

**THE FLAGLER AUDITORIUM
GOVERNING BOARD, INC.**

FINANCIAL STATEMENTS

JUNE 30, 2021 AND 2020

THE FLAGLER AUDITORIUM GOVERNING BOARD, INC.
FINANCIAL STATEMENTS
JUNE 30, 2021 AND 2020

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INDEPENDENT AUDITORS' REPORT

To the Board of Directors,
The Flagler Auditorium Governing Board, Inc.:

Report on the Financial Statements

We have audited the accompanying financial statements of The Flagler Auditorium Governing Board, Inc. (the Board), a component unit of Flagler County District School Board (the School District), as of and for the years ended June 30, 2021 and 2020, and the related notes to the financial statements, which collectively comprise the Board's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

The Board's management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

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Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Board, as of June 30, 2021 and 2020, and the respective changes in financial position and cash flows thereof for the years then ended in accordance with accounting principles generally accepted in the United States of America.


Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated August 11, 2021, on our consideration of the Board's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Board's internal control over financial reporting and compliance.

James Moore & Co., P.L.

Daytona Beach, Florida
August 11, 2021

THE FLAGLER AUDITORIUM GOVERNING BOARD, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS
JUNE 30, 2021 AND 2020

As financial management of The Flagler Auditorium Governing Board, Inc. (hereinafter referred to as "the Board"), we offer the readers of these basic financial statements this narrative overview and analysis of the Board's financial activities for the fiscal year that ended on June 30, 2021. This discussion and analysis is designed to assist the reader in focusing on the significant financial issues and activities and to identify any significant changes in financial position. We encourage readers to consider the information presented here in conjunction with the Board's financial statements, which follow this information.

Financial Highlights

- The Board's overall combined assets totaled \$536,979 at the close of the 2021 fiscal year, compared to \$517,769 at the close of the 2020 fiscal year and \$581,569 in 2019. Total assets exceeded liabilities by \$520,796 (*combined net position*) compared with \$503,000 and \$364,090 one and two years earlier, respectively.
- The Board's combined net position increased by \$17,796 in 2021, compared to an increase of \$138,910 in 2020 and an decrease of \$468,355 in 2019. There were no restrictions on net position in 2021 and 2020. Unrestricted net position increased by \$17,796 in 2021, compared to an increase of \$160,910 in 2020 and a decrease of \$464,855 in 2019, all of which represents unrestricted and internally designated amounts that may be used to meet the Board's ongoing obligations for its program activities.
- Amounts in unrestricted net position at the close of the 2021 and 2020 fiscal years included \$20,095 and \$25,051 respectively, which represent receipts from state designated art license plate funds and may only be expended on certain qualified types of arts related activity.
- The Board generated gross performance, advertising and concession related revenues totaling \$64,379 in 2021, which was approximately 85% lesser than the \$471,964 generated in 2020, and approximately 88% less than the \$580,533 generated in 2019. These decreases are principally the result of a significant number of shows being cancelled in the current year due to COVID-19. Direct production costs consisting of producers, artists, contractors, advertising and concessions expenses totaled \$58,816 compared to \$401,923 and \$519,261 one and two years earlier, respectively. Other community support and fundraising activities produced net revenues of \$48,745 and \$87,274 during 2021 and 2020, respectively. The decrease is due to a reduced number of special events in the current year.
- The Auditorium receives substantial support from the community in the form of volunteer hours donated for services such as Board Committees, ushering, concession operation, and general administrative work. The Auditorium also receives donated services from the Flagler County School Board related to the staffing and use of the facility for community use of the facility. The costs of these services are not recorded in the financial statements.

THE FLAGLER AUDITORIUM GOVERNING BOARD, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS
JUNE 30, 2021 AND 2020
(Continued)

Overview of the Financial Statements

The Board presents its financial statements for the fiscal years ended June 30, 2021 and 2020, which include for comparative purposes the fiscal year ended June 30, 2020, certain accounts of which have been reclassified for comparative purposes to conform to the presentation in the current-year financial statements. The Board is a direct support organization and a component unit of the Flagler County District School Board (a governmental agency). It also possesses the necessary characteristics of a governmental organization since the potential for unilateral dissolution with the reversion of its net position to the School District exists pursuant to Section 1001.453(1)(a)(1), Florida Statutes. The Board accounts for its transactions in accordance with the pronouncements issued by the Governmental Accounting Standards Board (GASB). The Board is considered a Business-Type Activity under the provisions of GASBs 34 and 35.

The Board's financial statements are comprised of two parts: 1) management's discussion and analysis, and 2) the basic financial statements, including notes to the financial statements.

Management's Discussion and Analysis (MD&A) serves as an introduction to the basic financial statements. The MD&A represents management's examination and analysis of the Board's financial condition and performance. Summary financial statement data, key financial and operational indicators used in the strategic plan, budget, and other management tools were used for this analysis.

The basic financial statements consist of entity-wide financial statements that provide both the short- and long-term financial information about the Board's financial activities, which are operated like commercial enterprises. These statements report information about the Board using full accrual accounting methods and economic resources focus as utilized by similar business activities in the private sector. Information concerning all of the Board's assets and liabilities, both financial and capital, and short-term and long-term are included. Likewise, all revenues and expenses received during the year, regardless of when cash is received or paid are reported.

The basic financial statements of the Board include a statement of net position; a statement of activities; a statement of cash flows; and notes to the financial statements, which are described as follows:

- The statement of net position (formerly the balance sheet) presents the financial position of the Board on a full accrual, historical cost basis. This statement provides information about the nature and amount of resources and obligations at year-end.
- The statement of activities presents the results of the business activities over the course of the fiscal year and information as to how the net position changed during the year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows. This statement also provides certain information about the Board's various cost centers and administrative activities.
- The statement of cash flows presents changes in cash and cash equivalents, resulting from operating, capital and related financing, and investing activities. This statement presents cash receipts and cash disbursement information, without consideration of the earnings event, when an obligation arises, or depreciation of capital assets, when applicable.
- The notes to the financial statements provide required disclosures and other information that are essential to a full understanding of material data provided in the statements. The notes present information about the Board's significant accounting policies, account balances and activities, material risks, obligations, commitments, contingencies and subsequent events, if any.

THE FLAGLER AUDITORIUM GOVERNING BOARD, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS
JUNE 30, 2021 AND 2020
(Continued)

Entity-Wide Financial Analysis

The Board's entity-wide financial statements report its net position and how they have changed over the reporting period. Net position (the difference between assets and liabilities) may serve as a useful indicator of the Board's financial position. Over time, increases or decreases in net position are a useful indicator of whether the Board's financial health is improving or deteriorating, respectively. However, other non-financial factors such as changes in economic conditions, population growth, and new or changed governmental legislation must be considered to adequately assess its overall health.

The entirety of the Board's net position reflects its investment in surplus cash funds and investments, a material portion of which is designated for capital expansion of the Flagler Auditorium. The Board's assets do not include any physical real or personal property of the Flagler Auditorium, which is owned exclusively by the Flagler County District School Board.

Net position is the sum of assets (both financial and tangible) minus all current liabilities and short and long-term debt obligations. Net position is a valuable measure of creditworthiness and financial health since the calculation includes both financial obligations and the capacity to service those obligations. This year, the Board's combined total assets exceeded liabilities (net position) by \$520,796 compared to \$503,000 at the end of 2020, and \$364,090 at the end of 2019.

The net position of the Board at June 30, is summarized as follows:

	Net Position		
	<u>2021</u>	<u>June 30, 2020</u>	<u>2019</u>
Assets:			
Current and other assets	\$ 146,500	\$ 128,745	\$ 351,503
Investments	390,479	389,024	230,066
Capital assets	-	-	-
Total assets	<u>536,979</u>	<u>517,769</u>	<u>581,569</u>
Liabilities:			
Current liabilities	16,183	14,769	217,479
Net Position:			
Invested in capital assets	-	-	-
Restricted:			
Expendable	-	-	22,000
Unrestricted	520,796	503,000	342,090
Total Net Position	<u>\$ 520,796</u>	<u>\$ 503,000</u>	<u>\$ 364,090</u>

Total assets increased over last year by \$19,210 to a total of \$536,979, increase of 4% over last year's \$517,769. Total assets consist primarily of cash and cash equivalents, which make up 27% of total assets and noncurrent investments which include certificates of deposit make up 73%. The increase is primarily due to a no cash contributions to the Flagler County School Board in the current year as well as the small profit on ticket sales.

THE FLAGLER AUDITORIUM GOVERNING BOARD, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS
JUNE 30, 2021 AND 2020
(Continued)

The Board's total liabilities consist of accounts payable and accrued liabilities for current period operating activities of \$4,406 at the end of 2021, compared to \$2,705 in 2020 and \$207,409 in 2019 respectively. Unearned ticket and other advertising revenues received in advance totaled \$11,777 at the end of 2021, compared to \$12,064 and \$10,070 at the end of 2020 and 2019, respectively.

There were no restrictions on net position in 2021 and 2020. Unrestricted net position increased by \$17,796 and totaled \$520,796 at the end of 2021, compared to \$503,000 and \$342,090 at the end of 2020 and 2019, respectively.

The following is a summary of changes in net position for the fiscal years:

Revenues, Expenses and Changes in Net Position			
For the Year Ended June 30,			
	2021	2020	2019
Operating Revenues:			
Performances, concessions, showbills and advertising	\$ 64,379	\$ 471,964	\$ 580,533
Community support	14,650	47,938	62,534
Fundraising	5,678	6,370	26,236
State and local grants	28,417	32,966	22,906
Auditorium and equipment rentals	4,541	3,850	7,813
Total operating revenues	117,662	563,088	700,022
Operating Expenses:			
Program services	80,197	411,811	542,214
Support services	11,691	20,079	33,953
Total operating expenses	91,888	431,890	576,167
Operating Income	25,777	131,198	123,855
Nonoperating Income (Expense):			
Investment income	1,885	9,710	14,405
State capital grants	-	-	500,000
Contributions to School District	(9,866)	(1,998)	(1,106,615)
Total nonoperating income (expense)	(7,981)	7,712	(592,210)
Increase in Net Position			
Expendable	17,796	138,910	(468,355)
Net position, beginning of year	503,000	364,090	832,445
Net position, end of year	\$ 520,796	\$ 503,000	\$ 364,090

While the statement of net position shows a snapshot of the Board's financial position at the end of the fiscal year, the statement of activities provides answers as to the nature and sources of those changes that occurred during the year. During fiscal 2021, the Board's operating revenues decreased by \$445,423, or 79%, compared to a decrease of \$136,934 or 20% in 2020 and an increase of \$49,032 in 2019, respectively. This year's decrease in performance revenues was primarily due to the cancellation of shows due to COVID-19.

THE FLAGLER AUDITORIUM GOVERNING BOARD, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS
JUNE 30, 2021 AND 2020
(Continued)

During fiscal 2021, approximately 58.6% of the Board's operating revenue was derived from performance tickets, showbills, concessions and auditorium rentals (\$68,920), compared to approximately 84.5% of the \$475,814 earned in 2020, and the 87.0% of the \$552,037 earned in 2019. At the same time, the Board's combined revenues from local community patronage and support, state and local grants, and fundraising events totaled \$48,745 in 2021, compared to \$87,274 in 2020 and \$611,676 in 2019. The decrease was primarily attributable to a reduction in individual patron contributions as a result of COVID-19.

The Board's spending on entertainment productions, advertising and concessions decreased by \$343,107 in fiscal 2021 and totaled \$58,816, compared to \$401,923 and \$519,261 in 2020 and 2019, respectively. Total amounts paid for student scholarships and other awards totaled \$21,381 in 2021, compared to \$9,888 and \$22,953 for years ended 2020 and 2019, respectively.

The primary fundraising activities was from the annual Holiday Extravaganza which produced fundraising revenues totaling \$5,678 in fiscal 2021, compared to fundraising revenues of \$6,370 in 2020 and \$26,236 in 2019. The decrease in revenues is due to cancellation of various fundraising events this year. During these periods, overall fundraising expenses decreased by \$2,574 in 2021 and totaled \$- compared to costs of \$2,574 and \$16,080 in 2020 and 2019, respectively. The Board's general and administrative costs decreased to \$10,824 in 2021 compared to \$17,873 in 2019 to \$17,505 in 2020, with limited overall fluctuations between the years.

Overall, The Board's net position increased by \$17,796 in 2021, compared to a \$138,910 increase in 2020, and \$468,355 decrease in 2019.

Cash Flows

Net cash generated from operating activities totaled \$27,270 for the 2021 fiscal year, compared to \$134,972 in 2020 and \$95,719 earned in 2019. This represents a decrease of \$107,702 in cash flows from the Board's total operating activities in 2021, which was primarily the net result of reduced shows in the current year as a result of COVID-19.

Net cash used for capital and related financing activities totaled \$4,866 in 2021, which is the net result of amounts spent by the Board on property and equipment which was subsequently transferred to the School District, less the receipt of funds from state and local grants. Amounts actually received by the Board from capital grant receipts totaled \$5,000 in 2021, compared to \$206,250 one year earlier. The net book value of capital assets contributed to the District totaled \$9,866, \$1,998, and \$906,615 during 2021, 2020 and 2019, respectively.

Actual net cash received from investing activities included interest payments totaling \$1,885 in 2021, compared to \$9,710 and \$14,405 in 2020 and 2019, respectively.

THE FLAGLER AUDITORIUM GOVERNING BOARD, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS
JUNE 30, 2021 AND 2020
(Continued)

Capital Assets

Capital Assets. During 2021, the Board purchased \$9,886 in capital assets and transferred all \$9,886 to the Flagler County School District. The Board's investment in capital assets, net of depreciation, for all activities is reflected in the following schedule.

Capital Assets				
Year Ended June 30, 2021				
	Balance 7/1/21	Additions	Disposals	Balance 6/30/21
Capital Assets:				
Construction in progress	\$ -	\$ 9,866	\$ (9,866)	\$ -

Economic Factors That Will Affect the Future

Attendance of the Board productions and charitable contributions is affected by various economic factors, such as the general state of the economy, the health of the stock market, surrounding competition and prospective donors' perception of the benefiting organization. COVID-19 continues to present new risks and uncertainties regarding future productions and contributions.

Some of the major factors considered by the Board in the process of predicting future economic factors are the local economy, civilian labor force, unemployment rates, and inflation rates.

- Estimates for unemployment data in Flagler County, Florida are compiled by the Florida Department of economic Affairs, Agency for Workforce innovation. This agency estimates an unemployment rate of 5.1% in Flagler County in June 2021 as compared to 9.7% in 2020.
- Health and safety protocols for patrons with regard to the reopening of facilities and venues surrounding COVID-19 have affected the ability of the entertainment industry to operate at State and National levels.

Requests for Information

This financial report is designed to provide our donors, grantors, recipients, and creditors with a general overview of the Board's finances and to demonstrate the Board's accountability for the money it receives. Questions concerning any of the information provided in this report, or requests for additional information should be addressed to the:

Executive Director
The Flagler Auditorium Governing Board, Inc.
P.O. Box 755
Bunnell, Florida 32110-0755

THE FLAGLER AUDITORIUM GOVERNING BOARD, INC.
STATEMENTS OF NET POSITION
JUNE 30, 2021 AND 2020

	2021	2020
<u>ASSETS</u>		
Current assets		
Cash and cash equivalents	\$ 145,712	\$ 122,878
Accounts and grants receivable, net	-	5,000
Prepaid items	788	867
Total current assets	146,500	128,745
Non-current assets		
Investments	390,479	389,024
Total Assets	\$ 536,979	\$ 517,769
<u>LIABILITIES</u>		
Current liabilities		
Accounts payable and accrued liabilities	\$ 4,406	\$ 2,705
Unearned revenue	11,777	12,064
Total Liabilities	\$ 16,183	\$ 14,769
<u>NET POSITION</u>		
Net position		
Unrestricted	520,796	503,000
Total Net Position	\$ 520,796	\$ 503,000

The accompanying notes to financial statements are an integral part of these statements.

THE FLAGLER AUDITORIUM GOVERNING BOARD, INC.
STATEMENTS OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
FOR THE YEARS ENDED JUNE 30, 2021 AND 2020

	2021	2020
Operating revenues		
Performances	\$ 63,582	\$ 445,296
Showbills and advertising	-	18,650
Concessions	797	8,018
Community patronage and support	43,067	80,904
Fundraising	5,678	6,370
Auditorium and equipment rentals	4,541	3,850
Total operating revenues	117,665	563,088
Operating expenses		
Program services:		
Productions, contractors, and facilities	47,549	311,968
Advertising and showbill	10,992	84,488
Concessions	275	5,467
Scholarships and awards	21,381	9,888
Total program services	80,197	411,811
Support services:		
General and administrative	11,691	17,505
Fundraising	-	2,574
Total support services	11,691	20,079
Total operating expenses	91,888	431,890
Operating income	25,777	131,198
Nonoperating revenues (expenses)		
Investment income	1,885	9,710
Contributions to Flagler County District School Board	(9,866)	(1,998)
Total nonoperating revenue (expense)	(7,981)	7,712
Change in net position	17,796	138,910
Net position, beginning of year	503,000	364,090
Net position, end of year	\$ 520,796	\$ 503,000

The accompanying notes to financial statements are an integral part of these statements.

THE FLAGLER AUDITORIUM GOVERNING BOARD, INC.
STATEMENTS OF CASH FLOWS
FOR THE YEARS ENDED JUNE 30, 2021 AND 2020

	2021	2020
Cash flows from operating activities		
Cash received from performances, advertising, and concessions	\$ 64,092	\$ 480,243
Cash received from community patronage and support and grants	43,067	80,904
Cash received from fundraising	5,678	6,370
Cash received from auditorium and equipment rentals	4,541	3,850
Cash paid for productions, advertising, and concessions	(57,036)	(406,428)
Cash paid for scholarship awards and grants	(21,381)	(9,888)
Cash paid for fundraising	-	(2,574)
Cash paid for administrative costs	(11,691)	(17,505)
Net cash provided by (used in) operating activities	27,270	134,972
Cash flows from capital and related financing activities		
Payments to acquire and construct plant property	(9,866)	(201,998)
Capital grants	5,000	206,250
Net cash provided by (used in) capital and related financing activities	(4,866)	4,252
Cash flows from investing activities		
Sales (purchases) of investments	(1,455)	(158,958)
Interest received	1,885	9,710
Net cash provided by (used in) investing activities	430	(149,248)
Net increase (decrease) in cash and cash equivalents	22,834	(10,024)
Cash and cash equivalents, beginning of year	122,878	132,902
Cash and cash equivalents, end of year	\$ 145,712	\$ 122,878
Reconciliation of operating income to net cash provided by (used in) operating activities		
Cash flows from operating activities		
Operating income	\$ 25,777	\$ 131,198
Adjustments to reconcile operating income to net cash provided by operating activities:		
Changes in assets and liabilities		
Decrease (Increase) in accounts receivable	-	6,285
Decrease (Increase) in prepaid expenses	79	199
Increase (Decrease) in accounts payable and accrued expenses	1,701	(4,704)
Increase (Decrease) in unearned revenue	(287)	1,994
Total adjustments	1,493	3,774
Net cash provided by (used in) operating activities	\$ 27,270	\$ 134,972
Supplemental schedule of noncash investing, capital, and financing activities		
Capital assets transfer to Flagler County District School Board	\$ (9,866)	\$ (1,998)

The accompanying notes to financial statements are an integral part of these statements.

THE FLAGLER AUDITORIUM GOVERNING BOARD, INC.
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021 AND 2020

(1) **Summary of Significant Accounting Policies:**

(a) **Reporting entity**—The Flagler Auditorium Governing Board, Inc. (the Board) is a direct support organization (as defined in Section 1001.453, Florida Statutes), and is considered a component unit of the Flagler County District School Board (the School District) for financial reporting purposes. The Board was formed as an I.R.C. Section 501(c)(3) nonprofit corporation on July 26, 1991, whose objective is to promote the performing arts and community use of the Flagler Auditorium in Flagler County, Florida. It also possesses the necessary characteristics of a governmental organization since the potential for unilateral dissolution with the reversion of its net position to the School District exists pursuant to Section 1001.453(1)(a)(1), Florida Statutes.

(b) **Basis of presentation**—As a component unit of the School District, the financial statements of the Board have been prepared in accordance with generally accepted accounting principles as applied to governmental units. The Governmental Accounting Standards Board (the GASB) is the standard setting body for governmental accounting and financial reporting. The Board utilizes the accrual basis of accounting in accordance with the GASB Codification.

(c) **Basis of accounting and financial reporting**—For financial reporting purposes, the Board is considered a special-purpose government entity engaged exclusively in business-type activities. Accordingly, the Board's financial statements have been presented using the economic resources measurement focus and the accrual basis of accounting. Under the accrual basis, revenues, expenses, gains, losses, assets, and liabilities resulting from exchange and exchange-like transactions are recognized when the exchange takes place. Revenues, expenses, gains, losses, assets, and liabilities resulting from non-exchange activities are generally recognized when all applicable eligibility requirements, including time requirements, are met.

(d) **Financial statement classification**—The basic financial statements required for proprietary funds by GASB 34 are: a statement of net position or a balance sheet; a statement of activities; and a statement of cash flows. The statement of net position is presented in a classified format to distinguish between current and noncurrent assets and liabilities. When both restricted and unrestricted resources are available to fund certain programs, it is the Board's policy to first apply the restricted resources to such programs followed by the use of the unrestricted resources.

(e) **Fund accounting**—To ensure observance of limitations and restrictions placed on the use of resources available to the Board, the accounts of the Board are maintained in accordance with the principles of fund accounting. This is the procedure by which resources for various purposes are classified for accounting and reporting purposes into funds established according to their nature and purpose. All of the Board's financial activity is accounted for in a single business-type fund, which contains restricted and unrestricted components. The Board's Operating Account includes unrestricted and restricted resources, representing the portion of expendable and nonexpendable funds that are available for support of operations and funds available for use in accordance with specific restrictions, respectively.

(f) **Income taxes**—The Board is generally exempt from Federal income taxes under the provisions of Section 501(c)(3) of the Internal Revenue Code. Management of the Board considers the likelihood of changes by taxing authorities in its filed income tax returns and recognizes a liability for or discloses potential significant changes that management believes are more likely than not to occur, including changes to the Board's status as a not-for-profit entity. Management believes the Board met the requirements to maintain its tax-exempt status and has no income subject to unrelated business income tax, therefore no provision for income taxes has been provided in these financial statements. The Board's income tax returns for the past three years are subject to examination by tax authorities, and may change upon examination.

THE FLAGLER AUDITORIUM GOVERNING BOARD, INC.
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021 AND 2020

(1) **Summary of Significant Accounting Policies:** (Continued)

(g) **Revenue recognition**—An exchange or exchange-like transaction is one in which each party receives and sacrifices something of approximate equal value. Amounts received from exchange transactions (i.e., performance ticket fees, charges for advertising, etc.) are recognized as revenue when the exchange transaction takes place.

A non-exchange transaction is one in which one party receives something of value without directly giving value in exchange. Non-exchange transactions may include, but are not limited to:

- Gifts/donations – Assets are recognized when all eligibility requirements are met or funds are received; whichever is first. Revenue is recognized when all eligibility requirements have been met. If gift is received prior to meeting eligibility requirements, it is recorded as unearned revenue.

Eligibility requirements are conditions specified by a donor that must be met, such as time requirements, matching requirements. Purpose restrictions are not eligibility requirements and do not affect revenue recognition. Gifts received with purpose restrictions are reported as restricted until used for designated purpose or until restriction expires.

Some gifts are received with the stipulation that the resources cannot be sold, disbursed, or consumed until a specified number of years have passed or a specific event has occurred, such as endowments, term endowments, works of art and historical treasures. For these gifts, revenues are recognized when the resources are received, provided that all eligibility requirements are met. Resulting net position is reported as restricted for as long as the restrictions or time requirements remain in effect.

- Certain grants, entitlements – Assets are recognized when all eligibility requirements are met or funds are received; whichever is first. Revenue is recognized when all eligibility requirements have been met. If grant funds are received prior to meeting eligibility requirements, they are recorded as deferred revenue. Eligibility requirements are conditions specified by the grantor that must be met, such as an eligible recipient, time requirements, matching requirements, etc. Purpose restrictions are not eligibility requirements and do not affect revenue recognition. Grants received with purpose restrictions are reported as restricted.
- Promises to give (pledges) – Amounts must be promised by a non-governmental entity – individual, business, or organization. Asset (receivable) and revenue are recognized when all eligibility requirements are met and amount is verifiable, measurable, and collection is probable (likely to occur). Endowment pledges are generally not recognized until received since the promise to not sell, disburse, or consume the asset cannot be honored until the asset has been received.

Contributions received are recorded as unrestricted or restricted support, depending on the existence and/or nature of any donor restrictions. Contributions received with donor-imposed restrictions that are met in the same year in which the contributions are received are classified as unrestricted contributions.

Investment earnings with donor restrictions are recorded in restricted net position based on the nature of the restrictions.

THE FLAGLER AUDITORIUM GOVERNING BOARD, INC.
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021 AND 2020

(1) **Summary of Significant Accounting Policies:** (Continued)

(h) **Classification of revenues**—The Board's principal operating activity is in performing arts programs, education program support programs and student scholarships. Operating revenues include the primary activities of presenting performances, conducting fundraising events, soliciting and accepting donor contributions and other program revenues. Non-operating revenues include investment income and earnings and contributions restricted for capital additions or endowments, when applicable. Operating expenses include all fiscal transactions related to performing arts, Board management, and fundraising.

(i) **Donor restricted accounts**—Restricted net position is cash that has been received through fundraising events, community support and grant funds that are designated for specific program funding and scholarships. Investment income, including unrealized appreciation and depreciation, is allocated to restricted accounts on a pro rata basis based on the nonexpendable account balance, when applicable. In accordance with state law, these funds are then available for expenditure when the specific restrictive donor criteria are met.

(j) **Cash and cash equivalents**—Cash and cash equivalents represent both restricted and unrestricted cash in checking and money market accounts and include all highly liquid investments with initial maturities of three months or less. Cash deposits of the Board are insured by Federal depository insurance to the extent of regulatory requirements.

(k) **Investments**—Investments include certificates of deposit with initial maturities of greater than three months and are carried at cost plus accrued interest, which approximates fair value. Investment income consists of interest income earned.

(l) **Accounts and grants receivable**—The Board's accounts and grants receivable mainly consists of amounts receivable for showbill advertising, sponsorships and grant reimbursements and are reported on the statement of net position, net of estimated uncollectible amounts. The Board records an allowance for estimated uncollectible accounts in an amount approximating anticipated losses.

(m) **Inventories**—Inventories are stated at the lower of cost or market determined by the first-in, first-out method.

(n) **Capital assets**—The Board's operations are maintained at facilities owned and operated by the School District at no cost to the Board. When applicable, capital asset acquisitions intended for direct contribution to the School District are recorded as expenditures in the Board's accounting records. Similarly, the costs of ongoing construction and/or rehabilitation projects related to capital assets of the School District are accumulated until completion of construction, at which time the aggregate costs are recognized as a direct contribution to the School District in the Board's accounting records.

Capital asset acquisitions are recorded at cost, if purchased. Assets are capitalized having a useful life of greater than one year and with an original cost of \$500 or greater. Depreciation is provided using the straight-line basis over the estimated useful lives of the respective assets, which is generally five years. Expenditures for repairs and maintenance are expensed as incurred.

THE FLAGLER AUDITORIUM GOVERNING BOARD, INC.
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021 AND 2020

(1) **Summary of Significant Accounting Policies:** (Continued)

(o) **Restricted net position**—The Board's net position is classified as follows:

- Restricted Net Position – Expendable – includes resources the Board is legally or contractually obligated to spend in accordance with restrictions imposed by external third parties.
- Restricted Net Position – Nonexpendable – consists of endowment and similar type funds in which donors or outside sources have stipulated, as a condition of the gift instrument, that the principal is to be maintained inviolate and in perpetuity, and invested for the purpose of producing present and future income.
- Unrestricted – represents net position that is not restricted for any purpose and available for current operations.

(p) **Donated property**—Donated marketable securities and other noncash donations used to further the purposes of the Board are recorded at estimated acquisition value at the time of donation, when applicable.

(q) **In-kind contributions**—In-kind contributions represent the fair market values for goods and services provided for the Board. Contributions of services are recognized only if services received (a) create or enhance non-financial assets or (b) require specialized skills, are provided by individuals possessing these skills, and would typically be purchased if not provided by donations. These contributions are included in the Statement of Revenues, Expenses, and Changes in Net Position under the caption labeled “in-kind contributions”, when applicable.

(r) **Use of estimates**—The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Accordingly, actual results could differ from those estimates. Significant estimates used in preparing these financial statements include the allocation of salary costs to different program services and support services.

(s) **Employee salaries and benefits**—Generally, all administration and management functions of the Board are performed by individuals whose salaries, wages and related employee benefits are paid by the School District. The Board does not recognize any pro-rata portion of liabilities for employment related benefits (i.e., employee insurance premiums, pension obligations, and other post-employment benefit obligations) of the School District.

THE FLAGLER AUDITORIUM GOVERNING BOARD, INC.
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021 AND 2020

(2) **Deposits, Investments, and Fair Value Measurements:**

(a) **Deposits**—The Board holds cash on deposit with various financial institutions. Certain cash deposits are classified as restricted assets because their use is restricted by applicable donor covenants.

(b) **Investments**—The Board measures and records its investments using fair value measurement guidelines. However, all current period investments are limited to certificates of deposit which are valued at historical cost, including accrued interest.

(c) **Custodial credit risk**—Custodial credit risk is the risk that, in the event of the failure of the counterparty, the Board will not be able to recover the value of its deposits, investments, or collateral securities that are in the possession of an outside party. At June 30, 2021 and 2020, the fair value of the Board's investments in certificates of deposit totaled \$390,479 and \$389,024, respectively, all of which was covered by federal depository insurance. At June 30, 2021 and 2020, the carrying amount of the Board's cash deposits was \$145,712 and \$121,948, respectively, and the bank balances were \$157,699 and \$122,440, respectively. At June 30, 2021, the full amount was covered by federal depository insurance.

(d) **Credit risk**—Credit risk is the risk that an issuer or other counter party to an investment will not fulfill its obligations. State Statutes authorize the Board to invest in obligations of the U.S. Treasury and federal agency securities, along with certain pre-refunded public obligations, such as bonds or other obligations of any state of the United States of America or of any agency, instrumentality, or local governmental unit of any such state. The Board's investment policy specifically provides that sufficient cash, as determined by the Treasurer and Finance Committee, will be maintained in bank or money market accounts that are fully insured. Other financial investments shall be made for periods up to 5 years, provided that there is an opportunity to withdraw funds in an emergency, and will only be made in instruments that are fully FDIC insured, or equivalent protection.

(e) **Interest rate risk**—Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The Board has developed formal investment policies that limit investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. All investments are governed by the Board's Investment Policies and related state statutes. Generally, the Board limits the acquisition of investments with maturities of greater than forty-eight months, unless such investments are purchased for holding to maturity. Interest rate risk is minimized for all other investments, which are normally held for periods of less than one year. The investment maturities of the Board's investment portfolio range from 1 month to 30 months.

(f) **Foreign currency risk**—The Board is not exposed to any foreign currency risk at June 30, 2021.

THE FLAGLER AUDITORIUM GOVERNING BOARD, INC.
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021 AND 2020

(3) Accounts and Grants Receivable:

Receivables at June 30, 2021 and 2020, consist of the following:

	2021	2020
Accounts and grants receivable	\$ -	\$ -
Due from other governments	-	5,000
Gross accounts receivable	-	5,000
Less: Allowance for uncollectable accounts	-	-
Net total receivables	\$ -	\$ 5,000

(4) Capital Assets:

During the years ended June 30, 2021 and 2020, capital asset acquisitions, including construction costs and rehabilitation projects related to capital assets of the School District, which were transferred to the School District totaled \$9,866 and \$1,998, respectively.

(5) Net Position Restrictions and Designations:

Restricted – Nonexpendable – The Board did not have any balances that included permanent, nonexpendable, donor-imposed corpus restrictions at June 30, 2021 and 2020.

Restricted - Expendable – The Board did not have any balances that included permanent, expendable, donor-imposed corpus restrictions at June 30, 2021 and 2020.

Unrestricted - Designated – A summary of net changes in net position that included unrestricted, but discretionary board-imposed designations consisted of the following at June 30:

	2021	2020
Florida State Arts Plates Grants	\$ 20,095	\$ 25,051

(6) Commitments and Contingencies:

The Board is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; natural causes for which the Board carries commercial insurance. The Board has incurred no losses in excess of coverage in the last four years.

During and through the end of the fiscal year ended June 30, 2021, local, U.S., and world governments have encouraged self-isolation to curtail the spread of the global pandemic, coronavirus disease (COVID-19), by mandating temporary work stoppage in many sectors and imposing limitations on travel and size and duration of group meetings. Most industries are experiencing disruption to business operations and the impact of reduced consumer spending. There is unprecedented uncertainty surrounding the duration of the pandemic, its potential economic ramifications, and any government actions to mitigate them. Accordingly, while management cannot quantify the financial and other future impact to the Board as of August 11, 2021, management believes that a material impact on the Board’s financial position and results of future operations is reasonably possible.

THE FLAGLER AUDITORIUM GOVERNING BOARD, INC.
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021 AND 2020

(7) Related Party Transactions:

The Board is a legally established direct-support organization and component unit of the Flagler County District School Board, whose objective is to promote the performing arts and community use of The Flagler Auditorium in Flagler County, Florida. To meet this objective, the Board is permitted to use the Flagler Auditorium, certain other property, facilities, and personal services of the District, provided the rules of the School Board are followed. As a result, various administrative and internal service functions are provided to the Board throughout the year by the District without remuneration. The Board has elected to not include the value of these donated materials and services, which are significant to the operations of the Board, in the accompanying financial statements.

Throughout the year, the School District utilizes the Flagler Auditorium for school related functions and activities. In conjunction with those activities, the Board collects school-related admission fees and rentals and makes payments for activity related expenses on behalf of the School District. During the fiscal years ended June 30, 2021 and 2020, amounts collected by the Board on behalf of the School District in the form of auditorium admission fees, rentals and concessions totaled approximately \$43,000 and \$30,000, respectively. For the fiscal years ended June 30, 2021 and 2020, reimbursements collected by the Board for the payment of performance related expenses and other expense reimbursements totaled approximately \$31,000 and \$19,000, respectively. During the fiscal years ended June 30, 2021 and 2020, the resultant amount of settlements paid to the School District by the Board totaled approximately \$12,000 and \$11,000, respectively.

(8) Subsequent Events:

Subsequent to year end, the Board has entered into formal contract commitments with various agents and performers totaling approximately \$178,000 for productions that will occur in the next fiscal year. However, due to COVID-19, there is uncertainty if any of these commitments may be postponed to a subsequent year.

(9) Recent Accounting Pronouncements:

The Governmental Accounting Standards Board (“GASB”) has issued new or modifications to, or interpretations of, existing accounting guidance during the year ended June 30, 2021. The Board has considered the new pronouncements that altered accounting principles generally accepted in the United States of America and does not believe that any other new or modified principles will have a material impact on the Board’s reported financial net position or activities in the near term, except for the following pronouncements, for which the potential impact is still being determined:

- (a) GASB issued Statement No. 87, *Leases*, in June 2017. GASB 87 increases the usefulness of governments’ financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. The provisions in GASB 87 are effective for periods beginning after June 15, 2022.

INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Directors,
The Flagler Auditorium Governing Board, Inc.:

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in the *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of The Flagler Auditorium Governing Board, Inc. (the Board) as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the Board's basic financial statements, and have issued our report thereon dated August 11, 2021.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Board's internal control over financial reporting (internal control) as a basis for designing the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Board's internal control. Accordingly, we do not express an opinion on the effectiveness of the Board's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the Board's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses. We consider the deficiency identified below to be a significant deficiency:

2021-001 – Reconciliation of Year-end Balances

We noted that there were two accounts that function as clearing accounts which were not closed out as of year-end. We also noted that the year-end investment general ledger balance needed to be adjusted to agree to the investment statement. Finally, we noted 2 accrual related adjustments needed at year-end to prepaids and accounts payable, respectively. While this is not uncommon for an entity of the Board's size, this presents a greater risk of an account balance being materially misstated at year-end. We recommend the Board increase its review of year-end balances to verify that all clearing accounts are properly closed out at year-end, that the investment account is properly reconciled, and that all year-end accruals are properly recorded.

Compliance and Other Matters

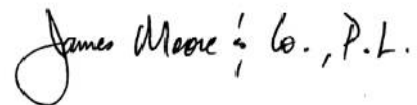
As part of obtaining reasonable assurance about whether the Board's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Management's Response to Findings

The Board's responses to the findings identified in our audit are described starting on page 21. The Board's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

A handwritten signature in black ink that reads "James Moore & Co., P.L." The signature is written in a cursive style with a large initial 'J'.

Daytona Beach, Florida
August 11, 2021

MANAGEMENT'S RESPONSE TO FINDINGS

August 11, 2021

2021-001 – Reconciliation of Year-end Balances

The Board will increase its monitoring and review of year-end account balances and accruals.