There were no findings or recommendations in the preceding annual financial report.

Official Title and Legal Authority

Section 10.554(1)(i)4., Rules of the Auditor General, requires that the name or official title and legal authority for the primary government and each component unit of the reporting entity be disclosed in this management letter, unless disclosed in the notes to the financial statements. This information has been disclosed in the notes to the financial statements.

Financial Condition and Management

Section 10.554(1)(i)5.a. and 10.556(7), Rules of the Auditor General, require us to apply appropriate procedures and communicate the results of our determination as to whether or not the *City of Ocoee, Florida* has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and identification of the specific condition(s) met. In connection with our audit, we determined that the *City of Ocoee, Florida* did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Pursuant to Sections 10.554(1)(i)5.b. and 10.556(8), Rules of the Auditor General, we applied financial condition assessment procedures for the City. It is management's responsibility to monitor the *City of Ocoee, Florida*'s financial condition, and our financial condition assessment was based in part on representations made by management and the review of financial information provided by same.

Section 10.554(1)(i)2., Rules of the Auditor General, requires that we address in the management letter any recommendations to improve financial management. In connection with our audit, we had one recommendation.

ML20-02 Grants

During our audit, we noted that grant reporting was generally decentralized, and preliminary grant reporting was based on revenues received rather than expenditures. We recommend procedures be implemented procedures be put in place to notify the finance department as grants are awarded to accurately report grant related expenditures.

Management Response

Finance will coordinate with other City departments to ensure all grants are identified as awarded and properly accounted for.

Additional Matters

Section 10.554(1)(i)3., Rules of the Auditor General, requires us to communicate noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but which warrants the attention of those charged with governance. In connection with our audit, we did not have any such findings.

Purpose of this Letter

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, Federal and other granting agencies, the City Commission and applicable management, and is not intended to be and should not be used by anyone other than these specified parties.

McDiarmid Davis

Orlando, Florida
May 11, 2021

ML 20-01 Timely Reconciliation of Accounts

Criteria

All accounts should be reconciled timely, on a regular basis, to detect incorrect or missing transactions.

Condition

During our audit, we noted that the City's balance sheet and other accounts were not reconciled on a timely basis, and errors in the reconciliation of these accounts were not detected before we began our audit procedures. Additionally, some reconciliations that were completed did not agree to the City's general ledger balances.

Cause

Account reconciliations were not performed on a timely, regular basis throughout the fiscal year.

Effect

Misstatements, whether due to fraud or error, would not be detected in a timely manner.

Recommendation

We recommend the City implement procedures and assign necessary duties to responsible staff to ensure account reconciliations can be completed in a timely manner.

Management Response

The City is now reconciling balance sheet accounts monthly.



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**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE WITH
THE REQUIREMENTS OF SECTION 218.415, FLORIDA STATUTES**

The Honorable Mayor and City Commission
City of Ocoee, Florida

We have examined City of Ocoee's (the City) compliance with the requirements of Section 218.415, Florida Statutes, during the year ended September 30, 2020. Management is responsible for the City's compliance with those requirements. Our responsibility is to express an opinion on the City's compliance based on our examination.

Our examination was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants and the standards applicable to attestation engagements contained in Government Auditing Standards issued by the Comptroller General of the United States and, accordingly, included examining, on a test basis, evidence about the City's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our examination provides a reasonable basis for our opinion. Our examination does not provide a legal determination on the City's compliance with specified requirements.

In our opinion, City of Ocoee complied, in all material respects, with the aforementioned requirements for the year ended September 30, 2020.

McDermitt Davis

Orlando, Florida
May 11, 2021

Mayor
Rusty Johnson

City Manager
Robert Frank

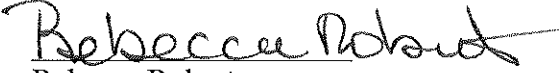


Commissioners
Larry Brinson, District 1
Rosemary Wilsen, District 2
Richard Firstner, District 3
George Oliver III, District 4

May 11, 2021

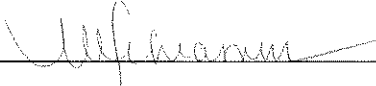
AFFIDAVIT OF IMPACT FEE COMPLIANCE

Impact fee collections, expenditures and accounting are provided for in separate accounting funds and comply with Florida Statute 163.31801.


Rebecca Roberts
Finance Director

STATE OF FLORIDA)
COUNTY OF ORANGE)

The foregoing instrument was acknowledged before me by means of physical presence or online notarization, this 12th day of May, 2021 by Rebecca Roberts as Finance Director of The City of Ocoee, who is personally known to me or who has produced _____ as identification.



Notary Public

My Commission expires: 10-21-22

