

# 2024

## Financial Statements

For the Fiscal Year Ended  
September 30, 2024



City of Cape Coral  
Community Redevelopment Agency  
(A COMPONENT UNIT  
OF THE CITY OF CAPE CORAL, FLORIDA)



# Community Redevelopment Agency

(A Component Unit of the City of Cape Coral, Florida)

## FINANCIAL STATEMENTS

For the Fiscal Year Ended

September 30, 2024



Prepared by:  
The City of Cape Coral  
Financial Services Department



*The Heart of Cape Coral*  
**Community Redevelopment Agency**





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*The Heart of Cape Coral*  
**Community Redevelopment Agency**





## **Cape Coral Community Redevelopment Agency (A Component Unit of the City of Cape Coral, Florida)**

### **Board of Commissioners**

#### **Chair**

William E. (Bill) Steinke  
District 1 City Council Member

#### **Vice-Chair**

Keith Long  
District 6 City Council Member

#### **Board Members**

John Gunter  
Mayor

Laurie Lehmann  
District 2 City Council Member

Dr. Derrick Donnell  
District 3 City Council Member

Jennifer Nelson-Lastra  
District 4 City Council Member  
(Mayor Pro-Tem)

Joe Kilraine  
District 5 City Council Member

Rachel Kaduk  
District 7 City Council Member

#### **CRA Staff**

Michael Ilczyszyn, City Manager, CRA Executive Director

Crystal S. Feast, Interim Financial Services Director, CRA Treasurer

*Note: Board of Commissioners reflect current members as of date of printing.*



*The Heart of Cape Coral*  
**Community Redevelopment Agency**







## INDEPENDENT AUDITOR'S REPORT

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Board of Commissioners  
Cape Coral Community Redevelopment Agency  
Cape Coral, Florida

### **Report on the Audit of the Financial Statements**

#### ***Opinions***

We have audited the accompanying financial statements of the governmental activities and each major fund of the Cape Coral Community Redevelopment Agency (the "CRA"), a component unit of the City of Cape Coral, Florida, as of and for the year ended September 30, 2024, and the related notes to the financial statements, which collectively comprise the CRA's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the CRA, as of September 30, 2024, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### ***Basis for Opinions***

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the CRA and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### ***Responsibilities of Management for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the CRA's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

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### ***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the CRA's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the CRA's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis on pages 5 through 10 and the budgetary comparison information on pages 34 and 35 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

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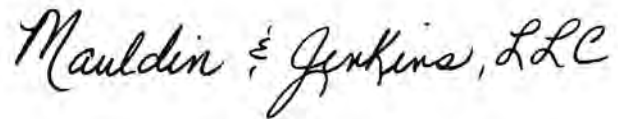
***Other Information***

Management is responsible for the other information included in the annual report. The other information comprises the introductory section but does not include the basic financial statements and our auditor's report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

***Other Reporting Required by Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated March 26, 2025, on our consideration of the CRA's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the CRA's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the CRA's internal control over financial reporting and compliance.

A handwritten signature in black ink that reads "Mauldin & Jenkins, LLC". The signature is written in a cursive, flowing style.

Bradenton, Florida  
March 26, 2025



*The Heart of Cape Coral*  
**Community Redevelopment Agency**





# MANAGEMENT'S DISCUSSION & ANALYSIS

## Management's Discussion and Analysis

Management's Discussion and Analysis (MD&A) of the Cape Coral Community Redevelopment Agency (the "CRA") is designed to provide an objective and easy to read analysis of the financial activities for the fiscal year ended September 30, 2024, based on currently known facts, decisions, and conditions.

The MD&A provides a broad overview as well as a short-term, and long-term analysis of the CRA's activities based on information presented in the financial statements. Specifically, this information is designed to assist the reader in focusing on significant financial issues, provide an overview of the CRA's financial activity and identify changes in the CRA's financial position and its ability to address the next year's challenges. Finally, the MD&A will identify any material deviations from the approved budget.

The Cape Coral Community Redevelopment Agency was created in 1987 by Ordinance 49-87 pursuant to Section 163.356 of the Florida Statutes. The CRA boundaries have been expanded pursuant to Ordinance 11-03 and Ordinance 54-09-1. The CRA is a dependent special district and blended component unit of the City of Cape Coral. The mission of the Cape Coral CRA is to reestablish and enhance the downtown South Cape areas and create a vibrant urban village. The City Manager of Cape Coral serves as the Executive Director of the CRA.

The information contained in this MD&A is only a component of the entire financial statement report. Readers should take time to read and evaluate all sections of the report, including the footnotes and required supplementary information.

### Highlights

#### Financial Highlights

- The assets of the CRA exceeded its liabilities at the close of the most recent fiscal year by \$16.4 million (net position).
- The CRA's total net position increased by \$4.3 million, or 36%, which was attributable primarily due to scheduled debt payments, and net revenues over expenditures.
- The CRA's tax increment revenues increased by \$.3 million or approximately 15%. This resulted from increased property values from all properties within the CRA.

### Overview of the Financial Statements

The CRA's financial statements are comprised of 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains required supplementary information in addition to the financial statements themselves.

#### Government-wide Financial Statements

The CRA's government-wide financial statements provide readers with a broad overview of the CRA's finances in a manner similar to a private-sector business. In addition, the government-wide statements are prepared using the accrual basis of accounting. The *Statement of Net Position* presents information on the CRA's assets and liabilities, with the difference between them reported as net position.

The *Statement of Activities* (operating statement) presents information showing how the CRA's net position changed during the most recent fiscal year. All changes in revenues are reported as soon as underlying events giving rise to the change occur, regardless of the timing of related cash flows. The expenses are reported as incurred. Therefore, revenue and expenses for some items will only result in cash inflows/outflows in future fiscal periods.

The CRA's government-wide financial statements present functions of the CRA that are principally supported by tax increment financing (governmental activities). The governmental activities of the CRA include general government activities and community development. The CRA has no business-type activities.

The government-wide financial statements can be found on pages 14-15 of this report.

## Fund Financial Statements

The governmental fund financial statements provide readers with an overview of each fund and its related function in a traditional format. A fund is a grouping of related accounts that maintain control over resources that are segregated for specific activities or objectives. The CRA, like other state and local governments, uses fund accounting to ensure and demonstrate legal compliance with finance-related requirements. The CRA utilizes two funds for the fiscal year ended September 30, 2024: the *Special Revenue Fund*, and the *Capital Project Fund*.

**Governmental Funds** – Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, the governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

The focus of governmental funds is narrower than government-wide financial statements, and it is therefore useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By comparing and contrasting, readers may better understand the long-term impact of the CRA's near-term financing decisions. The "Balance Sheet – Governmental Funds" and "Statement of Revenues, Expenditures, and Changes in Fund Balance – Governmental Funds" are reconciled as shown on the "Reconciliation of the Balance Sheet of Governmental Funds to the Statement of Net Position" and the "Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balance of Governmental Funds to the Statement of Activities" to facilitate the comparison between the governmental funds and governmental activities.

The CRA adopts an annual appropriated budget for its *Special Revenue Fund* and *Capital Project Fund*. Budgetary comparison schedules, provided for the *Special Revenue Fund* and the *Capital Project Fund*, demonstrate compliance with the budget and provide an analysis of significant budgetary variances (both original budget versus the final amended budget).

The CRA's governmental funds financial statements can be found beginning on page 16 of this report. The reconciliations between the governmental funds and governmental activities are found on pages 17 and 19.

**Notes to the Financial Statements** – The notes provide additional information that is essential to a full understanding of the information provided in the government-wide and the fund financial statements. These notes to the financial statements begin on page 18 of this report.

**Other information** - In addition to the financial statements and accompanying notes, this report also presents certain required supplementary information concerning the CRA's budget to actual results for the *Special Revenue Fund*. The required supplementary information can be found on pages 36 through 37 of this report.

## Government-Wide Financial Analysis

The following schedule is a summary of the fiscal year 2024 Statement of Net Position found on page 14 with comparative information for fiscal year 2023.

### Summary of Net Position

	Governmental Activities	
	2024	2023
Current and other assets	\$ 14,112,292	\$ 11,142,477
Capital assets	12,370,601	12,829,435
Total assets	26,482,893	23,971,912
Current and other liabilities	8,952,967	10,310,702
Noncurrent liabilities	1,126,477	1,561,048
Total liabilities	10,079,444	11,871,750
Net investment in capital assets	10,809,553	10,428,346
Unrestricted	5,593,896	1,671,816
Total net position	\$ 16,403,449	\$ 12,100,162

The CRA's total net position increased by \$4.3 million, or 36%, attributable primarily to three items: 1) a reduction of debt, 2) reduction of amount owed to the City of Cape Coral, and 3) net revenues over expenditures.

The schedule below is a summary of the fiscal year ended September 30, 2024, Statement of Activities, found on page 15, with comparative information for the fiscal year ended September 30, 2023.

### Summary of Changes In Net Position

	<u>Governmental Activities</u>	
	<u>2024</u>	<u>2023</u>
<b>REVENUES:</b>		
<b>General Revenues:</b>		
Property taxes	\$ 2,386,787	\$ 2,073,059
Operating grants and contributions	4,833	1,634
Investment earnings (loss)	564,653	279,571
Other	6,052	35,976
<b>Total revenues</b>	<u>2,962,325</u>	<u>2,390,240</u>
<b>EXPENSES:</b>		
<b>Program Activities</b>		
<b>Governmental Activities:</b>		
Community development	2,075,363	1,447,592
<b>Total expenses</b>	<u>2,075,363</u>	<u>1,447,592</u>
Increase in Net Position before transfers	886,962	942,648
Transfers in from the City of Cape Coral	3,406,325	2,958,585
Change in Net Position	4,293,287	3,901,233
Net Position - beginning	12,100,162	8,198,929
Net Position - ending	<u>\$ 16,393,449</u>	<u>\$ 12,100,162</u>

Tax increment revenue increased by \$313,728, or 15.1%, due to an increase in the property values within the CRA. Tax increment revenue is a function of the increase in the assessed values of properties within the CRA district above the base year valuation amounts, as well as the operating millage rate of each taxing district that contributes to the tax increment. This was the twelfth consecutive year with growth in taxable value for the redevelopment area. Expenses increased by \$.6 million, or 43.4%, primarily due to an increase in capital expenditures, and an increase in salary and benefits expense.

### Financial Analysis of the CRA's Funds

As noted earlier, the CRA uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

### Governmental Funds

The fund financial statements for the governmental funds are provided on pages 16-18. The focus of the CRA's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the CRA's financing requirements.

### Major Fund Information Summary Analysis

	Special Revenue Fund	Capital Project Fund
<b><u>Fiscal Year 2024</u></b>		
Revenues	\$ 2,972,324	\$ -
Expenditures	(1,149,012)	(428,819)
Other financing sources(uses)	(187,354)	2,730,028
Increase in fund balance	<u>\$ 1,635,958</u>	<u>\$ 2,301,209</u>
<b><u>Fiscal Year 2023</u></b>		
Revenues	\$ 2,380,240	\$ -
Expenditures	(729,968)	(158,750)
Other financing sources(uses)	(280,953)	2,397,951
Increase in fund balance	<u>\$ 1,369,319</u>	<u>\$ 2,239,201</u>

At the end of the current fiscal year, growth in tax-increment revenue and positive investment earnings led to a \$1,635,958 increase in the fund balance of the Special Revenue Fund. The fund balance for the Capital Project Fund increased by \$2,301,209. The increase is primarily due to the timing of capital projects.

### Capital Assets and Debt Administration

#### Capital Assets

The following schedule reflects the CRA's net capital assets as of September 30, 2024, and 2023:

	<b>Governmental Activities</b>	
	2024	2023
Land	\$ 567,721	\$ 567,721
Construction in progress	15,331	14,130
Improvements other than buildings	10,442,445	11,120,221
Infrastructure	1,345,104	1,127,363
Total capital assets, net	<u>\$ 12,370,601</u>	<u>\$ 12,829,435</u>

Of the \$12.4 million in capital assets, the CRA district's streetscape improvements comprise the majority at \$10.4 million. Miramar Street sidewalks and Country Club Boulevard median improvements are the major projects that are still in process. These improvements and acquisitions were offset by depreciation expense for the current year, resulting in an overall decrease of \$458,834, or 3.6% in the CRA's investment in capital assets from the prior fiscal year.

#### Long Term Debt

While the CRA does not have debt issued in its name, the City of Cape Coral has issued Special Obligation Revenue debt on behalf of the CRA that is repayable by the CRA.

The following is a schedule of outstanding debt (includes compensated absences) as of September 30, 2024, and 2023:

	<b>Governmental Activities</b>	
	2024	2023
2012 Special obligation	\$ -	\$ 406,960
2020A Special obligation	1,561,048	1,994,129
Compensated Absences	5,087	-
<b>Total outstanding debt</b>	<b>\$ 1,566,135</b>	<b>\$ 2,401,089</b>

The CRA’s total debt decreased by \$840,041, or 35.0% during the current fiscal year due to scheduled debt payments.

Additional information on the CRA’s long-term debt can be found on pages 32-34.

**Other Factors**

The CRA’s guiding document for annual budgeting, programs and projects is the South Cape Downtown Community Redevelopment Plan. The Redevelopment Plan focuses on community engagement, community policing, economic development, and infrastructure improvements.

Within the limits, restrictions, and controls established in the Redevelopment Plan or subsequent plans, the CRA, working collaboratively with the City of Cape Coral’s Development Services Department, may propose amendments to the Comprehensive Plan and the Land Use and Development Regulations, including design criteria, building heights, land coverage, setback requirements, special exceptions, traffic circulation, traffic areas, and other development and design controls necessary for proper development of both public and private projects.

The principal source of revenue for use by the CRA is ad valorem taxes. Ordinance No. 51-87, dated June 29, 1987, established a Redevelopment Trust Fund. For each taxing year since adoption of the Redevelopment Plan, ad valorem taxes generated by the assessed taxable real property value in excess of the Redevelopment Area’s base year assessment total, also known as tax increment revenue, has been deposited into the Redevelopment Trust Fund to the credit of each Redevelopment Area. The methodology for determining the amount of the tax increment to be contributed to the Redevelopment Trust Fund each year is provided in Section 163.387 F.S. All funds deposited into the Redevelopment Trust Fund are available to the CRA for any lawful purpose as defined in Chapter 163.370 F.S. in fulfillment of the provisions of the Redevelopment Plan and any amendments thereto.

**Economic Outlook**

The last ten consecutive years have shown an increase in taxable value for properties in the redevelopment area, which is a strong indication that the economic outlook is continuing to improve. There are more than 60 restaurants, all-star chefs and cuisine, and 250,000+ annual visitors. The CRA’s ongoing “Cape Competes Program” provides incentives to attract small businesses, jobs, and encourage arts in the area. In addition to multiple expanded parking, median landscaping, and decorative lighting projects currently in progress within the district, some of the major developments happening in the South Cape CRA include the following:

**Bimini West or Bimini Square** is a nearly six acre project in the Bimini Basin area and the planned site of a mixed-use development. The groundbreaking took place in October 2023. The project is estimated at more than \$100 million and will include office and retail spaces, a waterfront restaurant, 218 apartments, a 25-slip transient boat dock, and a 500-space parking garage, in addition to parking for the restaurant. Recent rezoning will allow the project to house medical offices and a clinic, as well. The CRA provided \$125,000 to offset impact fees and the developer will install new curbs, gutters, and paving around the project which includes public streets. Expected completion is Fall of 2025.

**The Cove at 47th** is a \$103 million mixed-use project currently under construction and will include 327 luxury apartments, 19,000 square feet of retail and office space, and a 525-space parking garage, making it the first infill development in Cape Coral. The CRA contributed a \$10.35 million financial incentive to fund the parking structure and address sewer improvements. The first phase was completed in August 2024 with the fifth and final phase anticipating completion in January 2025.

**Utility Improvements** of \$25.4 million were budgeted by the City of Cape Coral to improve existing infrastructure within the CRA using ARPA (American Rescue Plan Act) grant funding. \$13.8 million of this project is complete with the remaining \$11.6 of the project still in process. This will create the necessary infrastructure to continue to support future development.

**Purchase of 175 acres** north of Cape Coral Parkway along Palm Tree Boulevard, a site that was previously a golf course, has been approved by the City Council. Since its closure in 2006, the land has been a source of blight in the community. The redevelopment of this property will address long-standing concerns, eliminate blight, and open the door to exciting new possibilities.

### **Requests for Information**

This financial report is designed to provide a general overview of the CRA's finances. Questions concerning any of the information provided in this report or requests for additional information should be addressed to City of Cape Coral Community Redevelopment Agency at City Hall, 1015 Cultural Park Blvd, Cape Coral, FL 33990.



*The Heart of Cape Coral*  
**Community Redevelopment Agency**





# BASIC FINANCIAL STATEMENTS

**CAPE CORAL COMMUNITY REDEVELOPMENT AGENCY**  
**(A Component Unit of the City of Cape Coral, Florida)**  
**STATEMENT OF NET POSITION**  
**September 30, 2024**

	<b>Governmental Activities</b>
<b>ASSETS</b>	
Cash and investments	\$ 13,427,275
Interest receivable	10,595
Notes receivable	539,534
Capital assets:	
Land and construction in progress	583,052
Other capital assets, net of depreciation	11,787,549
Prepaid items	134,888
Total assets	26,482,893
<b>LIABILITIES</b>	
Accounts payable and other accrued liabilities	111,902
Due to City	8,401,407
Due within one year	439,658
Noncurrent liabilities	
Due in more than one year	1,126,477
Total liabilities	10,079,444
<b>NET POSITION</b>	
Net investment in capital assets	10,809,553
Unrestricted	5,593,896
Total net position	\$ 16,403,449

The accompanying notes to the financial statements are an integral part of this statement

**CAPE CORAL COMMUNITY REDEVELOPMENT AGENCY**  
**(A Component Unit of the City of Cape Coral, Florida)**  
**STATEMENT OF ACTIVITIES**  
**For the Year Ended September 30, 2024**

Functions/Programs	Expenses	Program Revenues Operating Grants and Contributions	Net (Expense) Revenue and Changes in Net Position Governmental Activities
Primary government:			
Governmental activities:			
Community development	\$ 2,075,363	\$ 4,833	\$ (2,070,530)
Total governmental activities	<u>2,075,363</u>	<u>4,833</u>	<u>(2,070,530)</u>
General revenues:			
Taxes:			
Property taxes, levied for general purpose			2,386,787
Investment earnings (loss)			564,653
Other income			6,052
Transfers in from City			<u>3,406,325</u>
Total general revenues and transfers			<u>6,363,817</u>
Change in net position			4,293,287
Net position - beginning			<u>12,100,162</u>
Net position - ending			<u>\$ 16,393,449</u>

The accompanying notes to the financial statements are an integral part of this statement

Cape Coral Community Redevelopment Agency (A Component Unit of the City of Cape Coral, Florida)

**CAPE CORAL COMMUNITY REDEVELOPMENT AGENCY**  
**(A Component Unit of the City of Cape Coral, Florida)**  
**BALANCE SHEET**  
**September 30, 2024**

	Special Revenue Fund	Capital Project Fund	Total Governmental Funds
<b>ASSETS</b>			
Cash and investments	\$ 1,129,711	\$ 12,297,564	\$ 13,427,275
Interest receivable	10,595	-	10,595
Notes receivable	539,534	-	539,534
Prepaid items	-	134,888	134,888
Total assets	<u>1,679,840</u>	<u>12,432,452</u>	<u>14,112,292</u>
<b>LIABILITIES</b>			
Accounts payable and other accrued liabilities	24,071	87,831	111,902
Advance from City	8,401,407	-	8,401,407
Total liabilities	<u>8,425,478</u>	<u>87,831</u>	<u>8,513,309</u>
<b>FUND BALANCES</b>			
Nonspendable		134,888	134,888
Committed to:			
Club square water line	-	179,558	179,558
Landscape and beautification	-	216,818	216,818
Country Club Blvd. medians	-	710,293	710,293
South parking lot Vincennes Blvd.	-	1,508,870	1,508,870
Property acquisition	-	4,909,127	4,909,127
Miramar Street sidewalks	-	183,874	183,874
Palm Tree Blvd. medians	-	1,509,204	1,509,204
Street light renovation	-	752,263	752,263
Trash compactors	-	370,000	370,000
Vincennes Blvd parking lot	-	972,319	972,319
Public square improvements	-	377,737	377,737
Annual projects	-	519,670	519,670
Unassigned	<u>(6,745,638)</u>	<u>-</u>	<u>(6,745,638)</u>
Total fund balances	<u>(6,745,638)</u>	<u>12,344,621</u>	<u>5,598,983</u>
Total liabilities, deferred inflows of resources and fund balances	<u>\$ 1,679,840</u>	<u>\$ 12,432,452</u>	<u>\$ 14,112,292</u>

The accompanying notes to the financial statements are an integral part of this statement

**CAPE CORAL COMMUNITY REDEVELOPMENT AGENCY**  
**(A Component Unit of the City of Cape Coral, Florida)**  
**RECONCILIATION OF THE BALANCE SHEET OF GOVERNMENTAL FUNDS**  
**TO THE STATEMENT OF NET POSITION**  
**September 30, 2024**

Fund balances - total governmental funds		\$ 5,598,983
Amounts reported for governmental activities in the statement of net position is different because:		
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.		
Capital assets	16,701,867	
Accumulated depreciation	<u>(4,331,266)</u>	12,370,601
Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported in the funds.		
Debt payable to City		(1,561,048)
Compensated Absences		<u>(5,087)</u>
Net position of governmental activities		<u>\$ 16,403,449</u>

The accompanying notes to the financial statements are an integral part of this statement

Cape Coral Community Redevelopment Agency (A Component Unit of the City of Cape Coral, Florida)

**CAPE CORAL COMMUNITY REDEVELOPMENT AGENCY**  
**(A Component Unit of the City of Cape Coral, Florida)**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**GOVERNMENTAL FUNDS**  
**For the Year Ended September 30, 2024**

	Special Revenue Fund	Capital Project Fund	Total Governmental Funds
<b>REVENUES</b>			
Taxes:			
Property	\$ 2,386,787	\$ -	\$ 2,386,787
Intergovernmental	4,833	-	4,833
Investment earnings	564,653	-	564,653
Other revenue	16,051	-	16,051
Total revenues	<u>2,972,324</u>	<u>-</u>	<u>2,972,324</u>
<b>EXPENDITURES</b>			
Current:			
Community development	989,677	162,377	1,152,054
Capital outlay	18,590	266,442	285,032
Debt service:			
Interest and fiscal charges	164,355	-	164,355
Principal	840,041	-	840,041
Total expenditures	<u>2,012,663</u>	<u>428,819</u>	<u>2,441,482</u>
Excess revenues over (under) expenditures	<u>959,661</u>	<u>(428,819)</u>	<u>530,842</u>
<b>OTHER FINANCING SOURCES (USES)</b>			
Transfers in	-	2,730,028	2,730,028
Transfers in from City	3,406,325	-	3,406,325
Transfers out	(2,730,028)	-	(2,730,028)
Total other financing sources (uses)	<u>676,297</u>	<u>2,730,028</u>	<u>3,406,325</u>
Net change in fund balances	1,635,958	2,301,209	3,937,167
Fund balances - beginning	(8,381,596)	10,043,412	1,661,816
Fund balances - ending	<u>\$ (6,745,638)</u>	<u>\$ 12,344,621</u>	<u>\$ 5,598,983</u>

The accompanying notes to the financial statements are an integral part of this statement

**CAPE CORAL COMMUNITY REDEVELOPMENT AGENCY  
(A Component Unit of the City of Cape Coral, Florida)  
RECONCILIATION OF THE STATEMENT OF REVENUES,  
EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS  
TO THE STATEMENT OF ACTIVITIES  
For the Year Ended September 30, 2024**

Net change in fund balances - total governmental funds:		\$ 3,937,167
Amounts reported for governmental activities in the statement of net position are different because:		
Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which depreciation exceeded capital outlay in the current period.		
Capital outlay	285,032	
Depreciation	<u>(743,866)</u>	(458,834)
Certain revenues not considered available are not recognized in the governmental funds but are included in the statement of activities.		(10,000)
Net payments made to the City of Cape Coral related to the CRA's outstanding debt.		840,041
Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.		
Change in long-term compensated absences		<u>(5,087)</u>
Change in net position - governmental activities		<u>\$ 4,303,287</u>

The accompanying notes to the financial statements are an integral part of this statement



*The Heart of Cape Coral*  
**Community Redevelopment Agency**





# NOTES TO FINANCIAL STATEMENTS

## Notes to the Financial Statements September 30, 2024

### 1. The City of Cape Coral Community Redevelopment Agency

The City of Cape Coral Community Redevelopment Agency (the "CRA") was created in 1987 by Ordinance 49-87 of the City of Cape Coral, Florida, pursuant to Section 163.356 of the Florida Statutes and the CRA boundaries have subsequently been expanded pursuant to Ordinance 11-03 and Ordinance 54-09-1 to the area it is today. The City Council appoints the CRA's Board of Directors. The CRA provides services for the benefit of the City. The CRA's projects result in capital assets (mainly other improvements and infrastructure). The CRA's transactions are recorded and reported by the City.

The CRA is a blended component unit and although a legally separate entity, in substance, is part of the City's operations.

### 2. Summary of Significant Accounting Policies

The financial statements of the CRA have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the standard-setting body for governmental accounting and financial reporting. The GASB periodically updates its codification of the existing Governmental Accounting and Financial Reporting Standards, which along with subsequent GASB pronouncements (Statements and Interpretations), constitute GAAP for governmental units. This summary of the CRA Significant Accounting Policies is presented to assist the reader in interpreting the financial statements and other information in this report. These policies are considered essential and should be read in conjunction with the accompanying financial statements.

#### A. Reporting Entity

The CRA uses GASB Statement No. 61, *The Financial Reporting Entity: Omnibus - an amendment of GASB Statements No. 14 and No. 34*, for the purpose of evaluating whether it has any component units. Based on the criteria therein, the CRA has determined that there are no component units that meet criteria for inclusion in the CRA's financial statements. The Board of the CRA (the "Board") is governed by a "Board of Commissioners" appointed by the City Council. Management of the City has operational responsibility for the CRA. The City is considered to be financially accountable for the CRA; the CRA is considered to be a blended component unit of the City's annual comprehensive financial report.

#### B. Government-Wide and Fund Financial Statements

The basic financial statements include both government-wide financial statements and fund financial statements along with the notes to the financial statements. Government-wide financial statements include a Statement of Net Position and a Statement of Activities. These statements report on the government as a whole and provide a consolidated financial picture of the government. As part of the consolidation process, interfund activities are eliminated to avoid distorted financial results.

The Statement of Net Position reports all financial and capital resources of the CRA's governmental activities. Governmental activities are those supported by charges for services, taxes and transfers from the City of Cape Coral.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues are defined as charges for services, operating grants and contributions, and capital grants and contributions directly associated with a given function. Taxes and other items not included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds. Major individual governmental funds are reported as separate columns in the fund financial statements.

### C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses reported when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements have been met.

The governmental fund financial statements are reported using the *current financial resources measurement focus and the modified accrual basis of accounting*. Their operating statements present sources (revenue and other financing sources) and uses (expenditures and other financing uses) of available spendable resources during the period. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available when collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the CRA considers revenue to be available if it is collected within 60 days of the end of the current fiscal period. Incremental property taxes and investment earnings associated with the current fiscal periods are susceptible to accrual and are recorded as earned since they are measurable and available. All other revenues are considered to be measurable and available only when cash is received by the CRA or property has legally transferred to the CRA. Expenditures, other than debt service, are generally recorded when a liability is incurred, as under accrual accounting. Debt service expenditures are recorded only when the payment is due.

Since the governmental fund statements are presented on a different measurement focus and basis of accounting than the government-wide statements, a reconciliation is presented which briefly explains the adjustments necessary to transform the fund based financial statements into the governmental activities of the government-wide presentation.

The focus of the GASB No. 34 model is on the CRA as a whole and the fund financial statements. The focus of the Fund Financial Statements is on the major funds of governmental activities. Each presentation provides valuable information that can be analyzed to enhance the usefulness of the information.

### D. Major Funds and Basis of Presentation

The accounts of the CRA are organized on the basis of funds, each of which is considered a separate accounting entity. The operations for each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, deferred outflows of resources, liabilities, deferred inflows of resources, fund equity, revenues, and expenditures. Resources are allocated to and accounted for in individual funds, based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

GASB No. 34 sets forth minimum criteria (percentage of assets, liabilities, revenues or expenditures of either fund category or the governmental and enterprise combined) for the determination of major funds.

#### Fund Types

The CRA reports the following major governmental funds:

##### ***Community Redevelopment Agency Special Revenue Fund***

The CRA Special Revenue Fund provides for the CRA's day-to-day operations through the use of City staff from the Development Services and Financial Services Departments. This includes all general administration, plan review and the CRA's day-to-day dealings with the public, developers, the City and other governmental agencies. This fund is used to account for monies received from tax increment revenue by certain taxing authorities in the community redevelopment area.

##### ***Community Redevelopment Agency Capital Projects Fund***

The CRA Capital Project Fund is used to manage all capital projects in the CRA district. These expenditures have been funded by transfers in from the CRA Special Revenue fund.

## E. Assets, Liabilities and Net Position or Equity, Revenues, and Expenditures/Expense

### 1. Cash and Investments

The Community Redevelopment Agency (CRA), for accounting and investment purposes, uses the cash and investment pools of the City of Cape Coral to take advantage of economies of scale. This gives the CRA the ability to invest idle cash for short periods of time to maximize earning potential. Each fund type's portion of this pool is displayed on the combined balance sheet as cash and equity in pooled cash and investments. Income earned on pooled cash and investments is allocated to the respective funds based on each fund's equity balances. Section 218.415, Florida Statutes, limits the types of investments that a government can invest in unless specifically authorized in an investment policy. The City adopted Ordinance 23-22 on March 16, 2022, which amended the City's comprehensive investment policy.

The City participates in three Local Government Investment Pools (LGIP): Florida Prime, administered by the Florida State Board of Administration (SBA), FL Class, administered by Public Trust Advisors, and FL Asset Fund Trust (FLSAFE), administered by PMA Financial Network, LLC. The SBA was created by Section 218.405, Florida Statutes and FL Safe and FL Class were created pursuant to section 163.01, Florida Statutes.

Detailed information on allowable investments and actual holdings can be found in the detailed notes section under cash and investments.

### 2. Capital Assets

Capital assets include equipment, improvements other than buildings, and infrastructure. Infrastructure assets are defined as public domain capital assets such as roads, bridges, sidewalks, traffic signals, and similar items that are immovable and of value only to the governmental unit. Capital assets are reported in the government-wide financial statements in the applicable governmental columns. Capital assets are defined by the CRA as assets with an initial, individual cost of \$5,000 or more and a useful life in excess of one year. Capital assets are recorded at historical cost or estimated historical cost if actual historical cost is not available. Donated capital assets are recorded at estimated acquisition value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend the life of the asset are not capitalized but are expensed as incurred.

Capital assets are depreciated using the straight-line method over the estimated useful lives of the related assets. The ranges of the useful lives are as follows:

Asset	Years
Buildings	20-40
Improvements other than buildings	10-20
Equipment	3-10
Intangibles	3
Infrastructure	
Traffic signals	15
Parking Lots	20
Roads	30
Sidewalks	30
Bridges	40
Utility extension lines	40

### 3. Compensated Absences

It is the CRA's policy to permit employees to accumulate earned but unused vacation benefits, which will be paid to employees upon separation from service if they meet certain criteria. Compensated absences are accrued and reported in the CRA's government-wide financial statements and is a reconciling item between the governmental funds and the government-wide presentation. The CRA provides leave time

and buy-back provisions equivalent to that provided to non-bargaining unit employees of the City of Cape Coral.

#### 4. Long-term Obligations

Long-term obligations are reported as liabilities in the governmental activities statement of net position. The CRA has long-term obligations related to repayments owed to the City for debt incurred on behalf of the CRA.

#### 5. Fund Balance

The CRA classifies fund balance in accordance with GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*. This Statement provides more clearly defined fund balance categories to make the nature and extent of the constraints placed on a government's fund balances more transparent. The following classifications describe the relative strength of the spending constraints.

**Non-Spendable Fund Balance** - amounts that are (a) not in spendable form or (b) legally or contractually required to be maintained intact. "Not in spendable form" includes items that are not expected to be converted to cash (such as inventories and prepaid amounts) and items such as the long-term amount of loans, notes receivable and advances, as well as property acquired for resale.

**Restricted Fund Balance** - amounts that can be spent only for specific purposes stipulated by (a) external resource providers such as creditors (through debt covenants), grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation.

**Committed Fund Balance** - amounts that can be used only for the specific purposes determined by a formal action of the CRA Board, the highest level of decision-making authority. Commitments may be changed or lifted only by the Board taking the same formal action that imposed the constraint originally, which is by resolution.

The CRA expends restricted amounts first unless there are legal documents or contracts that prohibit doing this, such as in grant agreements requiring dollar for dollar spending.

#### 6. Net Position

Net position is the result of assets less liabilities. The government-wide financial statements utilize a net position presentation. Net position is categorized as follows:

**Net Investment in Capital Assets** – consists of capital assets, net of accumulated depreciation and related liabilities.

**Restricted Net Position** – amounts that are restricted to specific purposes when constraints placed on the use of resources are either by (a) externally imposed by creditors (such as debt covenants), grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation. These amounts are reduced by liabilities and deferred inflows of resources related to those assets.

**Unrestricted** – consists of the net position not meeting the definition of either of the other two components.

When both restricted and unrestricted resources are available for use, it is the CRA's policy to first apply restricted resources when an expense is incurred for purposes for which both restricted and unrestricted assets are available.

#### 7. Risk Management

The CRA obtains insurance coverage through Florida League of Cities Municipal Insurance Trust which provides coverage for general liability, professional liability, and auto liability up to \$3,000,000. Settled claims have not exceeded this commercial coverage in this fiscal year, nor has it had any settlements in excess of insurance coverage in the past three years.

## 8. Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make certain estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as of the date of the financial statements, and the reported amounts of revenue and expenditures or expenses during the reporting period. Actual results could differ from those estimates.

## F. Other Policies

### 1. Incremental Property Tax Revenue

The principal source of revenue for use by the CRA is ad valorem taxes which are deposited in the Redevelopment Trust Fund. Ordinance No. 51-87, dated June 29, 1987, established the Redevelopment Trust Fund. For each taxing year since adoption of the Redevelopment Plan, ad valorem taxes generated by the assessed taxable real property value in excess of the Redevelopment Area's base year assessment total has been deposited into the Redevelopment Trust Fund to the credit of each Redevelopment Area.

The methodology for determining the amount of the tax increment to be contributed to the Redevelopment Trust Fund each year is provided in Section 163.387 F.S.

All funds deposited into the Redevelopment Trust Fund are available to the CRA for any lawful purpose, as defined in Chapter 163.370 F.S., in fulfillment of the provisions of the Redevelopment Plan and any amendments thereto.

### 2. Cash and Investments

As of September 30, 2024, the CRA had the following deposits and investments:

Investment	Fair Value
Checking and Savings accounts	\$ 1,110,677
Cash on Hand	138
Cash with Fiscal Agent	43
LGIP - FL Prime (SBA)	3,747,907
Intergovernmental Investment Pools	4,725,861
Money Market Funds	35,607
Investments	3,807,042
	<u>\$ 13,427,275</u>

#### A. Cash and Cash Equivalents

The CRA uses the City of Cape Coral's cash and investment pools, which are available for use by all funds except for monies legally restricted. Investment earnings are allocated to the individual funds based on the fund's percentage to the entire portfolio. The CRA cash deposits are held by a bank that qualifies as a public depository under the Florida Security for Public Deposits Act as required by Chapter 280, Florida Statutes.

#### B. Investment Portfolio

The Community Redevelopment Agency (CRA) follows the Florida Statutes and City's Investment Policy. Section 218.415, Florida Statutes, limits the types of investments that a government can invest in unless specifically authorized in an investment policy. The City adopts a comprehensive investment policy by ordinance that establishes permitted investments, asset allocation limits, issuer limits, credit rating requirements, and maturity limits to protect the City's cash and investment assets. The investment policy applies to all cash and investments held or controlled by the City with the exception

of pension funds and funds related to the issuance of debt. Ordinance 23-22, amending the City's investment policy, was adopted on March 16, 2022.

The Community Redevelopment Agency (CRA) investment policy allows for the following investments:

- The Florida State Board of Administration's local government surplus funds trust fund (Florida Prime)
- United States Government Securities unconditionally guaranteed by the United States Government
- United States Government Agencies issued or guaranteed by the United States Government agencies
- Federal Instrumentalities issued or guaranteed by United States Government sponsored agencies
- Non-Negotiable Interest-Bearing Time Certificates of Deposit or Saving Accounts in banks organized under the laws of the state and/or in national banks organized under the laws of the United States and doing business and situated in the State of Florida
- Repurchase Agreements
- Commercial Paper of any United States company that is rated at the time of purchase
- Bankers' Acceptances issued by a domestic bank or a federally chartered domestic office of a foreign bank
- State and/or Local Government Taxable and/or Tax-Exempt Debt
- Registered Investment Companies (Mutual Funds) that are registered under the Federal Investment Company Act of 1940 and operated in accordance with 17 C.F.R § 270.2a-7
- Intergovernmental Investment Pools that are authorized pursuant to the Florida Inter-Local Cooperation Act, as provided in Section 163.01, Florida Statutes Intergovernmental Investment Pools
- Corporate Notes issued by corporations organized and operating within the United States or by depository institutions licensed by the United States
- Corporate Obligations issued by financial institutions that participate in the FDIC's Temporary Liquidity Guarantee Program and are fully insured by the FDIC and guaranteed by the United States Government
- Mortgage-Backed Securities (MBS) that are based on mortgages that are guaranteed by a government agency or GSE for payment
- Asset-Backed Securities (ABS) that are backed by financial assets
- Bond Funds

As of September 30, 2024, the CRA had the following investment types and effective duration presented in terms of years:

Security Type	Value	Weighted Average Duration (Years)
Corporate Notes	\$ 400,845	0.04
Federal Agencies - Bond/Note	12,714	0.00
US Treasury - Bond/Note	3,264,717	0.71
Municipal - Bond/Note	128,766	0.02
LGIP- Florida PRIME (SBA)	3,747,907	0.03
Intergovernmental Investment Pool - FL Class	1,107,920	0.01
Intergovernmental Investment Pool - FL Safe	3,617,941	0.02
Money Market Funds	35,607	0.00
Total	<u>\$ 12,316,417</u>	
Portfolio Weighted Average Duration		0.83

### C. Fair Value Measurements

The CRA categorizes its investments in accordance with the requirements of the Governmental Accounting Standards Board (GASB) Statement No. 72, Fair Value Measurement and Application,

by categorizing its investments according to the fair value hierarchy established by this Statement. The hierarchy is based on the valuation input used to measure the fair value of the asset with Level 1 assets being those where quoted prices in an active market for identical assets can be readily obtained, Level 2 assets valued using a matrix pricing technique of quoted prices for similar assets or liabilities in active markets, and Level 3 assets valued using significant unobservable inputs such as a property valuation or an appraisal. Investments with Local Government Investment Pools (LIGP) are recorded at net asset value (NAV) per share. This method of determining fair value uses member units to which a proportionate share of net asset is attributed.

As of September 30, 2024, the CRA had investment measurements by security type, per the table on the following page:

Investment By Fair Value Level	Fair Value	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Corporate Notes	\$ 400,845	\$ -	\$ 400,845	\$ -
Federal Agencies - Bond/Note	12,714	-	12,714	-
US Treasury - Bond/Note	3,264,717	-	3,264,717	-
Municipal Bond/Note	128,766	-	128,766	-
<b>Total Investment By Fair Value Level</b>	<b>\$ 3,807,042</b>	<b>\$ -</b>	<b>\$ 3,807,042</b>	<b>\$ -</b>
<b>Cash Equivalents Measured at Amortized Cost</b>				
Money Market Funds	35,607			
<b>Total Cash Equivalents Measured at Amortized Cost</b>	<b>35,607</b>			
<b>Cash Equivalents Measured at Net Asset Value (NAV)</b>				
Intergovernmental Investment Pool - FL Class	1,107,920			
LGIP- Florida PRIME (SBA)	3,747,907			
Intergovernmental Investment Pool - FL Safe	3,617,941			
<b>Total Cash Equivalents Measured at NAV</b>	<b>8,473,768</b>			
<b>Total Cash Equivalents and Investments</b>	<b>\$ 12,316,417</b>			

#### D. Interest Rate Risk

The Community Redevelopment Agency (CRA) follows the Florida Statutes and City's Investment Policy. Interest Rate Risk is the risk that changes in interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in interest rates. As a means of limiting its exposure to fair value losses arising from rising interest rates, the City's investment policy limits the City's investment portfolio to maturities not to exceed five years at time of purchase.

The City's investment policy sets limits for investment maturities to match known cash needs and anticipated cash flow requirements. Investments of current operating funds shall have maturities of no longer than twenty-four (24) months. Investments of bond reserves, construction funds, and other non-operating funds, "core funds", shall have a term appropriate to the need for funds and in accordance with debt covenants, but in no event shall exceed five (5) years. The maturities of the underlying securities of a repurchase agreement will follow the requirements of the Master Repurchase Agreement.

## E. Credit Risk

The Community Redevelopment Agency (CRA) follows the Florida Statutes and City's Investment Policy. The City's investment policy permits the following investments, which are limited to credit quality ratings from nationally recognized rating agencies as follows:

- FL Prime, FL Safe, and FL Class are all rated AAAm.
- Florida Prime shall be rated AAAm by Standard & Poor's or the equivalent by another rating agency, commercial paper shall be rated, at the time of purchase, "Prime-1" by Moody's and "A-1" by Standard & Poor's (prime commercial paper). If the commercial paper is backed by a letter of credit ("LOC"), the long-term debt of the LOC provider must be rated "A" or better by at least two nationally recognized rating agencies, Bankers' Acceptances at the time of purchase, the short-term paper is rated, at a minimum, "P-1" by Moody's Investors Services and "A-1" by Standard & Poor's, and issued by a domestic bank or a federally chartered domestic office of a foreign bank, which are eligible for purchase by the Federal Reserve System.
- State and/or Local Government Taxable and/or Tax-Exempt Debt must be rated at least a minimum "Aa" by Moody's and "AA" by Standard & Poor's for long-term debt or rated at least "VMIG2" by Moody's or "A-2" by Standard & Poor's for short-term debt, Registered Investment companies (Mutual Funds) must be rated AAAm by Standard & Poor's or the equivalent by another rating agency and are in open-end, no-load provided such funds are registered under the Federal Investment Company Act of 1940 and operated in accordance with 17 C.F.R. § 270.2a-7. In addition, the Financial Services Director may invest in other types of mutual funds provided such funds are registered under the Federal Investment Company Act of 1940, invest exclusively in the securities specifically permitted under this investment policy, and are similarly diversified.
- Intergovernmental Investment Pools are rated AAAm by Standard & Poor's or the equivalent by another rating agency and are authorized pursuant to the Florida Interlocal Cooperation Act, as provided in Section 163.01, Florida Statutes and provided that said funds contain no derivatives, Corporate Notes shall have a minimum long-term debt rating of "A" by Moody's and "A" by Standard & Poor's, Asset-backed securities (ABS) shall be Double-A rated or better by Standard & Poor's, or the equivalent by another rating agency, and bond funds shall be Double-A rated or better by Standard & Poor's, or the equivalent by another rating agency.

As of September 30, 2024, the CRA had credit exposure as a percentage of total investments as identified on the following table:

Security Type	S&P Credit Rating	% of Portfolio	Amount
Corporate Notes	AA+	0.48%	\$ 59,173
Corporate Notes	AA-	0.17%	20,941
Corporate Notes	AA	0.34%	42,104
Corporate Notes	A+	1.50%	185,140
Corporate Notes	A	0.76%	93,487
Federal Agencies - Bond/Note	AA+	0.10%	12,714
US Treasuries - Bond/Note	AA+	26.51%	3,264,717
Municipal Bond/Note	AA+	0.18%	22,387
Municipal Bond/Note	AA	0.54%	66,077
Municipal Bond/Note	AAA	0.33%	40,302
LGIP	AAAm	68.80%	8,473,768
Money Market Funds	AAAm	0.29%	35,607
Total		100.00%	\$ 12,316,417

As of September 30, 2024, the CRA's investment deposit in Florida Prime, FL Class, and FL Safe was \$3,747,907, \$1,107,920, and \$3,617,941 respectively. These qualify as 2a7-like external investment pools. As of September 30, 2024, all pools were rated AAAm by Standard & Poor's.

**F. Custodial Credit Risk**

The Community Redevelopment Agency (CRA) follows the Florida Statutes and City's Investment Policy. The City's investment policy, pursuant to Section 218.415(18), Florida Statutes, requires securities, except for certificates of deposits, shall be held with a third-party custodian; and all securities purchased by, and all collateral obtained by the City should be properly designated as an asset of the City. The securities must be held in an account separate and apart from the assets of the financial institution. A third-party custodian is defined as any bank depository chartered by the federal government, the State of Florida, any other state or territory of the United States which has a branch or principal place of business in the State of Florida, or by a national association organized and existing under the laws of the United States which is authorized to accept and execute trusts and which is doing business in the State of Florida. Certificates of deposits will be placed in the provider's safekeeping department for the term of the deposit.

As of September 30, 2024, the City's investment portfolio was held with a third-party custodian as required by the City's investment policy.

**G. Concentration of Credit Risk**

The Community Redevelopment Agency (CRA) follows the Florida Statutes and City's Investment Policy. The City's investment policy has established asset allocation and issuer limits on the following investments, which are designed to reduce concentration of credit risk of the City's investment portfolio. A maximum of 60% of available funds may be invested in FL Prime, a maximum of 100% of available funds may be invested in United States Government Securities, a maximum of 50% of available funds may be invested in United States Government Agencies with no more than 25% of available funds may be invested in an individual United States Government agency, a maximum of 80% of available funds may be invested in Federal Instrumentalities with no more than 25% of available funds may be invested in any one issuer. A maximum of 25% of available funds may be invested in non-negotiable interest-bearing time certificates of deposit with no more than 15% of available funds may be deposited with any one issuer, a maximum of 25% of available funds may be invested in repurchase agreements excluding one (1) business day agreements and overnight sweep agreements with no more than 10% of available funds may be invested with any one institution.

A maximum of 35% of available funds may be invested in prime commercial paper with no more than 10% of available funds may be invested with any one issuer, a maximum of 30% of available funds may be directly invested in Bankers' acceptances with no more than 10% of available funds may be invested with any one issuer. A maximum of 20% of available funds may be invested in taxable and tax-exempt debts with no more than 5% of available funds may be invested with any one issuer, a maximum of 25% of available funds may be invested in mutual funds with no more than 10% of available funds may be invested with any one non-SEC Rule 2a-7 investment mutual fund, a maximum of 60% of available funds may be invested in intergovernmental investment pools.

A maximum 35% of available funds may be directly invested in corporate notes with no more than 5% of available funds may be invested with any one issuer, a maximum of 50% of available funds may be directly invested in corporate obligations with no more than 25% of available funds may be invested with any one issuer, a maximum of 20% of available funds may be invested in mortgage-backed securities with no more than 5% of available funds may be invested with any one MBS, a maximum of 20% of available funds may be invested in asset-backed securities with no more than 5% of available funds may be invested with any one ABS, a maximum of 25% of available funds may be invested in bond funds with no more than 10% of available funds may be invested with any one bond fund.

FL Prime has a maximum allocation limit of 60%, FL Safe and FL Class are intergovernmental investment pools with a maximum allocation limit of 60%.

### 3. Note Receivable

Note receivable is for a CRA-funded, 30-year loan in the amount of \$560,250 with a 3% annual interest rate to Madison Square, LLC for the development of an affordable senior citizen rental housing located at 817 Miramar Street.

	Special Revenue Fund
Note	\$ 539,534
<b>Total</b>	<b>\$ 539,534</b>

The payments for the note receivable are expected to be received in the subsequent years as follows:

Fiscal Year	Principal	Interest
2025	\$ 12,327	\$ 16,018
2026	12,702	15,643
2027	13,088	15,257
2028	13,486	14,859
2029	13,896	14,449
2030-2034	76,083	65,638
2035-2039	88,379	53,342
2040-2044	102,662	39,059
2045-2049	119,254	22,467
2050-2052	87,657	4,453
	<u>\$ 539,534</u>	<u>\$ 261,185</u>

### 4. Capital Assets and Construction Commitments

The following is a summary of capital asset activity for the fiscal year ended September 30, 2024:

CRA Activities:	Beginning Balance	Additions	Ending Balance
Capital assets, not being depreciated:			
Land	\$ 567,721	\$ -	\$ 567,721
Construction in progress	14,130	1,201	15,331
Total capital assets, not being depreciated	<u>581,851</u>	<u>1,201</u>	<u>583,052</u>
Capital assets, being depreciated:			
Improvements other than buildings	14,282,312	10,049	14,292,361
Equipment	122,434	18,590	141,024
Infrastructure	1,430,238	255,192	1,685,430
Total capital assets, being depreciated	<u>15,834,984</u>	<u>283,831</u>	<u>16,118,815</u>
Less accumulated depreciation for:			
Improvements other than buildings	(3,162,091)	(687,825)	(3,849,916)
Equipment	(83,027)	(17,540)	(100,567)
Infrastructure	(342,282)	(38,501)	(380,783)
Total accumulated depreciation	<u>(3,587,400)</u>	<u>(743,866)</u>	<u>(4,331,266)</u>
Total capital assets, being depreciated, net	<u>12,247,584</u>	<u>(460,035)</u>	<u>11,787,549</u>
Total capital assets, net	<u>\$ 12,829,435</u>	<u>\$ (458,834)</u>	<u>\$ 12,370,601</u>

#### Depreciation expense was charged to functions/programs of the CRA as follows:

Governmental activities:	
Community Development	\$ 743,866
	<u>\$ 743,866</u>

## 5. Interfund Transfers

During the fiscal year, the CRA Special Revenue Fund transferred funds to the CRA Capital Project Fund to cover the cost of capital expenditures related to building improvements. In addition to the interfund transfers between CRA funds, the City of Cape Coral transferred \$3,406,325 to the CRA for established Tax Increment Financing (TIF) funding.

Fund	Interfund Transfer In	Interfund Transfer Out
Special Revenue Fund	\$ -	\$ 2,730,028
Capital Project Fund	2,730,028	-
	<u>\$ 2,730,028</u>	<u>\$ 2,730,028</u>

## 6. Source of Deposits and Purpose of Withdrawals for the Agency

Pursuant to Florida Statute 163.387, listed below is a summary of the sources and amounts of deposits to and the purpose and amounts of withdrawals from the CRA funds for the fiscal year ended September 30, 2024:

	Deposits	Withdrawals
<b>Source of deposits:</b>		
Tax increment revenues	\$ 2,386,787	
Intergovernmental	4,833	
Investment earnings	564,653	
Other charges for services	16,051	
Transfer from City of Cape Coral	3,406,325	
<b>Purpose of withdrawals:</b>		
Salaries and benefits		\$ 151,015
Professional services		736,116
Advertising		2,410
Repayment to City of Cape Coral - Principal		863,651
Repayment to City of Cape Coral - Interest		140,745
Other contractual services		37,539
Supplies		11,475
Taxes		1,085
Travel and training		4,591
Maintenance		173,493
Miscellaneous		32,099
Capital expenditures		285,032
	<u>\$ 6,378,649</u>	<u>\$ 2,439,251</u>

## 7. Services Provided by the City of Cape Coral

The City of Cape Coral has advanced funds to the CRA based upon interlocal agreements in order to cover the cost of capital projects approved in the Redevelopment Plan.

In 2012, the City of Cape Coral issued \$4,500,000 in commercial paper debt to fund capital improvements related to the undergrounding of electric transmission power lines within the CRA. The CRA repays the City annually for both principal and interest related to the debt. The outstanding balance owed to the City has been paid in full in fiscal year 2024.

In 2018, the City of Cape Coral issued \$4,142,109 to fund the SE 47th Terrace Streetscape Project to be repaid by the CRA. This debt was refunded in fiscal year 2020. The outstanding balance owed to the City is expected to be paid in full in fiscal year 2028.

As of September 30, 2024, the outstanding balance owed to the City of Cape Coral was as follows:

City Debt	CRA Project	Original Principal Amount	Debt Payments	Balance 9/30/2024
2012 Special Obligation	Utility Undergrounding	\$ 4,500,000	\$ (4,500,000)	\$ -
2020A Special Obligation	Streetscape Project	3,455,353	(1,894,305)	1,561,048
		<u>\$ 7,955,353</u>	<u>\$ (6,394,305)</u>	<u>\$ 1,561,048</u>

The following is a summary of change in the CRA's bonded and other indebtedness for the year ended September 30, 2024:

CRA -Governmental Activities	Notes From Direct Borrowings
Original amounts	\$ 7,955,353
Debt payable beginning	2,401,089
Debt payments made	(840,041)
	1,561,048
Less amounts recorded as current liabilities	(439,658)
Long-term debt - ending	<u>\$ 1,121,390</u>

Long-term debt at September 30, 2024 is comprised of the following:

#### Notes from Direct Borrowings

The \$3,455,353 CRA portion of the \$15,128,990 Special Obligation Refunding Revenue Note, Series 2020A, was issued to finance the acquisition and construction of Fire Station #2 & #12 and to refinance the Special Obligation Revenue Note, Series 2018. The City refunded the note to reduce its debt service payment over eight years by \$401,475 and to obtain an economic gain (difference between the present values of the debt service payments on the old and new debt) of \$377,248. Principal and interest on the obligation is secured by non-ad valorem funds budgeted and appropriated by City Council. Principal is paid quarterly through 2028 with interest paid quarterly at 1.51%. As of September 30, 2024, the CRA's outstanding principal is \$1,561,048.

Summary of Debt Service Requirements by Maturity:

Year Ending September 30,	Notes-Direct Borrowings	
	Principal	Interest
2025	\$ 439,658	\$ 21,092
2026	446,335	14,415
2027	450,717	7,637
2028	224,338	1,270
	<u>\$ 1,561,048</u>	<u>\$ 44,414</u>

**Change in Long-Term Liabilities:**

Long-term liability activity for the year ended September 30, 2024 was as follows:

	2024 Beginning Balance	Additions (Reductions)	2024 Ending Balance	Due Within One Year
<b>CRA activities:</b>				
Notes from direct borrowings	\$ 2,401,089	\$ (840,041)	\$ 1,561,048	\$ 439,658
Compensated absences	-	5,087	5,087	-
Total Governmental Funds	<u>\$ 2,401,089</u>	<u>\$ (834,954)</u>	<u>\$ 1,566,135</u>	<u>\$ 439,658</u>

**8. Interest Income – As of September 30, 2024, is as follows:**

	Special Revenue Fund
Investment earnings	\$ 564,653

**9. Other Postemployment Benefits (OPEB) and Pension**

CRA employees are provided a retirement benefit that includes a contribution by the CRA equal to 12% of base salary and an employee contribution of 8% of base salary to be deposited into either 401(a) retirement account or a 457(b) Deferred Compensation Plan sponsored by the CRA. The CRA provides HMO coverage, however the employee may choose to participate in the PPO health care program if provided by the City of Cape Coral.



# **REQUIRED SUPPLEMENTARY INFORMATION**

**CAPE CORAL COMMUNITY REDEVELOPMENT AGENCY  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN  
FUND BALANCES - BUDGET AND ACTUAL  
COMMUNITY REDEVELOPMENT AGENCY SPECIAL REVENUE FUND  
For the Year Ended September 30, 2024**

	<b>Budgeted Amounts</b>		<b>Actual Amounts</b>	<b>Variance with Final Budget</b>
	<b>Original</b>	<b>Final</b>		
<b>REVENUES</b>				
Property taxes	\$ 2,439,428	\$ 2,439,428	\$ 2,386,787	\$ (52,641)
Rent and royalties	15,300	15,300	-	(15,300)
Intergovernmental	-	-	4,833	4,833
Investment earnings	26,500	26,500	564,653	538,153
Other revenue	-	-	16,051	16,051
Prior year cash balance	-	251,368	-	(251,368)
Total revenues	<u>2,481,228</u>	<u>2,732,596</u>	<u>2,972,324</u>	<u>239,728</u>
<b>EXPENDITURES</b>				
Community development	2,732,757	1,236,292	989,677	246,615
Capital outlay	-	73,590	18,590	55,000
Debt service:				
Interest and fiscal charges	-	-	164,355	(164,355)
Principal	-	-	840,041	(840,041)
Total expenditures	<u>2,732,757</u>	<u>1,309,882</u>	<u>2,012,663</u>	<u>(702,781)</u>
Excess revenues over (under) expenditures	<u>(251,529)</u>	<u>1,422,714</u>	<u>959,661</u>	<u>(463,053)</u>
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers in	3,481,451	3,481,451	3,406,325	(75,126)
Transfers out	<u>(3,229,922)</u>	<u>(4,904,165)</u>	<u>(2,730,028)</u>	<u>2,174,137</u>
Total other financing sources (uses)	<u>251,529</u>	<u>(1,422,714)</u>	<u>676,297</u>	<u>2,099,011</u>
Net change in fund balances	<u>\$ -</u>	<u>\$ -</u>	<u>1,635,958</u>	<u>\$ 1,635,958</u>
Fund balances - beginning			<u>(8,381,596)</u>	
Fund balances - ending			<u>\$ (6,745,638)</u>	

## **Notes to the Budgetary Comparison Schedules**

### **For the Fiscal Year Ended September 30, 2024**

#### **Budgetary Information**

The CRA is required to establish a budgetary system and an approved annual budget for the CRA Funds. The following procedures are used in establishing the legally adopted budgetary data reflected in the financial statements.

1. In July of each year, the City Manager submits to the City Council a proposed operating budget for the fiscal year commencing the following October. The operating budget includes proposed expenditures and the means of financing them.
2. Public hearings are conducted to obtain taxpayer comments.
3. On or before September 30, the budget is legally enacted by City Council through passage of an ordinance, as required by City Charter, and an ordinance for setting the millage is passed, as required by the State of Florida.
4. The City Manager can authorize changes within a fund. However, any other revisions require approval of the City Council. Various supplemental appropriations were approved by the Council during the fiscal year.
5. Budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America except for the reporting of encumbrances, leases, insurance damage claims, and the sale of capital assets. Estimated cash balances from previous fiscal years that are available to support the annual operating budget are included in the adopted budget reflected as Balances Forward. Consistent with guidance by the State of Florida, the use of reserves is reported as expenditures in the budget. Annual appropriated budgets are adopted for the special revenue fund. Project-length financial plans and budgets are adopted for the capital project fund.
6. Expenditures may not legally exceed appropriations at the fund level.



*The Heart of Cape Coral*  
**Community Redevelopment Agency**







**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

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Board of Commissioners  
Cape Coral Community Redevelopment Agency  
Cape Coral, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities and major fund of the Cape Coral Community Redevelopment Agency (the "CRA"), (a component unit of the City of Cape Coral, Florida), as of and for the year ended September 30, 2024, and the related notes to the financial statements, which collectively comprise the CRA's basic financial statements, and have issued our report thereon dated March 26, 2025.

**Report on Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the CRA's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the CRA's internal control. Accordingly, we do not express an opinion on the effectiveness of the CRA's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

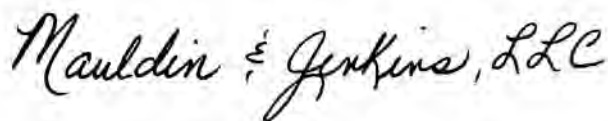
**Report on Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the CRA's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

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**Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

A handwritten signature in black ink that reads "Mauldin & Jenkins, LLC". The signature is written in a cursive, flowing style.

Bradenton, Florida  
March 26, 2025

**CAPE CORAL COMMUNITY REDEVELOPMENT AGENCY  
(A Component Unit of the City of Cape Coral, Florida)**

**SCHEDULE OF FINDINGS AND RESPONSES  
FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2024**

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**SECTION I  
SUMMARY OF AUDIT RESULTS**

**Financial Statements**

Type of report the auditor issued on whether the financial statements audited were prepared in accordance with GAAP:	Unmodified
Internal control over financial reporting: Material weaknesses identified?	___ Yes <u> X </u> No
Significant deficiencies identified not considered to be material weaknesses?	___ Yes <u> X </u> None reported
Noncompliance material to financial statements noted?	___ Yes <u> X </u> No

**Federal Awards and State Financial Assistance Projects**

The Cape Coral Community Redevelopment Agency did not expend \$750,000 in federal or state funds during its fiscal year ended September 30, 2024.

**SECTION II  
FINANCIAL STATEMENT FINDINGS AND RESPONSES**

None reported.

CAPE CORAL COMMUNITY REDEVELOPMENT AGENCY  
(A Component Unit of the City of Cape Coral, Florida)

SUMMARY SCHEDULE OF PRIOR YEAR FINDINGS  
FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2024

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**2023-001 Audit Adjustment**

**Condition:** As part of the audit, the auditor proposed audit adjustments to correct the CRA's financial statements at year-end. Adjustments proposed included an entry to correct Tax Increment Funding (TIF) transfers in from the City in the amount of \$245,460.

**Criteria or Specific Requirement:** The Committee of Sponsoring Organizations of the Treadway Commission (COSO) Internal Control Framework states that control activities are a component of internal control. Control activities are policies and procedures established to ensure that management directives are carried out, and consist of two elements, a policy that establishes what should be done and the procedure that implements the policy. COSO Framework states that control activities must be in place for there to be adequate internal control procedures over financial reporting. Internal control procedures affect the CRA's ability to ensure financial transactions are authorized and accurate. The CRA administration and management are responsible for establishing and maintaining internal controls for the proper recording of all the CRA's transactions in the financial statements.

**Status:** Item was corrected in the prior year and is not repeated in 2024.





## INDEPENDENT AUDITOR'S MANAGEMENT LETTER

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Board of Commissioners  
Cape Coral Community Redevelopment Agency  
Cape Coral, Florida

### **Report on the Financial Statements**

We have audited the financial statements of the Cape Coral Community Redevelopment Agency (the "CRA"), (a component unit of the City of Cape Coral, Florida) as of and for the fiscal year ended September 30, 2024, and have issued our report thereon dated March 26, 2025.

### **Auditor's Responsibility**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and Chapter 10.550, Rules of the Auditor General.

### **Other Reporting Requirements**

We have issued our Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standard* and Independent Accountant's Report on an examination conducted in accordance with *AICPA Professional Standards*, AT-C Section 315, regarding compliance requirements in accordance with Chapter 10.550, Rules of the Auditor General. Disclosures in those reports, which are dated March 26, 2025, should be considered in conjunction with this management letter.

### **Prior Audit Findings**

Section 10.554(1)(i)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding financial audit report. The prior year finding has been corrected by the CRA.

### **Official Title and Legal Authority**

Section 10.554(1)(i)4., Rules of the Auditor General, requires that the name or official title and legal authority for the primary government and each component unit of the reporting entity be disclosed in this management letter, unless disclosed in the notes to the financial statements. The CRA has made these disclosures in the notes to the financial statements. There are no component units.

### **Financial Condition and Management**

Sections 10.554(1)(i)5.a. and 10.556(7), Rules of the Auditor General, require us to apply appropriate procedures and communicate the results of our determination as to whether or not the CRA has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and to identify the specific condition(s) met. In connection with our audit, we determined that the CRA did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Pursuant to Sections 10.554(1)(i)5.b. and 10.556(8), Rules of the Auditor General, we applied financial condition assessment procedures. It is management's responsibility to monitor the CRA's financial condition, and our financial condition assessment was based in part on representations made by management and the review of financial information provided by the same.

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Section 10.554(1)(i)2., Rules of the Auditor General, requires that we communicate any recommendations to improve financial management. In connection with our audit, we did not have any such recommendations.

### **Property Assessed Clean Energy (PACE) Programs**

As required by Section 10.554(1)(i)6.a., Rules of the Auditor General, a PACE program authorized pursuant to Section 163.081 or Section 163.082, Florida Statutes, did operate within the CRA's geographical boundaries during the fiscal year under audit.

As required by Section 10.554(1)(i)6.b., Rules of the Auditor General, a PACE program was operating within the geographical areas of the CRA and a listing of all program administrators and third-party administrators that administered the program is reflected below:

As required by Section 10.554(1)(i)6.c., Rules of the Auditor General, a PACE program was operating within the geographical areas of the CRA, and the full names and contact information of each such program administrator and third-party administrator is reflected below:

Florida PACE Funding  
Wendi Leach  
850-400-7223  
[info@floridapace.gov](mailto:info@floridapace.gov)

Green Corridor PACE  
Willdan Financial Services  
866-807-6864  
[POSR@willdan.com](mailto:POSR@willdan.com)

Florida Green Finance Authority  
Renew Financial Group  
844-589-7953  
[info@renewfinancial.com](mailto:info@renewfinancial.com)

Florida Resiliency and Energy District  
Renovate America  
407-712-6352  
[info@renovateamerica.com](mailto:info@renovateamerica.com)

### **Specific Information**

As required by Section 218.39(3)(c), Florida Statutes, and Section 10.554(1)(i)6, Rules of the Auditor General, the CRA reported:

- a. The total number of CRA employees compensated in the last pay period of the CRA's fiscal year as two.
- b. The total number of independent contractors to whom nonemployee compensation was paid in the last month of the CRA's fiscal year as zero.
- c. All compensation earned by or awarded to employees, whether paid or accrued, regardless of contingency was \$151,015.
- d. All compensation earned or awarded to nonemployee independent contractors, whether paid or accrued, regardless of contingency as \$0.
- e. Each construction project with a total cost of at least \$65,000 approved by the CRA that is scheduled to begin on or after October 1 of the fiscal year being reported, together with the total expenditures for such projects in fiscal year 2024:
  - Palm Tree Median Beautification, \$1,509,204, expenditures \$0
  - South Parking Lot Vincennes, budgeted \$1,508,870 actual expenditures \$0
  - Streetlight renovation, \$752,263, expenditures \$0.
  - Public Square Improvements, budgeted at \$377,737, expenditures \$0
  - Trash Compactors, budgeted at \$370,000, expenditures \$0
  - Landscape and Beautification, budgeted at \$216,818, expenditures \$0

- 
- f. A budget variance based on the budget adopted under Section 189.016(4), Florida Statutes, before the beginning of the fiscal year being reported if the CRA amends a final adopted budget under Section 189.016(6), Florida Statutes: See page 34 of the CRA's financial statements.

**Additional Matters**

Section 10.554(1)(i)3., Rules of the Auditor General, requires us to communicate noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but which warrants the attention of those charged with governance. In connection with our audit, we did not have any such findings.

**Purpose of this Letter**

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, federal and other granting agencies, the Board of Trustees and applicable management, and is not intended to be and should not be used by anyone other than these specified parties.

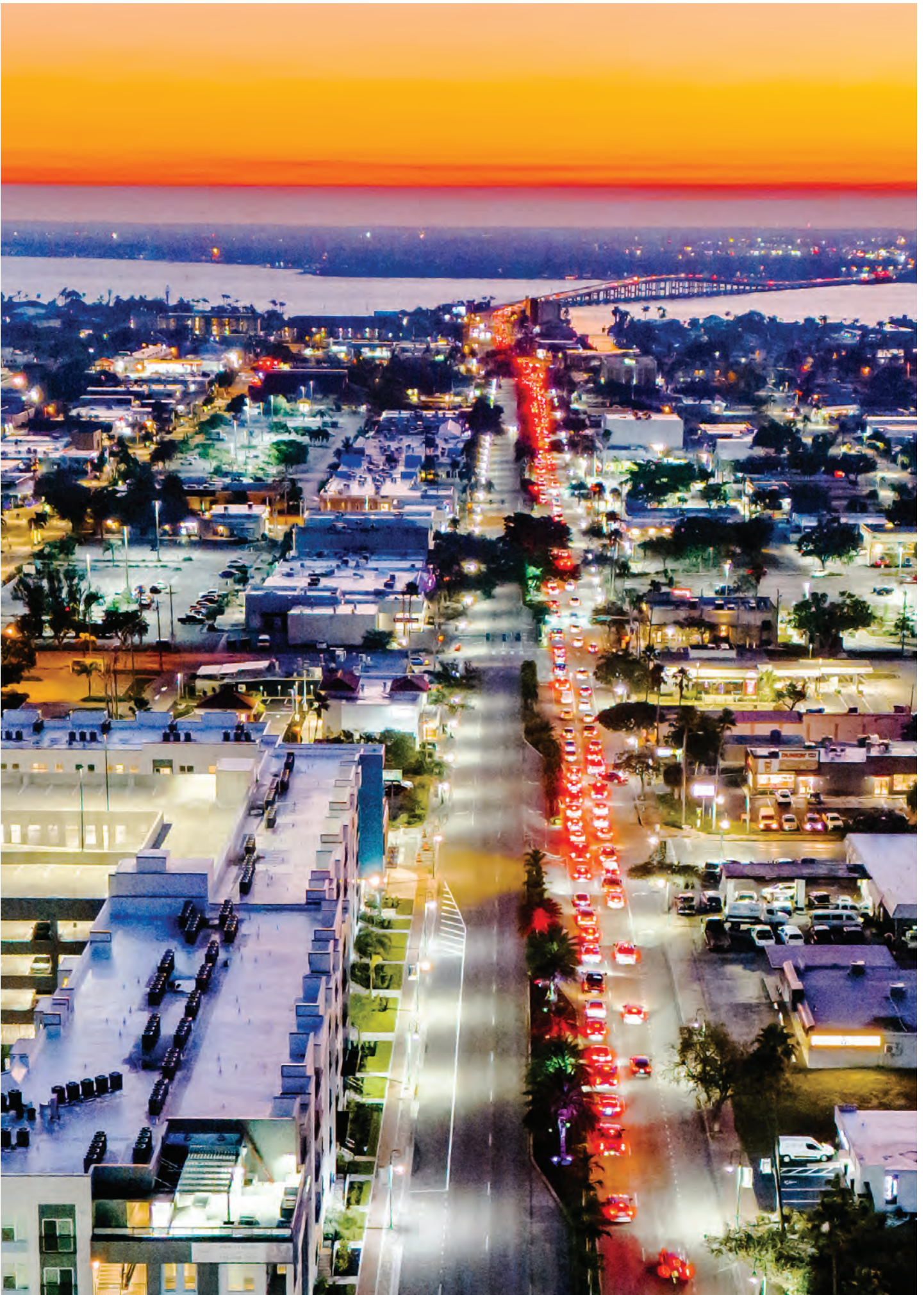


Bradenton, Florida  
March 26, 2025



*The Heart of Cape Coral*  
**Community Redevelopment Agency**







## INDEPENDENT ACCOUNTANT'S REPORT

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Board of Commissioners  
Cape Coral Community Redevelopment Agency  
Cape Coral, Florida

We have examined the Cape Coral Community Redevelopment Agency (the "CRA"), (a component unit of the City of Cape Coral, Florida) compliance with Sections 218.415, 163.387(6), and 163.387(7), Florida Statutes, during the year ended September 30, 2024. Management of the CRA is responsible for the CRA's compliance with those requirements. Our responsibility is to express an opinion on the CRA's compliance based on our examination.

Our examination was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. Those standards require that we plan and perform the examination to obtain reasonable assurance about whether the CRA complied, in all material respects, with the specified requirements referenced above. An examination involves performing procedures to obtain evidence about whether the CRA complied with the specified requirements. The nature, timing and extent of the procedures selected depend on our judgement, including an assessment of the risks of material noncompliance, whether due to fraud or error. We believe that the evidence we obtained is sufficient and appropriate to provide a reasonable basis for our opinion.

We are required to be independent and to meet our ethical responsibilities in accordance with relevant ethical requirements relating to the examination engagement.

Our examination does not provide a legal determination on the CRA's compliance with specified requirements.

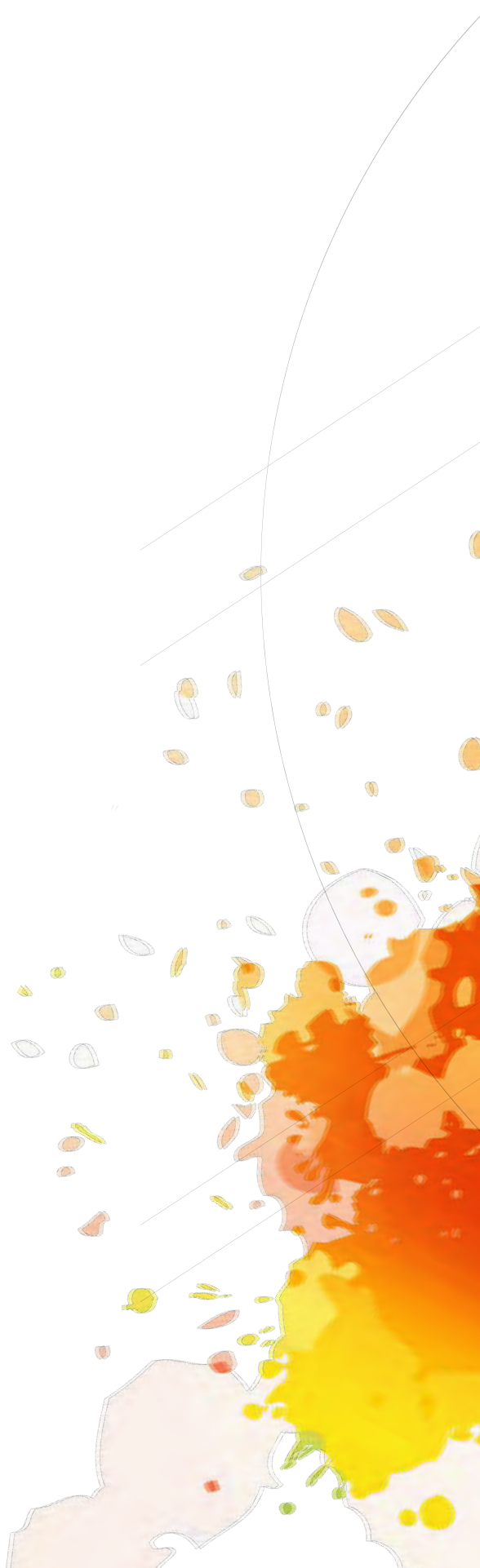
In our opinion, the CRA complied, in all material respects, with the aforementioned requirements during the year ended September 30, 2024.

This report is intended solely for the information and use of the CRA and the Auditor General, State of Florida, and is not intended to be and should not be used by anyone other than these specified parties.

Bradenton, Florida  
March 26, 2025



*The Heart of Cape Coral*  
**Community Redevelopment Agency**



# Financial Statements

For the Fiscal Year Ended September 30, 2024



City of Cape Coral  
Community Redevelopment Agency  
(A COMPONENT UNIT  
OF THE CITY OF CAPE CORAL, FLORIDA)

