

CAMPBELLTON-GRACEVILLE HOSPITAL CORPORATION
GRACEVILLE, FLORIDA

FINANCIAL STATEMENTS

for the years ended September 30, 2010 and 2009

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INDEPENDENT AUDITOR'S REPORT

Board of Directors
Campbellton-Graceville Hospital Corporation
Graceville, Florida

We have audited the accompanying balance sheets of Campbellton-Graceville Hospital Corporation ("the Hospital"), as of September 30, 2010 and 2009, and the related statements of revenues, expenses and changes in net assets and cash flows for the years then ended. These financial statements are the responsibility of the Hospital's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Hospital as of September 30, 2010 and 2009, and the results of its operations and changes in net assets and cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

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P.O. BOX 6
2617 GILLIONVILLE ROAD
ALBANY, GEORGIA 31702-0006
(229) 883-7878
FAX (229) 435-3152

PARTNERS:
LINTON A. HARRIS, CPA
STEPHEN M. BEDSOLE, CPA
CYNTHIA R. DUPREE, CPA
JIM L. CREAMER, SR., CPA
JEFFREY S. WRIGHT, CPA
MILES V. ESPY, SR., CPA
MICHAEL L. REESE, CPA

SANDRA D. CANNON, CPA
WILSON E. JOINER, III, CPA
C. BERT BENNETT, CPA
CHARLES R. HORNE, CPA
JIMMIE D. RICHTER, JR., CPA
R. WES STERNENBERG, CPA

MEMBERS:
THE AMERICAN INSTITUTE OF
CERTIFIED PUBLIC ACCOUNTANTS

THE GEORGIA SOCIETY OF
CERTIFIED PUBLIC ACCOUNTANTS

In accordance with *Government Auditing Standards*, we have also issued our report dated March 3, 2011, on our consideration of the Hospital's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Management's discussion and analysis on pages 3 through 7 is not a required part of the financial statements but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

DRAFFIN & TUCKER, LLP

Albany, Georgia

March 3, 2011

(Except for the Management's Discussion and Analysis, as to which the date is September 8, 2011)

Management's Discussion and Analysis
For the Year Ending September 30, 2010

This section of the Campbellton-Graceville Hospital Corporation's (Hospital) annual financial report presents our discussion and analysis of the Hospital's financial performance during the fiscal year ended September 30, 2010. Please read it in conjunction with the Hospital's financial statements and accompanying notes.

This annual financial report consists of two parts: Management's Discussion and Analysis (this section) and the financial statements. The Hospital is a self-supporting entity and follows proprietary fund reporting; accordingly, the financial statements are presented using full accrual accounting.

Campbellton-Graceville Hospital Corporation does business as Campbellton-Graceville Hospital (the Hospital). The Hospital operates a 25-bed critical access hospital that includes primary care physician's clinics. The Corporation was formed in 1961 and began operations as a general acute care hospital in 1964.

The Balance Sheet and Statement of Revenues, Expenses, and Changes in Net Assets

One of the most important questions asked about the Hospital's finances is, "Is the Hospital as a whole better or worse off as a result of the year's activities?" The Balance Sheet and the Statement of Revenues, Expenses, and Changes in Net Assets report information about the Hospital's resources and its activities in a way that helps answer this question. These statements include all restricted and unrestricted assets and all liabilities using the accrual basis of accounting. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

These two statements report the Hospital's net assets and changes in them. You can think of the Hospital's net assets – the difference between assets and liabilities – as one way to measure the Hospital's financial health, or financial position. Over time, increases or decreases in the Hospital's net assets are one indicator of whether its financial health is improving or deteriorating. You will need to consider other nonfinancial factors, however, such as changes in the Hospital's patient base and measures of the quality of service it provides to the community, as well as local economic factors to assess the overall health of the Hospital.

Management's Discussion and Analysis
For the Year Ending September 30, 2010

The Statement of Cash Flows

The final required statement is the Statement of Cash Flows. The statement reports cash receipts, cash payments, and net changes in cash resulting from operations, investing, and financing activities. It provides answers to such questions as "Where did cash come from?" "What was cash used for?" and "What was the change in cash balance during the reporting period?"

Financial Analysis of the Hospital

The following table summarizes the balance sheets as of September 30, 2010, 2009 and 2008:

Balance Sheet

	<u>2010</u>	<u>2009</u>	<u>2008</u>
Current assets	\$ 1,556,735	\$ 1,475,136	\$ 1,328,736
Capital assets	1,714,393	722,902	768,859
Other non-current assets	<u>-</u>	<u>-</u>	<u>36,907</u>
Total assets	<u>\$ 3,271,128</u>	<u>\$ 2,198,038</u>	<u>\$ 2,134,502</u>
Current liabilities	\$ 1,031,528	\$ 959,293	\$ 1,106,933
Long-term liabilities	<u>861,244</u>	<u>-</u>	<u>36,907</u>
Total liabilities	<u>1,892,772</u>	<u>959,293</u>	<u>1,143,840</u>
Net assets:			
Invested in capital assets, net of related debt	748,800	615,036	48,911
Unrestricted net assets	<u>629,556</u>	<u>623,709</u>	<u>941,751</u>
Total net assets	<u>1,378,356</u>	<u>1,238,745</u>	<u>990,662</u>
Total liabilities and net assets	<u>\$ 3,271,128</u>	<u>\$ 2,198,038</u>	<u>\$ 2,134,502</u>

Capital assets increased due to constructing and equipping a rural health clinic on the Hospital campus. Long-term liabilities increased as a result of financing the rural health clinic project.

Management's Discussion and Analysis
For the Year Ending September 30, 2010

The following table summarizes the changes in net assets for the years ended September 30, 2010, 2009 and 2008:

<u>Change in Net Assets</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>
Operating revenues	\$ <u>7,111,693</u>	\$ <u>5,948,676</u>	\$ <u>5,556,826</u>
Expenses:			
Operating expenses	7,190,417	5,972,549	5,840,356
Depreciation	<u>222,046</u>	<u>164,642</u>	<u>134,198</u>
Total expenses	<u>7,412,463</u>	<u>6,137,191</u>	<u>5,974,554</u>
Operating loss	(300,770)	(188,515)	(417,728)
Nonoperating revenues	<u>254,755</u>	<u>275,931</u>	<u>474,179</u>
Excess revenues (expenses)	(46,015)	87,416	56,451
Capital grants and contributions	<u>185,626</u>	<u>160,667</u>	<u>-</u>
Change in net assets	139,611	248,083	56,451
Beginning net assets	<u>1,238,745</u>	<u>990,662</u>	<u>934,211</u>
Ending net assets	\$ <u><u>1,378,356</u></u>	\$ <u><u>1,238,745</u></u>	\$ <u><u>990,662</u></u>

Management's Discussion and Analysis
For the Year Ending September 30, 2010

Net operating revenues were impacted by an increase in facility utilization. An average daily inpatient census of 8.69 patients per day was 21.88% above prior year levels. Increases were observed in both swing bed and hospice utilization. There was a 6.52% increase in emergency room visits for the year when compared to the previous year, averaging 9.49 visits per day.

Overall expenses increased 20.78%. There was a 15% overall manpower increase, which includes salaries, benefits, and professional fees, which were in line with Board approved payroll and manpower increases.

Due to continuing cash flow problems, it can be anticipated that without further restructuring of debt and/or increased net revenues, it is anticipated that the Hospital will continue to have critical cash flow issues for the immediate future.

Capital Assets and Long-Term Debt

The Hospital's investment in capital assets for 2010 is summarized in the table below:

Capital Assets

Rural health clinic building and equipment	\$ 998,486
Information system upgrades	148,667
Diagnostic equipment	<u>63,739</u>
 Total capital asset additions	 \$ <u>1,210,892</u>

A recap of the Hospital's debt and capital lease obligations outstanding at September 30, 2010, 2009 and 2008 follows:

<u>Description</u>	<u>Interest Rates</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>
Note payable	5.00%	\$ -	\$ 107,866	\$ 375,220
Rural health clinic Loan I	7.00%	420,476	-	-
Rural health clinic Loan II	5.00%	426,369	-	-
Capital lease obligation	3.17%	<u>118,748</u>	<u>-</u>	<u>-</u>
 Total debt and capital lease obligation		 \$ <u>965,593</u>	 \$ <u>107,866</u>	 \$ <u>375,220</u>

See notes 6 and 7 in the financial statements for additional capital assets and debt information.

Management's Discussion and Analysis
For the Year Ending September 30, 2010

Contacting The Hospital's Financial Management

This financial report is designed to provide our patients, suppliers, taxpayers, and creditors with a general overview of the Hospital's finances and to show the Hospital's accountability for the money it receives. If you have questions about this report or need additional financial information, contact administration, at Campbellton-Graceville Hospital, 5429 College Drive, Graceville, FL 32440.

CAMPBELLTON-GRACEVILLE HOSPITAL CORPORATION

Balance Sheets
September 30, 2010 and 2009

	<u>2010</u>	<u>2009</u>
Assets		
Current assets:		
Cash and cash equivalents	\$ 154,752	\$ 25,558
Patient accounts receivable, net of estimated uncollectibles of \$436,814 and \$450,345	958,145	938,326
Estimated third-party payor settlements	170,724	330,591
Supplies, at lower of cost (first-in, first-out) or market	201,542	155,720
Prepaid expenses	19,294	15,219
Restricted by contributors and grantors for capital acquisitions	<u>52,278</u>	<u>9,722</u>
Total current assets	<u>1,556,735</u>	<u>1,475,136</u>
Capital assets:		
Nondepreciable capital assets	185,101	29,793
Depreciable capital assets, net of accumulated depreciation	<u>1,529,292</u>	<u>693,109</u>
Total capital assets, net of accumulated depreciation	<u>1,714,393</u>	<u>722,902</u>
Total assets	<u>\$ 3,271,128</u>	<u>\$ 2,198,038</u>

	<u>2010</u>	<u>2009</u>
Liabilities and Net Assets		
Current liabilities:		
Current portion of long-term debt	\$ 104,349	\$ 107,866
Accounts payable	222,064	329,355
Accrued expenses	68,609	75,005
Accrued compensation	341,418	310,564
Estimated third-party payor settlements	242,810	126,781
Unearned revenue	<u>52,278</u>	<u>9,722</u>
Total current liabilities	1,031,528	959,293
Long-term debt, excluding current maturities	<u>861,244</u>	<u>-</u>
Total liabilities	<u>1,892,772</u>	<u>959,293</u>
Net assets:		
Invested in capital assets, net of related debt	748,800	615,036
Unrestricted	<u>629,556</u>	<u>623,709</u>
Total net assets	<u>1,378,356</u>	<u>1,238,745</u>
Total liabilities and net assets	<u>\$ 3,271,128</u>	<u>\$ 2,198,038</u>

See accompanying notes to financial statements.

CAMPBELLTON-GRACEVILLE HOSPITAL CORPORATION

Statements Of Revenues, Expenses and Changes in Net Assets
Years Ended September 30, 2010 and 2009

	<u>2010</u>	<u>2009</u>
Operating revenues:		
Net patient service revenue (net of provision for bad debts of \$731,715 and \$544,405)	\$ 6,408,793	\$ 5,259,036
Other	<u>702,900</u>	<u>689,640</u>
Total operating revenues	<u>7,111,693</u>	<u>5,948,676</u>
Operating expenses:		
Salaries and wages	3,975,146	3,242,948
Employee benefits	832,900	749,540
Supplies and drugs	655,439	575,742
Physician fees	593,042	571,692
Purchased services	244,579	199,502
Repairs and maintenance	242,120	126,897
Utilities and communications	156,401	126,473
Insurance	43,853	42,340
Depreciation	222,046	164,642
Other	<u>446,937</u>	<u>337,415</u>
Total operating expenses	<u>7,412,463</u>	<u>6,137,191</u>
Operating loss	(<u>300,770</u>)	(<u>188,515</u>)
Nonoperating revenues (expenses):		
Tax revenue	274,299	277,550
Investment income	1,941	1,886
Interest expense	(34,376)	(10,196)
Other nonoperating revenue	<u>12,891</u>	<u>6,691</u>
Total nonoperating revenues	<u>254,755</u>	<u>275,931</u>
Excess revenues (expenses) before capital grants and contributions	(46,015)	87,416
Capital grants and contributions	<u>185,626</u>	<u>160,667</u>
Change in net assets	139,611	248,083
Net assets, beginning of year	<u>1,238,745</u>	<u>990,662</u>
Net assets, end of year	\$ <u>1,378,356</u>	\$ <u>1,238,745</u>

See accompanying notes to financial statements.

CAMPBELLTON-GRACEVILLE HOSPITAL CORPORATION

Statements Of Cash Flows
Years Ended September 30, 2010 and 2009

	<u>2010</u>	<u>2009</u>
Cash flows from operating activities:		
Receipts from and on behalf of patients	\$ 7,367,769	\$ 5,874,296
Payments to suppliers and contractors	(2,539,559)	(1,897,098)
Payments to employees	(4,741,031)	(4,076,271)
Net cash provided (used) by operating activities	<u>87,179</u>	<u>(99,073)</u>
Cash flows from noncapital financing activities:		
Contributions	12,891	6,691
Unrestricted ad valorem tax receipts	<u>274,299</u>	<u>277,550</u>
Net cash provided by noncapital financing activities	<u>287,190</u>	<u>284,241</u>
Cash flows from capital and related financing activities:		
City and county contributions	185,626	160,667
Proceeds from long-term debt	971,532	-
Principal paid on long-term debt and capital leases	(236,975)	(267,354)
Interest paid on long-term debt and capital leases	(34,376)	(10,196)
Purchase of capital assets	(1,090,367)	(128,176)
Net cash used by capital and related financing activities	<u>(204,560)</u>	<u>(245,059)</u>
Cash flows from investing activities:		
Investment income	<u>1,941</u>	<u>1,886</u>
Net increase (decrease) in cash and cash equivalents	171,750	(58,005)
Cash and cash equivalents, beginning of year	<u>35,280</u>	<u>93,285</u>
Cash and cash equivalents, end of year	\$ <u>207,030</u>	\$ <u>35,280</u>

Continued

CAMPBELLTON-GRACEVILLE HOSPITAL CORPORATION

Statements Of Cash Flows, Continued
 Years Ended September 30, 2010 and 2009

	<u>2010</u>	<u>2009</u>
Reconciliation of cash and cash equivalents to the balance sheet:		
Cash and cash equivalents	\$ 154,752	\$ 25,558
Restricted by contributors and grantors for capital acquisitions	<u>52,278</u>	<u>9,722</u>
Total cash and cash equivalents	\$ <u>207,030</u>	\$ <u>35,280</u>
Reconciliation of operating loss to net cash flows from operating activities:		
Operating loss	\$(300,770)	\$(188,515)
Adjustments to reconcile operating loss to net cash provided by operating activities:		
Depreciation	222,046	164,642
Write-off of minor equipment	-	9,491
Provision for bad debts	731,715	544,405
Changes in:		
Patient accounts receivable	(751,535)	(508,184)
Estimated third-party payor settlements	275,896	(110,601)
Supplies	(45,822)	29,567
Prepaid expenses	(4,075)	(2,387)
Accounts payable	(107,291)	46,292
Accrued compensation	<u>67,015</u>	<u>(83,783)</u>
Net cash provided (used) by operating activities	\$ <u>87,179</u>	\$(<u>99,073</u>)

Supplemental Disclosure of Cash Flow Information:

The Hospital entered into capital lease obligations of \$123,170 for equipment in 2010.

See accompanying notes to financial statements.

CAMPBELLTON-GRACEVILLE HOSPITAL CORPORATION

Notes To Financial Statements

September 30, 2010 and 2009

1. Description of Reporting Entity and Summary of Significant Accounting Policies

Reporting entity. Campbellton-Graceville Hospital Corporation (the Hospital) is a tax supported hospital organized under Section 61-2290 of the Laws of Florida. The Board of Trustees is appointed by the Governor of the State of Florida. The Hospital operates as a Critical Access Hospital with 25 beds.

Use of estimates. The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Enterprise fund accounting. The Hospital uses enterprise fund accounting. Revenues and expenses are recognized on the accrual basis using the economic resources measurement focus. Based on Governmental Accounting Standards Board (GASB) Statement No. 20, *Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities That Use Proprietary Fund Accounting*, as amended, the Hospital has elected to apply the provisions of all relevant pronouncements of the Financial Accounting Standards Board (FASB), including those issued after November 30, 1989, that do not conflict with or contradict GASB pronouncements.

Cash and cash equivalents. Cash and cash equivalents include certain investments in highly liquid debt instruments with an original maturity of three months or less.

Allowance for doubtful accounts. The Hospital provides an allowance for doubtful accounts based on the evaluation of the overall collectibility of the accounts receivable. As accounts are known to be uncollectible, the accounts are charged against the allowance.

Continued

CAMPBELLTON-GRACEVILLE HOSPITAL CORPORATION

Notes To Financial Statements

September 30, 2010 and 2009

1. Description of Reporting Entity and Summary of Significant Accounting Policies, Continued

Capital assets. The Hospital's capital assets are reported at historical cost. Contributed capital assets are reported at their estimated fair value at the time of their donation. Depreciation is provided over the estimated useful life of each depreciable asset and is computed using the straight-line method. The estimated useful life is assigned using AHA Useful Lives Guidelines listed below. Equipment under capital lease obligations is amortized on the straight-line method over the shorter period of the lease term or the estimated useful life of the equipment. Such amortization is included in depreciation and amortization in the financial statements.

Land improvements	15 To 20 Years
Buildings and improvements	20 To 40 Years
Equipment	3 To 7 Years

Impairment of long-lived assets. The Hospital evaluates on an ongoing basis the recoverability of its assets for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is required to be recognized if the carrying value of the asset exceeds the undiscounted future net cash flows associated with that asset. The impairment loss to be recognized is the amount by which the carrying value of the long-lived asset exceeds the asset's fair value. In most instances, the fair value is determined by discounted estimated future cash flows using an appropriate interest rate. The Hospital has not recorded any impairment charges in the accompanying statements of revenues, expenses and changes in net assets for the years ended September 30, 2010 and 2009.

Net assets. Net assets of the Hospital are classified in two components. *Net assets invested in capital assets net of related debt* consist of capital assets net of accumulated depreciation and reduced by the current balances of any outstanding borrowings used to finance the purchase or construction of those assets. *Unrestricted net assets* are remaining net assets that do not meet the definition of *invested in capital assets net of related debt*.

Operating revenues and expenses. The Hospital's statement of revenues, expenses and changes in net assets distinguishes between operating and nonoperating revenues and expenses. Operating revenues result from exchange transactions associated with providing health care services – the Hospital's principal activity. Nonexchange revenues, including taxes, grants, and contributions received for purposes other than capital asset acquisition, are reported as nonoperating revenues. Operating expenses are all expenses incurred to provide health care services, other than financing costs.

Continued

CAMPBELLTON-GRACEVILLE HOSPITAL CORPORATION

Notes To Financial Statements

September 30, 2010 and 2009

1. Description of Reporting Entity and Summary of Significant Accounting Policies, Continued

Tax Revenue. The Hospital receives the proceeds of a special 1.56 mill ad valorem tax levied on taxable property in Jackson County, Florida. In accordance with GASB Statement No. 33, *Accounting and Financial Reporting for Nonexchange Transactions*, the Hospital recognizes revenue from these tax receipts over the period of time for which the taxes are levied. The funds may be used at the discretion of the Hospital. Tax revenue is reported as nonoperating revenue.

Tax funds were used as follows:

Used for debt service payments	\$ <u>274,299</u>
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Net patient service revenue. The Hospital has agreements with third-party payors that provide for payments to the Hospital at amounts different from its established rates. Payment arrangements include prospectively determined rates per discharge, reimbursed costs, discounted charges, and per diem payments. Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined.

Unearned revenue. Unearned revenue is the result of unspent capital improvement grant funds.

Compensated absences. The Hospital's employees earn paid time off at varying rates depending on years of service. Employees may accumulate paid time off up to a specified maximum. Employees who leave in good standing will be eligible for payment of paid time off upon their resignation.

Charity care. The Hospital provides care to patients who meet certain criteria under its charity care policy without charge or at amounts less than its established rates. Because the Hospital does not pursue collection of amounts determined to qualify as charity care, they are not reported as revenue.

Continued

CAMPBELLTON-GRACEVILLE HOSPITAL CORPORATION

Notes To Financial Statements

September 30, 2010 and 2009

**1. Description of Reporting Entity and Summary of Significant Accounting Policies,
Continued**

Grants and contributions. The Hospital receives grants and contributions from individuals and private organizations. Revenues from grants and contributions (including contributions of capital assets) are recognized when all eligibility requirements, including time requirements are met. Grants and contributions may be restricted for either specific operating purposes or for capital purposes. Amounts that are unrestricted or that are restricted to a specific operating purpose are reported as nonoperating revenues. Amounts restricted to capital acquisitions are reported after nonoperating revenues and expenses.

Restricted resources. When the Hospital has both restricted and unrestricted resources available to finance a particular program, it is the Hospital's policy to use restricted resources before unrestricted resources.

Income taxes. The Hospital is a governmental entity and is exempt from income taxes. Accordingly, no provision for income taxes has been considered in the accompanying financial statements.

Risk management. The Hospital is exposed to various risks of loss from torts; theft of, damage to, and destruction of assets; business interruption; errors and omissions; employee injuries and illnesses; natural disasters; medical malpractice; dental, and accident benefits. The Hospital is covered under the sovereign immunity provisions for the State of Florida, Statute Section 768.28. Settled claims have not exceeded these limits in any of the three preceding years. See Note 11 for additional information related to the Hospital's insurance coverage under sovereign immunity.

Prior year reclassifications. Certain reclassifications have been made to the fiscal year 2009 financial statements to conform to the fiscal year 2010 presentation. These reclassifications had no impact on the change in net assets in the accompanying financial statements.

Continued

CAMPBELLTON-GRACEVILLE HOSPITAL CORPORATION

Notes To Financial Statements

September 30, 2010 and 2009

2. Net Patient Service Revenue

A summary of the payment arrangements with major third-party payors follows:

- *Medicare.* The Hospital has been granted Critical Access Hospital (CAH) designation by the Medicare program. The CAH designation places certain restrictions on daily acute care inpatient census and an annual, average length of stay of acute care inpatients. Inpatient acute care and outpatient services rendered to Medicare program beneficiaries are paid based on a cost reimbursement methodology. The Hospital is reimbursed for cost reimbursable items at a tentative rate with final settlement determined after submission of annual cost reports by the Hospital and audits thereof by the Medicare fiscal intermediary. The Hospital's classification of patients under the Medicare program and the appropriateness of their admission are subject to an independent review by a peer review organization under contract with the Hospital. The Hospital's Medicare cost reports have been audited by the Medicare fiscal intermediary through September 30, 2008.
- *Medicaid.* Inpatient acute care services rendered to Medicaid program beneficiaries are paid at a prospectively determined per diem. Outpatient services rendered to the Medicaid program beneficiaries are reimbursed on a fee schedule methodology. Retroactive adjustments are made to these prospective payment amounts after the related cost report is audited by the intermediary.

The Hospital qualified to receive disproportionate share payments for the years ended September 30, 2010 and 2009. Disproportionate share payments are awarded to hospitals who serve a disproportionate number of indigent patients. This revenue is reported as a component of net patient service revenue.

Revenue from the Medicare and Medicaid programs accounted for approximately 78% and 3%, respectively of the Hospital's net patient revenue for the year ended 2010, and 76% and 8%, respectively of the Hospital's net patient revenue for the year ended 2009. Laws and regulations governing the Medicare and Medicaid programs are extremely complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term. The Hospital believes that it is in compliance with all applicable laws and regulations and is not aware of any pending or threatened investigations involving allegations of potential wrongdoing. However, there has been an increase in regulatory initiatives at the state and federal levels including the initiation of the Recovery Audit Contractor (RAC) program. The RAC program was created to review Medicare claims for medical necessity and coding appropriateness.

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CAMPBELLTON-GRACEVILLE HOSPITAL CORPORATION

Notes To Financial Statements

September 30, 2010 and 2009

2. Net Patient Service Revenue, Continued

The RAC's have authority to pursue improper payments made on or after October 1, 2007. While no such regulatory inquiries have been made, compliance with such laws and regulations can be subject to future government review and interpretation as well as significant regulatory action including fines, penalties and exclusion from the Medicare and Medicaid programs.

The Hospital also has entered into payment agreements with certain commercial insurance carriers, health maintenance organizations, and preferred provider organizations. The basis for payment to the Hospital under these agreements includes prospectively determined rates per discharge, discounts from established charges, and prospectively determined daily rates.

3. Charity Care

Charges excluded from revenue under the Hospital's charity care policy were approximately \$67,857 and \$67,897 for 2010 and 2009.

4. Bank Deposits

Custodial credit risk. Custodial credit risk is the risk that the Hospital's deposits may not be returned in the event of bank failure. The Hospital has no custodial credit risk at year end.

Continued

CAMPBELLTON-GRACEVILLE HOSPITAL CORPORATION

Notes To Financial Statements

September 30, 2010 and 2009

5. Accounts Receivable and Payable

Patient accounts receivable and accounts payable (including accrued expenses) reported as current assets and liabilities by the Hospital at September 30, 2010 and 2009 consisted of these amounts:

	<u>2010</u>	<u>2009</u>
<u>Patient Accounts Receivable</u>		
Receivable from patients and their insurance carriers	\$ 739,255	\$ 798,920
Receivable from Medicare	640,165	562,479
Receivable from Medicaid	<u>15,539</u>	<u>27,272</u>
Total patient accounts receivable	1,394,959	1,388,671
Less allowance for uncollectible accounts	<u>436,814</u>	<u>450,345</u>
Patient accounts receivable, net	\$ <u>958,145</u>	\$ <u>938,326</u>
<u>Accounts Payable and Accrued Expenses</u>		
Payable to employees (including payroll taxes)	\$ 341,418	\$ 310,564
Payable to suppliers	222,064	329,355
Other	<u>68,609</u>	<u>75,005</u>
Total accounts payable and accrued expenses	\$ <u>632,091</u>	\$ <u>714,924</u>

Continued

CAMPBELLTON-GRACEVILLE HOSPITAL CORPORATION

Notes To Financial Statements

September 30, 2010 and 2009

6. Capital Assets

Capital asset additions, deletions, transfers, and balances for the years ended September 30, 2010 and 2009 are as follows:

	Balance September 30 <u>2009</u>	<u>Additions</u>	<u>Deletions</u>	<u>Transfers</u>	Balance September 30 <u>2010</u>
Land	\$ 11,485	\$ -	\$ -	\$ -	\$ 11,485
Land improvements	48,694	177,475	-	-	226,169
Buildings	1,212,216	641,056	(3,800)	12,092	1,861,564
Fixed equipment	485,469	179,956	-	-	665,425
Major movable equipment	2,923,436	45,005	-	-	2,968,441
Vehicles	13,227	-	-	-	13,227
Construction in progress	<u>18,308</u>	<u>167,400</u>	<u>-</u>	<u>(12,092)</u>	<u>173,616</u>
 Totals capital assets	 4,712,835	 1,210,892	 (3,800)	 -	 5,919,927
 Less accumulated depreciation for:					
Land improvements	48,694	9,561	-	-	58,255
Buildings	1,091,067	38,858	(3,800)	-	1,126,125
Fixed equipment	448,722	12,371	-	-	461,093
Major movable equipment	2,388,223	158,611	-	-	2,546,834
Vehicles	<u>13,227</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>13,227</u>
 Total accumulated depreciation	 <u>3,989,933</u>	 <u>219,401</u>	 (<u>3,800</u>)	 <u>-</u>	 <u>4,205,534</u>
 Capital assets, net	 <u>\$ 722,902</u>	 <u>\$ 991,491</u>	 <u>\$ -</u>	 <u>\$ -</u>	 <u>\$ 1,714,393</u>

Continued

CAMPBELLTON-GRACEVILLE HOSPITAL CORPORATION

Notes To Financial Statements

September 30, 2010 and 2009

6. Capital Assets, Continued

	Balance September 30 <u>2008</u>	<u>Additions</u>	<u>Deletions</u>	<u>Transfers</u>	Balance September 30 <u>2009</u>
Land	\$ 11,485	\$ -	\$ -	\$ -	\$ 11,485
Land improvements	48,694	-	-	-	48,694
Buildings	1,221,413	-	(9,197)	-	1,212,216
Fixed equipment	485,469	-	-	-	485,469
Major movable equipment	2,813,863	109,867	(294)	-	2,923,436
Vehicles	13,227	-	-	-	13,227
Construction in progress	<u>-</u>	<u>18,308</u>	<u>-</u>	<u>-</u>	<u>18,308</u>
Total capital assets	4,594,151	128,175	(9,491)	-	4,712,835
Less accumulated depreciation for:					
Land improvements	48,694	-	-	-	48,694
Buildings	1,066,586	24,481	-	-	1,091,067
Fixed equipment	441,235	7,487	-	-	448,722
Major movable equipment	2,255,550	132,673	-	-	2,388,223
Vehicles	<u>13,227</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>13,227</u>
Total accumulated depreciation	<u>3,825,292</u>	<u>164,641</u>	<u>-</u>	<u>-</u>	<u>3,989,933</u>
Capital assets, net	\$ <u>768,859</u>	\$ <u>(36,466)</u>	\$ <u>(9,491)</u>	\$ <u>-</u>	\$ <u>722,902</u>

Depreciation expense for the years ended September 30, 2010 and 2009 amounted to approximately \$222,046 and \$164,642. Software contracts of \$382,451 exist for implementation of electronic medical records. At September 30, 2010, the remaining commitment on these contracts is approximately \$356,954.

Continued

CAMPBELLTON-GRACEVILLE HOSPITAL CORPORATION

Notes To Financial Statements

September 30, 2010 and 2009

7. Long-Term Debt and Noncurrent Liabilities

Changes in long-term debt and other noncurrent liabilities are as follows:

	Balance September 30, <u>2009</u>	<u>Additions</u>	<u>Reductions</u>	Balance September 30, <u>2010</u>	Amounts Due Within <u>One Year</u>
Note payable	\$ 107,866	\$ -	\$(107,866)	\$ -	\$ -
Rural Health Clinic Loan I	-	485,766	(65,290)	420,476	39,729
Rural Health Clinic Loan II	-	485,766	(59,397)	426,369	41,519
Capital lease obligation	<u>-</u>	<u>123,170</u>	<u>(4,422)</u>	<u>118,748</u>	<u>23,101</u>
Total long-term debt	\$ <u>107,866</u>	\$ <u>1,094,702</u>	\$ <u>(236,975)</u>	\$ <u>965,593</u>	\$ <u>104,349</u>
	Balance September 30, <u>2008</u>	<u>Additions</u>	<u>Reductions</u>	Balance September 30, <u>2009</u>	Amounts Due Within <u>One Year</u>
Note payable	\$ <u>375,220</u>	\$ -	\$(267,354)	\$ <u>107,866</u>	\$ <u>107,866</u>
Total long-term debt	\$ <u>375,220</u>	\$ -	\$(267,354)	\$ <u>107,866</u>	\$ <u>107,866</u>

Note payable, interest accrues monthly at 5.00%, matures June 30, 2010, collateralized by tax revenues. No monthly payments are due, instead one payment is due at maturity.

Rural Health Clinic loan I, stated interest rate of 7.00%, due and payable in annual installments on April 1, with a maturity date of April 1, 2019, collateralized by the rural health clinic building.

Rural Health Clinic loan II, stated interest rate of 5.00%, due and payable in annual installments on April 1, with a maturity date of April 1, 2019, collateralized by the rural health clinic building.

Capital lease obligation, at an imputed interest rate of 3.17% collateralized by leased equipment with an amortized cost of \$123,170.

Continued

CAMPBELLTON-GRACEVILLE HOSPITAL CORPORATION

Notes To Financial Statements

September 30, 2010 and 2009

7. Long-Term Debt and Noncurrent Liabilities, Continued

Scheduled principal and interest repayments on long-term debt and payments on capital lease obligations are as follows:

<u>Year Ending September 30:</u>	<u>Long-Term Debt</u>		<u>Capital Lease Obligations</u>	
	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>
2011	\$ 81,248	\$ 50,752	\$ 23,101	\$ 3,430
2012	86,105	45,895	23,844	2,687
2013	91,261	40,739	24,611	1,920
2014	96,733	35,267	25,402	1,129
2015	102,543	29,457	21,790	318
2016-2019	<u>388,955</u>	<u>52,203</u>	-	-
Total	\$ <u>846,845</u>	\$ <u>254,313</u>	\$ <u>118,748</u>	\$ <u>9,484</u>

8. Commitments and Contingencies

Litigation

The Hospital is involved in litigation and regulatory investigations arising in the course of business. After consultation with legal counsel, management estimates that these matters will be resolved without material adverse effect on the Hospital's future financial position or results from operations.

Health Care Reform

In recent years, there has been increasing pressure on Congress and some state legislatures to control and reduce the cost of healthcare on the national or at the state levels. In 2010 legislation was enacted which included cost controls on hospitals, insurance market reforms, delivery system reforms and various individual and business mandates among other provisions. The costs of certain provisions will be funded in part by reductions in payments by government programs, including Medicare and Medicaid. There can be no assurance that these changes will not adversely affect the Hospital.

Continued

CAMPBELLTON-GRACEVILLE HOSPITAL CORPORATION

Notes To Financial Statements

September 30, 2010 and 2009

9. Concentrations of Credit Risk

The Hospital grants credit without collateral to its patients, most of whom are local residents and are insured under third-party payor agreements. The mix of receivables from patients and third-party payors at September 30, 2010 and 2009 was as follows:

	<u>2010</u>	<u>2009</u>
Medicare	64%	55%
Medicaid	1%	3%
Blue Cross	6%	10%
Other third-party payors	22%	17%
Patients	<u>7%</u>	<u>15%</u>
	<u>100%</u>	<u>100%</u>

10. Tax Sheltered Annuity Plan

Substantially all employees of the Hospital are covered under a hospital-sponsored tax sheltered annuity, qualified under Internal Revenue Service Section 403(b). The plan mandates employer matching contributions dollar for dollar up to 3% of each eligible employee's compensation. Total expense for the years ended September 30, 2010 and 2009 was \$44,373 and \$38,120, respectively.

11. Malpractice Insurance

The Hospital was covered by medical malpractice insurance through May 22, 2003. The Hospital became self-insured after that date under the sovereign immunity provisions for the State of Florida, Statute Section 768.28. Those provisions limit the Hospital's liability to \$100,000 for any single claim or judgement, or \$200,000 when totaled with all other claims or judgements arising out of the same incident or occurrence. After consultation with legal counsel, management estimates that these matters will be resolved without material effect on the Hospital's future financial position or results from operations.

Continued

CAMPBELLTON-GRACEVILLE HOSPITAL CORPORATION

Notes To Financial Statements

September 30, 2010 and 2009

12. Regulatory Compliance

The healthcare industry has recently been subjected to increased scrutiny from governmental agencies at both the federal and state level with respect to compliance with regulations. Areas of noncompliance identified at the national level include Medicare and Medicaid, Internal Revenue Service, and other regulations governing the healthcare industry. The Hospital has implemented a compliance plan focusing on such issues. There can be no assurance that the Hospital will not be subjected to future investigations with accompanying monetary damages.



INDEPENDENT AUDITOR'S MANAGEMENT LETTER COMMENTS

Board of Directors
Campbellton-Graceville Hospital Corporation
Graceville, Florida

We have audited the financial statements of the Campbellton-Graceville Hospital Corporation as of and for the fiscal years ended September 30, 2010 and 2009, and have issued our report thereon dated March 3, 2011.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; and standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. We have issued our Independent Auditor's Report on Internal Control over Financial Reporting and Compliance and Other Matters. Disclosures in those reports, if any, which are dated March 3, 2011, should be considered in conjunction with this management letter.

Additionally, our audit was conducted in accordance with Chapter 10.550, Rules of the Auditor General, which governs the conduct of local governmental entity audits performed in the State of Florida. This letter includes the following information, which is not included in the aforementioned auditor's reports or schedule:

- Section 10.554(1)(i)1., Rules of the Auditor General, require that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report. Corrective actions have been taken to address the following findings and recommendations made in the preceding annual financial audit report:
- Maintenance of manual journal entry log
- Segregation of duties - cash receipts
- Review of adjustments posted to patient accounts

See Section 10.554(1)(i)5 for the open findings.

P.O. BOX 6
2617 GILLIONVILLE ROAD
ALBANY, GEORGIA 31702-0006
(229) 883-7878
FAX (229) 435-3152

PARTNERS:
LINTON A. HARRIS, CPA
STEPHEN M. BEDSOLE, CPA
CYNTHIA R. DUPREE, CPA
JIM L. CREAMER, SR., CPA
JEFFREY S. WRIGHT, CPA
MILES V. ESPY, SR., CPA
MICHAEL L. REESE, CPA

SANDRA D. CANNON, CPA
WILSON E. JOINER, III, CPA
C. BERT BENNETT, CPA
CHARLES R. HORNE, CPA
JIMMIE D. RICHTER, JR., CPA
R. WES STERNENBERG, CPA

MEMBERS:
THE AMERICAN INSTITUTE OF
CERTIFIED PUBLIC ACCOUNTANTS
THE GEORGIA SOCIETY OF
CERTIFIED PUBLIC ACCOUNTANTS

- Section 10.554(1)(i)2., Rules of the Auditor General, require our audit to include a review of the provisions of Section 218.415, Florida Statutes, regarding the investment of public funds. In connection with our audit, we determined that the Campbellton-Graceville Hospital Corporation did not have any funds in excess of those required to meet current expenses available for investment.
- Section 10.554(1)(i)3., Rules of the Auditor General, require that we address in the management letter any recommendations to improve financial management. In connection with our audit, we did not have any such recommendations.
- Section 10.554(1)(i)4., Rules of the Auditor General, require that we address violations of provisions of contracts or grant agreements, or abuse, that have an effect on the financial statements that is less than material but more than inconsequential. In connection with our audit, we did not have any such findings.
- Section 10.554(1)(i)5., Rules of the Auditor General, provide that the auditor may, based on professional judgment, report the following matters that have an inconsequential effect on the financial statements, considering both quantitative and qualitative factors: (1) violations of provisions of contracts or grant agreements, fraud, illegal acts, or abuse, and (2) control deficiencies that are not significant deficiencies. In connection with our audit, we did not have findings related to (1). We did have the following findings as they relate to (2):
 - Segregation of Duties
During our audit, we noted a general lack of segregation of duties resulting from limited staffing. The limited staffing results from various factors beyond the Hospital's control. We recommend the Hospital review and revise their internal policies and procedures in order to segregate custodial and record keeping responsibilities of current staff, where possible.
 - Establish Supervisory Review
While conducting our audit, we noted that there is no supervisory review of accounting transactions and month end reconciliations. We recommend that the Hospital establish a regular supervisory review of accounting transactions and reconciliations. This practice will strengthen internal control over financial reporting.

The Hospital's management response to the comments noted above is attached as Exhibit A.

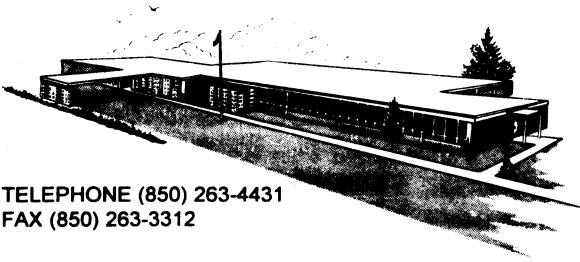
- Section 10.554(1)(i)7.a., Rules of the Auditor General, require a statement be included as to whether or not the local governmental entity has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and identification of the specific condition(s) met. In connection with our audit, we determined that the Campbellton-Graceville Hospital Corporation met conditions described in Section 218.503(1), Florida Statutes. The Hospital experienced continuing cash flow problems during the year resulting in failure to pay obligations within the 90 day period and failure to transfer payroll taxes at the appropriate time.

- Section 10.554(1)(i)7.b., Rules of the Auditor General, require that we determine whether the annual financial report for the Campbellton-Graceville Hospital Corporation for the fiscal years ended September 30, 2010 and 2009, filed with the Florida Department of Financial Services pursuant to Section 218.32(1)(a), Florida Statutes, is in agreement with the annual financial audit report for the fiscal year ended September 30, 2010. In connection with our audit, we determined that these two reports were in agreement.
- Pursuant to Sections 10.554(1)(i)7.c. and 10.556(7), Rules of the Auditor General, we applied financial condition assessment procedures. It is management's responsibility to monitor the Campbellton-Graceville Hospital Corporation's financial condition, and our financial condition assessment was based in part on representations made by management, and the review of financial information provided by same. In performing financial condition assessment procedures, it was noted that the Hospital has experienced declining conditions evidenced by operating losses incurred over the past several years. It has experienced cash flow problems both during and after year end. We recommend that the Hospital seek ways to maximize reimbursements and collections in order to increase operating revenues. We also recommend that the Hospital continue to seek alternative funding sources.

Pursuant to Chapter 119, Florida Statutes, this management letter is a public record and its distribution is not limited. Auditing standards generally accepted in the United States of America require us to indicate that this letter is intended solely for the information and use of management, and the Florida Auditor General, and is not intended to be and should not be used by anyone other than these specified parties.

DRAFFIN + TUCKER, LLP

Albany, Georgia
March 3, 2011



TELEPHONE (850) 263-4431
FAX (850) 263-3312

CAMPBELLTON-GRACEVILLE HOSPITAL

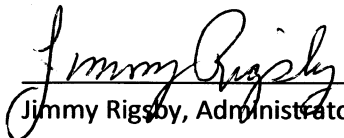
A Community Owned Hospital

5429 COLLEGE DRIVE
GRACEVILLE, FLORIDA 32440

March 3, 2011

Draffin & Tucker, LLP
P.O. Box 6
2617 Gillionville Road
Albany, GA 31702-0006

We have reviewed the current year findings referenced under bulleted paragraph Section 10.554(1)(i)5, in the preceding Independent Auditor's Management Letter Comments report required by the Florida Auditor General. We will evaluate each comment independently and determine the most reasonable solution given our operating circumstances and staffing limitations.

 3/3/2011
Jimmy Rigby, Administrator Date

 3/3/11
Dena R. Cooper, Chief Financial Officer Date

Exhibit A



REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Directors
Campbellton-Graceville Hospital Corporation
Graceville, Florida

We have audited the financial statements of Campbellton-Graceville Hospital Corporation ("the Hospital"), as of and for the years ended September 30, 2010 and 2009, and have issued our report thereon dated March 3, 2011. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Hospital's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Hospital's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Hospital's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

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ALBANY, GEORGIA 31702-0006
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Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Hospital's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain other matters that we reported to management of the Hospital in a separate letter dated March 3, 2011.

This report is intended solely for the information and use of the Board of Directors, management of the Hospital and other state officials and is not intended to be and should not be used by anyone other than these specified parties.

DRAFFIN + TUCKER, LLP

Albany, Georgia
March 3, 2011