

**HARDEE COUNTY ECONOMIC DEVELOPMENT AUTHORITY**

**FINANCIAL STATEMENTS AND  
SUPPLEMENTAL REPORTS**

**YEAR ENDED SEPTEMBER 30, 2019**



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**HARDEE COUNTY ECONOMIC DEVELOPMENT AUTHORITY  
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## INDEPENDENT AUDITORS' REPORT

Members of the Authority Board  
Hardee County Economic Development Authority  
Wauchula, Florida

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities and each major fund of the Hardee County Economic Development Authority (Authority), as of and for the year ended September 30, 2019, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements as listed in the table of contents.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditors' Responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

**Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the Authority as of September 30, 2019, and the respective changes in financial position and the respective budgetary comparisons for the General Fund, Education Fund, and Recreation Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

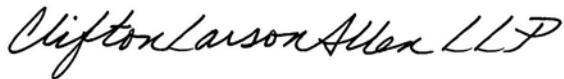
**Other Matters**

*Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis on pages 3–6 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance

**Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated January 16, 2020, on our consideration of the Authority's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Authority's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Authority's internal control over financial reporting and compliance.



**CliftonLarsonAllen LLP**

Sebring, Florida  
January 16, 2020

**HARDEE COUNTY ECONOMIC DEVELOPMENT AUTHORITY  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
SEPTEMBER 30, 2019**

As management of the Hardee County Economic Development Authority (Authority), we offer the readers of the Authority's financial statement this narrative overview and analysis of the financial activities of the Authority for the fiscal year ended September 30, 2019. The financial reporting model and the financial statements associated with it are described in the following narrative as well as in the Notes to the Financial Statements.

**Overview of the Financial Statements**

The basic financial statements consist of three components: 1) government-wide financial statements providing information about the activities of the Authority as a whole; 2) fund financial statements and, 3) notes to the financial statements.

*Government-wide Financial Statements* – The government-wide financial statements are designed to provide a broad overview of the Authority's finances in a manner similar to a private-sector business. The government-wide statements provide information about the Authority's financial status as a whole. These statements include details of income during the year and a breakdown by category of expenses for activities and administration of the Authority. The statements include all assets and liabilities using the accrual basis of accounting. This means that all of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

These two statements report the Authority's net position and changes in net position. The net position – the difference between assets and liabilities – are an important measure of the Authority's financial health.

*Fund Financial Statements* – The fund financial statements provide a detailed look at the Authority's General Fund. The Authority, like all government entities, uses fund accounting to ensure and reflect compliance (or noncompliance) with finance related legal requirements. The Authority uses three funds, a General Fund, an Education Fund, and a Recreation Fund, the latter two of which are special revenue funds.

**Financial Analysis**

As noted above, net position may serve, over time, as a useful indicator of a government's financial position. The assets of the Authority at September 30, 2019 total \$11,994,654 which was a decrease from the previous year of \$1,024,303. The liabilities of the Authority at September 30, 2019 are \$187,954, which is a decrease from the previous year of \$974,864. The net position at September 30, 2019 was \$11,806,700.

**HARDEE COUNTY ECONOMIC DEVELOPMENT AUTHORITY  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
SEPTEMBER 30, 2019**

The following schedules provide a summary of assets, liabilities, and net position and changes in net position of the Authority:

**Economic Development Authority  
Net Position**

	2019	2018	Increase (Decrease)
Total Assets	\$ 11,994,654	\$ 13,018,957	\$ (1,024,303)
Total Liabilities	187,954	1,162,818	(974,864)
Total Net Position	<u>\$ 11,806,700</u>	<u>\$ 11,856,139</u>	<u>\$ (49,439)</u>

**Economic Development Authority  
Changes in Net Position**

	Governmental Activities		
	2019	2018	Increase (Decrease)
<b>EXPENSES</b>			
Economic Environment	\$ 674,912	\$ 1,779,824	\$ (1,104,912)
Education	5,000,000	-	5,000,000
Total Expenses	<u>5,674,912</u>	<u>1,779,824</u>	<u>3,895,088</u>
<b>GENERAL REVENUE</b>			
Intergovernmental	2,215,656	2,416,887	(201,231)
Other Revenue:			
Mosaic Income	3,191,343	3,187,022	4,321
Interest	218,474	114,155	104,319
Total General Revenue	<u>5,625,473</u>	<u>5,718,064</u>	<u>(92,591)</u>
<b>CHANGE IN NET POSITION</b>	(49,439)	3,938,240	(3,987,679)
Net Position - Beginning of Year	<u>11,856,139</u>	<u>7,917,899</u>	<u>3,938,240</u>
<b>NET POSITION - END OF YEAR</b>	<u>\$ 11,806,700</u>	<u>\$ 11,856,139</u>	<u>\$ (49,439)</u>

Total revenue decreased from the prior year by \$92,591 and total expenses increased by \$3,895,088. The key element contributing to the decrease in revenue was decreased phosphate severance tax revenues. The overall increase in expenses was offset by a \$5,000,000 endowment contribution for education within Hardee County and a reduction in grant agreements paid as a result of there being no new funded grant cycles and a majority of the open grant agreements expiring for the year.

**HARDEE COUNTY ECONOMIC DEVELOPMENT AUTHORITY  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
SEPTEMBER 30, 2019**

**Budgetary Highlights**

Budget and actual comparison schedules are provided in the Basic Financial Statements for the General Fund, Education Fund, and Recreation Fund. The budget and actual comparison statements show the original adopted budget, the final revised budget, actual results, and variance between final budget and actual results. After the original budget is approved, it may be revised for a variety of reasons such as unforeseen circumstances or unanticipated revenues. The General Fund budget did not have any significant changes. The Education Fund budget was amended to reflect the increased endowment contribution. And, the Recreation Fund budget did not have any significant changes.

**Economic Factors and Next Year's Budgets and Rates**

State, national, and international economic factors influence the Authority's revenues. The Authority's revenues are heavily dependent upon the volume of phosphate rock extractions in the State of Florida and a distribution formula that allocates the severance tax proceeds to the eligible counties according to each county's pro-rata share of phosphate rock extractions. The primary factors influencing the rate of mining are:

- **Competition:** The markets are intensely competitive and particularly sensitive to products sourced from regions of the world with low natural gas costs. Natural gas is the principal raw material, as well as the primary fuel source, used in the ammonia production process.
- **Seasonality:** Climatic conditions can cause weather related shifts in planting schedules and purchasing patterns. Typically, these patterns average out over a given year and primarily impact quarterly activities and do not materially impact the results of a particular year.
- **Reserves:** At least for this period and future reporting periods, reserves for Mosaic are not a limiting factor. The company's permitted, recoverable reserves are sufficient to meet their requirements, at current production rates. The South Pasture and South Pasture Extension are called South Pasture Mine, which consists of approximately 27,000 acres in Hardee County with approximately 17,000 acres where extraction will occur over a 22 year period extending until approximately the year 2041. The Ona Mine consists of approximately 27,000 acres with approximately 17,000 acres where extraction will occur over a 23 year period extending until approximately the year 2042.

Through the next reporting period, it is believed that the rate of mining will not be significantly reduced due to any of the above. The Authority should achieve the revenue projection for the 2020 budget.

**HARDEE COUNTY ECONOMIC DEVELOPMENT AUTHORITY  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
SEPTEMBER 30, 2019**

**Request for Information**

This financial report is designed to provide a general overview of the Authority's finances. Questions concerning budgets or questions related to management of the Authority's operations should be addressed to:

Hardee County Economic Development Authority  
c/o County Commissioners Office  
Lawrence McNaul, County Manager  
412 West Orange Street, Room 103  
Wauchula, FL 33873



**HARDEE COUNTY ECONOMIC DEVELOPMENT AUTHORITY  
STATEMENT OF NET POSITION  
SEPTEMBER 30, 2019**

**ASSETS**

Cash	\$ 11,994,654
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**LIABILITIES**

Accounts Payable	614
Due to Other Government	187,340
Total Liabilities	<u>187,954</u>

**NET POSITION**

Restricted for:	
Economic Development	8,881,347
Education	250,000
Recreation	1,750,000
Unrestricted	925,353
Total Net Position	<u><u>\$ 11,806,700</u></u>

See accompanying Notes to Financial Statements.

**HARDEE COUNTY ECONOMIC DEVELOPMENT AUTHORITY  
STATEMENT OF ACTIVITIES  
YEAR ENDED SEPTEMBER 30, 2019**

**EXPENSES**

Economic Environment	\$ 674,912
Education	<u>5,000,000</u>
Total Expenses	<u>5,674,912</u>

**GENERAL REVENUES**

Intergovernmental	2,215,656
Other Revenue:	
Mosaic Income	3,191,343
Interest	<u>218,474</u>
Total General Revenues	<u>5,625,473</u>

**CHANGE IN NET POSTION**

(49,439)

Net Position - Beginning of Year

11,856,139

**NET POSITION - END OF YEAR**

\$ 11,806,700

*See accompanying Notes to Financial Statements.*

**HARDEE COUNTY ECONOMIC DEVELOPMENT AUTHORITY  
BALANCE SHEET – GOVERNMENTAL FUNDS  
SEPTEMBER 30, 2019**

	General Fund	Education Fund	Recreation Fund	Total Governmental Funds
<b>ASSETS</b>				
Cash	\$ 9,896,660	\$ 309,433	\$ 1,788,561	\$ 11,994,654
<b>LIABILITIES</b>				
Accounts Payable	\$ 614	\$ -	\$ -	\$ 614
Due to Other Governments	187,340	-	-	187,340
Total Liabilities	187,954	-	-	187,954
<b>FUND BALANCES</b>				
Restricted for:				
Economic Development	8,881,347	-	-	8,881,347
Education	-	250,000	-	250,000
Recreation	-	-	1,750,000	1,750,000
Assigned	-	59,433	38,561	97,994
Unassigned	827,359	-	-	827,359
Total Fund Balances	9,708,706	309,433	1,788,561	11,806,700
Total Liabilities and Fund Balances	\$ 9,896,660	\$ 309,433	\$ 1,788,561	\$ 11,994,654

See accompanying Notes to Financial Statements.

**HARDEE COUNTY ECONOMIC DEVELOPMENT AUTHORITY  
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES –  
GOVERNMENTAL FUNDS  
YEAR ENDED SEPTEMBER 30, 2019**

	General Fund	Education Fund	Recreation Fund	Total Governmental Funds
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
<b>REVENUES</b>				
Intergovernmental	\$ 2,215,656	\$ -	\$ -	\$ 2,215,656
Other Revenue:				
Mosaic Income	191,343	2,250,000	750,000	3,191,343
Interest	157,171	31,915	29,388	218,474
Total Revenues	<u>2,564,170</u>	<u>2,281,915</u>	<u>779,388</u>	<u>5,625,473</u>
<b>EXPENDITURES</b>				
Economic Environment - Operating	33,370	-	-	33,370
Economic Environment - Grants	641,542	-	-	641,542
Education - Endowment Contribution	-	5,000,000	-	5,000,000
Total Expenditures	<u>674,912</u>	<u>5,000,000</u>	<u>-</u>	<u>5,674,912</u>
<b>NET CHANGE IN FUND BALANCES</b>	1,889,258	(2,718,085)	779,388	(49,439)
Fund Balances - Beginning of Year	<u>7,819,448</u>	<u>3,027,518</u>	<u>1,009,173</u>	<u>11,856,139</u>
<b>FUND BALANCES - END OF YEAR</b>	<u><u>\$ 9,708,706</u></u>	<u><u>\$ 309,433</u></u>	<u><u>\$ 1,788,561</u></u>	<u><u>\$ 11,806,700</u></u>

See accompanying Notes to Financial Statements.

**HARDEE COUNTY ECONOMIC DEVELOPMENT AUTHORITY  
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE –  
BUDGET AND ACTUAL – GENERAL FUND  
YEAR ENDED SEPTEMBER 30, 2019**

	Budgeted Amounts		Actual	Variance with Final Budget - Positive (Negative)
	Original	Final		
<b>REVENUES</b>				
Intergovernmental	\$ 2,200,000	\$ 2,215,656	\$ 2,215,656	\$ -
Other Revenue:				
Mosaic Income	100,000	191,343	191,343	-
Interest	120,000	158,455	157,171	(1,284)
Total Revenues	<u>2,420,000</u>	<u>2,565,454</u>	<u>2,564,170</u>	<u>(1,284)</u>
<b>EXPENDITURES</b>				
Economic Environment - Operating	48,000	48,000	33,370	14,630
Economic Environment - Grants	2,951,703	2,718,226	641,542	2,076,684
Total Expenditures	<u>2,999,703</u>	<u>2,766,226</u>	<u>674,912</u>	<u>2,091,314</u>
<b>NET CHANGE IN FUND BALANCE</b>	(579,703)	(200,772)	1,889,258	2,090,030
Fund Balance - Beginning of Year	<u>8,015,559</u>	<u>7,819,448</u>	<u>7,819,448</u>	<u>-</u>
<b>FUND BALANCES - END OF YEAR</b>	<u><u>\$ 7,435,856</u></u>	<u><u>\$ 7,618,676</u></u>	<u><u>\$ 9,708,706</u></u>	<u><u>\$ 2,090,030</u></u>

See accompanying Notes to Financial Statements.

**HARDEE COUNTY ECONOMIC DEVELOPMENT AUTHORITY  
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE –  
BUDGET AND ACTUAL – EDUCATION FUND  
YEAR ENDED SEPTEMBER 30, 2019**

	<u>Budgeted Amounts</u>		<u>Actual</u>	Variance with Final Budget - Positive (Negative)
	<u>Original</u>	<u>Final</u>		
<b>REVENUES</b>				
Other Revenue:				
Mosaic Income	\$ 2,250,000	\$ 2,250,000	\$ 2,250,000	\$ -
Interest	50,000	31,953	31,915	(38)
Total Revenues	<u>2,300,000</u>	<u>2,281,953</u>	<u>2,281,915</u>	<u>(38)</u>
<b>EXPENDITURES</b>				
Education - Endowment Contribution	<u>-</u>	<u>5,000,000</u>	<u>5,000,000</u>	<u>-</u>
<b>NET CHANGE IN FUND BALANCE</b>	2,300,000	(2,718,047)	(2,718,085)	(38)
Fund Balance - Beginning of Year	<u>3,028,414</u>	<u>3,027,518</u>	<u>3,027,518</u>	<u>-</u>
<b>FUND BALANCES - END OF YEAR</b>	<u><u>\$ 5,328,414</u></u>	<u><u>\$ 309,471</u></u>	<u><u>\$ 309,433</u></u>	<u><u>\$ (38)</u></u>

See accompanying Notes to Financial Statements.

**HARDEE COUNTY ECONOMIC DEVELOPMENT AUTHORITY  
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE –  
BUDGET AND ACTUAL – RECREATION FUND  
YEAR ENDED SEPTEMBER 30, 2019**

	<u>Budgeted Amounts</u>		<u>Actual</u>	Variance with Final Budget - Positive (Negative)
	<u>Original</u>	<u>Final</u>		
<b>REVENUES</b>				
Other Revenue:				
Mosaic Income	\$ 750,000	\$ 750,000	\$ 750,000	\$ -
Interest	20,000	29,613	29,388	(225)
Total Revenues	<u>770,000</u>	<u>779,613</u>	<u>779,388</u>	<u>(225)</u>
<b>EXPENDITURES</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>NET CHANGE IN FUND BALANCE</b>	770,000	779,613	779,388	(225)
Fund Balance - Beginning of Year	<u>1,010,138</u>	<u>1,009,173</u>	<u>1,009,173</u>	<u>-</u>
<b>FUND BALANCES - END OF YEAR</b>	<u>\$ 1,780,138</u>	<u>\$ 1,788,786</u>	<u>\$ 1,788,561</u>	<u>\$ (225)</u>

See accompanying Notes to Financial Statements.

**HARDEE COUNTY ECONOMIC DEVELOPMENT AUTHORITY  
NOTES TO FINANCIAL STATEMENTS  
SEPTEMBER 30, 2019**

**NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The accounting policies of the Hardee County Economic Development Authority (Authority) conform to accounting principles generally accepted in the United States of America as applicable to governments. The following is a summary of the more significant accounting principles and policies used in the preparation of these financial statements.

**Reporting Entity**

The Authority was established in 2004 in accordance with Section 211.3103 of the Florida Statutes. Florida legislation created the Authority through the adoption of Senate Bill 3110. The Authority's board membership was revised in 2018 with House Bill 1397. House Bill 1397 also increased term limits for appointed members and sets terms of county commission members to run concurrent with their commission seat terms.

The Authority, as authorized by Section 211.3103 of the Florida Statutes, was created to solicit, rank, and fund projects that provide economic development opportunities and infrastructure within the geographic boundaries of Hardee County and to otherwise maximize the use of federal, local, and private resources as provided by Section 211.3103, Florida Statutes. The Authority's financial statements include only the funds of the Authority. There are no separate legal entities (component units) for which the Authority is considered financially accountable.

**Basis of Presentation**

The Authority complies with accounting standards established by the Governmental Accounting Standards Board (GASB). The Authority has implemented GASB Statement No. 34, *Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments*.

**Government-Wide Financial Statements**

The government-wide financial statements include the statement of net position and a statement of activities and report information on all activities of the Authority. The Authority reports only governmental activities; it does not have any business-type activities. Governmental activities are supported largely by an excise tax upon the severance of phosphate rock.

The statement of activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those clearly identifiable with a specific function. Program revenues consist of grants and contributions that are restricted to meeting operational or capital requirements of a particular function. Other items not properly included as program revenues are reported as general revenues.



**HARDEE COUNTY ECONOMIC DEVELOPMENT AUTHORITY  
NOTES TO FINANCIAL STATEMENTS  
SEPTEMBER 30, 2019**

**NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Fund Accounting**

The financial transactions of the Authority are reported in individual funds in the fund financial statements. Each fund is accounted for by providing a separate set of self-balancing accounts that comprises its assets, deferred outflows of resources, liabilities, deferred inflows of resources, fund balances or equity, revenues and expenditures or expenses, as appropriate. Government resources are allocated to, and accounted for, in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

Fund financial statements for the governmental funds are presented after the government-wide financial statements. These statements display information about major funds individually for the governmental funds. There are no proprietary or fiduciary funds.

**Measurement Focus and Basis of Accounting**

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities for the current period. For this purpose, the Authority considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred, as under accrual accounting.

**Basis of Presentation**

GASB Statement No. 34 sets forth minimum criteria (percentage of the assets, liabilities, revenues or expenditures/expenses of each fund category and the governmental and enterprise combined) for the determination of major funds. The Authority has used GASB Statement No. 34 minimum criteria for major fund determination. There are no nonmajor funds.

**HARDEE COUNTY ECONOMIC DEVELOPMENT AUTHORITY  
NOTES TO FINANCIAL STATEMENTS  
SEPTEMBER 30, 2019**

**NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Basis of Presentation (Continued)**

**Governmental Major Funds**

*General Fund:* The General Fund is the general operating fund of the Authority. It is used to account for all financial resources, primarily severance tax revenue and economic environment expenditures, except those accounted for in another fund.

*Education Fund:* The Education Fund, a special revenue fund, accounts for funds that are restricted for education.

*Recreation Fund:* The Recreation Fund, a special revenue fund, accounts for funds that are restricted for recreation.

**Budgetary Requirements**

The Authority follows the procedures provided by Florida Statutes in establishing final budget balances reported on the financial statements.

- Budgets are prepared, public hearings are held, and original budgets are adopted annually for the General Fund in accordance with procedures and time intervals prescribed by law.
- Budgets are prepared for the General Fund, Education Fund, and Recreation Fund on a basis consistent with accounting principles generally accepted in the United States of America and based upon the final amended amounts.
- Appropriations lapse at year-end to the extent that they have not been expended. Budget appropriations may not be legally exceeded on a fund basis, which is the legal level of control.
- Final budget amounts reported are based upon the final amended budget.

**Net Position**

Net position represents the difference between assets and liabilities. The Authority may report three categories of net position, as follows: investment in capital assets, restricted net position, and unrestricted net position. Investment in capital assets consists of net capital assets. Restricted net position represents constraints on resources that are either externally imposed by creditors, grantors, contributors, or laws or regulations of other governments or imposed by law through state statute. Unrestricted net position consists of all other net position that does not meet the definition of the other two components and are available for general use by the Authority. When both restricted and unrestricted resources are available for use, it is the Authority's policy to use restricted resources first, then unrestricted as needed.

**HARDEE COUNTY ECONOMIC DEVELOPMENT AUTHORITY  
NOTES TO FINANCIAL STATEMENTS  
SEPTEMBER 30, 2019**

**NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Other Revenue**

Other revenues consist of annual contract payments from Mosaic Fertilizer LLC and interest.

**Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America, as applicable to government entities, requires management to make use of estimates that affect the reported amounts in the financial statements. Actual results could differ from estimates.

**Fund Balance and Spending Policy**

In accordance with GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*, governments are required to classify fund balance in governmental funds as nonspendable, restricted, committed, assigned, and unassigned.

- Nonspendable – amounts that cannot be spent either because they are in nonspendable form or because they are legally or contractually required to be maintained intact.
- Restricted – amounts that can be spent for specific purposes because of charter requirements or enabling legislation or because of constraints that are externally imposed by creditors, grantors, contributors, or the laws or regulations of other governments. Includes amounts restricted by enabling legislation s. 211.3103, F.S. and Senate Bill 3110 that created the Authority for a specific purpose.
- Committed – includes amounts that can only be used for specific purposes. Committed fund balance is reported pursuant to grant funds awarded and passed by the board, the Authority's highest level of decision-making authority.
- Assigned – amounts that do not meet the criteria to be classified as restricted or committed but that are intended to be used for specific purposes. Under the Authority's adopted policy, only the board may assign amounts for specific purposes.
- Unassigned – includes amounts that have not been assigned to other funds or restricted, committed or assigned to a specific purpose within the General Fund.

The board has not formally adopted fund balance and spending policies to clearly define the process for tracking the various classifications of fund balance. When a fund expenditure is incurred in which restricted, committed, assigned, or unassigned amounts are available to be used, the board will first use restricted amounts, then committed amounts, then assigned amounts, and finally unassigned amounts.

**HARDEE COUNTY ECONOMIC DEVELOPMENT AUTHORITY**  
**NOTES TO FINANCIAL STATEMENTS**  
**SEPTEMBER 30, 2019**

**NOTE 2 CASH**

At September 30, 2019, the Authority's carrying amount was \$11,994,654 and bank balance was \$11,995,603, consisting entirely of demand deposits. The entire amount of the demand deposits is deposited in a state of Florida qualified depository and, therefore, is fully collateralized.

Custodial Credit Risk is the risk that in the event of a bank failure the government's deposits may not be returned to it. The Authority's monies must be deposited in banks designated as qualified public depositories by the Chief Financial Officer, Florida Department of Financial Services. Therefore, the Authority's total deposits are insured by the Federal Depository Insurance Corporation and collateralized by the Bureau of Collateral Management, Division of Treasury, and Florida Department of Financial Services. The law requires the Chief Financial Officer to ensure that funds are entirely collateralized throughout the fiscal year. Other than the preceding, the Authority has no policy on custodial credit risk.

Collateral is provided for demand deposits through the Florida Security for Public Deposits Act. This law establishes guidelines for qualification and participation by banks and savings associations, procedures for the administration of the collateral requirements, and characteristics of eligible collateral. Under this law, the qualified public depository must pledge at least 25% of the average daily balance for each month of all public deposits in excess of any applicable deposit insurance.

Additional collateral, up to a maximum of 150%, may be required if deemed necessary under the conditions set forth in this law. Eligible collateral consists of obligations of the United States and its agencies and obligations of states and their local political subdivisions and unaffiliated corporations.

Obligations pledged to secure deposits must be delivered to the Department of Financial Services or, with the approval of the Chief Financial Officer, to a bank, savings association, or trust company provided a power of attorney is delivered to the Chief Financial Officer. On a monthly basis, the Chief Financial Officer determines that the collateral has a market value adequate to cover the deposits under the provisions of this law.

**NOTE 3 ECONOMIC DEPENDENCY**

The Authority received 39.4% of its total revenue from the phosphate severance tax remitted by the state of Florida and 56.7% of its total revenue from Mosaic.

**HARDEE COUNTY ECONOMIC DEVELOPMENT AUTHORITY  
NOTES TO FINANCIAL STATEMENTS  
SEPTEMBER 30, 2019**

**NOTE 4 COMMITMENTS**

As of September 30, 2019, the Authority has entered into various grant agreements with businesses and other entities within Hardee County to fund projects that provide economic development opportunities, job creation, and infrastructure within the geographic boundaries of the County. Commitments as of September 30, 2019 were:

Entity - Project	Remaining Commitment
Hardee County Board of County Commissioners - Old Bradenton Road	\$ 1,184,461
Hardee County Board of County Commissioners - Bostick Road	363,636
Hardee County Industrial Development Authority - Water/Sewer	465,034
Hardee County Industrial Development Authority - Steele Equine	63,553
Total Commitments	\$ 2,076,684

**NOTE 5 RELATED PARTIES**

The Authority granted contracts to certain entities that have representation on its board. During the year ended September 30, 2019, the Authority expensed \$25,490 to the Hardee County Board of County Commissioners (BOCC). At September 30, 2019, the Authority had committed funding for grants to the BOCC in the amount of \$1,548,096.

The Authority's accounting function is provided by the Hardee County Clerk of Courts office. The Authority's operation function is provided by the BOCC. For the year ended September 30, 2019, the expense for services provided for accounting and operations totaled \$19,590.



**INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING  
AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL  
STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

Members of the Authority Board  
Hardee County Economic Development Authority  
Wauchula, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities and each major fund of the Hardee County Economic Development Authority (Authority), as of and for the year ended September 30, 2019, and the related notes to the financial statements, which collectively comprise Authority's basic financial statements, and have issued our report thereon dated January 16, 2020.

**Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Authority's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. Accordingly, we do not express an opinion on the effectiveness of the Authority's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

**Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Authority’s financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

**Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity’s internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity’s internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



**CliftonLarsonAllen LLP**

Sebring, Florida  
January 16, 2020



## MANAGEMENT LETTER

Members of the Authority Board  
Hardee County Economic Development Authority  
Wauchula, Florida

### Report on the Financial Statements

We have audited the financial statements of the Hardee County Economic Development Authority (Authority), Florida, as of and for the fiscal year ended September 30, 2019, and have issued our report thereon dated January 16, 2020.

### Auditors' Responsibility

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and Chapter 10.550, Rules of the Auditor General.

### Other Reporting Requirements

We have issued our Independent Auditors' Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards* and Independent Accountants' Report on an examination conducted in accordance with AICPA Professional Standards, AT-C Section 315, regarding compliance requirements in accordance with Chapter 10.550, Rules of the Auditor General. Disclosures in those reports, which are dated January 16, 2020, should be considered in conjunction with this management letter.

### Prior Audit Findings

Section 10.554(1)(i)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report. There were no findings or recommendations made in the preceding financial audit report.

### Official Title and Legal Authority

Section 10.554(1)(i)4., Rules of the Auditor General, requires that the name or official title and legal authority for the primary government and each component unit of the reporting entity be disclosed in this management letter, unless disclosed in the notes to the financial statements. See Note 1 in the notes to the Financial Statements.



**Financial Condition**

Sections 10.554(1)(i)5.a. and 10.556(7), Rules of the Auditor General, require us to apply appropriate procedures and communicate the results of our determination as to whether or not the Authority has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and to identify the specific condition(s) met. In connection with our audit, we determined that the Authority did not meet any of the conditions described in the Section 218.503(1), Florida Statutes.

Pursuant to Sections 10.554(1)(i)5.b. and 10.566(8), Rules of the Auditor General, we applied financial condition assessment procedures for the Authority. It is management’s responsibility to monitor the Authority’s financial condition, and our financial condition assessment was based in part on representations made by management and review of financial information provided by same.

Section 10.544(1)(i)2., Rules of the Auditor General, requires that we communicate any recommendations to improve financial management. In connections with our audit, we did not have any such recommendations.

**Special District Component Units**


Section 10.554(1)(i)5.c., Rules of the Auditor General, requires, if appropriate, that we communicate the failure of a special district that is a component unit of a county, municipality, or special district, to provide the financial information necessary for proper reporting of the component unit within the audited financial statements of the county, municipality, or special district in accordance with Section 218.39(3)(b), Florida Statutes. In connection with our audit, we did not note any special district component units that failed to provide the necessary information for proper reporting in accordance with Section 218.39(3)(b), Florida Statutes.

**Additional Matters**

Section 10.554(1)(i)3., Rules of the Auditor General, requires us to communicate noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but warrants the attention of those charged with governance. In connection with our audit, we did not note any such findings.

**Purpose of this Letter**

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, Federal and other granting agencies, the members of the Authority Board, and applicable management, and is not intended to be, and should not be, used by anyone other than these specified parties.



**CliftonLarsonAllen LLP**

Sebring, Florida  
January 16, 2020



## INDEPENDENT ACCOUNTANTS' REPORT

Members of the Authority Board  
Hardee County Economic Development Authority  
Wauchula, Florida

We have examined the Hardee County Economic Development Authority (Authority)'s compliance with Section 218.415, Florida Statutes, regarding the investment of public funds during the year ended September 30, 2019. Management of the Authority is responsible for the Authority's compliance with the specified requirements. Our responsibility is to express an opinion on the Authority's compliance with the specified requirements based on our examination.

Our examination was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. Those standards require that we plan and perform the examination to obtain reasonable assurance about whether the Authority complied, in all material respects, with the specified requirements referenced above. An examination involves performing procedures to obtain evidence about whether the Authority complied with the specified requirements. The nature, timing, and extent of the procedures selected depend on our judgment, including an assessment of the risks of material noncompliance, whether due to fraud or error. We believe that the evidence we obtained is sufficient and appropriate to provide a reasonable basis for our opinion.

Our examination does not provide a legal determination on the Authority's compliance with specified requirements.

In our opinion, the Authority complied, in all material respects, with Section 218.415, Florida Statutes, regarding the investment of public funds during the year ended September 30, 2019.

This report is intended solely for the information and use of the Authority and the Auditor General, state of Florida, and is not intended to be, and should not be, used by anyone other than these specified parties.

*CliftonLarsonAllen LLP*

**CliftonLarsonAllen LLP**

Sebring, Florida  
January 16, 2020