HEARTLAND LIBRARY COOPERATIVE FINANCIAL STATEMENTS YEAR ENDED SEPTEMBER 30, 2020



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INDEPENDENT AUDITORS' REPORT

Board of Directors Heartland Library Cooperative Sebring, Florida

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities and the general fund of the Heartland Library Cooperative (the Cooperative), as of and for the year ended September 30, 2020, and the related notes to the financial statements, which collectively comprise the Cooperative's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.



Board of Directors Heartland Library Cooperative

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and the general fund of the Cooperative as of September 30, 2020, and the respective changes in financial position and budgetary comparison for the general fund thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 3 through 7 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated January 21, 2021, on our consideration of the Cooperative's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Cooperative's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Cooperative's internal control over financial reporting and compliance.

CliftonLarsonAllen LLP

Clifton Larson Allen LLP

Sebring, Florida January 21, 2021

The management of Heartland Library Cooperative (the Cooperative) offers this narrative overview and analysis of the financial activities of the Cooperative for the fiscal year ended September 30, 2020.

FINANCIAL HIGHLIGHTS

The following are key financial highlights for the fiscal year:

- The Cooperative's assets exceeded its liabilities at September 30, 2020 by \$543,132 (net position). Of this amount, \$13,770 was the investment in capital assets. As a result, \$529,362 (unrestricted net position) may be used to meet the government's ongoing obligations.
- The Cooperative's total net position increased by \$164,729.
- As of September 30, 2020, the fund balance in the Cooperative's general fund was \$536,002, which represents an increase of \$145,822 or 37% over the previous year.
- At September 30, 2020, unassigned fund balance for the general fund was \$522,265 or 172% of total general fund expenditures.

OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis is intended to serve as an introduction to the Cooperative's basic financial statements. The Cooperative's basic financial statements comprise three components: government-wide financial statements, fund financial statements, and notes to the financial statements.

Government-Wide Financial Statements

The government-wide financial statements are designed to provide readers with a broad overview of the Cooperative's finances in a manner similar to a private-sector business. The statement of net position presents information on all of the Cooperative's assets and liabilities with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Cooperative is improving or deteriorating. The statement of activities presents information showing how the Cooperative's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs regardless of the timing of the related cash flows. Thus, revenues and expenses are reported in this statement for some items that will result in cash flows in future fiscal periods.

The government-wide financial statements disclose functions of the Cooperative that are principally supported by intergovernmental revenues (governmental activities). Governmental activities of the Cooperative are comprised entirely of culture and recreation. The government-wide financial statements include only those of the Cooperative; there are no other entities which the Cooperative considers to be component units.

Fund Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Cooperative, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Cooperative are governmental type funds.

OVERVIEW OF THE FINANCIAL STATEMENTS (CONTINUED)

Fund Financial Statements (Continued)

Governmental Funds – Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements. Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities. The Cooperative's only governmental fund is its general fund. The Cooperative adopts an annual appropriated budget for the general fund. A budgetary comparison statement has been provided for the general fund to demonstrate compliance with that budget.

Notes to the Financial Statements

The notes provide additional information that is essential for a full understanding of the data provided in the government-wide and fund financial statements.

GOVERNMENT-WIDE FINANCIAL ANALYSIS

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of the Cooperative, assets exceeded liabilities by \$543,132 as of September 30, 2020.

Heartland Library Cooperative's Net Position

Government Activities	2020		2019	Increase (Decrease)		
ASSETS						
Current and Other Assets	\$	549,569	\$ 412,046	\$	137,523	
Capital Assets		13,770	11,165		2,605	
Total Assets		563,339	423,211		140,128	
LIABILITIES						
Current and Other Liabilities		13,567	21,866		(8,299)	
Long-Term Debt		6,640	22,942		(16,302)	
Total Liabilities		20,207	44,808		(24,601)	
NET POSITION						
Investment in Capital Assets		13,770	11,165		2,605	
Unrestricted		529,362	367,238		162,124	
Total Net Position	\$	543,132	\$ 378,403	\$	164,729	

GOVERNMENT-WIDE FINANCIAL ANALYSIS (CONTINUED)

The largest portion of the Cooperative's net position, unrestricted, is a result of its cash and cash equivalents reduced by liabilities. Investment in capital assets (e.g., vehicles and equipment) is the second largest portion of net position. These capital assets are used entirely to provide services; consequently, these assets are not available for future spending. The remaining unrestricted balance of net position may be used to meet the Cooperative's ongoing obligations. As of September 30, 2020, the Cooperative reports positive balances in both categories of net position.

<u>Governmental Activities</u> – Governmental activities increased the Cooperative's net position by \$164,729; key elements of these changes are as follows:

Heartland Library Cooperative's Net Position

Government Activities	2020	 2019	 Increase (Decrease)	
REVENUES Program Revenues: Operating Grants and Contributions	\$ 450,000	\$ 454,000	\$ (4,000)	
EXPENSES Culture and Recreation	285,402	351,668	(66,266)	
NET PROGRAM REVENUE (EXPENSE)	164,598	102,332	62,266	
GENERAL REVENUES				
Investment Earnings	111	107	4	
Miscellaneous	20	 332	 (312)	
Total General Revenues	131	439	(308)	
CHANGE IN NET POSITION	164,729	102,771	61,958	
Net Position - Beginning of Year	378,403	275,632	 102,771	
NET POSITION - END OF YEAR	\$ 543,132	\$ 378,403	\$ 164,729	

The Cooperative's governmental activities had net program revenue of \$164,598. The Cooperative experienced a stable amount in its operating grant, State Aid to Libraries. Expenses decreased due to the Cooperative uploading records directly as opposed to outsourcing uploads.

FINANCIAL ANALYSIS OF THE GOVERNMENT'S FUNDS

As noted earlier, the Cooperative uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Fund – The focus of governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Cooperative's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of its fiscal year. At September 30, 2020, the Cooperative had only one governmental fund, the general fund. The general fund is the operating fund of the Cooperative. At September 30, 2020, the total fund balance was \$536,002. Unassigned fund balance in the general fund was \$522,265 with the remainder of the balance nonspendable for prepaid items. As a measure of the general fund's liquidity, the total fund balance represents 176% of total general fund expenditures with the unassigned fund balance representing 172% of total general fund expenditures.

BUDGETARY HIGHLIGHTS

Budget and actual comparison schedules are provided in the basic financial statements for the general fund. The budget and actual comparison schedules show the original adopted budgets, the final revised budget, actual results, and variance between the final budget and actual results for the general fund. After the original budget is approved, it may be revised for a variety of reasons such as unforeseen circumstances, new bond or loan proceeds, new grant awards, or other unanticipated revenues and expenditures.

CAPITAL ASSETS AND DEBT ADMINISTRATION

<u>Capital Assets</u> – The Cooperative's investment in capital assets for its governmental type activities as of September 30, 2020 amounted to \$13,770 (net of accumulated depreciation). This investment in capital assets includes equipment and vehicles used for library purposes. The capitalization threshold is \$5,000.

					In	crease	
Government Activities	2020			2019	(Decrease)		
Equipment	\$	84,489	\$	75,539	\$	8,950	
Less: Accumulated Depreciation		(70,719)		(64,374)		(6,345)	
Total	\$	13,770	\$	10,382	\$	2,605	

Additional information on the Cooperative's capital assets can be found in Note 4 to the financial statements.

LONG-TERM DEBT

At September 30, 2020, the Cooperative had no outstanding long-term debt other than compensated absences.

ECONOMIC FACTORS AND NEXT YEAR'S BUDGET AND RATES

For 2020-21, the available funding breakdown for State Aid grants, both Operating and Equalization, have not been released yet by the State Library. The Cooperative is currently receiving the maximum amount of State Aid (Multicounty Grants) allowed; therefore, this will not have any impact on the funding received for fiscal year 2021. If the legislature chooses to increase State Aid significantly during the 2021 session, there is a small possibility of the cooperative receiving additional funding in future years.

On the local level, if the participating counties reduced funding to their public libraries during the next few budget cycles, State Aid to the Cooperative could decrease because of the local matching funding formula. In other words, the more the counties spend on their local public libraries, the more State Aid the counties and the Cooperative could receive. Less money spent means fewer State Aid dollars received.

REQUESTS FOR INFORMATION

This financial report is designed to provide a general overview of the Cooperative's finances for all those with an interest in the government's finances. Questions concerning the financial statements, budgets, long-term financial planning, future debt issuances, or questions related to the management of Cooperative operations should be addressed to the Cooperative's executive director at:

Vikki Brown, Cooperative Coordinator Heartland Library Cooperative 319 West Central Ave. Sebring, FL 33870

HEARTLAND LIBRARY COOPERATIVE STATEMENT OF NET POSITION SEPTEMBER 30, 2020

ASSETS	
Cash and Cash Equivalents	\$ 535,832
Prepaid Items	13,737
Capital Assets, Net of Accumulated Depreciation	13,770
Total Assets	563,339
LIABILITIES	
Accounts Payable and Other Accrued Liabilities	13,567
Noncurrent Liabilities:	
Due Within One Year	664
Due in More than One Year	5,976
Total Liabilities	20,207
NET POSITION	
Investment in Capital Assets	13,770
Unrestricted	529,362
Total Net Position	\$ 543,132

HEARTLAND LIBRARY COOPERATIVE STATEMENT OF ACTIVITIES YEAR ENDED SEPTEMBER 30, 2020

EXPENSES Culture and Recreation: Personal Services Operating Expenses Depreciation Total Expenses	\$ 95,453 183,604 6,345 285,402
PROGRAM REVENUES	
Operating Grants and Contributions	 450,000
NET REVENUE	164,598
GENERAL REVENUES	
Investment Earnings	111
Miscellaneous Revenues Total General Revenues	 20 131
Total General Nevertues	 131
CHANGE IN NET POSITION	164,729
Net Position - Beginning of Year	 378,403
NET POSITION - END OF YEAR	\$ 543,132

HEARTLAND LIBRARY COOPERATIVE BALANCE SHEET GENERAL FUND SEPTEMBER 30, 2020

ASSETS

ASSETS	
Cash and Cash Equivalents	\$ 535,832
Prepaid Items	13,737
Total Assets	\$ 549,569
LIABILITIES AND FUND BALANCE	
LIABILITIES	
Accounts Payable and Other Accrued Liabilities	\$ 13,567
FUND BALANCE	40 707
Nonspendable	13,737
Unassigned Total Fund Balance	 522,265
Total Fully Balance	 536,002
Total Liabilities and Fund Balance	\$ 549,569
RECONCILIATION OF FUND BALANCE TO NET POSITION	
Fund Balance - General Fund	\$ 536,002
AMOUNTS REPORTED FOR GOVERNMENTAL ACTIVITIES IN THE	
STATEMENT OF NET POSITION ARE DIFFERENT BECAUSE:	
Capital Assets Used in the Governmental Activities are not Financial	
Resources and, Therefore, are not Reported in the General Fund	13,770
Accrued Compensated Absences are Considered to be Long-Term	,
Liabilities and, Therefore, are not Reported in the Fund Financial	
Statements	 (6,640)
NET POSITION OF GOVERNMENTAL ACTIVITIES	\$ 543,132
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HEARTLAND LIBRARY COOPERATIVE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE – BUDGET AND ACTUAL GENERAL FUND YEAR ENDED SEPTEMBER 30, 2020

	Buo Original	dget Final	Actual	Variance - Positive (Negative)
REVENUES Intergovernmental Investment Earnings Other Revenue Total Revenues	\$ 450,000 100 - 450,100	\$ 450,000 100 - 450,100	\$ 450,000 111 20 450,131	\$ - 11 20 31
EXPENDITURES Culture and Recreation: Personal Services Operating Expenditures Capital Outlay Total Expenditures	109,028 270,000 - 379,028	109,028 270,000 - 379,028	111,755 183,604 8,950 304,309	(2,727) 86,396 (8,950) 74,719
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	71,072	71,072	145,822	74,750
Fund Balance - Beginning of Year	390,180	390,180	390,180	
FUND BALANCE - END OF YEAR	\$ 461,252	\$ 461,252	\$ 536,002	\$ 74,750

HEARTLAND LIBRARY COOPERATIVE RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES YEAR ENDED SEPTEMBER 30, 2020

AMOUNTS REPORTED FOR GOVERNMENTAL ACTIVITIES IN THE STATEMENT OF ACTIVITIES ARE DIFFERENT BECAUSE:

Net Change in Fund Balance - General Fund	\$ 145,822
Governmental funds report capital outlay as expenditures. However, in	
the statement of activities, the cost of these assets is allocated	
over their useful lives as depreciation expense.	
Capital Outlay - Equipment and Vehicle - Governmental Funds	8,950
Less: Depreciation Expense	(6,345)
Compensated absences reported on the statement of activities do not require the use of current financial resources and, therefore, are	
not reported as expenditures in governmental funds.	
Net Change in Accrued Compensated Absences	 16,302
CHANGE IN NET POSITION OF GOVERNMENTAL ACTIVITIES	\$ 164,729

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Reporting Entity

The Heartland Library Cooperative (the Cooperative) was established through an interlocal agreement signed on October 1, 1996 between DeSoto County, Hardee County, Highlands County, and Okeechobee County in accordance with Section 163.01 of the Florida Statutes. In addition, Glades County was permitted entrance into the Cooperative upon approval by the governing board on March 19, 2008. The purpose of the Cooperative is to provide enhancements to the library service provided by the counties, to encourage cooperation among the county libraries, and to provide free access to library service for all residents of the member counties.

As required by accounting principles generally accepted in the United States of America, these financial statements present the Cooperative and its component units for which the Cooperative is financially accountable. The application of these criteria provides for identification of any entities for which the Cooperative is financially accountable and other organizations that the nature and significance of their relationship with the Cooperative are such that exclusion would cause the Cooperative's basic financial statements to be misleading or incomplete. Based on the application of these criteria, the Cooperative has determined that there are no component units.

The accounting policies of the Cooperative conform to generally accepted accounting principles as applicable to governments. The following is a summary of the more significant policies.

Basis of Presentation

GASB Statement No. 34 sets forth minimum criteria (percentage of the assets, liabilities, revenues, or expenditures/expenses of either fund category and (or) the governmental and enterprise combined) for the determination of major funds. The Cooperative has used GASB Statement No. 34 minimum criteria for major fund determination.

The accounts of the Cooperative are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures or expenses as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

Currently, the Cooperative has only one fund, the General Fund. The General Fund is the general operating fund of the Cooperative. It is used to account for all financial resources and expenditures.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all activities of the Cooperative. The Cooperative reports only governmental activities; it does not have any business-type activities. Governmental activities are supported largely by grants.

The statement of activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those clearly identifiable with a specific function. Program revenues consist of grants and contributions that are restricted to meeting operational or capital requirements of a particular function. Payments received from insurance proceeds and other items not properly included as program revenues are reported as general revenues.

Separate financial statements are provided for governmental funds.

Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred regardless of the timing of the related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities for the current period. For this purpose, the Cooperative considers revenues to be available if they are collected within 90 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred, as under accrual accounting.

Budgets and Budgetary Data

The following are the procedures in establishing the budget:

The Cooperative's Coordinator prepares the annual fiscal operating budget. The proposed budget is then presented to the Cooperative's board of directors for changes and final approval. Once adopted, the budget serves as legal authorization for expenditures.

Formal budgetary integration is employed as a management control device during the year for all governmental fund types. Budgets for the general fund are adopted on a basis consistent with generally accepted accounting principles (GAAP). All appropriations lapse at the close of the fiscal year.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Prepaid Items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items. Prepaids are expensed during the periods benefited.

Capital Assets

Capital assets are defined by the Cooperative as having a minimum established cost (in the table listed below) and an estimated useful life in excess of one year. Such assets are valued at historical cost or estimated historical cost if actual historical cost is not available. Donated fixed assets are valued at their estimated acquisition value on the date donated. Equipment and intangibles are depreciated or amortized using the straight-line method over the following generally applied estimated useful lives:

<u>Assets</u>	Years	Th	reshold
Equipment and Vehicles	5	\$	5,000
Software - Purchased/Leased	3 - 10	\$	25,000

Compensated Absences

Employees of the Cooperative earn annual and sick leave credits in varying amounts. New employees of the Cooperative are required to complete a probationary period before accruing any sick or leave benefits.

For accumulated annual leave, the maximum allowable carry-over of annual leave is 240 hours at each calendar year-end. Employees are eligible to receive payment at his/her current rate of pay for hours accrued at termination, subject to certain limitations.

Sick leave credits vest based on years of service and other criteria. Upon termination of employment, employees may receive payment for a portion of accumulated sick leave at their current rate of pay.

Accumulated annual and sick leave are accrued in the governmental fund type to the extent that such amounts would normally be liquidated with expendable available financial resources.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Fund Balance

The classifications of fund balances are described as follows:

Nonspendable Fund Balance – Amounts that cannot be spent because they are either not in spendable form (such as inventories and prepaid amounts) or are legally or contractually required to be maintained intact.

<u>Restricted Fund Balance</u> – Amounts that can be spent only for specific purposes because of constraints imposed by external providers (such as grantors, bondholders, and higher levels of government), or imposed by constitutional provisions or enabling legislation.

<u>Committed Fund Balance</u> – Amounts that can be spent only for specific purposes determined by a formal action of the Cooperative's highest level of decision-making authority. The Cooperative has not established a policy regarding authorization to commit fund balance.

<u>Assigned Fund Balance</u> – Amounts the Cooperative intends to use for specific purposes that do not meet the criteria to be classified as restricted or committed. This intent can be expressed by the Cooperative's board or by the Cooperative's board delegating this responsibility to the Cooperative Coordinator through the budgeting process. The Cooperative has not established a formal policy regarding authorization to assign fund balance amounts for a specific purpose.

<u>Unassigned Fund Balance</u> – Amounts that are available for any purpose; these amounts can be reported only in the Cooperative's general fund.

When an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, the Cooperative considers restricted to have been spent first. When an expenditure is incurred for which committed, assigned, or unassigned fund balances are available, the Cooperative considers amounts to have been spent first out of committed funds, then assigned funds, and finally unassigned funds.

Use of Estimates

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

NOTE 2 CASH

Custodial Credit Risk

Custodial Credit Risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. At year-end, the government's deposits were entirely covered by federal depository insurance or guaranteed by qualified public depositories in Florida pursuant to Chapter 280, Florida Statutes.

NOTE 3 PERSONNEL COMMITMENTS

Employees of the Cooperative earn annual and sick leave in varying amounts. In the event of retirement or termination of employment, an employee is paid for accumulated annual leave and a portion of sick leave credits unused. The cash benefit of the accumulated annual leave is determined by multiplying the employee's current wage rate by the number of hours of unused leave credits.

The following shows the change in compensated absences for the fiscal year ended September 30, 2020:

	Е	Balance					B	alance)ue
	0	October 1,					Septe	ember 30,	Within	
		2019	Additions		Deductions		2020		One Year	
Compensated Absences	\$	22,942	\$	8,208	\$	(24,510)	\$	6,640	\$	664

NOTE 4 CAPITAL ASSETS

Capital asset activity for the year ended September 30, 2020 was as follows:

	E	Balance					E	Balance
	October 1,					Sep	tember 30,	
	2019		Additions		Deductions		2020	
Equipment and Vehicles	\$	75,539	\$	8,950	\$	-	\$	84,489
Accumulated Depreciation		(64,374)		(6,345)				(70,719)
Total	\$	11,165	\$	2,605	\$	-	\$	13,770

NOTE 5 ECONOMIC DEPENDENCY

The Cooperative receives 99% of its revenues from grants provided by the Florida Department of State, Division of Library and Information Services. The Cooperative's continued existence is economically dependent on this funding.

NOTE 6 RELATED PARTY TRANSACTIONS

Transactions with related parties for the fiscal year ended September 30, 2020 were as follows:

Personnel performing services for the Cooperative are employed by either the Highlands County Board of County Commissioners (Highlands County) or the Okeechobee County Board of County Commissioners (Okeechobee County). The Cooperative reimburses Highlands County and Okeechobee County for all personnel related expenditures including wages, employer payroll taxes, retirement contributions to the Florida Retirement System, health insurance, and workers' compensation. The Cooperative also reimburses Highlands County and Okeechobee County for certain operating expenditures. Total personnel related and operating reimbursements paid to Highlands County were \$93,870 and Okeechobee County were \$25,863, respectively, for the fiscal year ended September 30, 2020. Amounts due to Highlands County were \$249 and Okeechobee County were \$5,709 at September 30, 2020.

NOTE 7 RISK MANAGEMENT

The Cooperative is exposed to various risks of loss related to torts, theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. There has been no significant reduction in the insurance coverage from the prior year. Insurance for the Cooperative relating to property, general liability, workers' compensation, health, and life is included in the policies maintained by Okeechobee County and Highlands County.

There were no settled claims that have exceeded insurance coverage for each of the past three years.



INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Directors Heartland Library Cooperative Sebring, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities and the general fund of the Heartland Library Cooperative (the Cooperative), as of and for the year ended September 30, 2020, and the related notes to the financial statements, which collectively comprise the Cooperative's basic financial statements, and have issued our report thereon dated January 21, 2021.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Cooperative's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Cooperative's internal control. Accordingly, we do not express an opinion on the effectiveness of the Cooperative's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.



Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Cooperative's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

CliftonLarsonAllen LLP

Clifton Larson Allen LLP

Sebring, Florida January 21, 2021



MANAGEMENT LETTER

Board of Directors Heartland Library Cooperative Sebring, Florida

Report on the Financial Statements

We have audited the financial statements of the Heartland Library Cooperative (the Cooperative), as of and for the fiscal year ended September 30, 2020 and have issued our report thereon dated January 21, 2021.

Auditors' Responsibility

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and Chapter 10.550, Rules of the Auditor General.

Other Reporting Requirements

We have issued our Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with *Government Auditing Standards*; and Independent Accountant's Report on an examination conducted in accordance with *AICPA Professional Standards*, AT-C Section 315, regarding compliance requirements in accordance with Chapter 10.550, Rules of the Auditor General. Disclosures in those reports, which are dated January 21, 2021, should be considered in conjunction with this management letter.

Prior Audit Findings

Section 10.554(1)(i)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding financial audit report. There were no recommendations made in the preceding financial audit report.

Official Title and Legal Authority

Section 10.554(1)(i)4., Rules of the Auditor General, requires that the name or official title and legal authority for the primary government and each component unit of the reporting entity be disclosed in this management letter, unless disclosed in the notes to the financial statements. Information regarding the specific legal authority for the entity is contained in Note 1 to the financial statements.



Financial Condition and Management

Section 10.554(1)(i)5.a. and 10.556(7), Rules of the Auditor General, require us to apply appropriate procedures and communicate the results of our determination as to whether or not the Cooperative has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and to identify the specific condition(s) met. In connection with our audit, we determined that the Cooperative did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Pursuant to Sections 10.554(1)(i)5.b. and 10.556(8), Rules of the Auditor General, we applied financial condition assessment procedures for the Cooperative. It is management's responsibility to monitor the Cooperative's financial condition, and our financial condition assessment was based in part on representations made by management and the review of financial information provided by same.

Section 10.554(1)(i)2., Rules of the Auditor General, requires that we communicate any recommendations to improve financial management. In connection with our audit, we did not have any such recommendations.

Special District Component Units

Section 10.554(1)(i)5.c., Rules of the Auditor General, requires, if appropriate, that we communicate the failure of a special district that is a component unit of a county, municipality, or special district, to provide the financial information necessary for proper reporting of the component unit within the audited financial statements of the county, municipality, or special district in accordance with Section 218.39(3)(b), Florida Statutes. The Cooperative does not include any special district component units.

Additional Matters

Section 10.554(1)(i)3., Rules of the Auditor General, requires us to communicate noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but warrants the attention of those charged with governance. In connection with our audit, we did not note any such findings.

Purpose of This Letter

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, federal and other granting agencies, the Cooperative board of directors and applicable management and is not intended to be, and should not be, used by anyone other than these specified parties.

CliftonLarsonAllen LLP

Clifton Larson Allen LLP

Sebring, Florida January 21, 2021



INDEPENDENT ACCOUNTANTS' REPORT

Board of Directors of the Heartland Library Cooperative and the Florida Auditor General Sebring, Florida

We have examined the Heartland Library Cooperative's (the Cooperative) compliance with Section 218.415, Florida Statutes, regarding the investment of public funds, during the year ended September 30, 2020. Management of the Cooperative is responsible for the Cooperative's compliance with the specified requirements. Our responsibility is to express an opinion on the Cooperative's compliance with the specified requirements based on our examination.

Our examination was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. Those standards require that we plan and perform the examination to obtain reasonable assurance about whether the Cooperative complied, in all material respects, with the specified requirements referenced above. An examination involves performing procedures to obtain evidence about whether the Cooperative complied with the specified requirements. The nature, timing, and extent of the procedures selected depend on our judgment, including an assessment of the risks of material noncompliance, whether due to fraud or error. We believe that the evidence we obtained is sufficient and appropriate to provide a reasonable basis for our opinion.

Our examination does not provide a legal determination on the Cooperative's compliance with specified requirements.

In our opinion, the Cooperative complied, in all material respects, with Section 218.415, Florida Statutes, regarding the investment of public funds during the year ended September 30, 2020.

This report is intended solely for the information and use of the Cooperative and the Auditor General, state of Florida and is not intended to be, and should not be, used by anyone other than these specified parties.

CliftonLarsonAllen LLP

Clifton Larson Allen LLP

Sebring, Florida January 21, 2021

